MWR 3.4.5 Ozark National Scenic River OZAR012 2nd quarter 25 Concession Contract N/A N/A N/A Overright accommodations, food and beverage, retail, marina and services MWR 3.4.5 Ozark National Scenic River Concession Contract N/A N/A N/A Overright accommodations, food and beverage, retail, marina and services NCR 1 NCA George Washington Memoral Parkway GWIMP005 3rd quarter 25 Concession Contract \$623,870 N/A N/A Averright accommodations, food and beverage, retail, marina and services NCR 1 NCA Rose Concession Contract \$5,101,170 \$5,326,172 Full Service Marinas and some Food and Beverage NCR 1 NCA Rose Concession Contract \$5,536,193 \$10,304,872 Interpretive Bus Tours NCR 1 NCA National Mail and Memoratials Park NAMM002 4th quarter 24 Concession Contract \$7,551,498 \$10,304,872 Interpretive Bus Tours NCR 1 NCA Roke Creek Park PRWI001 4th quarter 24 Concession Contract \$77,551,498 \$10,304,872 Interpretive Bus Tours	Legacy Region	IR	Park	CONCID	Prospectus/RFP Release Qtr/CY	Concession Contract or Lease	2022 Gross Receipts	2023 Gross Receipts	Service(s)
ARD	ARO	11	Bering Land Bridge National Preserve	BELA901	1st quarter 25	Concession Contract	N/A	\$0	Guided Hunting
APO	ARO	11	Glacier Bay National Park and Preserve	GLBA008/011/012/013/014/017	1st quarter 25	Concession Contract	Multiple contracts	multiple contracts	Guided Alsek River Raft Trips
APC	ARO	11	Glacier Bay National Park and Preserve	GLBA035-15	1st quarter 25	Concession Contract	\$111,431	\$84,418	Kayak Rental Services
ARD	ARO	11	Klondike Goldrush National Historical Park	HL # 9825-20-02	3rd quarter 25	Lease	N/A	N/A	Historic Building Lease (currently use for retail)
Mode	ARO	11	Katmai National Park and Preserve	KATM002/003/004/005/006/007	1st quarter 26	Concession Contract	Multiple contracts	Multiple contracts	American Creek Sportfishing with Associated Boat Storage
ASS C.7.8 Rispon Cargon National Recreation Area SEC.6007 Indiguistry 28 Contracesson Control \$7.00.0746 \$1.00.0746 \$	ARO	11	Lake Clark National Park and Preserve		4th quarter 25	Concession Contract	Multiple contracts	Multiple contracts	Bear Viewing and Sport Fishing with Associated Boat Storage
MR		11	Lake Clark National Park and Preserve	LACL901/902/903-17	4th quarter 25	Concession Contract	Multiple contracts	multiple contracts	Guided Hunting
BRR 6.7.8 Competition National Park Concession Control Multiple controls M						Concession Contract			
MR		-,,-							
MR 6.7.8 Glacier National Park GATCO01 1st quester 26 Concession Control 55.026.509 51.15.278 Seckountry National Configuration 15.000									
BRR 6.7.8 Chart Tern National Park GRTEDID1 156 gather 25 Concession Controls \$53,268.564 \$54,266.564 \$10,0678 Feb. \$10,0078 Feb.		-,,-							
MR									
BAR 6.7.8 Pudro Intelnational National National Seasteries PASSOZ 1st quarter 25 Concession Contract \$716,066 \$709,366 Whitesperits and equipment BABUILDO BASE BABUILDO								1 . 1	5 57 17
MR									
MR							,		5
MRR 6,7.8 Valuestone National Plant VELLIXX 4th quartor 25 Concession Contract Multiple contracts Septiment									Ü
MRR 6.7.8 Visionation National Park YELLSON 2nd quarter 25 Concession Contract Multiple contracts Multiple contracts Concession Contract Multiple contracts Concession Contract Multiple contracts Concession Contract Multiple contracts Concession Contract Concession Contract Septiment Concession Contract Septiment Concession Contract Septiment Septiment Concession Contract Septiment Sept							, . , ,	1.,,	Š
MRR 6,7.8 Visibosenion National Parix VELLOXX 2nd quarter 25 Concession Contract Multiple contracts September									
BRR 6.7.8 Zon National Park ZiON001 1st quarter 26 Concession Contract \$399.043 \$374.0466 Quided Interpretor Floreback, Ridge MWR 3.4.5 Badfants National River BUFFoxx 4th quarter 24 Concession Contract \$2.276.31 \$3,553.326 Lodging, FSR, Retal, and Cannol, January Attentional River BUFFoxx 4th quarter 24 Concession Contract Multiple contracts Cannol, January Attentional River BUFFoxx 4th quarter 24 Leave RIPP N/A N/A Municipe Buthousae RIPP MWR 3.4.5 Retal Spring National Park HOSPP Attentional River Leave RIPP N/A Municipe Buthousae RIPP MWR 3.4.5 Retal Spring National Park HOSPP Attentional River Leave RIPP N/A Multiple Contract S1.78.461 S1.51.237 S1.							1 1/1	, ,	
MWR 3.4.5 Bullinok National Park BADLO01 4th quarter 24 Concession Contract Milyappe contracts Milyappe contracts Canne, kaya, keya and artistic service. MWR 3.4.5 Hot Springs National Park HOSPD 4th quarter 24 Concession Contract S2.278.31 S3.68.328 Lodging, F&B. Retail, and Camping MWR 3.4.5 Hot Springs National Park HOSPD 4th quarter 24 Concession Contract S2.278.340 S2.267.338 Cheer quarter 25 Concession Contract S2.278.340 S2.267.340 Cheer quarter 25 Concession Contract S2.278.340 S2.2									
MWRF 3.4.5 Bulfaron Park HOSPP 4th quarter 24 Concession Contract Multiple contracts Concession Contract S2.786,340 S2.267.938 Observation Tower, and Retail Multiple Contract S2.786,340 S2.267.938 Observation Tower, and Retail S2.786,340 S2.267.938 Observation Tower, and Retail Observation Tower, and Retail Observation Tower, and Retail Observation Tower, and Retail Observation Tower,							1 /		
MWR 3.4.5 Hot Springs National Park HoSP001 4th quarter 24 Lense RFP N/A N									
MWR 34.5 Hot Springs National Park HOSP001 4th quarter 25 Concession Contract \$2,786,340 \$2,807,938 Observation Tower, and Retail MWR 34.5 Index (Springs National Park HOSP002 1st quarter 25 Concession Contract \$1,346,842 Not yet available Seaphane Air Transportation Service MWR 34.5 Dark National Service Concession Contract \$1,346,842 Not yet available Seaphane Air Transportation Service Concession Contract \$1,346,842 Not yet available Seaphane Air Transportation Service Concession Contract \$1,346,842 Not yet available Seaphane Air Transportation Service Concession Contract \$1,346,842 Not yet available Seaphane Air Transportation Service Concession Contract \$1,346,842 Not yet available Seaphane Air Transportation Service Concession Contract \$1,346,842 Not yet available Seaphane Air Transportation Service Concession Contract \$1,346,842 Not yet available Seaphane Air Transportation Service Concession Contract \$1,346,842 Not yet available Seaphane Air Transportation Service Concession Contract \$1,346,842 Not yet available Seaphane Air Transportation Service Concession Contract \$1,346,842 Not yet available Not									
MWR 3.4.5 Into Springe National Park HOSP002 1st quarter 25 Concession Contract \$1,878.481 \$1,951.203 Traditional bathhouse experience and massage therapy MWR 3.4.5 Data National Park ISR0066 Ist quarter 25 Concession Contract \$1,348.482 Not yet available MWR 3.4.5 Ozark National Scenic River OZAR011 2nd quarter 25 Concession Contract \$13,348.482 Not yet available MWR 3.4.5 Ozark National Scenic River OZAR012 2nd quarter 25 Concession Contract NIA NIA Cance rentals and rangortation service, campground store (retail) MWR 3.4.5 Ozark National Scenic River OZAR015 1st quarter 25 Concession Contract NIA NIA NIA Overright accommodations, food and beverage, retail, marina and services MWR 3.4.5 Ozark National Mall and Memorials Park VOYA002 4th quarter 25 Concession Contract \$823.870 NIA NIA VOYA002 Yet quarter 25 Concession Contract \$823.870 NIA VOYA002 Yet quarter 25 Concession Contract									
MWR 3.4.5 site Royale National Park ISRO006 1st quarter 26 Concession Contract \$1,346,942 Not yet available Seapine Air Transportation Service MWR 3.4.5 0zark National Seeine River OZAR011 2nd quarter 25 Concession Contract \$121,558 NA Cance rentals and transportation service, campground store (retail with the property of									
MWR 3.4.5 Dark National Scenic River QZAR011 2nd quarter 25 Concession Contract \$33,0.171 \$459,116 Cance rentals and transportation service, campground store (relation of the proposal contract) MWR 3.4.5 Ozark National Scenic River QZAR015 1 st quarter 25 Concession Contract N/A N/A Overright accommodations, food and beverage, retail, marria and service, campground store, retail, marria and service, campground store, retail, marria and service growth and provided accommodations. The provided provided accommodations, food and beverage, retail, marria and service growth and provided accommodations. The provided provided provided accommodations. The provided p		- / / -						1 / /	
MWR 3.4,5 Dark National Scenic River OZAR012 2nd quarter 25 Concession Contract \$121,558 N/A		3,4,5	Isle Royale National Park		1st quarter 26	Concession Contract			Seaplane Air Transportation Service
MWR 3.4,5 Corark National Scenic River OZAR015 1st quarter 25 Concession Contract N/A N/A Overright accommodations, food and beverage, retail MWR 3.4,5 Voyageurs National Park VOYAD02 4th quarter 25 Concession Contract \$823,870 N/A Overright accommodations, food and beverage, retail MWR 3.4,5 Voyageurs National Park VOYAD02 4th quarter 25 Concession Contract \$55,01,170 \$5,326,172 Full Service Marinas and some Food and Beverage, retail MWR N/A N/A Horse Center Adaptive Re-Use Other N/A		- / / -						1	Canoe rentals and transportation service, campground store (retail)
MWR 3.4.5 Voyageurs National Park VOYA002 4th quarter 25 Concession Contract \$623.870 N/A Overright accommodations, food and beverage, retail, marrina and services services services services services services services N/A N/									
NCR 1NCA George Washington Memorial Park VCPA002 44th quarter 24 Lease RFP N/A N/A N/A Horse Center / Adaptive Re-Use / Other N/A N/A Horse Center / Adaptive Re-Use / Other N/A N/A Horse Center / Adaptive Re-Use / Other N/A N/A Horse Center / Adaptive Re-Use / Other N/A N/A Horse Center / Adaptive Re-Use / Other N/A N/A Horse Center / Adaptive Re-Use / Other N/A N/A Horse Center / Adaptive Re-Use / Other N/A N/A Horse Center / Adaptive Re-Use / Other N/A N/A Horse Center / Adaptive Re-Use / Other N/A N/A Horse Center / Adaptive Re-Use / Other N/A N/A Horse Center / Adaptive Re-Use / Other N/A N/A Horse Center / Adaptive Re-Use / Other N/A N/A Horse Center / Adaptive Re-Use / Other N/A N/A Horse Center / Adaptive Re-Use / Other N/A N/A Horse Center / Adaptive Re-Use / Other N/A	MWR	3,4,5	Ozark National Scenic River	OZAR015	1st quarter 25	Concession Contract	N/A	N/A	
NCR 1NCA NCR 1NCA National Mail and Memorials Park NAMA002 4th quarter 24 Concession Contract \$7.551.498 \$10.304.872 Interpreted by Tours NAMA003 4th quarter 25 Concession Contract \$7.551.498 \$10.304.872 Interpreted by Tours NCR 1 NCA National Mail and Memorials Park NAMA003 4th quarter 25 Concession Contract \$7.75.05 Not yet available RV Campground RV Campg					4th quarter 25	Concession Contract	<u> </u>	·	Overnight accommodations, food and beverage, retail, marina and other services
NCR 1 NCA National Mail and Memorials Park NAMA002 4th quarter 24 Concession Contract \$7,551,488 \$10,304,872 Interpretive Bus Tours									
NCR			Rock Creek Park			Lease RFP			Horse Center / Adaptive Re-Use / Other
NCR 1 NCA Prince William Forest Park PRW001 4th quarter 24 Concession Contract \$717,505 Not yet available RV Campground. NCR 1 NCA Rock Creek Park TBD 1st quarter 25 Lease RFP N/A N/A Divine Science Chrun-r) Centeur Neighborhood store NCR 1 NCA Rock Creek Park TBD 1st quarter 25 Lease RFP N/A N/A N/A Little House - residential N/A N/A N/A N/A Little House - Residential N/A N/A N/A Little House - Residential N/A	NCR		1			Concession Contract			
NCR	NCR	1 NCA	National Mall and Memorials Park	NAMA003	4th quarter 25		\$5,458,935	\$6,116,318	Food and beverage and retail
NCR	NCR	1 NCA	Prince William Forest Park	PRWI001	4th quarter 24	Concession Contract	\$717,505	Not yet available	RV Campground
NCR	NCR	1 NCA	Rock Creek Park	TBD	1st quarter 25	Lease RFP	N/A	N/A	
NER 1 Acadia National Park ACAD001 1st quarter 25 Concession Contract \$10,091,467 \$11,413,532 Food and Beverage, Retail NER 1 Assateague Island National Seashore ASIS001 2nd quarter 25 Concession Contract \$678,114 \$1,311,626 Rental, Food and Beverage, Retail NER 1 Cape Cod National Seashore CAC0004 4th quarter 24 Concession Contract \$236,490 Not available Food and Beverage, Retail NER 1 Delaware Water Gap NRA DEWA001 2nd quarter 25 Concession Contract Not available \$78,443 Campground, Retail, Food and Beverage, Retail NER 1 Delaware Water Gap NRA DEWA001 2nd quarter 25 Concession Contract Not available \$78,443 Campground, Retail, Food and Beverage, Retail NER 1 Boston National Historical Park N/A N/A 3rd quarter 25 Lease RFP N/A	NCR	1 NCA	Rock Creek Park	TBD	1st quarter 25	Lease RFP	N/A	N/A	Divine Science Church - Adaptive Re-Use (restaurant/neighborhood store/community center etc)
NER	NCR	1 NCA	Rock Creek Park	TBD	1st quarter 25	Lease RFP	N/A	N/A	Little House - residential
NER 1 Cape Cod National Seashore CACO004 4th quarter 24 Concession Contract \$236,490 Not available Food and Beverage, Retail NER 1 Delaware Water Gap NRA DEWA001 2nd quarter 25 Concession Contract Not available \$78,443 Campground, Retail, Rental NER 1 Boston National Historical Park N/A 3rd quarter 25 Lease RFP N/A N/A Office space NER 1 Boston National Historical Park N/A 1st quarter 25 Lease RFB N/A N/A N/A Food Truck NER 1 Cape Cod National Seashore N/A 2nd quarter 25 Lease RFP N/A N/A N/A Event venue and Office Space NER 1 Colonial National Historical Park N/A 1st quarter 25 Lease RFP N/A N/A N/A Event venue and Office Space NER 1 Colonial National Historical Park N/A 1st quarter 25 Lease RFP N/A N/A Retail space NER 1 Fort Monroe National Monument N/A 1st quarter 25 Lease RFP N/A N/A RV Park NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Horse Stables NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Indoor Sports Complex NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Pood Truck NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Beach Clubs NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Beach Clubs NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Beach Clubs NER 1 Gateway National Recreation Area N/A 3rd quarter 25 Concession Contract \$3,071,537 \$3,159,904 Kayaking PWR 9,10,12 Channel Islands National Park GRBA001 4th quarter 25 Concession Contract \$372,356 \$330,365 F&B PWR 9,10,12 North Cascades National Park LACHO03 1st quarter 25 Concession Contract \$31,400,881 \$1,804,266 Lodging, F&B, Retail, Campground	NER	1	Acadia National Park	ACAD001	1st quarter 25		\$10,091,467	\$11, 413,532	
NER 1 Cape Cod National Seashore CACO004 4th quarter 24 Concession Contract \$236,490 Not available Food and Beverage, Retail NER 1 Delaware Water Gap NRA DEWA001 2nd quarter 25 Concession Contract Not available \$78,443 Campground, Retail, Rental NER 1 Boston National Historical Park N/A 3rd quarter 25 Lease RFP N/A N/A Office space NER 1 Boston National Historical Park N/A 1st quarter 25 Lease RFB N/A N/A N/A Food Truck NER 1 Cape Cod National Seashore N/A 2nd quarter 25 Lease RFP N/A N/A N/A Event venue and Office Space NER 1 Colonial National Historical Park N/A 1st quarter 25 Lease RFP N/A N/A N/A Event venue and Office Space NER 1 Colonial National Historical Park N/A 1st quarter 25 Lease RFP N/A N/A Retail space NER 1 Fort Monroe National Monument N/A 1st quarter 25 Lease RFP N/A N/A RV Park NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Horse Stables NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Indoor Sports Complex NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Pood Truck NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Beach Clubs NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Beach Clubs NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Beach Clubs NER 1 Gateway National Recreation Area N/A 3rd quarter 25 Concession Contract \$3,071,537 \$3,159,904 Kayaking PWR 9,10,12 Channel Islands National Park GRBA001 4th quarter 25 Concession Contract \$372,356 \$330,365 F&B PWR 9,10,12 North Cascades National Park LACHO03 1st quarter 25 Concession Contract \$31,400,881 \$1,804,266 Lodging, F&B, Retail, Campground	NER	1	Assateague Island National Seashore	ASIS001	2nd quarter 25	Concession Contract	\$678,114	\$1,311,626	Rental, Food and Beverage
NER 1 Boston National Historical Park N/A 3rd quarter 25 Lease RFP N/A N/A Office space NER 1 Boston National Historical Park N/A 1st quarter 25 Lease RFB N/A N/A Food Truck NER 1 Cape Cod National Seashore N/A 2nd quarter 25 Lease RFP N/A N/A N/A Event venue and Office Space NER 1 Colonial National Historical Park N/A 1st quarter 25 Lease RFP N/A N/A N/A Event venue and Office Space NER 1 Colonial National Historical Park N/A 1st quarter 25 Lease RFP N/A N/A N/A Retail space NER 1 Fort Monroe National Monument N/A 1st quarter 25 Lease RFP N/A N/A N/A RV Park NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Hod or Sports Complex NER 1 Gateway National Recreatio		1							
NER 1 Boston National Historical Park N/A 3rd quarter 25 Lease RFP N/A N/A Office space NER 1 Boston National Historical Park N/A 1st quarter 25 Lease RFB N/A N/A Food Truck NER 1 Cape Cod National Seashore N/A 2nd quarter 25 Lease RFP N/A N/A N/A Event venue and Office Space NER 1 Colonial National Historical Park N/A 1st quarter 25 Lease RFP N/A N/A N/A Event venue and Office Space NER 1 Colonial National Historical Park N/A 1st quarter 25 Lease RFP N/A N/A N/A Retail space NER 1 Fort Monroe National Monument N/A 1st quarter 25 Lease RFP N/A N/A N/A RV Park NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Hod or Sports Complex NER 1 Gateway National Recreatio	NER	1	Delaware Water Gap NRA	DEWA001	2nd quarter 25	Concession Contract	Not available	\$78,443	Campground, Retail, Rental
NER 1 Cape Cod National Seashore N/A 2nd quarter 25 Lease RFP N/A N/A Event venue and Office Space NER 1 Colonial National Historical Park N/A 1st quarter 25 Lease RFP N/A N/A Retail space NER 1 Fort Monroe National Monument N/A 1st quarter 25 Lease RFP N/A N/A RV Park NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Horse Stables NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Indoor Sports Complex NER 1 Gateway National Recreation Area N/A 1st quarter 25 Lease RFP N/A N/A N/A Indoor Sports Complex NER 1 Gateway National Recreation Area N/A 1st quarter 25 Lease RFP N/A N/A N/A Indoor Sports Complex NER 1 Gateway National Recreation Area N/A 1st quarter 25 Lease RFB N/A N/A N/A Food Truck NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A Beach Clubs PWR 9,10,12 Channel Islands National Park CHISO04 4th quarter 25 Concession Contract \$3,071,537 \$3,159,904 Kayaking PWR 9,10,12 Great Basin National Park GRBA001 4th quarter 25 Concession Contract \$1,400,881 \$1,884,266 Lodging, F&B, Retail, Campground		1					N/A		
NER 1 Cape Cod National Seashore N/A 2nd quarter 25 Lease RFP N/A N/A Event venue and Office Space NER 1 Colonial National Historical Park N/A 1st quarter 25 Lease RFP N/A N/A Retail space NER 1 Fort Monroe National Monument N/A 1st quarter 25 Lease RFP N/A N/A RV Park NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Horse Stables NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Indoor Sports Complex NER 1 Gateway National Recreation Area N/A 1st quarter 25 Lease RFP N/A N/A N/A Indoor Sports Complex NER 1 Gateway National Recreation Area N/A 1st quarter 25 Lease RFB N/A N/A N/A Food Truck NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Beach Clubs NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Beach Clubs PWR 9,10,12 Channel Islands National Park GRBA001 4th quarter 25 Concession Contract \$372,356 \$330,365 F&B PWR 9,10,12 North Cascades National Park LACH003 1st quarter 25 Concession Contract \$1,400,881 \$1,884,266 Lodging, F&B, Retail, Campground	NER	1	Boston National Historical Park	N/A	1st quarter 25	Lease RFB	N/A	N/A	Food Truck
NER 1 Fort Monroe National Monument N/A 1st quarter 25 Lease RFP N/A N/A RV Park NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A Horse Stables NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Indoor Sports Complex NER 1 Gateway National Recreation Area N/A 1st quarter 25 Lease RFB N/A N/A N/A Food Truck NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFB N/A N/A N/A Food Truck NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFB N/A N/A N/A Beach Clubs PWR 9,10,12 Channel Islands National Park CHISO04 4th quarter 25 Concession Contract \$3,071,537 \$3,159,904 Kayaking PWR 9,10,12 North Cascades National Park	NER	1	Cape Cod National Seashore	N/A		Lease RFP	N/A	N/A	Event venue and Office Space
NER 1 Fort Monroe National Monument N/A 1st quarter 25 Lease RFP N/A N/A RV Park NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A Horse Stables NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Indoor Sports Complex NER 1 Gateway National Recreation Area N/A 1st quarter 25 Lease RFB N/A N/A N/A Food Truck NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFB N/A N/A N/A Food Truck NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFB N/A N/A N/A Beach Clubs PWR 9,10,12 Channel Islands National Park CHISO04 4th quarter 25 Concession Contract \$3,071,537 \$3,159,904 Kayaking PWR 9,10,12 North Cascades National Park	NER	1	Colonial National Historical Park	N/A	1st quarter 25	Lease RFP	N/A	N/A	Retail space
NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Indoor Sports Complex NER 1 Gateway National Recreation Area N/A 1st quarter 25 Lease RFB N/A N/A Food Truck NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFB N/A N/A Beach Clubs PWR 9,10,12 Channel Islands National Park CHIS004 4th quarter 25 Concession Contract \$3,071,537 \$3,159,904 Kayaking PWR 9,10,12 Great Basin National Park GRBA001 4th quarter 25 Concession Contract \$372,356 \$330,365 F&B PWR 9,10,12 North Cascades National Park LACH003 1st quarter 25 Concession Contract \$1,400,881 \$1,884,266 Lodging, F&B, Retail, Campground		1		N/A			N/A	N/A	
NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A N/A Indoor Sports Complex NER 1 Gateway National Recreation Area N/A 1st quarter 25 Lease RFB N/A N/A Food Truck NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFB N/A N/A Beach Clubs PWR 9,10,12 Channel Islands National Park CHIS004 4th quarter 25 Concession Contract \$3,071,537 \$3,159,904 Kayaking PWR 9,10,12 Great Basin National Park GRBA001 4th quarter 25 Concession Contract \$372,356 \$330,365 F&B PWR 9,10,12 North Cascades National Park LACH003 1st quarter 25 Concession Contract \$1,400,881 \$1,884,266 Lodging, F&B, Retail, Campground	NER	1	Gateway National Recreation Area	N/A	3rd quarter 24	Lease RFP	N/A	N/A	Horse Stables
NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A Beach Clubs PWR 9,10,12 Channel Islands National Park CHIS004 4th quarter 25 Concession Contract \$3,071,537 \$3,159,904 Kayaking PWR 9,10,12 Great Basin National Park GRBA001 4th quarter 25 Concession Contract \$372,356 \$330,365 F&B PWR 9,10,12 North Cascades National Park LACH003 1st quarter 25 Concession Contract \$1,400,881 \$1,884,266 Lodging, F&B, Retail, Campground	NER	1	Gateway National Recreation Area	N/A		Lease RFP	N/A	N/A	Indoor Sports Complex
NER 1 Gateway National Recreation Area N/A 3rd quarter 24 Lease RFP N/A N/A Beach Clubs PWR 9,10,12 Channel Islands National Park CHIS004 4th quarter 25 Concession Contract \$3,071,537 \$3,159,904 Kayaking PWR 9,10,12 Great Basin National Park GRBA001 4th quarter 25 Concession Contract \$372,356 \$330,365 F&B PWR 9,10,12 North Cascades National Park LACH003 1st quarter 25 Concession Contract \$1,400,881 \$1,884,266 Lodging, F&B, Retail, Campground	NER	1	Gateway National Recreation Area	N/A	1st quarter 25	Lease RFB	N/A	N/A	Food Truck
PWR 9,10,12 Great Basin National Park GRBA001 4th quarter 25 Concession Contract \$372,356 \$330,365 F&B PWR 9,10,12 North Cascades National Park LACH003 1st quarter 25 Concession Contract \$1,400,881 \$1,884,266 Lodging, F&B, Retail, Campground	NER	11	Gateway National Recreation Area	N/A			N/A	N/A	
PWR 9,10,12 Great Basin National Park GRBA001 4th quarter 25 Concession Contract \$372,356 \$330,365 F&B PWR 9,10,12 North Cascades National Park LACH003 1st quarter 25 Concession Contract \$1,400,881 \$1,884,266 Lodging, F&B, Retail, Campground	PWR	9,10,12	Channel Islands National Park	CHIS004	4th quarter 25	Concession Contract	\$3,071,537	\$3,159,904	Kayaking
17 17 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	PWR	9,10,12	Great Basin National Park	GRBA001	4th quarter 25	Concession Contract	\$372,356	\$330,365	
	PWR	9,10,12	North Cascades National Park	LACH003	1st quarter 25	Concession Contract	\$1,400,881	\$1,884,266	Lodging, F&B, Retail, Campground
PWR 9,10,12 Lake Mead National Recration Area LAKE004 4th quarter 25 Concession Contract \$648,242 \$296,426 Sightseeing Tours, Limited F&B and Retail	PWR			LAKE004	4th quarter 25	Concession Contract	\$648,242	\$296,426	Sightseeing Tours, Limited F&B and Retail

Legacy Region	IR	Park	CONCID	Prospectus/RFP Release Qtr/CY	Concession Contract or Lease	2022 Gross Receipts	2023 Gross Receipts	Service(s)
PWR	9,10,12	Mount Rainier National Park	MORA001**	4th quarter 25	Concession Contract	\$3,557,050	\$3,474,029	Guided mountaineering services
PWR	9,10,12	Mount Rainier National Park	MORA005**	4th quarter 25	Concession Contract	\$1,754,614	\$1,825,299	Guided mountaineering services
PWR	9,10,12	Mount Rainier National Park	MORA006**	4th quarter 25	Concession Contract	\$1,587,111	N/A	Guided mountaineering services
PWR	9,10,12	Sequoia and Kings Canyon National Parks	SEKI001	1st quarter 25	Concession Contract	\$178,585	\$79,490	Pack station
SER	2	Big South Fork	BISO001	4th quarter 24	Concession Contract	\$333,119	Not Available Yet	Rustic Lodge (Charit Creek Lodge)
SER	2	Blue Ridge Parkway	BLRI002	4th quarter 24	Concession Contract	\$210,487	Not Available Yet	Craft Sales, Retail, and Limited Food and Beverage
SER	2	Blue Ridge Parkway	BLRI008	1st quarter 25	Concession Contract	\$2,199,939	\$2,118,765	Craft Sales and Limited Food and Beverage
SER	2	Blue Ridge Parkway	BLRI010	4th quarter 24	Concession Contract	\$121,079	\$126,809	Boat Rental, Limited Food and Beverage, and Firewood
SER	2	Cape Lookout National Park	CALO001	4th quarter 24	Concession Contract	\$2,778,055	Not Available Yet	Passenger Ferry and Land Transportation
SER	2	Chattahoochee River NRA	CHAT002	2nd quarter 25	Concession Contract	\$346,172	Not Available Yet	Water Tubing and Retail
SER	2	Dry Tortugas National Park	DRTO002	2nd quarter 25	Concession Contract	\$6,061,447	\$8,558,001	Passenger Seaplane
SER	2	Great Smoky Mountains National Park	GRSM004	1st quarter 25	Concession Contract	\$775,853	\$837,240	Guided Horseback Rides and Stables
SER	2	Virgin Islands National Park	VIIS	4th quarter 24	Lease RFQ	N/A	N/A	Lodging, F&B, Retail, and Other Services
SER	2	Everglades National Park	EVER004	1st quarter 25	Concession Contract	\$2,672,149	\$2,797,741	Tram Tours, Bicycle Rental, Retail, Vending, and Bicycle/Hiker Pickup Service

^{**} One prospectus will be issued for multiple contracts