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**Appendix A. Park Visitation, Budget, and Staff, 1981 to Present**


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Note: Visitation is for calendar years, but budgets are for fiscal years.

Year	Visitation	Budget	FTE	Year	Visitation	Budget	FTE
1981	256,593	\$3,058,200	n.a.	1994	490,311	\$6,643,000	69
1982	321,868	3,896,900	58	1995	543,309	6,944,000	55
1983	346,082	4,635,600	43	1996	341,385	7,163,000	66
1984	395,099	4,369,800	42	1997	354,278	7,385,000	72
1985	436,545	4,563,500	48	1998	372,519	7,720,000	68
1986	529,749	4,398,000	42	1999	386,867	8,036,000	71
1987	575,013	4,910,100	46	2000	363,983	9,189,000	80
1988	592,431	4,914,900	56	2001	360,191	9,792,000	89
1989	543,640	5,088,000	53	2002	311,335	10,144,000	84
1990	546,693	5,418,000	58	2003	360,189	10,949,000	96
1991	558,870	5,803,000	66	2004	404,236	10,687,000	101
1992	503,674	6,056,000	63	2005	403,520	10,842,000	102
1993	505,565	6,696,000	63	2006	415,935	10,549,000	169

NOTES:

Regarding staffing, "FTE" indicates full-time equivalent personnel. Using this system, 4 seasonal employees who each work three months per year would count as one FTE, and n.a. means not available.

Visitation data are for recreational visits only. Until 1995, recreational visitation also included some incidental traffic near the east end of the park road. As noted in Chapter 10, NPS personnel adjusted the figures beginning in 1996 to more narrowly define recreational visitors.

Budgets are for operations (ONPS) accounts only. In various years, additional budgetary allotments have been made to the park in other accounting classifications.

Sources: For visitation, see various editions of the NPS, *Public Use of the National Parks: A Statistical Report* and the agency's Public Use Statistics Office website, <http://www2.nature.nps.gov/stats>. For budget and staffing data, see various annual editions of the U.S. Department of the Interior publication *Budget Justifications: National Park Service*.

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## Appendix B. Selected List of Park Employees, 1980 to present

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### Management:

#### Superintendents:

Frank J. Betts, August 1978-February 1980  
Charles A. (Chuck) Budge (acting), March 1980-August 1980  
Robert C. (Clay) Cunningham, August 1980-March 1989  
Thomas W. Griffiths (acting), March 1989-June 1989  
Russell W. Berry, June 1989-October 1994  
Stephen P. Martin, October 1994-January 2002 (acting, October 1994-March 1995)  
Diane Chung (acting), January 2002-February 2002  
Paul R. Anderson, February 2002-November 2007  
Elwood Lynn (acting), November 2007-present

#### Management Assistant:

Ralph Tingey, 1981-1990

#### Deputy Superintendent:

Linda (Toms) Buswell, 1989-1999  
Diane Chung, 2000-2004

#### Assistant Superintendents:

Philip Hooge (Resources, Science and Learning), 2003-present  
Elwood Lynn (Operations), 2004-2007

### Rangers:

#### Chief Park Rangers:

Gary N. Brown, 1973-1981  
Thomas W. Griffiths, 1981-1989  
Ken Kehrer, Jr., 1989-2000  
Tom Habecker (acting), 2000-2001  
Nick Herring, 2001-2003  
Tom Habecker (acting), 2003  
Peter Armington, 2003-present

#### North District Rangers:

Tom Habecker, 1990-2005

#### East District Rangers (Savage Subdistrict, 1990-present):

Robert A. (Bob) Gerhard, 1976-1984  
Ken Kehrer, Jr., 1984-1989  
Gerry Reynolds, 1991-1994  
Brenda Bussard, 1995 (acting)  
Chuck Passek, 1995-2000  
Ann Marie Chytra, 2000-2004

#### West District Rangers (Wonder Lake Subdistrict, 1990-present):

Craig Stowers, 1980-1981  
Brian Swift, 1981-1986  
Bernadette Kane, 1991  
Tom Chisdock, 1991-1995  
Sandra Kogl, 1995  
Mark Motsko, 1995-2002

#### South District Rangers (based in Talkeetna):

Robert R. (Bob) Seibert, 1984-1991  
J.D. Swed, 1992-2000  
Daryl Miller, 2000-present

### Interpreters and Resource Managers:

#### Chief of Interpretation:

Bill Truesdell, 1975-1981  
Doug Cuillard, 1982-1987  
George Wagner, 1987-1991  
Thea Nordling, 1992-1996  
Lisa Eckert, 1996-1998

Blanca Stransky, 1999-2006  
Ingrid Nixon, 2006-present

Kennels Managers:

Sandra Kogl, 1975-1989  
Gary Koy, 1989-2002  
Karen Fortier, 2002-present

Resource Management Specialists:

John Dalle-Molle, 1978-1991  
Jim Benedict, 1991-1992  
Gordon Olson, 1992-2003 (Chief of Resources)

**Maintenance and Operations:**

Chiefs of Maintenance (Maintenance General Foremen prior to 1985):

Dickie Stansberry, 1977-1982  
Jack O'Neale, 1982-1985  
Bob Butcher, 1985-1991  
Mike Shields, 1991-1996  
Elwood Lynn, 1996-2005  
Dutch Scholten, 2005-present

Roads and Trails Maintenance Foremen:

James Rogers, 1973-1992  
Dick McKenzie (acting), 1992-1993  
Bill Friesen, 1993-2000  
Brad Ebel (West District), 2000-present  
Tim Taylor (East District), 2000-present

Buildings and Utilities Foremen:

Larry Keith, 1981-1994  
Hershel Lester, 1994-2002  
George Keers, 2002-2007  
Greg Timeche (acting), 2007  
Juan Gomez, 2007-present

Fleet Managers:

Bill Friesen, 2000-present

Trails Foremen:

Chuck Tomkiewicz, 2005-present

**Administration:**

Administration Chiefs:

Beth Scheen, 1970s-1982  
Raymond Kremer, 1982-1991  
Joanne Timmins, 1992-1996  
Marcus Hathaway, 1996-1999  
Julie Wilkerson, 2000-present

Concessions Chiefs:

Jane Anderson, 1985-1988  
JoAnn Unruh, 1988-1989  
Dorothy (Dottie) Anderson, 1989-1992  
Dave Nemeth, 1992-1996  
Chris Jones, 1996-1998  
Mary Wysong (acting), 1998-1999  
Nick Hardigg, 1999-2002  
Mary Wysong (acting), 2002-2003  
Donna Sisson, 2003-present

Planning Chiefs:

Nancy Swanton, 1996-2001  
Mike Tranel, 2002-2008



## A Note About Sources

During the preparation of this second administrative history volume, the author attempted (within necessary time and budgetary constraints) to locate and use a broad range of source materials that would provide a serviceable park management history. Soon after he began his research, he recognized that the volume of park-related materials was too great to allow full access to them all. Many materials, therefore, were skipped. Inasmuch as many of these records are located in the Headquarters-“C Camp” area of Denali National Park and Preserve—in its library, its museum (which contains the park archives), in the superintendent’s office building and in numerous division offices—it was quickly recognized that gaining access to many of these materials would be a complex undertaking. Because the author lived in Anchorage, 240 miles south of park headquarters, any future researcher into the park’s history should be able to find a wealth of data at the park that was left untapped for this study by visiting the park and seeking out various catalogued and uncatalogued archival materials.

It was the author’s good fortune that historian Kristen Griffin, as part of an earlier effort, was able to assemble a wide range of park-related historical materials and make them accessible for this study. Ms. Griffin plumbed records at the park, at the National Archives, and elsewhere, and she methodically and carefully provided exact documentation for the overwhelming majority of source materials. A few agency records, however, could not be attributed to a specific bibliographic source. The author, in this case, decided to categorize each of these records by folder (when known) and then to give its bibliographic repository as the “Denali Administrative History Collection.” These materials—and in fact all of the materials gathered for this study—are in the Denali Administrative History Collection, which is now located in the museum archives at Denali National Park and Preserve.

When the author began investigating park records, he recognized that some historical records at the park (as alluded to above) were uncatalogued and poorly organized. Many boxes of records dating from the 1950s through the 1990s, for example, were found among heating equipment in the basement of the building where the superintendent’s office is located, and some scattered, uncatalogued historical records were found in the park museum archives. So far as is known, these records still remain at these loca-

tions, although plans call for them to be eventually moved and curated. Records that were used from these locations, specifically those pertaining to park planning and infrastructure projects, are not referred to by collection name; instead, they are referenced to the Denali Administrative History Collection.

One major collection encountered in the park museum was Catalog Number 9169. This massive data set, containing more than 30 boxes of park administrative records, includes materials as early as 1917 and as late as 2001; more than three-quarters of this material, however, dates from the 1960s and 1970s. When research began for this study, the records comprising this collection were uncatalogued. In order to properly classify and curate these records, these and similar materials were brought to the Alaska Regional Office’s curatorial unit in Anchorage during the summer of 2004, after which curator Nicole Jackelen began processing them. The much-needed curation of this newly-expanded collection is now complete, and thus only scattered materials used in this study are referenced as part of the “old” Catalog 9169. The collection’s reorganization, moreover, means that most if not all references in the present study to box numbers in Catalog 9169 are no longer valid. The fruit of Ms. Jackelen’s labor will be beneficial for years to come; any future researchers interested in the history of park administration and management will have a large trove of well-organized, relatively untouched records to peruse.

In addition to the records from Catalog 9169, tomorrow’s historians will have access to many other avenues of not-yet-analyzed archival material. For example, the park has several substantial archives—such as the Grant Pearson, Earl Pilgrim, and Harry Lick collections, plus a large assemblage of ranger and interpretive reports, research files, and an impressive array of historical photographs—which were largely bypassed for this study. Researchers for this study combed a broad range of records in three National Archives branches, but many NARA records—from both the National Park Service (RG 79) and from other record groups—have not been perused. The excellent Bill Brown Collection (Catalog 6857) has been perused, but by no means exhaustively. Future researchers will quickly recognize that many Denali articles, both in general-interest magazines and technical journals, were not consulted during the preparation of this report. And

the oral history field has barely been scratched; while researchers for this study interviewed various park superintendents and a few additional agency personnel, future historians will greatly benefit by interviewing a broad range of other park and regional-office employees, concession employees, state and borough officials, incidental business permit holders, leaders of park advocacy groups, and others who have played a role over the years in either carrying out or challenging the agency's mission.

It is recommended that all those interested in investigating the park's records first contact either Denali's museum specialist, Jane Lakeman, or its cultural resource specialist, Jane Bryant. Ms. Lakeman is in an excellent position to steer researchers toward the wealth of park historical materials within her purview, while Ms. Bryant is herself a storehouse of park history, both from the projects she has undertaken and from her personal experiences during her 40-odd years working in the park and its vicinity.

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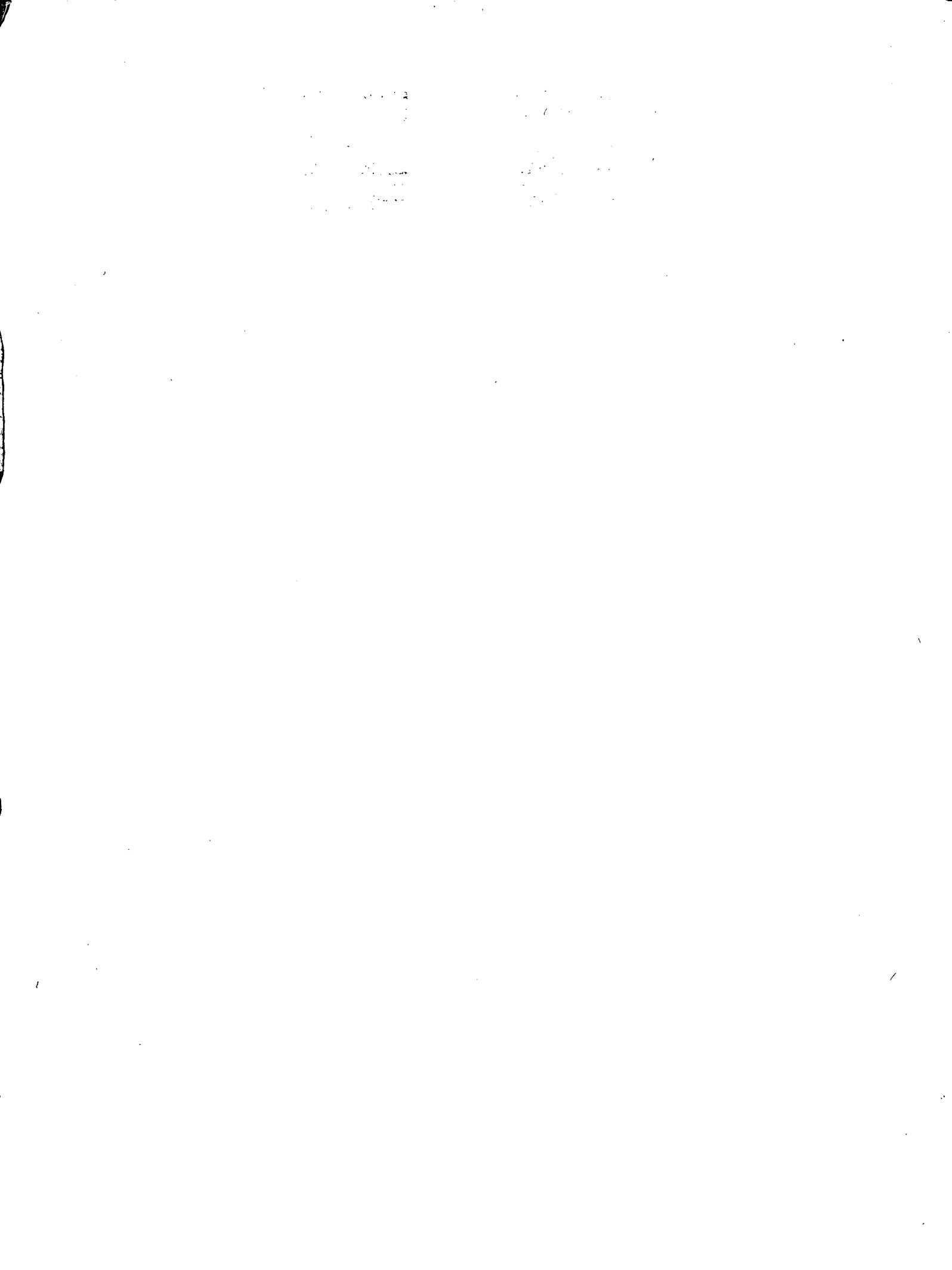
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