



# Supplemental Statistical Report

National Park Service (NPS) Work Environment Survey January-March 2017

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#### 1 Introduction

This Supplemental Statistical Report presents in tabular form the results of the 2017 National Park Service (NPS) Work Environment Study (WES) and is designed to be a companion to the NPS WES Technical Report. The Technical Report provides key findings and conclusions, as well as detailed descriptions of the methodology. This Supplement documents all findings for reference. A brief overview of the study is presented here to orient the reader to the results.

The WES was designed to assess employee attitudes, perceptions, and behaviors on a wide range of topics, including experiences with various harassing behaviors, and sexual assault related behaviors. Figure 1.1 presents a conceptual framework of constructs included within the WES. Table 1.1 lists all measured constructs with sample items for all variables included in the WES.

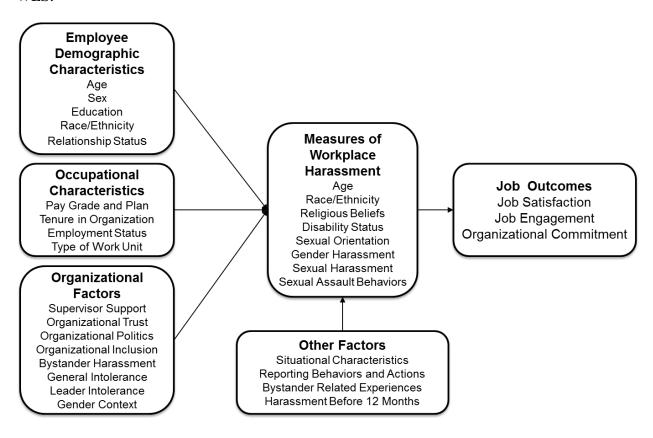


Figure 1.1 Conceptual Framework

Table 1.1 Description of Survey Constructs with Sample Items

| Survey Section   | Construct   | Sample Item  |
|--|---|--|
| Part I Your  | Job Satisfaction  | How satisfied are you with your job?   |
| Perceptions About Your Job   | Job Engagement  | I am immersed in my work.  |
| About Your Job   | Organizational Commitment   | I would be happy to spend the rest of my career in my work unit.   |
|  | <ul> <li>Organizational Politics</li> <li>Organizational Trust</li> <li>Supervisor Support</li> <li>Organizational Inclusion</li> </ul> | <ul> <li>It is best not to rock the boat in my work unit.</li> <li>I feel my work unit will keep its word.</li> <li>My supervisor cares about my opinions.</li> <li>Members of my current work unit feel accepted by other members.</li> </ul>                   |
| Part II Work<br>Related<br>Experiences                                 | <ul> <li>Harassment based on my age,<br/>race/ethnicity, religious<br/>beliefs, disability status,<br/>sexual orientation</li> </ul>    | How often did you hear negative comments or<br>remarks based on your   |
|  | Sexual Harassment   | <ul> <li>How often did someone at work tell offensive<br/>sexual stories or jokes?</li> </ul>  |
|  | Gender Harassment   | <ul> <li>How often did someone at work make<br/>offensive, sexist remarks?</li> </ul>  |
|  | <ul> <li>Sexual Assault Related<br/>Behaviors</li> </ul>  | <ul> <li>How often did you experience any intentional<br/>sexual contacts that were against your will?</li> </ul>  |
| Part III One<br>Behavior/<br>Experience with<br>the Greatest<br>Effect | <ul> <li>Specific Behavior or<br/>Experience with Greatest<br/>Effect</li> </ul>  | <ul> <li>Was the type of behavior or experience based<br/>on your: age; race or ethnicity; religious beliefs;<br/>disability status or condition; sexual orientation;<br/>sex/gender; When and where did it occur? Who<br/>did it? Did you report it?</li> </ul> |
| Part IV<br>Organizational  | General Intolerance for<br>Harassment   | <ul> <li>At your current work unit, it would be very<br/>risky to file a harassment complaint.</li> </ul>  |
| Policies &<br>Procedures   | Leadership Intolerance for<br>Harassment  | • Do the persons below tolerate harassment?  |
|  | Bystander Harassment  | <ul> <li>How often have you witnessed another<br/>employee being harassed?</li> </ul>  |
|  | Bystander Intervention  | <ul> <li>What actions did you take if you witnessed<br/>another employee being harassed?</li> </ul>  |
|  | Resource Utilization  | <ul> <li>Which resources would you use if you were to<br/>make an oral and/or written<br/>complaint/grievance/report about a harassment<br/>experience?</li> </ul>   |
| Part V Demographic & Occupational Characteristics                      | Demographic and<br>Occupational Characteristics   | <ul> <li>Age, Marital Status, Ethnicity, Race, Sexual<br/>Orientation, Education, Tenure, Pay Grade,<br/>Supervisory Status, Work Location, Gender<br/>Context.</li> </ul>   |

All active NPS employees as of December 10, 2016, were eligible to participate in the survey. The survey was fielded from January 9, 2017, to March 5, 2017. Data from the population of NPS employees (N = 18,550) who were invited to complete the survey online via a secured website or in paper-pencil format were used for the analysis. As shown in Table 1.2, a total of 9,395 questionnaires were obtained by the end of the survey period (i.e., March 5, 2017), yielding a participation rate of 50.6%. Initial screening of the data for inclusion criteria indicated a total of 9,156 completed questionnaires were available for the analysis, yielding a response rate of 49.4%.

Table 1.2 WES Response Rate

|    |                               | NPS    |  |
|----|-------------------------------|--------|--|
| Α. | Total Sample                  | 18,550 |  |
| B. | Delivered Invitations/Surveys | 18,550 |  |
| C. | Submitted Surveys             | 9,395  |  |
| D. | Participation Rate            | 50.6%  |  |
| E. | Completed Surveys             | 9,156  |  |
| F. | Response Rate                 | 49.4%  |  |

#### **Definition of Terms**

- A. Total Sample The number of email addresses and postal addresses of active NPS employees as of December 10, 2016.
- B. Delivered Surveys The number of valid email and/or postal addressed surveys sent to respondents listed in the DOI/NPS database of email/postal addresses for individual employees.
- C. Submitted Surveys The number of email and/or postal addressed surveys that were submitted by respondents (i.e., received online by selecting "submit" or received by postal delivery) from the batch of delivered surveys (B).
- D. Participation Rate A proportion that is based on the number of submitted surveys (C) divided by the number of delivered surveys (B).
- E. Completed Surveys The number of submitted surveys (C) that met inclusion criteria.
- F. Response Rate The response rate for the WES based on the standard American Association for Public Opinion Research response rate calculation.

#### **Inclusion Criteria for Determining a Completed Survey**

All submitted surveys were screened based on the following inclusion criteria. If a submitted survey did not meet the inclusion criteria, it was not included in the analysis.

- 1. Duplicate or Missing Survey Identifiers A submitted online survey or paper form must have been associated with a valid survey identifier and a survey identifier could not be associated with more than one submitted survey. When a survey identifier was associated with more than one submitted survey, the paper form submission was dropped.
- 2. Critical Variables A respondent must have answered the Gender Identity (Q60) question and at least one item in the Sexual/Gender Harassment section (Q25a-q).
- 3. Responses to Core Variables In addition to item 2, a respondent must have answered at least 50% of non-skip questions for the core variables listed below.
  - a. Job Satisfaction (Q3a-j)
  - b. Job Engagement (Q4a-i)
  - c. Organizational Commitment (Q5a-f)
  - d. Organizational Politics (Q6a-g)
  - e. Organizational Trust (Q7a-g)
  - f. Supervisor Support (Q8a-d)
  - g. Organizational Inclusion (Q9a-e)
  - h. General Intolerance for Harassment (Q51a-k)
  - i. Leadership Intolerance for Harassment (Q52a-d)
  - j. Bystander Harassment (Q53a-f)
- 4. No Variance All cases where there was no variance in responses to the following core variables that include reverse coded questions were excluded from the analysis database. Note that responses of the neutral alternative (3), *Neither Agree nor Disagree*, are excluded from this criterion.
  - a. Organizational Politics (Q6a-g) reversed scale items Q6a and Q6b
  - b. Organizational Trust (Q7a-g) reversed scale items Q7a, Q7b, Q7e, and Q7g
  - c. Supervisor Support (Q8a-d) reversed scale item Q8b
  - d. General Intolerance for Harassment (Q51a-k) reversed scale items Q51a, Q51b, Q51f, and Q51g

#### 1.1 Overview of Results

This Supplemental Statistical Report presents results of the 2017 NPS WES, primarily in tabular form without commentary or analysis. The main sections present population and respondent characteristics, estimated experience rate for various types of work-related harassment and sexual assault related behaviors, characteristics of the one harassment behavior or experience that had the greatest effect, predictors of workplace harassment, impact of workplace harassment on job outcomes, and bystander interventions and propensity to report harassment in the future. Results shown in this summary report are accompanied by their respective margins of error (MoE) reflecting a 95% confidence interval. Margin of error is shown either in columns or in parentheses next to the respective estimate. In some instances, a margin of error might appear as  $\pm 0.0\%$ . This occurs as a result of rounding when the margin of error is small. In many tables, the results are presented overall and by group breakdowns. These breakdowns are based on self-reported personal and occupational characteristics. Statistically significant differences at the .05 probability level are annotated with an asterisk where two groups differ or by using a letter to designate each group and indicating those groups that differ from each other. If there is no asterisk or letter designation, that group is not statistically different from the other group(s).

Several abbreviations are used throughout this report and are defined here rather than defining them each time they appear. These abbreviations include:

- 1. "NR" indicating that a result is not reportable due to low reliability of the estimate. This cautions the reader that a result is not stable and reliable enough to be interpreted and could be misleading if it were displayed. The rules for determining if a result should be suppressed are fewer than 15 cases in the denominator; fewer than 5 cases in the numerator; and/or high relative standard error of the estimate.
- 2. "NA" has two uses. First, "NA" stands for "Not available" when information, such as demographic data from NPS Human Resources, was not available. Second, "NA" stands for "Not Applicable" in situations where a result does not apply. For example, if a point estimate is 0.0%, meaning no respondents were estimated to have experienced a behavior, the margin of error is not applicable.
- 3. "--" indicates that either no one received a question based on the skip logic to be eligible for the question, or no one who received the question answered it.

#### 1.2 Population and Respondent Demographic and Occupational Characteristics

Table 1.3 presents demographic characteristics of the employee and study populations for NPS. Employee population data were obtained from NPS Human Resources.

Demographic characteristics for the study population were derived by weighting the survey results to estimate the NPS population characteristics. Weighting was performed because not everyone chose to participate in the survey. Comparison of the known employee population characteristics to the estimated study population characteristics serves as a gauge of the accuracy of the survey in representing attitudes and opinions of the whole workforce.

Table 1.3 Employee and Estimated Study Population Demographic Characteristics

|                                   |        | * *     |                     | nted study<br>ulation |  |
|-----------------------------------|--------|---------|---------------------|-----------------------|--|
|                                   | Number | Percent | Number <sup>a</sup> | Percent <sup>a</sup>  |  |
| Age - Collapsed                   |        |         |                     |                       |  |
| 39 or under                       | 6,233  | 33.6%   | 6,254 (±127)        | 33.8% (±0.7)          |  |
| 40 or older                       | 12,317 | 66.4%   | 12,262 (±127)       | 66.2% (±0.7)          |  |
| Age                               |        |         |                     |                       |  |
| 25 or under                       | 850    | 4.6%    | 852 (±58)           | 4.6% (±0.3)           |  |
| 26-29                             | 1,218  | 6.6%    | 1,221 (±68)         | 6.6% (±0.4)           |  |
| 30-39                             | 4,165  | 22.5%   | 4,181 (±113)        | 22.6% (±0.6)          |  |
| 40-49                             | 4,392  | 23.7%   | 4,408 (±115)        | 23.8% (±0.6)          |  |
| 50-59                             | 5,260  | 28.4%   | 5,221 (±121)        | 28.2% (±0.7)          |  |
| 60 or older                       | 2,665  | 14.4%   | 2,633 (±95)         | 14.2% (±0.5)          |  |
| Relationship Status - Collapsed   |        |         |                     |                       |  |
| Single                            | NA     | NA      | 4,276 (±113)        | 23.4% (±0.6)          |  |
| Partnered/Married                 | NA     | NA      | 12,016 (±126)       | 65.7% (±0.7)          |  |
| Separated/Widowed/Divorced        | NA     | NA      | 2,006 (±84)         | 11.0% (±0.5)          |  |
| Relationship Status               |        |         |                     |                       |  |
| Single                            | NA     | NA      | 4,276 (±113)        | 23.4% (±0.6)          |  |
| Separated                         | NA     | NA      | 288 (±35)           | 1.6% (±0.2)           |  |
| Partnered                         | NA     | NA      | 827 (±57)           | 4.5% (±0.3)           |  |
| Divorced                          | NA     | NA      | 1,529 (±75)         | 8.4% (±0.4)           |  |
| Married                           | NA     | NA      | 11,189 (±130)       | 61.2% (±0.7)          |  |
| Widowed                           | NA     | NA      | 189 (±29)           | 1.0% (±0.2)           |  |
| Ethnicity/Race - Collapsed        |        |         |                     |                       |  |
| Non-Minority (Non-Hispanic White) | 14,723 | 81.5%   | 14,506 (±107)       | 79.7% (±0.6)          |  |
| Minority                          | 3,352  | 18.5%   | 3,690 (±107)        | 20.3% (±0.6)          |  |
|                                   |        |         |                     |                       |  |

|   | Employee population |         | Estimate<br>popul   |                      |
|---|---------------------|---------|---------------------|----------------------|
|   | Number              | Percent | Number <sup>a</sup> | Percent <sup>a</sup> |
| Ethnicity/Race                                  |                     |         |                     |                      |
| Hispanic  | 1,017               | 5.6%    | 1,422 (±73)         | 7.8% (±0.4)          |
| American Indian or Alaskan Native               | 399                 | 2.2%    | 381 (±40)           | 2.1% (±0.2)          |
| Asian   | 311                 | 1.7%    | 169 (±27)           | 0.9% (±0.2)          |
| Black/African-American                          | 1,212               | 6.7%    | 798 (±56)           | 4.4% (±0.3)          |
| Native Hawaiian or Other Pacific Islander       | 153                 | 0.8%    | 202 (±30)           | 1.1% (±0.2)          |
| Non-Hispanic White                              | 14,723              | 81.5%   | 14,506 (±107)       | 79.7% (±0.6)         |
| Multi-racial                                    | 260                 | 1.4%    | 718 (±53)           | 3.9% (±0.3)          |
| Disability                                      |                     |         |                     |                      |
| Yes   | 1,569               | 9.4%    | 1,957 (±84)         | 10.6% (±0.5)         |
| No  | 15,063              | 90.6%   | 16,483 (±84)        | 89.4% (±0.5)         |
| Sex   |                     |         |                     |                      |
| Men   | 11,585              | 62.5%   | 11,521 (±130)       | 62.3% (±0.7)         |
| Women   | 6,965               | 37.5%   | 6,964 (±130)        | 37.7% (±0.7)         |
| Gender Identity                                 |                     |         |                     |                      |
| Male  | 11,585              | 62.5%   | 11,521 (±130)       | 62.1% (±0.7)         |
| Female  | 6,965               | 37.5%   | 6,964 (±130)        | 37.5% (±0.7)         |
| Transgender                                     | NA                  | NA      | 16 (±10)            | 0.1% (±0.1)          |
| Do not identify as female, male, or transgender | NA                  | NA      | 53 (±16)            | 0.3% (±0.1)          |
| Transgender Description                         |                     |         |                     |                      |
| Transgender, male to female                     | NA                  | NA      | NR                  | NR                   |
| Transgender, female to male                     | NA                  | NA      | NR                  | NR                   |
| Gender non-conforming                           | NA                  | NA      | NR                  | NR                   |
| Unsure  | NA                  | NA      | NR                  | NR                   |
| I prefer not to say                             | NA                  | NA      | NR                  | NR                   |
| Sexual Orientation - Collapsed                  |                     |         |                     |                      |
| Heterosexual                                    | NA                  | NA      | 16,682 (±58)        | 95.1% (±0.3)         |
| Sexual Minority                                 | NA                  | NA      | 851 (±58)           | 4.9% (±0.3)          |
| Sexual Orientation                              |                     |         |                     |                      |
| Heterosexual or straight                        | NA                  | NA      | 16,682 (±78)        | 90.9% (±0.4)         |
| Lesbian   | NA                  | NA      | 182 (±28)           | 1.0% (±0.2)          |
| Gay   | NA                  | NA      | 248 (±33)           | 1.4% (±0.2)          |
| Bisexual  | NA                  | NA      | 286 (±35)           | 1.6% (±0.2)          |
| Other   | NA                  | NA      | 135 (±25)           | 0.7% (±0.1)          |
| I prefer not to say                             | NA                  | NA      | 816 (±57)           | 4.4% (±0.3)          |

<sup>&</sup>lt;sup>a</sup> Number and percentage values reflect estimated weighted proportions based on complete, eligible responses.

Table 1.4 presents the distribution of occupational characteristics among the employee and study populations for NPS. Employee population data, where available, were obtained from NPS Human Resources.

Table 1.4 Employee and Estimated Study Population Occupational Characteristics

|   | Employee population |         | Estimate<br>popul   | •                    |
|---|---------------------|---------|---------------------|----------------------|
|   | Number              | Percent | Number <sup>a</sup> | Percent <sup>a</sup> |
| Education Level - Collapsed                   |                     |         |                     |                      |
| Less than High School/High School Diploma/GED | 5,402               | 30.0%   | 5,587 (±123)        | 30.7% (±0.7)         |
| Trade/Tech Certificate/Some College           | 2,640               | 14.7%   | 2,938 (±99)         | 16.1% (±0.5)         |
| AA/College Degree                             | 7,003               | 38.9%   | 6,450 (±127)        | 35.4% (±0.7)         |
| Graduate Degree                               | 2,939               | 16.3%   | 3,223 (±102)        | 17.7% (±0.6)         |
| Appointment Type                              |                     |         |                     |                      |
| Permanent                                     | 14,978              | 80.9%   | 15,831 (±93)        | 86.2% (±0.5)         |
| Term  | 1,294               | 7.0%    | 1,658 (±78)         | 9.0% (±0.4)          |
| Temporary                                     | 2,232               | 12.1%   | 868 (±58)           | 4.7% (±0.3)          |
| Work Schedule                                 |                     |         |                     |                      |
| Seasonal                                      | 2,197               | 12.8%   | 1,841 (±81)         | 11.2% (±0.5)         |
| Non-seasonal                                  | 15,013              | 87.2%   | 14,625 (±81)        | 88.8% (±0.5)         |
| Appointment Type and Work Schedule            |                     |         |                     |                      |
| Permanent-Seasonal                            | 2,167               | 11.7%   | 1,098 (±65)         | 6.1% (±0.4)          |
| Permanent-Non-Seasonal                        | 12,811              | 69.2%   | 14,501 (±107)       | 80.0% (±0.6)         |
| Term  | 1,294               | 7.0%    | 1,658 (±78)         | 9.2% (±0.4)          |
| Temporary-Seasonal                            | 30                  | 0.2%    | 743 (±54)           | 4.1% (±0.3)          |
| Temporary-Non-Seasonal                        | 2,202               | 11.9%   | 124 (±24)           | 0.7% (±0.1)          |
| Years of Service at Bureau or Office          |                     |         |                     |                      |
| Less than 1 year                              | NA                  | NA      | 1,149 (±66)         | 6.2% (±0.4)          |
| 1 to 3 years                                  | NA                  | NA      | 2,585 (±94)         | 14.0% (±0.5)         |
| 4 to 5 years                                  | NA                  | NA      | 1,494 (±74)         | 8.1% (±0.4)          |
| 6 to 10 years                                 | NA                  | NA      | 3,830 (±109)        | 20.8% (±0.6)         |
| 11 to 14 years                                | NA                  | NA      | 1,807 (±81)         | 9.8% (±0.4)          |
| 15 to 20 years                                | NA                  | NA      | 2,822 (±97)         | 15.3% (±0.5)         |
| More than 20 years                            | NA                  | NA      | 4,736 (±117)        | 25.7% (±0.6)         |

|   |        | Employee Estimate opulation popul |                     | •                    |
|---|--------|-----------------------------------|---------------------|----------------------|
|   | Number | Percent                           | Number <sup>a</sup> | Percent <sup>a</sup> |
| Pay Plan and Grade  |        |                                   |                     |                      |
| Wage Grade (WG) 1 - 4   | 430    | 2.3%                              | 640 (±51)           | 3.5% (±0.3)          |
| Wage Grade (WG) 5 - 8   | 1,716  | 9.3%                              | 2,828 (±97)         | 15.5% (±0.5)         |
| Wage Grade (WG) 9 - 16  | 988    | 5.3%                              | 1,496 (±74)         | 8.2% (±0.4)          |
| Other Wage Grade (WG)   | 570    | 3.1%                              | 236 (±32)           | 1.3% (±0.2)          |
| General Schedule (GS) 1 - 6   | 3,110  | 16.8%                             | 2,146 (±87)         | 11.7% (±0.5)         |
| General Schedule (GS) 7 - 10  | 3,535  | 19.1%                             | 4,043 (±111)        | 22.1% (±0.6)         |
| General Schedule (GS) 11 - 12   | 4,532  | 24.5%                             | 4,407 (±114)        | 24.1% (±0.6)         |
| General Schedule (GS) 13 - 15   | 1,987  | 10.7%                             | 1,785 (±80)         | 9.8% (±0.4)          |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | 26     | 0.1%                              | 24 (±12)            | 0.1% (±0.1)          |
| Other   | 1,610  | 8.7%                              | 691 (±52)           | 3.8% (±0.3)          |
| Supervisory Status - Collapsed  |        |                                   |                     |                      |
| Non-Supervisor  | 14,141 | 76.4%                             | 9,205 (±133)        | 50.3% (±0.7)         |
| Supervisor  | 4,363  | 23.6%                             | 9,092 (±133)        | 49.7% (±0.7)         |
| Supervisory Status  |        |                                   |                     |                      |
| Team Leader   | 305    | 1.6%                              | 3,660 (±107)        | 20.0% (±0.6)         |
| Supervisor  | 3,855  | 20.8%                             | 3,637 (±107)        | 19.9% (±0.6)         |
| Manager   | 177    | 1.0%                              | 1,689 (±78)         | 9.2% (±0.4)          |
| Senior Leader   | 26     | 0.1%                              | 105 (±22)           | 0.6% (±0.1)          |
| None of the above   | 14,141 | 76.4%                             | 9,205 (±133)        | 50.3% (±0.7)         |
| Duty Station  |        |                                   |                     |                      |
| National Park Service Headquarters Office (WASO)                              | NA     | NA                                | 1,091 (±65)         | 5.9% (±0.4)          |
| Regional Office   | NA     | NA                                | 1,389 (±72)         | $7.6\%~(\pm 0.4)$    |
| Park or Other Field Location  | NA     | NA                                | 15,865 (±92)        | 86.5% (±0.5)         |

<sup>&</sup>lt;sup>a</sup> Number and percentage values reflect estimated weighted proportions based on complete, eligible responses.

## 2 Work-Related Harassment Experiences

Table 2.1 through Table 2.6 present the estimated experience rate of employees who experienced, frequency of occurrence, and estimated number of individuals experiencing various forms of harassment and sexual assault related behaviors within the past 12 months. Results have been weighted to estimate the workforce population in NPS. For all types of harassment, survey participants were asked how often they experienced various behaviors using a 6-point response scale ranging from *never* to *one or more times a day*. Respondents who answered in the affirmative (i.e., they selected *once*, *once a month or less*, *two to three times a month*, *once a week or more*, *one or more times a day*) were counted as having experienced harassment and included in the experience rate. Therefore, the experience rate represents the estimated percentage of employees who experienced harassment behaviors one or more times.

To further examine the breadth of harassment experiences, the mean, median, and mode were computed for each harassment type separately. The mean reflects the arithmetic average, the median is the middle score that divides the distribution of responses into two equal halves, and the mode reflects the most frequently selected response alternative. Response alternatives used to assess harassment experiences are presented in the footnote for each table. Thus, the values for the mean, median, and mode correspond to the response alternatives used to measure the breadth of harassment. For example, an average frequency of harassment of 3.5 means that on a scale ranging from 1 to 6, the average frequency fell between once a month or less (scale value 3) and two to three times a month (scale value 4). A median of 3 indicates that half of employees fell below 3 and half above. A mode of 2 means the scale value 2 (once) was the most frequently selected choice.

Table 2.1 Estimated Experience Rate of Age, Racial/Ethnic, Religious, and Disability Harassment in Past 12 Months

|               | Experie | Experience rate |         | Frequency o |        |      |
|---------------|---------|-----------------|---------|-------------|--------|------|
|               | Percent | MoE             | Average | MoE         | Median | Mode |
| Age           | 22.9%   | ±0.6            | 3.1     | $\pm 0.0$   | 3      | 2    |
| Racial/Ethnic | 9.5%    | $\pm 0.4$       | 3.0     | $\pm 0.0$   | 3      | 2    |
| Religious     | 7.2%    | $\pm 0.4$       | 2.9     | $\pm 0.0$   | 3      | 2    |
| Disability    | 6.9%    | $\pm 0.4$       | 3.1     | $\pm 0.0$   | 3      | 2    |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day.

*Table 2.2 Estimated Number of Age, Racial/Ethnic, Religious, and Disability Harassment in Past 12 Months* 

|               | Estimated   | Estimated number |  |  |  |
|---------------|-------------|------------------|--|--|--|
|               | Lower bound | Upper bound      |  |  |  |
| Age           | 4,133       | 4,358            |  |  |  |
| Racial/Ethnic | 1,690       | 1,846            |  |  |  |
| Religious     | 1,258       | 1,395            |  |  |  |
| Disability    | 1,209       | 1,344            |  |  |  |

Table 2.3 Estimated Experience Rate of Sexual Orientation, Gender, and Sexual Harassment in Past 12 Months

|                                 | Experien | Experience rate |         |           | Frequency of occurrence <sup>a</sup> |      |  |
|---------------------------------|----------|-----------------|---------|-----------|--------------------------------------|------|--|
|                                 | Percent  | MoE             | Average | MoE       | Median                               | Mode |  |
| Sexual Orientation              | 4.5%     | ±0.3            | 3.2     | ±0.1      | 3                                    | 2    |  |
| Gender Harassment               | 19.3%    | ±0.6            | 3.1     | $\pm 0.0$ | 3                                    | 3    |  |
| Sexual Harassment               | 10.4%    | ±0.4            | 3.0     | $\pm 0.0$ | 3                                    | 2    |  |
| Crude and Offensive<br>Behavior | 19.0%    | ±0.6            | 3.0     | ±0.0      | 3                                    | 2    |  |
| Unwanted Sexual Attention       | 6.8%     | ±0.4            | 2.7     | ±0.0      | 2                                    | 2    |  |
| Sexual Coercion                 | 1.0%     | ±0.2            | 3.2     | $\pm 0.1$ | 3                                    | 2    |  |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day.

*Table 2.4 Estimated Number of Sexual Orientation, Gender, and Sexual Harassment in Past 12 Months* 

|                              | Estimated   | number      |
|------------------------------|-------------|-------------|
|                              | Lower bound | Upper bound |
| Sexual Orientation           | 774         | 885         |
| Gender Harassment            | 3,466       | 3,677       |
| Sexual Harassment            | 1,833       | 1,996       |
| Crude and Offensive Behavior | 3,428       | 3,638       |
| Unwanted Sexual<br>Attention | 1,200       | 1,335       |
| Sexual Coercion              | 157         | 210         |

Table 2.5 Estimated Experience Rate of Sexual Assault Related Behaviors in Past 12 Months

|                 | Experien | Experience rate |         | Frequency of occurrence <sup>a</sup> |        |      |
|-----------------|----------|-----------------|---------|--------------------------------------|--------|------|
|                 | Percent  | MoE             | Average | MoE                                  | Median | Mode |
| Sexual Assault  | 0.95%    | ±0.15           | 2.5     | ±0.1                                 | 2      | 2    |
| Sexual Touching | 0.72%    | ±0.13           | 2.4     | $\pm 0.1$                            | 2      | 2    |
| Attempted Sex   | 0.17%    | $\pm 0.07$      | 2.4     | ±0.3                                 | 2      | 2    |
| Completed Sex   | 0.05%    | $\pm 0.05$      | 2.8     | $\pm 0.7$                            | 2      | 2    |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day.

Table 2.6 Estimated Number of Sexual Assault Related Behaviors in Past 12 Months

|                 | Estimated   | Estimated number |  |  |
|-----------------|-------------|------------------|--|--|
|                 | Lower bound | Upper bound      |  |  |
| Sexual Assault  | 151         | 203              |  |  |
| Sexual Touching | 113         | 158              |  |  |
| Attempted Sex   | 22          | 45               |  |  |
| Completed Sex   | 5           | 19               |  |  |

Table 2.7 presents the experience rate of employees who experienced any form of harassment within the past 12 months. Breakdowns are provided for all demographic and occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 2.7 Estimated Experience Rate of Any Form of Harassment in Past 12 Months

|      |                             | Experience rate |             |           | Frequency<br>occurrence |           |
|------|-----------------------------|-----------------|-------------|-----------|-------------------------|-----------|
|      |                             | N               | Percent     | MoE       | Average                 | MoE       |
| Ove  | rall                        | 7,183           | 38.7%       | ±0.7      | 3.1                     | ±0.0      |
| Age  | - Collapsed                 |                 |             |           |                         |           |
|      | 39 or under                 | 2,926           | 46.8%*      | ±1.2      | 3.2*                    | $\pm 0.0$ |
|      | 40 or older                 | 4,233           | 34.5%*      | $\pm 0.8$ | 3.0*                    | $\pm 0.0$ |
| Age  |                             |                 |             |           |                         |           |
| A    | 25 or under                 | 492             | 57.8%CDEF   | ±3.4      | 3.3BCDEF                | $\pm 0.0$ |
| В    | 26-29                       | 641             | 52.5%CDEF   | $\pm 2.8$ | 3.1ADEF                 | $\pm 0.0$ |
| C    | 30-39                       | 1,793           | 42.9% ABDEF | ±1.5      | 3.2ADEF                 | $\pm 0.0$ |
| D    | 40-49                       | 1,385           | 31.4% ABCEF | ±1.4      | 3.0ABC                  | $\pm 0.0$ |
| E    | 50-59                       | 1,877           | 35.9% ABCD  | ±1.3      | 3.0ABC                  | $\pm 0.0$ |
| F    | 60 or older                 | 971             | 36.9% ABCD  | ±1.9      | 3.0ABC                  | $\pm 0.0$ |
| Rela | tionship Status - Collapsed |                 |             |           |                         |           |
| A    | Single                      | 1,999           | 46.7%BC     | ±1.5      | 3.1BC                   | $\pm 0.0$ |
| В    | Partnered/Married           | 4,233           | 35.2%AC     | ±0.9      | 3.0AC                   | $\pm 0.0$ |
| C    | Separated/Widowed/Divorced  | 841             | 41.9%AB     | ±2.2      | 3.2AB                   | $\pm 0.0$ |

|      |   |       | Experience rate |           | Frequency occurrence |           |
|------|---|-------|-----------------|-----------|----------------------|-----------|
|      |   | N     | Percent         | MoE       | Average              | MoE       |
| Rela | tionship Status                           |       |                 |           |                      |           |
| A    | Single                                    | 1,999 | 46.7%DEF        | ±1.5      | 3.1BCEF              | $\pm 0.0$ |
| В    | Separated                                 | 150   | 51.9%DEF        | $\pm 5.8$ | 3.6ACDEF             | $\pm 0.1$ |
| C    | Partnered                                 | 373   | 45.2%E          | ±3.4      | 3.2ABDEF             | $\pm 0.0$ |
| D    | Divorced                                  | 626   | 41.0% ABE       | $\pm 2.5$ | 3.1BCE               | $\pm 0.0$ |
| E    | Married                                   | 3,860 | 34.5%ABCD       | ±0.9      | 3.0ABCD              | $\pm 0.0$ |
| F    | Widowed                                   | 65    | 34.6% AB        | ±7.1      | 2.9ABC               | $\pm 0.1$ |
| Ethn | icity/Race - Collapsed                    |       |                 |           |                      |           |
|      | Non-Minority (Non-Hispanic White)         | 5,626 | 38.8%           | $\pm 0.8$ | 3.1                  | $\pm 0.0$ |
|      | Minority                                  | 1,387 | 37.6%           | ±1.6      | 3.0                  | $\pm 0.0$ |
| Ethn | icity/Race                                |       |                 |           |                      |           |
| A    | Hispanic                                  | 538   | 37.9%           | $\pm 2.6$ | 3.1CE                | $\pm 0.0$ |
| В    | American Indian or Alaskan Native         | 145   | 38.0%           | ±5.0      | 3.0CDFG              | $\pm 0.1$ |
| C    | Asian                                     | 59    | 34.7%           | ±7.6      | 2.7ABDFG             | $\pm 0.1$ |
| D    | Black/African-American                    | 297   | 37.3%           | ±3.4      | 3.1BCE               | $\pm 0.1$ |
| E    | Native Hawaiian or Other Pacific Islander | 56    | 27.9%FG         | ±6.6      | 2.8ADFG              | $\pm 0.1$ |
| F    | Non-Hispanic White                        | 5,626 | 38.8%E          | $\pm 0.8$ | 3.1BCE               | $\pm 0.0$ |
| G    | Multi-racial                              | 291   | 40.6%E          | ±3.6      | 3.1BCE               | $\pm 0.1$ |
| Disa | bility                                    |       |                 |           |                      |           |
|      | Yes                                       | 964   | 49.2%*          | ±2.2      | 3.3*                 | $\pm 0.0$ |
|      | No  | 6,169 | 37.4%*          | $\pm 0.7$ | 3.0*                 | $\pm 0.0$ |
| Sex  |   |       |                 |           |                      |           |
|      | Men                                       | 3,767 | 32.7%*          | ±0.9      | 3.1*                 | $\pm 0.0$ |
|      | Women                                     | 3,381 | 48.5%*          | ±1.2      | 3.0*                 | $\pm 0.0$ |
| Gene | der Identity                              |       |                 |           |                      |           |
| A    | Male                                      | 3,767 | 32.7%BD         | ±0.9      | 3.1BD                | $\pm 0.0$ |
| В    | Female                                    | 3,381 | 48.5%A          | ±1.2      | 3.0AD                | $\pm 0.0$ |
| C    | Transgender                               | NR    | NR              | NR        | NR                   | NR        |
| D    | Do not identify as female, male, or       | 27    | 50.9%A          | ±13.6     | 3.3AB                | ±0.2      |
|      | transgender                               |       | 2007,000        |           |                      |           |
|      | signed Description                        | NID   | ND              | ND        | NID                  | ND        |
| A    | Transgender, male to female               | NR    | NR              | NR        | NR                   | NR        |
| В    | Transgender, female to male               | NR    | NR              | NR        | NR                   | NR        |
| C    | Gender non-conforming                     | NR    | NR              | NR        | NR                   | NR        |
| D    | Unsure                                    | NR    | NR              | NR        | NR                   | NR        |
| Е    | I prefer not to say                       | NR    | NR              | NR        | NR                   | NR        |
| Sexu | nal Orientation - Collapsed               |       | 0.5             | c =       | 0.11                 | 6.5       |
|      | Heterosexual                              | 6,253 | 37.5%*          | ±0.7      | 3.1*                 | ±0.0      |
|      | Sexual Minority                           | 529   | 62.2%*          | ±3.3      | 3.1*                 | $\pm 0.0$ |

|      |   | Experience rate |             |           | Frequency |           |
|------|---|-----------------|-------------|-----------|-----------|-----------|
|      |   | N               | Percent     | MoE       | Average   | MoE       |
| Sexu | ual Orientation   |                 |             |           |           |           |
| A    | Heterosexual or straight  | 6,253           | 37.5%BCDE   | $\pm 0.7$ | 3.1BCDF   | $\pm 0.0$ |
| В    | Lesbian   | 125             | 68.9% AF    | ±7.2      | 3.2ACEF   | $\pm 0.1$ |
| C    | Gay   | 138             | 55.5% AF    | ±6.3      | 2.7ABDEF  | $\pm 0.1$ |
| D    | Bisexual  | 190             | 66.3% AF    | $\pm 5.7$ | 3.3ACEF   | $\pm 0.1$ |
| E    | Other (e.g., questioning, asexual, undecided, self-identified, or intersex) | 76              | 56.7%AF     | ±8.6      | 3.0BCD    | ±0.1      |
| F    | I prefer not to say   | 318             | 39.0%BCDE   | ±3.4      | 2.9ABCD   | $\pm 0.0$ |
| Edu  | cation Level - Collapsed  |                 |             |           |           |           |
| A    | Less than High School/High School<br>Diploma/GED                            | 1,697           | 30.4%BCD    | ±1.2      | 3.1BCD    | ±0.0      |
| В    | Trade/Tech Certificate/Some College   | 1,156           | 39.4%AD     | $\pm 1.8$ | 3.3ACD    | $\pm 0.0$ |
| C    | AA/College Degree   | 2,702           | 41.9%AD     | $\pm 1.2$ | 3.0AB     | $\pm 0.0$ |
| D    | Graduate Degree   | 1,474           | 45.7% ABC   | $\pm 1.7$ | 3.0AB     | $\pm 0.0$ |
| App  | ointment Type   |                 |             |           |           |           |
| A    | Permanent   | 5,949           | 37.6%BC     | $\pm 0.8$ | 3.0BC     | $\pm 0.0$ |
| В    | Term  | 712             | 42.9%AC     | $\pm 2.4$ | 3.1AC     | $\pm 0.0$ |
| C    | Temporary   | 416             | 47.9% AB    | ±3.3      | 3.3AB     | $\pm 0.0$ |
| Wor  | k Schedule  |                 |             |           |           |           |
|      | Seasonal  | 847             | 46.0%*      | $\pm 2.3$ | 3.1       | $\pm 0.0$ |
|      | Non-seasonal  | 5,450           | 37.3%*      | $\pm 0.8$ | 3.1       | $\pm 0.0$ |
| App  | ointment Type and Work Schedule   |                 |             |           |           |           |
| A    | Permanent-Seasonal  | 478             | 43.5%B      | ±3.0      | 2.9BCDE   | $\pm 0.0$ |
| В    | Permanent-Non-Seasonal  | 5,404           | 37.3%ACD    | $\pm 0.8$ | 3.1ACD    | $\pm 0.0$ |
| C    | Term  | 712             | 42.9%BD     | ±2.4      | 3.1ABD    | $\pm 0.0$ |
| D    | Temporary-Seasonal  | 369             | 49.7%BC     | ±3.6      | 3.3ABCE   | $\pm 0.1$ |
| E    | Temporary-Non-Seasonal  | 46              | 37.4%       | ±9.0      | 3.1AD     | $\pm 0.1$ |
| Year | rs of Service at Bureau or Office   |                 |             |           |           |           |
| A    | Less than 1 year  | 377             | 32.8%BCDEF  | $\pm 2.8$ | 3.3BCDFG  | $\pm 0.1$ |
| В    | 1 to 3 years  | 1,021           | 39.5%ACG    | ±1.9      | 3.1ADEFG  | $\pm 0.0$ |
| C    | 4 to 5 years  | 680             | 45.5% ABEFG | $\pm 2.5$ | 3.1ADEFG  | $\pm 0.0$ |
| D    | 6 to 10 years   | 1,614           | 42.1%AG     | ±1.6      | 3.0ABCE   | $\pm 0.0$ |
| E    | 11 to 14 years  | 705             | 39.0%ACG    | $\pm 2.3$ | 3.3BCDFG  | $\pm 0.0$ |
| F    | 15 to 20 years  | 1,098           | 38.9%ACG    | $\pm 1.8$ | 2.9ABCE   | $\pm 0.0$ |
| G    | More than 20 years  | 1,641           | 34.6%BCDEF  | $\pm 1.4$ | 3.0ABCE   | $\pm 0.0$ |
| Pay  | Plan and Grade - Collapsed  |                 |             |           |           |           |
| A    | Junior Grade  | 1,201           | 43.1%BC     | $\pm 1.8$ | 3.0BC     | $\pm 0.0$ |
| В    | Middle Grade  | 3,363           | 40.2%AC     | ±1.1      | 3.2AC     | $\pm 0.0$ |
| C    | Senior Grade  | 2,220           | 35.9% AB    | ±1.2      | 2.9AB     | $\pm 0.0$ |
| D    | Executive Grade   | NR              | NR          | NR        | NR        | NR        |

|      |  |       | Experience rate |           |         | y of<br>ce <sup>a</sup> |
|------|--|-------|-----------------|-----------|---------|-------------------------|
|      |  | N     | Percent         | MoE       | Average | MoE                     |
| Supe | ervisory Status - Collapsed                      |       |                 |           |         |                         |
|      | Non-Supervisor                                   | 3,696 | 40.2%*          | $\pm 1.0$ | 3.1*    | $\pm 0.0$               |
|      | Supervisor                                       | 3,342 | 36.8%*          | $\pm 1.0$ | 3.0*    | $\pm 0.0$               |
| Supe | ervisory Status                                  |       |                 |           |         |                         |
| A    | Team Leader                                      | 1,500 | 41.0%BC         | ±1.6      | 3.2BCDE | $\pm 0.0$               |
| В    | Supervisor                                       | 1,275 | 35.1%ACE        | ±1.6      | 2.9AE   | $\pm 0.0$               |
| C    | Manager  | 524   | 31.0%ABE        | $\pm 2.3$ | 2.9AE   | $\pm 0.0$               |
| D    | Senior Leader                                    | 42    | 40.0%           | $\pm 9.8$ | 2.8AE   | ±0.2                    |
| E    | None of the above                                | 3,696 | 40.2%BC         | $\pm 1.0$ | 3.1ABCD | $\pm 0.0$               |
| Duty | Station  |       |                 |           |         |                         |
| A    | National Park Service Headquarters Office (WASO) | 391   | 35.8%           | ±2.9      | 3.1B    | ±0.1                    |
| В    | Regional Office                                  | 515   | 37.0%           | $\pm 2.6$ | 2.9AC   | $\pm 0.0$               |
| C    | Park or Other Field Location                     | 6,206 | 39.1%           | ±0.8      | 3.1B    | ±0.0                    |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day. \* Indicates a statistically significant difference between the two groups. Note. Capital letters indicate a statistically significant difference from the group(s) indicated.

## 2.1 Age Harassment

#### **2.1.1** Past 12 Months

Table 2.8 presents the experience rate of employees who experienced age harassment within the past 12 months. Breakdowns are provided for demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 2.8 Estimated Experience Rate of Age Harassment in Past 12 Months

|      |                                   | Experience rate |             | Frequency occurrenc |          |           |
|------|-----------------------------------|-----------------|-------------|---------------------|----------|-----------|
|      |                                   | N               | Percent     | MoE                 | Average  | MoE       |
| Ove  | rall                              | 4,244           | 22.9%       | ±0.6                | 3.1      | ±0.0      |
| Age  | - Collapsed                       |                 |             |                     |          |           |
|      | 39 or under                       | 1,784           | 28.6%*      | ±1.1                | 3.2*     | $\pm 0.0$ |
|      | 40 or older                       | 2,443           | 19.9%*      | $\pm 0.7$           | 3.0*     | $\pm 0.0$ |
| Age  |                                   |                 |             |                     |          |           |
| A    | 25 or under                       | 437             | 51.3%BCDEF  | ±3.4                | 3.5BCDEF | $\pm 0.1$ |
| В    | 26-29                             | 431             | 35.3% ACDEF | $\pm 2.7$           | 3.0A     | $\pm 0.1$ |
| C    | 30-39                             | 915             | 21.9% ABDF  | ±1.3                | 3.1A     | $\pm 0.1$ |
| D    | 40-49                             | 599             | 13.6% ABCEF | $\pm 1.0$           | 3.0A     | $\pm 0.1$ |
| E    | 50-59                             | 1,092           | 21.0% ABDF  | ±1.1                | 3.0A     | $\pm 0.0$ |
| F    | 60 or older                       | 751             | 28.5% ABCDE | $\pm 1.8$           | 3.0A     | $\pm 0.0$ |
| Rela | tionship Status - Collapsed       |                 |             |                     |          |           |
| A    | Single                            | 1,254           | 29.4%BC     | ±1.4                | 3.2B     | $\pm 0.0$ |
| В    | Partnered/Married                 | 2,492           | 20.8%A      | $\pm 0.7$           | 3.0AC    | $\pm 0.0$ |
| C    | Separated/Widowed/Divorced        | 439             | 21.9%A      | ±1.9                | 3.1B     | $\pm 0.1$ |
| Rela | tionship Status                   |                 |             |                     |          |           |
| A    | Single                            | 1,254           | 29.4%DE     | ±1.4                | 3.2BDE   | $\pm 0.0$ |
| В    | Separated                         | 85              | 29.6%DE     | ±5.6                | 3.9ACDEF | ±0.2      |
| C    | Partnered                         | 222             | 27.3%DE     | ±3.2                | 3.2BDE   | $\pm 0.1$ |
| D    | Divorced                          | 307             | 20.1%ABC    | $\pm 2.1$           | 2.9ABC   | $\pm 0.1$ |
| E    | Married                           | 2,270           | 20.3%ABC    | $\pm 0.8$           | 3.0ABC   | $\pm 0.0$ |
| F    | Widowed                           | 46              | 24.6%       | ±6.7                | 3.1B     | ±0.2      |
| Ethn | icity/Race - Collapsed            |                 |             |                     |          |           |
|      | Non-Minority (Non-Hispanic White) | 3,365           | 23.2%*      | $\pm 0.7$           | 3.1*     | $\pm 0.0$ |
|      | Minority                          | 777             | 21.1%*      | ±1.3                | 3.1*     | $\pm 0.0$ |
|      |                                   |                 |             |                     |          |           |

|      |   |       | Experience rate |           | Frequency occurrence |           |
|------|---|-------|-----------------|-----------|----------------------|-----------|
|      |   | N     | Percent         | MoE       | Average              | MoE       |
| Ethn | icity/Race  |       |                 |           |                      |           |
| A    | Hispanic  | 301   | 21.2%           | $\pm 2.2$ | 3.2BCD               | $\pm 0.1$ |
| В    | American Indian or Alaskan Native   | 97    | 25.4%           | ±4.6      | 2.7ADFG              | $\pm 0.1$ |
| C    | Asian   | 38    | 22.5%           | $\pm 7.0$ | 2.8ADG               | ±0.2      |
| D    | Black/African-American  | 160   | 20.0%           | ±2.9      | 3.4ABCF              | $\pm 0.1$ |
| E    | Native Hawaiian or Other Pacific Islander                                   | 33    | 16.3%           | $\pm 5.8$ | 3.0                  | $\pm 0.2$ |
| F    | Non-Hispanic White  | 3,365 | 23.2%           | $\pm 0.7$ | 3.1BD                | $\pm 0.0$ |
| G    | Multi-racial  | 148   | 20.6%           | $\pm 3.1$ | 3.2BC                | $\pm 0.1$ |
| Disa | bility  |       |                 |           |                      |           |
|      | Yes   | 589   | 30.2%*          | $\pm 2.1$ | 3.2*                 | $\pm 0.1$ |
|      | No  | 3,625 | 22.0%*          | ±0.6      | 3.0*                 | $\pm 0.0$ |
| Sex  |   |       |                 |           |                      |           |
|      | Men   | 2,359 | 20.5%*          | $\pm 0.7$ | 3.1*                 | $\pm 0.0$ |
|      | Women   | 1,864 | 26.8%*          | ±1.1      | 3.0*                 | $\pm 0.0$ |
| Gene | der Identity  |       |                 |           |                      |           |
| A    | Male  | 2,359 | 20.5%B          | ±0.7      | 3.1BC                | $\pm 0.0$ |
| В    | Female  | 1,864 | 26.8%A          | ±1.1      | 3.0A                 | $\pm 0.0$ |
| C    | Transgender   | NR    | NR              | NR        | NR                   | NR        |
| D    | Do not identify as female, male, or transgender                             | 18    | 34.0%           | ±14.1     | 3.2                  | ±0.3      |
| Tran | sgender Description   |       |                 |           |                      |           |
| A    | Transgender, male to female   | NR    | NR              | NR        | NR                   | NR        |
| В    | Transgender, female to male   | NR    | NR              | NR        | NR                   | NR        |
| C    | Gender non-conforming   | NR    | NR              | NR        | NR                   | NR        |
| D    | Unsure  | NR    | NR              | NR        | NR                   | NR        |
| E    | I prefer not to say   | NR    | NR              | NR        | NR                   | NR        |
| Sexu | nal Orientation - Collapsed   |       |                 |           |                      |           |
|      | Heterosexual  | 3,702 | 22.2%*          | $\pm 0.6$ | 3.1*                 | $\pm 0.0$ |
|      | Sexual Minority   | 301   | 35.3%*          | ±3.3      | 3.2*                 | $\pm 0.1$ |
| Sexu | nal Orientation   |       |                 |           |                      |           |
| A    | Heterosexual or straight  | 3,702 | 22.2%DE         | ±0.6      | 3.1CDF               | $\pm 0.0$ |
| В    | Lesbian   | 50    | 27.8%DE         | ±7.0      | 3.0D                 | ±0.2      |
| C    | Gay   | 72    | 28.9%DE         | ±6.0      | 2.6ADE               | $\pm 0.1$ |
| D    | Bisexual  | 119   | 41.7%ABCF       | ±5.8      | 3.6ABCEF             | $\pm 0.1$ |
| E    | Other (e.g., questioning, asexual, undecided, self-identified, or intersex) | 59    | 43.8% ABCF      | ±8.6      | 3.2CDF               | ±0.2      |
| F    | I prefer not to say   | 196   | 24.3%DE         | ±3.1      | 2.9ADE               | ±0.1      |

|       |   | Experience rate |             |           | Frequency occurrence |           |
|-------|---|-----------------|-------------|-----------|----------------------|-----------|
|       |   | N               | Percent     | MoE       | Average              | МоЕ       |
| Educ  | cation Level - Collapsed                      |                 |             |           |                      |           |
| A     | Less than High School/High School Diploma/GED | 980             | 17.6%BCD    | ±1.0      | 3.2BCD               | ±0.0      |
| В     | Trade/Tech Certificate/Some College           | 714             | 24.4%A      | ±1.6      | 3.3ACD               | $\pm 0.1$ |
| C     | AA/College Degree                             | 1,583           | 24.5%A      | ±1.1      | 2.9AB                | $\pm 0.0$ |
| D     | Graduate Degree                               | 849             | 26.4%A      | ±1.6      | 3.0AB                | $\pm 0.0$ |
| App   | ointment Type                                 |                 |             |           |                      |           |
| A     | Permanent                                     | 3,452           | 21.8%BC     | $\pm 0.7$ | 3.0BC                | $\pm 0.0$ |
| В     | Term  | 441             | 26.6%AC     | $\pm 2.2$ | 3.3A                 | $\pm 0.1$ |
| C     | Temporary                                     | 270             | 31.2%AB     | ±3.2      | 3.3A                 | $\pm 0.1$ |
| Wor   | k Schedule                                    |                 |             |           |                      |           |
|       | Seasonal                                      | 490             | 26.6%*      | $\pm 2.1$ | 3.1                  | $\pm 0.1$ |
|       | Non-seasonal                                  | 3,176           | 21.8%*      | $\pm 0.7$ | 3.0                  | $\pm 0.0$ |
| App   | ointment Type and Work Schedule               |                 |             |           |                      |           |
| A     | Permanent-Seasonal                            | 256             | 23.3%D      | $\pm 2.6$ | 2.9CD                | $\pm 0.1$ |
| В     | Permanent-Non-Seasonal                        | 3,140           | 21.7%CD     | $\pm 0.7$ | 3.0CD                | $\pm 0.0$ |
| C     | Term  | 441             | 26.6%B      | ±2.2      | 3.3AB                | $\pm 0.1$ |
| D     | Temporary-Seasonal                            | 234             | 31.5%AB     | ±3.4      | 3.3AB                | $\pm 0.1$ |
| E     | Temporary-Non-Seasonal                        | 37              | 29.7%       | $\pm 8.7$ | 3.1                  | ±0.2      |
| Year  | rs of Service at Bureau or Office             |                 |             |           |                      |           |
| A     | Less than 1 year                              | 250             | 21.7%C      | $\pm 2.5$ | 3.6BCDEFG            | $\pm 0.1$ |
| В     | 1 to 3 years                                  | 673             | 26.0%DFG    | $\pm 1.7$ | 3.1ADF               | $\pm 0.1$ |
| C     | 4 to 5 years                                  | 413             | 27.7% ADEFG | $\pm 2.3$ | 3.1AD                | $\pm 0.1$ |
| D     | 6 to 10 years                                 | 858             | 22.4%BC     | $\pm 1.4$ | 2.9ABCEG             | $\pm 0.0$ |
| E     | 11 to 14 years                                | 404             | 22.5%C      | $\pm 2.0$ | 3.2ADF               | $\pm 0.1$ |
| F     | 15 to 20 years                                | 561             | 19.9%BC     | ±1.5      | 3.0ABE               | $\pm 0.1$ |
| G     | More than 20 years                            | 1,054           | 22.3%BC     | $\pm 1.2$ | 3.0AD                | $\pm 0.0$ |
| Pay 1 | Plan and Grade - Collapsed                    |                 |             |           |                      |           |
| A     | Junior Grade                                  | 755             | 27.2%C      | $\pm 1.7$ | 3.2C                 | $\pm 0.1$ |
| В     | Middle Grade                                  | 2,102           | 25.1%C      | ±0.9      | 3.1C                 | $\pm 0.0$ |
| C     | Senior Grade                                  | 1,169           | 18.9%AB     | $\pm 1.0$ | 2.9AB                | $\pm 0.0$ |
| D     | Executive Grade                               | NR              | NR          | NR        | NR                   | NR        |
| Supe  | ervisory Status - Collapsed                   |                 |             |           |                      |           |
|       | Non-Supervisor                                | 2,229           | 24.3%*      | ±0.9      | 3.1*                 | $\pm 0.0$ |
|       | Supervisor                                    | 1,907           | 21.0%*      | $\pm 0.8$ | 3.0*                 | $\pm 0.0$ |
| Supe  | ervisory Status                               |                 |             |           |                      |           |
| A     | Team Leader                                   | 844             | 23.1%C      | $\pm 1.4$ | 3.2BCD               | $\pm 0.0$ |
| В     | Supervisor                                    | 765             | 21.0%CE     | ±1.4      | 2.8AE                | $\pm 0.0$ |
| C     | Manager                                       | 278             | 16.5% ABE   | $\pm 1.8$ | 2.8AE                | $\pm 0.1$ |
| D     | Senior Leader                                 | 20              | 19.0%       | $\pm 8.8$ | 2.6AE                | ±0.3      |
| E     | None of the above                             | 2,229           | 24.3%BC     | ±0.9      | 3.1BCD               | $\pm 0.0$ |

|      |  | Experience rate |         |           | Frequency<br>occurrence |           |
|------|--|-----------------|---------|-----------|-------------------------|-----------|
|      |  | N               | Percent | MoE       | Average                 | MoE       |
| Duty | y Station  |                 |         |           |                         |           |
| A    | National Park Service Headquarters Office (WASO) | 235             | 21.6%   | ±2.6      | 3.2BC                   | ±0.1      |
| В    | Regional Office                                  | 286             | 20.6%   | $\pm 2.2$ | 2.9AC                   | $\pm 0.1$ |
| C    | Park or Other Field Location                     | 3,663           | 23.1%   | $\pm 0.7$ | 3.1AB                   | $\pm 0.0$ |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day. \* Indicates a statistically significant difference between the two groups. Note. Capital letters indicate a statistically significant difference from the group(s) indicated.

#### 2.1.2 Prior to Past 12 Months

Table 2.9 presents the experience rate of employees who experienced age harassment prior to the past 12 months. Results have been weighted to estimate the population in NPS.

Table 2.9 Estimated Experience Rate of Age Harassment Prior to Past 12 Months

|         |                | Experience rate |      |  |
|---------|----------------|-----------------|------|--|
|         | $\overline{N}$ | Percent         | MoE  |  |
| Overall | 3,404          | 19.7%           | ±0.6 |  |

Employees who indicated they experienced age harassment prior to the past 12 months were also asked to specify their pay plan or grade when they experienced those behaviors for the first time. Table 2.10 shows the percent indicating the pay plan or grade at which the behaviors first occurred.

Table 2.10 Estimated Pay Plan or Grade at Which Age Harassment First Occurred

|   | Fir | First experienced behaviors |           |  |  |  |
|---|-----|-----------------------------|-----------|--|--|--|
|   | N   | Percent                     | МоЕ       |  |  |  |
| Wage Grade (WG) 1-4   | 167 | 4.9%                        | ±0.8      |  |  |  |
| Wage Grade (WG) 5-8   | 623 | 18.4%                       | ±1.3      |  |  |  |
| Wage Grade (WG) 9-16  | 181 | 5.3%                        | $\pm 0.8$ |  |  |  |
| Other Wage Grade (WG)   | 13  | 0.4%                        | ±0.3      |  |  |  |
| General Schedule (GS) 1-6   | 876 | 25.8%                       | ±1.5      |  |  |  |
| General Schedule (GS) 7-10  | 788 | 23.2%                       | ±1.5      |  |  |  |
| General Schedule (GS) 11-12   | 492 | 14.5%                       | ±1.2      |  |  |  |
| General Schedule (GS) 13-15   | 146 | 4.3%                        | ±0.7      |  |  |  |
| Senior Level (SL)/ Scientific Professional (ST)/ Senior Executive Service (SES) | NR  | NR                          | NR        |  |  |  |
| Other   | 106 | 3.1%                        | ±0.6      |  |  |  |

## 2.2 Racial/Ethnic Harassment

#### **2.2.1** Past 12 Months

Table 2.11 presents the experience rate of employees who experienced racial/ethnic harassment within the past 12 months. Breakdowns are provided for demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 2.11 Estimated Experience Rate of Racial/Ethnic Harassment in Past 12 Months

|      |                                   | Experience rate |                   | Frequency |         |           |
|------|-----------------------------------|-----------------|-------------------|-----------|---------|-----------|
|      |                                   | N               | Percent           | MoE       | Average | MoE       |
| Ove  | rall                              | 1,766           | 9.5%              | ±0.4      | 3.0     | ±0.0      |
| Age  | - Collapsed                       |                 |                   |           |         |           |
|      | 39 or under                       | 629             | 10.1%             | $\pm 0.8$ | 3.1*    | $\pm 0.1$ |
|      | 40 or older                       | 1,131           | 9.3%              | ±0.5      | 2.9*    | $\pm 0.0$ |
| Age  |                                   |                 |                   |           |         |           |
| A    | 25 or under                       | 113             | 13.3%BCDF         | $\pm 2.5$ | 3.3BDEF | ±0.2      |
| В    | 26-29                             | 102             | 8.4% A            | ±1.7      | 2.7ACDE | ±0.1      |
| C    | 30-39                             | 413             | 9.9% A            | ±0.9      | 3.1BDEF | ±0.1      |
| D    | 40-49                             | 381             | 8.7% A            | ±0.9      | 3.0ABC  | ±0.1      |
| E    | 50-59                             | 540             | 10.4%F            | ±0.9      | 2.9ABC  | $\pm 0.1$ |
| F    | 60 or older                       | 209             | 8.0% AE           | ±1.1      | 2.9AC   | $\pm 0.1$ |
| Rela | tionship Status - Collapsed       |                 |                   |           |         |           |
| A    | Single                            | 501             | 11.8%BC           | ±1.0      | 3.2BC   | ±0.1      |
| В    | Partnered/Married                 | 1,052           | 8.8%A             | ±0.5      | 3.0AC   | $\pm 0.0$ |
| C    | Separated/Widowed/Divorced        | 180             | 9.0% A            | ±1.3      | 2.8AB   | ±0.1      |
| Rela | tionship Status                   |                 |                   |           |         |           |
| A    | Single                            | 501             | 11.8%BDE          | ±1.0      | 3.2BDE  | ±0.1      |
| В    | Separated                         | 58              | 20.0% ACDEF       | ±5.0      | 2.8A    | ±0.1      |
| C    | Partnered                         | 83              | 10.1%B            | $\pm 2.3$ | 3.1D    | ±0.2      |
| D    | Divorced                          | 109             | 7.2% AB           | ±1.4      | 2.8AC   | ±0.1      |
| E    | Married                           | 970             | 8.7% AB           | ±0.5      | 2.9A    | $\pm 0.0$ |
| F    | Widowed                           | 13              | $7.0\%\mathrm{B}$ | $\pm 4.8$ | 2.6     | $\pm 0.2$ |
| Ethr | nicity/Race - Collapsed           |                 |                   |           |         |           |
|      | Non-Minority (Non-Hispanic White) | 1,014           | 7.0%*             | ±0.4      | 2.9*    | $\pm 0.0$ |
|      | Minority                          | 704             | 19.2%*            | ±1.3      | 3.1*    | ±0.1      |
|      |                                   |                 |                   |           |         |           |

|      |   | Experience rate |             |           | Frequency of occurrence <sup>a</sup> |           |
|------|---|-----------------|-------------|-----------|--------------------------------------|-----------|
|      |   | N               | Percent     | MoE       | Average                              | MoE       |
| Ethn | icity/Race  |                 |             |           |                                      |           |
| A    | Hispanic  | 240             | 16.9%BDF    | $\pm 2.0$ | 3.3BCEFG                             | $\pm 0.1$ |
| В    | American Indian or Alaskan Native   | 86              | 22.8% AF    | ±4.5      | 2.9AD                                | $\pm 0.1$ |
| C    | Asian   | 33              | 20.1%F      | ±6.8      | 2.7AD                                | ±0.2      |
| D    | Black/African-American  | 177             | 22.2% AF    | ±3.0      | 3.3BCEFG                             | ±0.1      |
| E    | Native Hawaiian or Other Pacific Islander                                   | 37              | 18.4%F      | ±6.0      | 2.5ADFG                              | $\pm 0.1$ |
| F    | Non-Hispanic White  | 1,014           | 7.0% ABCDEG | $\pm 0.4$ | 2.9ADE                               | $\pm 0.0$ |
| G    | Multi-racial  | 131             | 18.3%F      | ±3.0      | 2.9ADE                               | $\pm 0.1$ |
| Disa | bility  |                 |             |           |                                      |           |
|      | Yes   | 261             | 13.3%*      | ±1.6      | 3.3*                                 | $\pm 0.1$ |
|      | No  | 1,477           | 9.0%*       | $\pm 0.4$ | 2.9*                                 | $\pm 0.0$ |
| Sex  |   |                 |             |           |                                      |           |
|      | Men   | 1,094           | 9.5%        | ±0.6      | 3.0*                                 | $\pm 0.0$ |
|      | Women   | 657             | 9.5%        | ±0.7      | 2.9*                                 | ±0.1      |
| Geno | der Identity  |                 |             |           |                                      |           |
| A    | Male  | 1,094           | 9.5%        | ±0.6      | 3.0B                                 | $\pm 0.0$ |
| В    | Female  | 657             | 9.5%        | $\pm 0.7$ | 2.9A                                 | $\pm 0.1$ |
| C    | Transgender   | NR              | NR          | NR        | NR                                   | NR        |
| D    | Do not identify as female, male, or transgender                             | 9               | 17.0%       | ±13.0     | 3.3                                  | ±0.4      |
| Tran | sgender Description   |                 |             |           |                                      |           |
| A    | Transgender, male to female   | NR              | NR          | NR        | NR                                   | NR        |
| В    | Transgender, female to male   | NR              | NR          | NR        | NR                                   | NR        |
| C    | Gender non-conforming   | NR              | NR          | NR        | NR                                   | NR        |
| D    | Unsure  | NR              | NR          | NR        | NR                                   | NR        |
| E    | I prefer not to say   | NR              | NR          | NR        | NR                                   | NR        |
| Sexu | al Orientation - Collapsed  |                 |             |           |                                      |           |
|      | Heterosexual  | 1,494           | 9.0%*       | ±0.4      | 3.0*                                 | $\pm 0.0$ |
|      | Sexual Minority   | 132             | 15.5%*      | ±2.6      | 2.7*                                 | ±0.1      |
| Sexu | al Orientation  |                 |             |           |                                      |           |
| A    | Heterosexual or straight  | 1,494           | 9.0% DEF    | $\pm 0.4$ | 3.0DF                                | $\pm 0.0$ |
| В    | Lesbian   | 20              | 11.0%DE     | ±5.5      | 3.1                                  | ±0.3      |
| C    | Gay   | 19              | 7.6% DEF    | ±4.1      | 2.6                                  | ±0.2      |
| D    | Bisexual  | 56              | 19.6% ABC   | ±5.0      | 2.6A                                 | ±0.1      |
| E    | Other (e.g., questioning, asexual, undecided, self-identified, or intersex) | 36              | 27.1%ABCF   | ±8.2      | 2.9                                  | ±0.2      |
| F    | I prefer not to say   | 121             | 15.1% ACE   | ±2.6      | 2.7A                                 | ±0.1      |

| Education  |      |                                     | Experience rate |          |           | Frequency of occurrence <sup>a</sup> |           |
|--|------|-------------------------------------|-----------------|----------|-----------|--------------------------------------|-----------|
| A Diploma/GED         Less than High School/High School Diploma/GED         388         7.0%BCD         ±0.7         3.0BC         ±0.1           B Trade/Tech Certificate/Some College         333         11.3%A         ±1.2         3.4ACD         ±0.1           C A/College Degree         633         9.8%A         ±0.8         2.8AB         ±0.1           D Graduate Degree         336         10.4%A         ±1.1         2.9B         ±0.1           Apportunent Type         Type         3.0         ±0.0  |      |                                     | N               | Percent  | MoE       | Average                              | МоЕ       |
| Diploma/GED   So's   Non-Net   Sole   Sole   Non-Net   Sole   Sole   Non-Net   Sole   Sole   Non-Net   Non-Net | Edu  | -                                   |                 |          |           |                                      |           |
| C         AA/College Degree         633         9.8%A         ±0.8         2.8AB         ±0.1           D         Graduate Degree         336         10.4%A         ±1.1         2.9B         ±0.1           Apportument Type         4         12.3%AC         ±1.7         3.1         ±0.1           B         Term         204         12.3%AC         ±1.7         3.1         ±0.1           C         Temporary         65         7.5%B         ±2.0         2.9         ±0.2           Work Schedule         2         6.6%*         ±1.2         3.0         ±0.1           Apportument Type and Work Schedule         4         2.2         3.0         ±0.0           Apportument Type and Work Schedule         4         2.3         ±0.5         3.0         ±0.0           Apportument Type and Work Schedule         4         ±1.2         3.0         ±0.0           Apportument Type and Work Schedule         4         ±1.2         3.0         ±0.0           Apportument Type and Work Schedule         4         ±1.2         3.0         ±0.2           Apportument Type and Work Schedule         ±0.2         ±1.2         3.0         ±0.2           Temporary-Scasonal         \$0<   | A    |                                     | 389             | 7.0%BCD  | ±0.7      | 3.0BC                                | ±0.1      |
| D   Graduate Degree   336   10.4%A   ±1.1   2.9B   ±0.1     A   Permanent Type     A   Permanent   1,470   9.3%B   ±0.5   3.0   ±0.0     B   Term   204   12.3%AC   ±1.7   3.1   ±0.1     C   Temporary   65   7.5%B   ±2.0   2.9   ±0.2     Work Schedule   | В    | Trade/Tech Certificate/Some College | 333             | 11.3%A   | ±1.2      | 3.4ACD                               | $\pm 0.1$ |
| Approximent Type         A Permanent         1,470         9.3%B         ±0.5         3.0         ±0.0           B Term         204         12.3% AC         ±1.7         3.1         ±0.1           C Temporary         65         7.5%B         ±2.0         2.9         ±0.2           Work-Schedule           Seasonal         122         6.6%*         ±1.2         3.0         ±0.1           Approximent Type and Work Schedule         4         2.0%°         ±0.5         3.0         ±0.0           A Permanent-Seasonal         80         7.3%CE         ±1.7         3.1         ±0.2           A Permanent-Non-Seasonal         1,373         9.5%CDE         ±1.5         3.0         ±0.0           D Temporary-Seasonal         42         5.6%BCE         ±1.9         2.8         ±0.3           E Temporary-Non-Seasonal         23         18.4%ABD         ±7.9         3.0         ±0.2           Years of Service at Bureau or Office         4         1.2.3%ABD         ±1.7         3.1         ±0.1           A Less than 1 year         109         9.5%         ±1.8         3.4BCDEFG         ±0.2           Years of Service at Bureau or Office         ±1.2         3.0  | C    | AA/College Degree                   | 633             | 9.8%A    | $\pm 0.8$ | 2.8AB                                | $\pm 0.1$ |
| A         Permanent         1,470         9.3%B         ±0.5         3.0         ±0.1           B         Term         204         12.3%AC         ±1.7         3.1         ±0.1           C         Temporary         65         7.5%B         ±2.0         2.9         ±0.2           Work Schedule           Seasonal         1,396         9.6%*         ±0.5         3.0         ±0.0           Appointment Type and Work Schedule         80         7.3%CE         ±1.7         3.1         ±0.2           A         Permanent-Non-Seasonal         80         7.3%CE         ±1.7         3.1         ±0.2           B         Permanent-Non-Seasonal         1,373         9.5%CDE         ±0.5         3.0         ±0.0           C         Term         204         12.3%ABD         ±1.7         3.1         ±0.1           D         Temporary-Seasonal         42         5.6%BCE         ±1.9         2.8         ±0.3           E         Temporary-Non-Seasonal         23         18.4%ABD         ±7.9         3.0         ±0.2           Years         Service at Bureau or Office         4         Less than 1 year         109         9.5%         ±1.8  | D    | Graduate Degree                     | 336             | 10.4% A  | ±1.1      | 2.9B                                 | $\pm 0.1$ |
| B         Term         204         12.3%AC         ±1.7         3.1         ±0.1           C         Temporary         65         7.5%B         ±2.0         2.9         ±0.2           Work Schedule           Seasonal         122         6.6%*         ±1.2         3.0         ±0.1           Appointment Type and Work Schedule           A         Permanent-Seasonal         80         7.3%CE         ±1.7         3.1         ±0.2           B         Permanent-Non-Seasonal         1,373         9.5%CDE         ±0.5         3.0         ±0.0           C         Term         204         12.3%ABD         ±1.7         3.1         ±0.2           B         Permanent-Non-Seasonal         42         5.6%BCE         ±1.9         2.8         ±0.3           C         Term         204         12.3%ABD         ±1.7         3.1         ±0.1           D         Temporary-Non-Seasonal         42         5.6%BCE         ±1.9         2.8         ±0.3           E         Temporary-Non-Seasonal         23         18.4%ABD         ±7.9         3.0         ±0.2           Years         Service at Bureau or Office         4         <   | App  | ointment Type                       |                 |          |           |                                      |           |
| C         Temporary         65         7.5%B         ±2.0         2.9         ±0.2           Work Schedule           Seasonal         122         6.6%*         ±1.2         3.0         ±0.1           Non-seasonal         1,396         9.6%*         ±0.5         3.0         ±0.0           Appointment Type and Work Schedule         80         7.3%CE         ±1.7         3.1         ±0.2           B         Permanent-Seasonal         1,373         9.5%CDE         ±0.5         3.0         ±0.0           C         Term         204         12.3%ABD         ±1.7         3.1         ±0.1           D         Temporary-Seasonal         42         5.6%BCE         ±1.9         2.8         ±0.3           E         Temporary-Non-Seasonal         23         18.4%ABD         ±7.9         3.0         ±0.2           E         Temporary-Non-Seasonal         23         18.4%ABD         ±7.9         3.0         ±0.2           E         Temporary-Non-Seasonal         23         18.4%ABD         ±7.9         3.0         ±0.2           E         Temporary-Non-Seasonal         23         8.8%BC         ±1.9         2.8         ±0.2   | A    | Permanent                           | 1,470           | 9.3%B    | ±0.5      | 3.0                                  | $\pm 0.0$ |
| Non-seasonal   122   6.6%*   ±1.2   3.0   ±0.1     Non-seasonal   1,396   9.6%*   ±0.5   3.0   ±0.0     Appointment Type and Work Schedule   | В    | Term                                | 204             | 12.3% AC | ±1.7      | 3.1                                  | $\pm 0.1$ |
| Seasonal   | C    | Temporary                           | 65              | 7.5%B    | ±2.0      | 2.9                                  | ±0.2      |
| Non-seasonal   1,396   9.6%*   ±0.5   3.0   ±0.0   | Wor  | k Schedule                          |                 |          |           |                                      |           |
| A permanent Type and Work Schedule   |      | Seasonal                            | 122             | 6.6%*    | ±1.2      | 3.0                                  | ±0.1      |
| A         Permanent-Seasonal         80         7.3%CE         ±1.7         3.1         ±0.2           B         Permanent-Non-Seasonal         1,373         9.5%CDE         ±0.5         3.0         ±0.0           C         Term         204         12.3%ABD         ±1.7         3.1         ±0.1           D         Temporary-Seasonal         42         5.6%BCE         ±1.9         2.8         ±0.3           E         Temporary-Non-Seasonal         23         18.4%ABD         ±7.9         3.0         ±0.2           Years         of Service at Bureau or Office         3.18.4%ABD         ±7.9         3.0         ±0.2           A         Less than 1 year         109         9.5%         ±1.8         3.4BCDEFG         ±0.2           B         1 to 3 years         223         8.7%CE         ±1.2         3.0A         ±0.1           C         4 to 5 years         180         12.0%BDF         ±1.8         2.8AEG         ±0.1           C         4 to 5 years         206         11.5%BDF         ±1.6         3.1ACD         ±0.1           E         11 to 14 years         206         11.5%BDF         ±1.6         3.1ACD         ±0.1           F <td></td> <td>Non-seasonal</td> <td>1,396</td> <td>9.6%*</td> <td>±0.5</td> <td>3.0</td> <td><math>\pm 0.0</math></td>  |      | Non-seasonal                        | 1,396           | 9.6%*    | ±0.5      | 3.0                                  | $\pm 0.0$ |
| B         Permanent-Non-Seasonal         1,373         9,5%CDE         ±0.5         3.0         ±0.0           C         Term         204         12.3%ABD         ±1.7         3.1         ±0.1           D         Temporary-Seasonal         42         5.6%BCE         ±1.9         2.8         ±0.3           E         Temporary-Non-Seasonal         23         18.4%ABD         ±7.9         3.0         ±0.2           Years         of Service at Bureau or Office         3.18.4%ABD         ±7.9         3.0         ±0.2           A         Less than 1 year         109         9.5%         ±1.8         3.4BCDEFG         ±0.2           B         1 to 3 years         223         8.7%CE         ±1.2         3.0A         ±0.1           C         4 to 5 years         180         12.0%BDF         ±1.8         2.8AEG         ±0.1           D         6 to 10 years         328         8.6%CE         ±0.9         2.8AEG         ±0.1           E         11 to 14 years         206         11.5%BDF         ±1.6         3.1ACD         ±0.1           F         15 to 20 years         233         8.3%CE         ±1.1         3.0A         ±0.1           Pay Pla  | App  | ointment Type and Work Schedule     |                 |          |           |                                      |           |
| C         Term         204         12.3%ABD         ±1.7         3.1         ±0.1           D         Temporary-Seasonal         42         5.6%BCE         ±1.9         2.8         ±0.3           E         Temporary-Non-Seasonal         23         18.4%ABD         ±7.9         3.0         ±0.2           Years of Service at Bureau or Office         A         Less than 1 year         109         9.5%         ±1.8         3.4BCDEFG         ±0.2           B         1 to 3 years         223         8.7%CE         ±1.2         3.0A         ±0.1           C         4 to 5 years         180         12.0%BDF         ±1.8         2.8AEG         ±0.1           D         6 to 10 years         328         8.6%CE         ±0.9         2.8AEG         ±0.1           E         11 to 14 years         206         11.5%BDF         ±1.6         3.1ACD         ±0.1           E         11 to 16 years         233         8.3%CE         ±1.1         3.0A         ±0.1           F         15 to 20 years         464         9.8%         ±0.9         3.1ACD         ±0.1           Pay         Plan and Grade - Collapsed         881         10.5%AC         ±0.7         3   | A    | Permanent-Seasonal                  | 80              | 7.3%CE   | $\pm 1.7$ | 3.1                                  | $\pm 0.2$ |
| D         Temporary-Seasonal         42         5.6%BCE         ±1.9         2.8         ±0.3           E         Temporary-Non-Seasonal         23         18.4%ABD         ±7.9         3.0         ±0.2           Years         Service at Bureau or Office         Temporary-Non-Seasonal         23         18.4%ABD         ±7.9         3.0         ±0.2           A         Less than 1 year         109         9.5%         ±1.8         3.4BCDEFG         ±0.2           B         1 to 3 years         223         8.7%CE         ±1.2         3.0A         ±0.1           C         4 to 5 years         180         12.0%BDF         ±1.8         2.8AEG         ±0.1           D         6 to 10 years         328         8.6%CE         ±0.9         2.8AEG         ±0.1           E         11 to 14 years         206         11.5%BDF         ±1.6         3.1ACD         ±0.1           E         15 to 20 years         233         8.3%CE         ±1.1         3.0A         ±0.1           F         15 to 20 years         464         9.8%         ±0.9         3.1ACD         ±0.1           B         Middle Grade         881         10.5%AC         ±0.7         3.0C  | В    | Permanent-Non-Seasonal              | 1,373           | 9.5%CDE  | ±0.5      | 3.0                                  | $\pm 0.0$ |
| Temporary-Non-Seasonal   23   18.4%ABD   ±7.9   3.0   ±0.2   | C    | Term                                | 204             | 12.3%ABD | ±1.7      | 3.1                                  | $\pm 0.1$ |
| Years of Service at Bureau or Office         A         Less than 1 year         109         9.5%         ±1.8         3.4BCDEFG         ±0.2           B         1 to 3 years         223         8.7%CE         ±1.2         3.0A         ±0.1           C         4 to 5 years         180         12.0%BDF         ±1.8         2.8AEG         ±0.1           D         6 to 10 years         328         8.6%CE         ±0.9         2.8AEG         ±0.1           E         11 to 14 years         206         11.5%BDF         ±1.6         3.1ACD         ±0.1           F         15 to 20 years         233         8.3%CE         ±1.1         3.0A         ±0.1           G         More than 20 years         464         9.8%         ±0.9         3.1ACD         ±0.1           Pay Plan and Grade - Collapsed         243         8.8%B         ±1.1         3.1C         ±0.1           B         Middle Grade         881         10.5%AC         ±0.7         3.0C         ±0.0           C         Senior Grade         NR         NR         NR         NR         NR         NR         NR           Supervisory Status - Collapsed         NR         NR         NR         NR   | D    | Temporary-Seasonal                  | 42              | 5.6%BCE  | ±1.9      | 2.8                                  | ±0.3      |
| A         Less than 1 year         109         9.5%         ±1.8         3.4BCDEFG         ±0.2           B         1 to 3 years         223         8.7%CE         ±1.2         3.0A         ±0.1           C         4 to 5 years         180         12.0%BDF         ±1.8         2.8AEG         ±0.1           D         6 to 10 years         328         8.6%CE         ±0.9         2.8AEG         ±0.1           E         11 to 14 years         206         11.5%BDF         ±1.6         3.1ACD         ±0.1           F         15 to 20 years         233         8.3%CE         ±1.1         3.0A         ±0.1           G         More than 20 years         464         9.8%         ±0.9         3.1ACD         ±0.1           Pay Plan and Grade - Collapsed         243         8.8%B         ±1.1         3.1C         ±0.1           B         Middle Grade         881         10.5%AC         ±0.7         3.0C         ±0.0           C         Senior Grade         NR         NR         NR         NR         NR         NR         NR           Supervisory Status - Collapsed         NR         \$879         9.6%         ±0.6         3.1*         ±0.1   | E    | Temporary-Non-Seasonal              | 23              | 18.4%ABD | ±7.9      | 3.0                                  | ±0.2      |
| B       1 to 3 years       223       8.7%CE       ±1.2       3.0A       ±0.1         C       4 to 5 years       180       12.0%BDF       ±1.8       2.8AEG       ±0.1         D       6 to 10 years       328       8.6%CE       ±0.9       2.8AEG       ±0.1         E       11 to 14 years       206       11.5%BDF       ±1.6       3.1ACD       ±0.1         F       15 to 20 years       233       8.3%CE       ±1.1       3.0A       ±0.1         G       More than 20 years       464       9.8%       ±0.9       3.1ACD       ±0.1         Pay Plan and Grade - Collapsed       243       8.8%B       ±1.1       3.1C       ±0.1         B       Middle Grade       881       10.5%AC       ±0.7       3.0C       ±0.0         C       Senior Grade       504       8.2%B       ±0.7       2.9AB       ±0.1         D       Executive Grade       NR       NR       NR       NR       NR         Supervisory Status - Collapsed       NR       NR       NR       NR       NR       NR         Supervisory Status       4       7       7       7       7       7       7       7       7   | Year | rs of Service at Bureau or Office   |                 |          |           |                                      |           |
| C       4 to 5 years       180       12.0%BDF       ±1.8       2.8AEG       ±0.1         D       6 to 10 years       328       8.6%CE       ±0.9       2.8AEG       ±0.1         E       11 to 14 years       206       11.5%BDF       ±1.6       3.1ACD       ±0.1         F       15 to 20 years       233       8.3%CE       ±1.1       3.0A       ±0.1         G       More than 20 years       464       9.8%       ±0.9       3.1ACD       ±0.1         Pay Plan and Grade - Collapsed       243       8.8%B       ±1.1       3.1C       ±0.1         B       Middle Grade       881       10.5%AC       ±0.7       3.0C       ±0.0         C       Senior Grade       504       8.2%B       ±0.7       2.9AB       ±0.1         D       Executive Grade       NR       NR       NR       NR       NR         Supervisory Status - Collapsed       NR       NR       NR       NR       NR       NR         Supervisory Status       836       9.2%       ±0.6       2.9*       ±0.1         Supervisory Status       299       8.2%A       ±0.9       2.9CE       ±0.1         B       Supervisor  | A    | Less than 1 year                    | 109             | 9.5%     | $\pm 1.8$ | 3.4BCDEFG                            | ±0.2      |
| D       6 to 10 years       328       8.6%CE       ±0.9       2.8AEG       ±0.1         E       11 to 14 years       206       11.5%BDF       ±1.6       3.1ACD       ±0.1         F       15 to 20 years       233       8.3%CE       ±1.1       3.0A       ±0.1         G       More than 20 years       464       9.8%       ±0.9       3.1ACD       ±0.1         Pay Plan and Grade - Collapsed       243       8.8%B       ±1.1       3.1C       ±0.1         B       Middle Grade       881       10.5%AC       ±0.7       3.0C       ±0.0         C       Senior Grade       504       8.2%B       ±0.7       2.9AB       ±0.1         D       Executive Grade       NR       NR       NR       NR       NR       NR         Supervisory Status - Collapsed       879       9.6%       ±0.6       3.1*       ±0.1         Supervisor       836       9.2%       ±0.6       2.9*       ±0.1         Supervisory Status       29       8.2%A       ±0.9       2.9CE       ±0.1         B       Supervisor       299       8.2%A       ±0.9       2.9CE       ±0.1         C       Manager       13  | В    | 1 to 3 years                        | 223             | 8.7%CE   | ±1.2      | 3.0A                                 | ±0.1      |
| E       11 to 14 years       206       11.5%BDF       ±1.6       3.1ACD       ±0.1         F       15 to 20 years       233       8.3%CE       ±1.1       3.0A       ±0.1         G       More than 20 years       464       9.8%       ±0.9       3.1ACD       ±0.1         Pay Plan and Grade - Collapsed       243       8.8%B       ±1.1       3.1C       ±0.1         B       Middle Grade       881       10.5%AC       ±0.7       3.0C       ±0.0         C       Senior Grade       504       8.2%B       ±0.7       2.9AB       ±0.1         D       Executive Grade       NR       NR       NR       NR       NR       NR         Supervisory Status - Collapsed       879       9.6%       ±0.6       3.1*       ±0.1         Supervisor       836       9.2%       ±0.6       2.9*       ±0.1         Supervisor Status         A       Team Leader       389       10.6%BC       ±1.0       3.0C       ±0.1         B       Supervisor       299       8.2%A       ±0.9       2.9CE       ±0.1         C       Manager       139       8.2%A       ±1.4       2.7ABE       ±0.1   | C    | 4 to 5 years                        | 180             | 12.0%BDF | ±1.8      | 2.8AEG                               | ±0.1      |
| F 15 to 20 years 233 8.3%CE ±1.1 3.0A ±0.1 G More than 20 years 464 9.8% ±0.9 3.1ACD ±0.1 Pay Plan and Grade - Collapsed  A Junior Grade 243 8.8%B ±1.1 3.1C ±0.1 B Middle Grade 881 10.5%AC ±0.7 3.0C ±0.0 C Senior Grade 504 8.2%B ±0.7 2.9AB ±0.1 D Executive Grade NR NR NR NR NR NR NR Supervisory Status - Collapsed Non-Supervisor 879 9.6% ±0.6 3.1* ±0.1 Supervisory Status  Non-Supervisor 889 9.6% ±0.6 2.9* ±0.1 Supervisory Status  A Team Leader 389 10.6%BC ±1.0 3.0C ±0.1 B Supervisor 299 8.2%A ±0.9 2.9CE ±0.1 C Manager 139 8.2%A ±1.4 2.7ABE ±0.1 D Senior Leader 9 8.5% ±7.2 3.0 ±0.5   | D    | 6 to 10 years                       | 328             | 8.6%CE   | ±0.9      | 2.8AEG                               | $\pm 0.1$ |
| G More than 20 years 464 9.8% ±0.9 3.1ACD ±0.1 Pay Plan and Grade - Collapsed  A Junior Grade 243 8.8%B ±1.1 3.1C ±0.1 B Middle Grade 881 10.5%AC ±0.7 3.0C ±0.0 C Senior Grade 504 8.2%B ±0.7 2.9AB ±0.1 D Executive Grade NR NR NR NR NR NR Supervisory Status - Collapsed  Non-Supervisor 879 9.6% ±0.6 3.1* ±0.1 Supervisory Status  A Team Leader 389 10.6%BC ±1.0 3.0C ±0.1 B Supervisor 299 8.2%A ±0.9 2.9CE ±0.1 C Manager 139 8.2%A ±1.4 2.7ABE ±0.1 D Senior Leader 9 8.5% ±7.2 3.0 ±0.5   | E    | 11 to 14 years                      | 206             | 11.5%BDF | ±1.6      | 3.1ACD                               | ±0.1      |
| Pay Plan and Grade - Collapsed         A Junior Grade       243       8.8%B       ±1.1       3.1C       ±0.1         B Middle Grade       881       10.5%AC       ±0.7       3.0C       ±0.0         C Senior Grade       504       8.2%B       ±0.7       2.9AB       ±0.1         D Executive Grade       NR       NR       NR       NR       NR         Supervisory Status - Collapsed       Non-Supervisor       879       9.6%       ±0.6       3.1*       ±0.1         Supervisor       836       9.2%       ±0.6       2.9*       ±0.1         Supervisory Status         A Team Leader       389       10.6%BC       ±1.0       3.0C       ±0.1         B Supervisor       299       8.2%A       ±0.9       2.9CE       ±0.1         C Manager       139       8.2%A       ±1.4       2.7ABE       ±0.1         D Senior Leader       9       8.5%       ±7.2       3.0       ±0.5   | F    | 15 to 20 years                      | 233             | 8.3%CE   | ±1.1      | 3.0A                                 | ±0.1      |
| A Junior Grade       243       8.8%B       ±1.1       3.1C       ±0.1         B Middle Grade       881       10.5%AC       ±0.7       3.0C       ±0.0         C Senior Grade       504       8.2%B       ±0.7       2.9AB       ±0.1         D Executive Grade       NR       NR       NR       NR       NR         Supervisory Status - Collapsed       Non-Supervisor       879       9.6%       ±0.6       3.1*       ±0.1         Supervisor       836       9.2%       ±0.6       2.9*       ±0.1         Supervisory Status         A Team Leader       389       10.6%BC       ±1.0       3.0C       ±0.1         B Supervisor       299       8.2%A       ±0.9       2.9CE       ±0.1         C Manager       139       8.2%A       ±1.4       2.7ABE       ±0.1         D Senior Leader       9       8.5%       ±7.2       3.0       ±0.5  | G    | More than 20 years                  | 464             | 9.8%     | ±0.9      | 3.1ACD                               | ±0.1      |
| B       Middle Grade       881       10.5%AC       ±0.7       3.0C       ±0.0         C       Senior Grade       504       8.2%B       ±0.7       2.9AB       ±0.1         D       Executive Grade       NR       NR       NR       NR       NR         Supervisory Status - Collapsed       879       9.6%       ±0.6       3.1*       ±0.1         Supervisor       836       9.2%       ±0.6       2.9*       ±0.1         Supervisory Status         A       Team Leader       389       10.6%BC       ±1.0       3.0C       ±0.1         B       Supervisor       299       8.2%A       ±0.9       2.9CE       ±0.1         C       Manager       139       8.2%A       ±1.4       2.7ABE       ±0.1         D       Senior Leader       9       8.5%       ±7.2       3.0       ±0.5   | Pay  | Plan and Grade - Collapsed          |                 |          |           |                                      |           |
| C       Senior Grade       504       8.2%B       ±0.7       2.9AB       ±0.1         D       Executive Grade       NR       NR       NR       NR       NR       NR         Supervisory Status - Collapsed         Non-Supervisor       879       9.6%       ±0.6       3.1*       ±0.1         Supervisor       836       9.2%       ±0.6       2.9*       ±0.1         Supervisory Status         A       Team Leader       389       10.6%BC       ±1.0       3.0C       ±0.1         B       Supervisor       299       8.2%A       ±0.9       2.9CE       ±0.1         C       Manager       139       8.2%A       ±1.4       2.7ABE       ±0.1         D       Senior Leader       9       8.5%       ±7.2       3.0       ±0.5   | A    | Junior Grade                        | 243             | 8.8%B    | ±1.1      | 3.1C                                 | ±0.1      |
| D       Executive Grade       NR       NR       NR       NR       NR       NR         Supervisory Status - Collapsed       879       9.6%       ±0.6       3.1*       ±0.1         Supervisor       836       9.2%       ±0.6       2.9*       ±0.1         Supervisory Status         A       Team Leader       389       10.6%BC       ±1.0       3.0C       ±0.1         B       Supervisor       299       8.2%A       ±0.9       2.9CE       ±0.1         C       Manager       139       8.2%A       ±1.4       2.7ABE       ±0.1         D       Senior Leader       9       8.5%       ±7.2       3.0       ±0.5   | В    | Middle Grade                        | 881             | 10.5% AC | ±0.7      | 3.0C                                 | $\pm 0.0$ |
| Supervisory Status - Collapsed         Non-Supervisor       879       9.6%       ±0.6       3.1*       ±0.1         Supervisor       836       9.2%       ±0.6       2.9*       ±0.1         Supervisory Status         A       Team Leader       389       10.6%BC       ±1.0       3.0C       ±0.1         B       Supervisor       299       8.2%A       ±0.9       2.9CE       ±0.1         C       Manager       139       8.2%A       ±1.4       2.7ABE       ±0.1         D       Senior Leader       9       8.5%       ±7.2       3.0       ±0.5  | C    | Senior Grade                        | 504             | 8.2%B    | ±0.7      | 2.9AB                                | ±0.1      |
| Non-Supervisor       879       9.6%       ±0.6       3.1*       ±0.1         Supervisor       836       9.2%       ±0.6       2.9*       ±0.1         Supervisory Status       389       10.6%BC       ±1.0       3.0C       ±0.1         B Supervisor       299       8.2%A       ±0.9       2.9CE       ±0.1         C Manager       139       8.2%A       ±1.4       2.7ABE       ±0.1         D Senior Leader       9       8.5%       ±7.2       3.0       ±0.5   | D    | Executive Grade                     | NR              | NR       | NR        | NR                                   | NR        |
| Supervisor       836       9.2%       ±0.6       2.9*       ±0.1         Supervisory Status       389       10.6%BC       ±1.0       3.0C       ±0.1         B Supervisor       299       8.2%A       ±0.9       2.9CE       ±0.1         C Manager       139       8.2%A       ±1.4       2.7ABE       ±0.1         D Senior Leader       9       8.5%       ±7.2       3.0       ±0.5  | Supe | ervisory Status - Collapsed         |                 |          |           |                                      |           |
| Supervisory Status       A Team Leader     389     10.6%BC     ±1.0     3.0C     ±0.1       B Supervisor     299     8.2%A     ±0.9     2.9CE     ±0.1       C Manager     139     8.2%A     ±1.4     2.7ABE     ±0.1       D Senior Leader     9     8.5%     ±7.2     3.0     ±0.5   |      | Non-Supervisor                      | 879             | 9.6%     | ±0.6      | 3.1*                                 | ±0.1      |
| A Team Leader 389 10.6%BC $\pm 1.0$ 3.0C $\pm 0.1$ B Supervisor 299 8.2%A $\pm 0.9$ 2.9CE $\pm 0.1$ C Manager 139 8.2%A $\pm 1.4$ 2.7ABE $\pm 0.1$ D Senior Leader 9 8.5% $\pm 7.2$ 3.0 $\pm 0.5$  |      | Supervisor                          | 836             | 9.2%     | ±0.6      | 2.9*                                 | ±0.1      |
| B       Supervisor       299       8.2%A $\pm 0.9$ 2.9CE $\pm 0.1$ C       Manager       139       8.2%A $\pm 1.4$ 2.7ABE $\pm 0.1$ D       Senior Leader       9       8.5% $\pm 7.2$ 3.0 $\pm 0.5$   | Supe | ervisory Status                     |                 |          |           |                                      |           |
| C Manager 139 8.2%A ±1.4 2.7ABE ±0.1 D Senior Leader 9 8.5% ±7.2 3.0 ±0.5  | A    | Team Leader                         | 389             | 10.6%BC  | ±1.0      | 3.0C                                 | ±0.1      |
| D Senior Leader 9 8.5% ±7.2 3.0 ±0.5   | В    | Supervisor                          | 299             | 8.2% A   | ±0.9      | 2.9CE                                | ±0.1      |
| D Senior Leader 9 8.5% ±7.2 3.0 ±0.5   | C    | Manager                             | 139             | 8.2% A   | ±1.4      | 2.7ABE                               | ±0.1      |
|  | D    | _                                   | 9               | 8.5%     | ±7.2      | 3.0                                  | ±0.5      |
| E None of the above 879 9.6% $\pm 0.6$ 3.1BC $\pm 0.1$   | E    | None of the above                   | 879             | 9.6%     | ±0.6      | 3.1BC                                | ±0.1      |

|      |   | ]     | Experience rate |           |         | y of<br>ace <sup>a</sup> |
|------|---|-------|-----------------|-----------|---------|--------------------------|
|      |   | N     | Percent         | MoE       | Average | MoE                      |
| Duty | y Station   |       |                 |           |         |                          |
| A    | National Park Service Headquarters<br>Office (WASO) | 122   | 11.2%           | ±2.0      | 3.8BC   | ±0.2                     |
| В    | Regional Office                                     | 128   | 9.2%            | ±1.6      | 2.8A    | $\pm 0.1$                |
| C    | Park or Other Field Location                        | 1,473 | 9.3%            | $\pm 0.5$ | 2.9A    | $\pm 0.0$                |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day. \* Indicates a statistically significant difference between the two groups. Note. Capital letters indicate a statistically significant difference from the group(s) indicated.

#### 2.2.2 Prior to Past 12 Months

Table 2.12 presents the experience rate of employees who experienced racial/ethnic harassment prior to the past 12 months. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 2.12 Estimated Experience Rate of Racial/Ethnic Harassment Prior to Past 12 Months

|     |   |       | Experience rate |      |
|-----|---|-------|-----------------|------|
|     |   | N     | Percent         | МоЕ  |
| Ov  | erall                                     | 1,689 | 9.8%            | ±0.5 |
| Eth | nnicity/Race                              |       |                 |      |
|     | Non-Minority                              | 999   | 7.4%*           | ±0.5 |
|     | Minority                                  | 663   | 19.6%*          | ±1.4 |
| Eth | nnicity/Race                              |       |                 |      |
| A   | Hispanic                                  | 248   | 19.5%EF         | ±2.3 |
| В   | American Indian or Alaskan Native         | 75    | 20.4%EF         | ±4.4 |
| C   | Asian                                     | 31    | 20.4%EF         | ±7.2 |
| D   | Black/African-<br>American                | 154   | 21.4%EF         | ±3.2 |
| E   | Native Hawaiian or Other Pacific Islander | 17    | 8.6% ABCDG      | ±4.8 |
| F   | Non-Hispanic White                        | 999   | 7.4% ABCDG      | ±0.5 |
| G   | Multi-racial                              | 138   | 20.6%EF         | ±3.2 |

<sup>\*</sup> Indicates a statistically significant difference between the two groups. Note. Capital letters indicate a statistically significant difference from the group(s) indicated.

Employees who indicated they experienced racial/ethnic harassment prior to the past 12 months were also asked to specify their pay plan or grade when they experienced those behaviors for the first time. Table 2.13 shows the percent indicating the pay plan or grade at which the behaviors first occurred.

Table 2.13 Estimated Pay Plan or Grade at Which Racial/Ethnic Harassment First Occurred

|   | First | experienced beha | aviors |
|---|-------|------------------|--------|
|   | N     | Percent          | MoE    |
| Wage Grade (WG) 1-4   | 58    | 3.5%             | ±1.0   |
| Wage Grade (WG) 5-8   | 265   | 15.7%            | ±1.8   |
| Wage Grade (WG) 9-16  | 80    | 4.8%             | ±1.1   |
| Other Wage Grade (WG)   | 13    | 0.7%             | ±0.5   |
| General Schedule (GS) 1-6   | 379   | 22.5%            | ±2.1   |
| General Schedule (GS) 7-10  | 443   | 26.3%            | ±2.2   |
| General Schedule (GS) 11-12   | 306   | 18.1%            | ±1.9   |
| General Schedule (GS) 13-15   | 78    | 4.6%             | ±1.1   |
| Senior Level (SL)/ Scientific Professional (ST)/ Senior Executive Service (SES) | 0     | 0.0%             | NA     |
| Other   | 64    | 3.8%             | ±1.0   |

# 2.3 Religious Harassment

## **2.3.1** Past 12 Months

Table 2.14 presents the experience rate of employees who experienced of religious harassment within the past 12 months. Breakdowns are provided for demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 2.14 Estimated Experience Rate of Religious Harassment in Past 12 Months

|      |                                   |       | Experience rate |           |          | y of<br>ce <sup>a</sup> |
|------|-----------------------------------|-------|-----------------|-----------|----------|-------------------------|
|      |                                   | N     | Percent         | MoE       | Average  | MoE                     |
| Ove  | rall                              | 1,325 | 7.2%            | $\pm 0.4$ | 2.9      | $\pm 0.0$               |
| Age  | - Collapsed                       |       |                 |           |          |                         |
|      | 39 or under                       | 575   | 9.3%*           | $\pm 0.7$ | 3.1*     | ±0.1                    |
|      | 40 or older                       | 743   | 6.1%*           | $\pm 0.4$ | 2.8*     | $\pm 0.0$               |
| Age  |                                   |       |                 |           |          |                         |
| A    | 25 or under                       | 88    | 10.8%DEF        | $\pm 2.3$ | 2.3BCDEF | ±0.1                    |
| В    | 26-29                             | 116   | 9.5%DF          | $\pm 1.8$ | 3.0ACE   | ±0.1                    |
| C    | 30-39                             | 370   | 8.9%DF          | ±0.9      | 3.3ABDEF | ±0.1                    |
| D    | 40-49                             | 268   | 6.1% ABCF       | $\pm 0.7$ | 2.8AC    | $\pm 0.1$               |
| E    | 50-59                             | 382   | 7.3%AF          | $\pm 0.7$ | 2.8ABC   | $\pm 0.1$               |
| F    | 60 or older                       | 93    | 3.6% ABCDE      | $\pm 0.8$ | 2.9AC    | ±0.2                    |
| Rela | tionship Status - Collapsed       |       |                 |           |          |                         |
| A    | Single                            | 363   | 8.6%BC          | ±0.9      | 2.9      | $\pm 0.1$               |
| В    | Partnered/Married                 | 843   | 7.0%A           | $\pm 0.5$ | 2.9      | $\pm 0.1$               |
| C    | Separated/Widowed/Divorced        | 112   | 5.6%A           | ±1.1      | 3.0      | $\pm 0.1$               |
| Rela | tionship Status                   |       |                 |           |          |                         |
| A    | Single                            | 363   | 8.6%BDE         | ±0.9      | 2.9B     | ±0.1                    |
| В    | Separated                         | 42    | 14.6% ACDEF     | ±4.6      | 3.4ACDEF | ±0.1                    |
| C    | Partnered                         | 63    | 7.6%BD          | $\pm 2.0$ | 3.1BD    | ±0.2                    |
| D    | Divorced                          | 57    | 3.7% ABCE       | ±1.1      | 2.6BCE   | ±0.2                    |
| E    | Married                           | 780   | 7.0% ABD        | $\pm 0.5$ | 2.9BD    | $\pm 0.1$               |
| F    | Widowed                           | 13    | 6.9%B           | $\pm 4.7$ | 2.7B     | ±0.3                    |
| Ethn | nicity/Race - Collapsed           |       |                 |           |          |                         |
|      | Non-Minority (Non-Hispanic White) | 991   | 6.9%*           | $\pm 0.4$ | 3.0*     | $\pm 0.0$               |
|      | Minority                          | 320   | 8.8%*           | $\pm 1.0$ | 2.7*     | ±0.1                    |
|      |                                   |       |                 |           |          |                         |

|      |   |       | Experience rate |           | Frequency |           |
|------|---|-------|-----------------|-----------|-----------|-----------|
|      |   | N     | Percent         | MoE       | Average   | MoE       |
| Ethn | nicity/Race   |       |                 |           |           |           |
| A    | Hispanic  | 146   | 10.4%BDEF       | $\pm 1.7$ | 2.7F      | $\pm 0.1$ |
| В    | American Indian or Alaskan Native   | 18    | 4.6% AG         | $\pm 2.6$ | 3.1D      | ±0.3      |
| C    | Asian   | 10    | 6.1%            | ±4.9      | 2.7       | ±0.3      |
| D    | Black/African-American  | 49    | 6.1%AG          | ±1.9      | 2.5BF     | $\pm 0.2$ |
| E    | Native Hawaiian or Other Pacific Islander                                   | 9     | 4.5% AG         | ±3.9      | 2.3F      | $\pm 0.2$ |
| F    | Non-Hispanic White  | 991   | 6.9% AG         | $\pm 0.4$ | 3.0ADE    | $\pm 0.0$ |
| G    | Multi-racial  | 89    | 12.4%BDEF       | ±2.6      | 2.8       | $\pm 0.1$ |
| Disa | bility  |       |                 |           |           |           |
|      | Yes   | 159   | 8.3%            | ±1.3      | 3.4*      | $\pm 0.1$ |
|      | No  | 1,163 | 7.1%            | ±0.4      | 2.8*      | $\pm 0.0$ |
| Sex  |   |       |                 |           |           |           |
|      | Men   | 854   | 7.4%*           | ±0.5      | 3.0*      | $\pm 0.1$ |
|      | Women   | 458   | 6.6%*           | ±0.6      | 2.7*      | $\pm 0.1$ |
| Gene | der Identity  |       |                 |           |           |           |
| A    | Male  | 854   | 7.4%D           | ±0.5      | 3.0BD     | $\pm 0.1$ |
| В    | Female  | 458   | 6.6%D           | ±0.6      | 2.7AD     | $\pm 0.1$ |
| C    | Transgender   | NR    | NR              | NR        | NR        | NR        |
| D    | Do not identify as female, male, or transgender                             | 10    | 18.9% AB        | ±13.3     | 3.5AB     | ±0.5      |
| Tran | sgender Description   |       |                 |           |           |           |
| A    | Transgender, male to female   | NR    | NR              | NR        | NR        | NR        |
| В    | Transgender, female to male   | NR    | NR              | NR        | NR        | NR        |
| C    | Gender non-conforming   | NR    | NR              | NR        | NR        | NR        |
| D    | Unsure  | NR    | NR              | NR        | NR        | NR        |
| E    | I prefer not to say   | NR    | NR              | NR        | NR        | NR        |
| Sexu | ual Orientation - Collapsed   |       |                 |           |           |           |
|      | Heterosexual  | 1,165 | 7.0%*           | $\pm 0.4$ | 3.0*      | $\pm 0.0$ |
|      | Sexual Minority   | 100   | 11.7%*          | $\pm 2.3$ | 2.6*      | $\pm 0.1$ |
| Sexu | nal Orientation   |       |                 |           |           |           |
| A    | Heterosexual or straight  | 1,165 | 7.0%D           | $\pm 0.4$ | 3.0D      | $\pm 0.0$ |
| В    | Lesbian   | 8     | 4.6%D           | ±4.2      | 3.1D      | $\pm 0.7$ |
| C    | Gay   | 12    | 4.8%D           | ±3.5      | 3.1D      | $\pm 0.5$ |
| D    | Bisexual  | 64    | 22.4% ABCEF     | ±5.2      | 2.3ABCEF  | ±0.1      |
| E    | Other (e.g., questioning, asexual, undecided, self-identified, or intersex) | 15    | 11.3%D          | ±6.6      | 3.4D      | ±0.3      |
| F    | I prefer not to say   | 48    | 6.1%D           | ±1.9      | 2.9D      | ±0.2      |

|      |   |       | Experience rate |           |          | of of ce <sup>a</sup> |
|------|---|-------|-----------------|-----------|----------|-----------------------|
|      |   | N     | Percent         | MoE       | Average  | MoE                   |
| Edu  | cation Level - Collapsed                      |       |                 |           |          |                       |
| A    | Less than High School/High School Diploma/GED | 247   | 4.5%BCD         | ±0.6      | 3.3BCD   | ±0.1                  |
| В    | Trade/Tech Certificate/Some College           | 284   | 9.7% AC         | $\pm 1.1$ | 3.0ACD   | $\pm 0.1$             |
| C    | AA/College Degree                             | 527   | 8.2% AB         | $\pm 0.7$ | 2.8AB    | $\pm 0.1$             |
| D    | Graduate Degree                               | 261   | 8.1%A           | $\pm 1.0$ | 2.7AB    | $\pm 0.1$             |
| App  | ointment Type                                 |       |                 |           |          |                       |
| A    | Permanent                                     | 1,057 | 6.7%BC          | $\pm 0.4$ | 2.9BC    | $\pm 0.0$             |
| В    | Term  | 171   | 10.3%A          | ±1.6      | 2.7AC    | $\pm 0.1$             |
| C    | Temporary                                     | 91    | 10.5%A          | $\pm 2.2$ | 3.2AB    | $\pm 0.1$             |
| Wor  | k Schedule                                    |       |                 |           |          |                       |
|      | Seasonal                                      | 150   | 8.1%*           | ±1.3      | 3.1*     | $\pm 0.1$             |
|      | Non-seasonal                                  | 989   | 6.8%*           | $\pm 0.4$ | 2.9*     | $\pm 0.0$             |
| App  | ointment Type and Work Schedule               |       |                 |           |          |                       |
| A    | Permanent-Seasonal                            | 76    | 6.9%CE          | $\pm 1.7$ | 2.8DE    | $\pm 0.1$             |
| В    | Permanent-Non-Seasonal                        | 971   | 6.7% CDE        | $\pm 0.4$ | 3.0CDE   | $\pm 0.0$             |
| C    | Term  | 171   | 10.3% AB        | ±1.6      | 2.7BD    | $\pm 0.1$             |
| D    | Temporary-Seasonal                            | 74    | 9.9%B           | $\pm 2.4$ | 3.4ABCE  | ±0.2                  |
| E    | Temporary-Non-Seasonal                        | 18    | 14.4% AB        | ±7.5      | 2.2ABD   | $\pm 0.1$             |
| Year | rs of Service at Bureau or Office             |       |                 |           |          |                       |
| A    | Less than 1 year                              | 87    | 7.6%G           | $\pm 1.7$ | 3.3BCDFG | ±0.2                  |
| В    | 1 to 3 years                                  | 164   | 6.5%D           | $\pm 1.0$ | 2.6ACDEG | $\pm 0.1$             |
| C    | 4 to 5 years                                  | 131   | 8.8%G           | ±1.5      | 3.0AB    | $\pm 0.1$             |
| D    | 6 to 10 years                                 | 337   | 8.8%BG          | ±0.9      | 2.8ABE   | $\pm 0.1$             |
| E    | 11 to 14 years                                | 159   | 8.8%G           | $\pm 1.4$ | 3.1BDFG  | $\pm 0.1$             |
| F    | 15 to 20 years                                | 208   | 7.4%G           | $\pm 1.0$ | 2.8AE    | $\pm 0.1$             |
| G    | More than 20 years                            | 238   | 5.0% ACDEF      | $\pm 0.7$ | 2.9ABE   | $\pm 0.1$             |
| Pay  | Plan and Grade - Collapsed                    |       |                 |           |          |                       |
| A    | Junior Grade                                  | 239   | 8.7%C           | $\pm 1.1$ | 2.8B     | $\pm 0.1$             |
| В    | Middle Grade                                  | 677   | 8.1%C           | $\pm 0.6$ | 3.1AC    | $\pm 0.1$             |
| C    | Senior Grade                                  | 349   | 5.7% AB         | $\pm 0.6$ | 2.7B     | $\pm 0.1$             |
| D    | Executive Grade                               | NR    | NR              | NR        | NR       | NR                    |
| Supe | ervisory Status - Collapsed                   |       |                 |           |          |                       |
|      | Non-Supervisor                                | 664   | 7.3%            | $\pm 0.5$ | 2.8*     | $\pm 0.1$             |
|      | Supervisor                                    | 646   | 7.1%            | $\pm 0.5$ | 3.0*     | $\pm 0.1$             |
| Supe | ervisory Status                               |       |                 |           |          |                       |
| A    | Team Leader                                   | 356   | 9.7%BCE         | $\pm 1.0$ | 3.2BCDE  | $\pm 0.1$             |
| В    | Supervisor                                    | 187   | 5.2% AE         | $\pm 0.8$ | 2.8A     | $\pm 0.1$             |
| C    | Manager                                       | 97    | 5.8%A           | $\pm 1.2$ | 2.8A     | ±0.2                  |
| D    | Senior Leader                                 | 6     | 5.3%            | ±6.5      | 2.1A     | ±0.2                  |
| E    | None of the above                             | 664   | 7.3% AB         | $\pm 0.5$ | 2.8A     | $\pm 0.1$             |

|              |  |       | Experience rate |           |         | cy of nce <sup>a</sup> |
|--------------|--|-------|-----------------|-----------|---------|------------------------|
|              |  | N     | Percent         | MoE       | Average | MoE                    |
| Duty Station |  |       |                 |           |         |                        |
| A            | National Park Service Headquarters Office (WASO) | 57    | 5.3%C           | ±1.5      | 2.6C    | ±0.1                   |
| В            | Regional Office                                  | 62    | 4.4%C           | ±1.2      | 2.5C    | $\pm 0.1$              |
| C            | Park or Other Field Location                     | 1,195 | 7.6% AB         | $\pm 0.4$ | 3.0AB   | $\pm 0.0$              |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day. \* Indicates a statistically significant difference between the two groups. Note. Capital letters indicate a statistically significant difference from the group(s) indicated.

#### 2.3.2 Prior to Past 12 Months

Table 2.15 presents the experience rate of employees who experienced religious harassment prior to the past 12 months. Results have been weighted to estimate the population in NPS.

Table 2.15 Estimated Experience Rate of Religious Harassment Prior to Past 12 Months

|         |                | Experience ra | te   |
|---------|----------------|---------------|------|
|         | $\overline{N}$ | Percent       | MoE  |
| Overall | 1,092          | 6.4%          | ±0.4 |

Employees who indicated they experienced religious harassment prior to the past 12 months were also asked to specify their pay plan or grade when they experienced those behaviors for the first time. Table 2.16 shows the percent indicating the pay plan or grade at which the behaviors first occurred.

Table 2.16 Estimated Pay Plan or Grade at Which Religious Harassment First Occurred

|   | First | experienced beha | viors |
|---|-------|------------------|-------|
|   | N     | Percent          | MoE   |
| Wage Grade (WG) 1-4   | 37    | 3.4%             | ±1.3  |
| Wage Grade (WG) 5-8   | 124   | 11.3%            | ±2.0  |
| Wage Grade (WG) 9-16  | 77    | 7.1%             | ±1.7  |
| Other Wage Grade (WG)   | 15    | 1.4%             | ±0.9  |
| General Schedule (GS) 1-6   | 285   | 26.1%            | ±2.7  |
| General Schedule (GS) 7-10  | 333   | 30.5%            | ±2.8  |
| General Schedule (GS) 11-12   | 170   | 15.6%            | ±2.3  |
| General Schedule (GS) 13-15   | 32    | 3.0%             | ±1.2  |
| Senior Level (SL)/ Scientific Professional (ST)/ Senior Executive Service (SES) | NR    | NR               | NR    |
| Other   | 18    | 1.7%             | ±1.0  |

## 2.4 Disability Harassment

In the survey, all survey respondents received a question asking how often they experienced any of seven behaviors based on "a perceived or actual disability." The question was presented to all survey respondents because not everyone elects to reveal a disability to their employer. Later in the survey all survey respondents were asked if they have a documented disability (i.e., on record with their bureau Human Resources Office). Table 2.17 and Table 2.18 show the breadth of harassment based on disability regardless of whether their disability is a documented disability or not.

#### **2.4.1** Past 12 Months

Table 2.17 presents the experience rate of employees who experienced disability harassment within the past 12 months. Breakdowns are provided for demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 2.17 Estimated Experience Rate of Disability Harassment in Past 12 Months

|      |                             |       | Experience rate |           |          | ncy of ence <sup>a</sup> |  |
|------|-----------------------------|-------|-----------------|-----------|----------|--------------------------|--|
|      |                             | N     | Percent         | MoE       | Average  | MoE                      |  |
| Ove  | rall                        | 1,275 | 6.9%            | ±0.4      | 3.1      | ±0.0                     |  |
| Age  | - Collapsed                 |       |                 |           |          |                          |  |
|      | 39 or under                 | 342   | 5.5%*           | ±0.6      | 3.4*     | $\pm 0.1$                |  |
|      | 40 or older                 | 930   | 7.7%*           | $\pm 0.5$ | 3.0*     | $\pm 0.0$                |  |
| Age  |                             |       |                 |           |          |                          |  |
| A    | 25 or under                 | 56    | 6.7%            | ±1.9      | 2.5BCDEF | ±0.1                     |  |
| В    | 26-29                       | 55    | 4.6%EF          | ±1.3      | 3.4AEF   | ±0.2                     |  |
| C    | 30-39                       | 231   | 5.6%EF          | $\pm 0.7$ | 3.6ADEF  | ±0.1                     |  |
| D    | 40-49                       | 263   | 6.0%EF          | $\pm 0.7$ | 3.1ACEF  | ±0.1                     |  |
| E    | 50-59                       | 438   | 8.5%BCD         | $\pm 0.8$ | 2.9ABCD  | ±0.1                     |  |
| F    | 60 or older                 | 229   | 8.8%BCD         | $\pm 1.2$ | 2.9ABCD  | $\pm 0.1$                |  |
| Rela | tionship Status - Collapsed |       |                 |           |          |                          |  |
| A    | Single                      | 281   | 6.7%C           | $\pm 0.8$ | 2.8BC    | $\pm 0.1$                |  |
| В    | Partnered/Married           | 763   | 6.4%C           | $\pm 0.5$ | 3.2A     | $\pm 0.1$                |  |
| C    | Separated/Widowed/Divorced  | 187   | 9.4% AB         | $\pm 1.4$ | 3.1A     | $\pm 0.1$                |  |
| Rela | tionship Status             |       |                 |           |          |                          |  |
| A    | Single                      | 281   | 6.7%BD          | $\pm 0.8$ | 2.8CDE   | $\pm 0.1$                |  |
| В    | Separated                   | 33    | 11.5%AE         | ±4.2      | 2.9C     | ±0.2                     |  |
| C    | Partnered                   | 74    | 9.0%E           | $\pm 2.2$ | 3.8ABDE  | ±0.2                     |  |
| D    | Divorced                    | 144   | 9.5%AE          | ±1.6      | 3.1AC    | $\pm 0.1$                |  |
| E    | Married                     | 690   | 6.2%BCD         | $\pm 0.5$ | 3.1AC    | ±0.1                     |  |
| F    | Widowed                     | 11    | 5.7%            | $\pm 4.4$ | 3.4      | $\pm 0.4$                |  |

|      |   |       | Experience rate |           | Frequency occurrence |           |  |
|------|---|-------|-----------------|-----------|----------------------|-----------|--|
|      |   | N     | Percent         | MoE       | Average              | МоЕ       |  |
| Ethn | icity/Race - Collapsed  |       |                 |           |                      |           |  |
|      | Non-Minority (Non-Hispanic White)   | 957   | 6.7%*           | $\pm 0.4$ | 3.1*                 | $\pm 0.0$ |  |
|      | Minority  | 286   | 7.9%*           | ±0.9      | 3.0*                 | $\pm 0.1$ |  |
| Ethn | icity/Race  |       |                 |           |                      |           |  |
| A    | Hispanic  | 104   | 7.4%G           | ±1.5      | 3.0D                 | $\pm 0.1$ |  |
| В    | American Indian or Alaskan Native   | 21    | 5.4%G           | $\pm 2.8$ | 3.1                  | $\pm 0.4$ |  |
| C    | Asian   | 8     | 4.6%G           | ±4.5      | 2.3G                 | ±0.2      |  |
| D    | Black/African-American  | 55    | 7.0%G           | $\pm 2.0$ | 2.6AFG               | $\pm 0.1$ |  |
| E    | Native Hawaiian or Other Pacific Islander                                   | 6     | 3.2%G           | ±3.6      | 2.5G                 | $\pm 0.2$ |  |
| F    | Non-Hispanic White  | 957   | 6.7%G           | $\pm 0.4$ | 3.1D                 | $\pm 0.0$ |  |
| G    | Multi-racial  | 93    | 13.2% ABCDEF    | $\pm 2.7$ | 3.3CDE               | $\pm 0.2$ |  |
| Disa | bility  |       |                 |           |                      |           |  |
|      | Yes   | 520   | 26.8%*          | $\pm 2.0$ | 3.3*                 | $\pm 0.1$ |  |
|      | No  | 746   | 4.6%*           | ±0.3      | 2.9*                 | $\pm 0.0$ |  |
| Sex  |   |       |                 |           |                      |           |  |
|      | Men   | 776   | 6.8%            | $\pm 0.5$ | 3.2*                 | $\pm 0.1$ |  |
|      | Women   | 486   | 7.1%            | ±0.6      | 3.0*                 | $\pm 0.1$ |  |
| Gen  | der Identity  |       |                 |           |                      |           |  |
| A    | Male  | 776   | 6.8%D           | $\pm 0.5$ | 3.2B                 | $\pm 0.1$ |  |
| В    | Female  | 486   | 7.1%D           | ±0.6      | 3.0AD                | $\pm 0.1$ |  |
| C    | Transgender   | NR    | NR              | NR        | NR                   | NR        |  |
| D    | Do not identify as female, male, or transgender                             | 9     | 17.0% AB        | ±13.0     | 3.6B                 | ±0.4      |  |
| Tran | sgender Description   |       |                 |           |                      |           |  |
| A    | Transgender, male to female   | NR    | NR              | NR        | NR                   | NR        |  |
| В    | Transgender, female to male   | NR    | NR              | NR        | NR                   | NR        |  |
| C    | Gender non-conforming   | NR    | NR              | NR        | NR                   | NR        |  |
| D    | Unsure  | NR    | NR              | NR        | NR                   | NR        |  |
| E    | I prefer not to say   | NR    | NR              | NR        | NR                   | NR        |  |
| Sexu | nal Orientation - Collapsed   |       |                 |           |                      |           |  |
|      | Heterosexual  | 1,044 | 6.3%*           | ±0.4      | 3.1*                 | $\pm 0.0$ |  |
|      | Sexual Minority   | 118   | 14.1%*          | $\pm 2.5$ | 2.9*                 | $\pm 0.1$ |  |
| Sexu | nal Orientation   |       |                 |           |                      |           |  |
| A    | Heterosexual or straight  | 1,044 | 6.3%BCDF        | $\pm 0.4$ | 3.1CF                | $\pm 0.0$ |  |
| В    | Lesbian   | 28    | 15.4%A          | ±6.1      | 3.4CF                | ±0.2      |  |
| C    | Gay   | 41    | 17.0%AF         | ±5.3      | 2.3ABDEF             | $\pm 0.2$ |  |
| D    | Bisexual  | 35    | 12.8%A          | ±4.5      | 3.1C                 | ±0.1      |  |
| E    | Other (e.g., questioning, asexual, undecided, self-identified, or intersex) | 13    | 9.9%            | ±6.4      | 3.0C                 | ±0.3      |  |
| F    | I prefer not to say   | 89    | 10.9% AC        | ±2.3      | 2.9ABC               | $\pm 0.1$ |  |

|      |  |       | Experience rate |           | Frequency occurrence |           |  |
|------|--|-------|-----------------|-----------|----------------------|-----------|--|
|      |  | N     | Percent         | MoE       | Average              | МоЕ       |  |
| Edu  | cation Level - Collapsed                         |       |                 |           |                      |           |  |
| A    | Less than High School/High School<br>Diploma/GED | 361   | 6.5%B           | ±0.7      | 2.8BCD               | ±0.1      |  |
| В    | Trade/Tech Certificate/Some College              | 281   | 9.7% ACD        | ±1.1      | 3.4AC                | $\pm 0.1$ |  |
| C    | AA/College Degree                                | 392   | 6.2%B           | ±0.6      | 3.0ABD               | ±0.1      |  |
| D    | Graduate Degree                                  | 186   | 5.9%B           | ±0.9      | 3.2AC                | ±0.1      |  |
| App  | ointment Type                                    |       |                 |           |                      |           |  |
| A    | Permanent  | 1,132 | 7.2%B           | ±0.4      | 3.1B                 | $\pm 0.0$ |  |
| В    | Term   | 72    | 4.4%A           | ±1.1      | 2.6AC                | $\pm 0.1$ |  |
| C    | Temporary  | 49    | 5.6%            | $\pm 1.8$ | 3.0B                 | $\pm 0.1$ |  |
| Wor  | k Schedule                                       |       |                 |           |                      |           |  |
|      | Seasonal   | 115   | 6.3%            | ±1.2      | 3.0*                 | ±0.1      |  |
|      | Non-seasonal                                     | 1,054 | 7.3%            | ±0.4      | 3.1*                 | $\pm 0.0$ |  |
| App  | ointment Type and Work Schedule                  |       |                 |           |                      |           |  |
| A    | Permanent-Seasonal                               | 84    | 7.7%CD          | $\pm 1.8$ | 3.0C                 | $\pm 0.1$ |  |
| В    | Permanent-Non-Seasonal                           | 1,036 | 7.2%CDE         | $\pm 0.4$ | 3.1C                 | $\pm 0.0$ |  |
| C    | Term   | 72    | 4.4% ABE        | ±1.1      | 2.6ABE               | $\pm 0.1$ |  |
| D    | Temporary-Seasonal                               | 31    | 4.3% ABE        | ±1.7      | 2.9                  | $\pm 0.1$ |  |
| E    | Temporary-Non-Seasonal                           | 17    | 14.1%BCD        | ±7.5      | 3.2C                 | ±0.3      |  |
| Year | rs of Service at Bureau or Office                |       |                 |           |                      |           |  |
| A    | Less than 1 year                                 | 61    | 5.4%C           | ±1.5      | 3.1F                 | ±0.2      |  |
| В    | 1 to 3 years                                     | 131   | 5.1%CDF         | ±0.9      | 3.2F                 | $\pm 0.1$ |  |
| C    | 4 to 5 years                                     | 141   | 9.5% ABEG       | ±1.6      | 3.2F                 | $\pm 0.1$ |  |
| D    | 6 to 10 years                                    | 284   | 7.5%B           | ±0.9      | 3.1F                 | $\pm 0.1$ |  |
| E    | 11 to 14 years                                   | 115   | 6.5%C           | ±1.2      | 3.2F                 | $\pm 0.1$ |  |
| F    | 15 to 20 years                                   | 216   | 7.7%B           | ±1.0      | 2.8ABCDEG            | $\pm 0.1$ |  |
| G    | More than 20 years                               | 314   | 6.7%C           | $\pm 0.8$ | 3.2F                 | $\pm 0.1$ |  |
| Pay  | Plan and Grade - Collapsed                       |       |                 |           |                      |           |  |
| A    | Junior Grade                                     | 161   | 5.9%B           | ±0.9      | 2.7B                 | $\pm 0.1$ |  |
| В    | Middle Grade                                     | 764   | 9.2%AC          | ±0.6      | 3.3AC                | ±0.1      |  |
| C    | Senior Grade                                     | 286   | 4.7%B           | ±0.6      | 2.8B                 | $\pm 0.1$ |  |
| D    | Executive Grade                                  | NR    | NR              | NR        | NR                   | NR        |  |
| Supe | ervisory Status - Collapsed                      |       |                 |           |                      |           |  |
|      | Non-Supervisor                                   | 822   | 9.0%*           | ±0.6      | 3.1                  | $\pm 0.0$ |  |
|      | Supervisor                                       | 448   | 5.0%*           | ±0.5      | 3.1                  | ±0.1      |  |
| Supe | ervisory Status                                  |       |                 |           |                      |           |  |
| A    | Team Leader                                      | 258   | 7.1%BCE         | ±0.9      | 3.2BC                | $\pm 0.1$ |  |
| В    | Supervisor                                       | 139   | 3.8%AE          | ±0.7      | 2.9AE                | $\pm 0.1$ |  |
| C    | Manager  | 46    | 2.7%AE          | ±0.9      | 2.8AE                | $\pm 0.1$ |  |
| D    | Senior Leader                                    | 6     | 5.4%            | ±6.6      | 3.3                  | $\pm 0.7$ |  |
| E    | None of the above                                | 822   | 9.0%ABC         | ±0.6      | 3.1BC                | $\pm 0.0$ |  |
|      |  |       |                 |           |                      |           |  |

|              |  |       | Experience rate |           |         | y of<br>ce <sup>a</sup> |
|--------------|--|-------|-----------------|-----------|---------|-------------------------|
|              |  | N     | Percent         | MoE       | Average | MoE                     |
| Duty Station |  |       |                 |           |         |                         |
| A            | National Park Service Headquarters Office (WASO) | 78    | 7.3%            | ±1.7      | 2.8C    | ±0.1                    |
| В            | Regional Office                                  | 112   | 8.1%            | ±1.6      | 2.9C    | $\pm 0.1$               |
| C            | Park or Other Field Location                     | 1,065 | 6.8%            | $\pm 0.4$ | 3.1AB   | $\pm 0.0$               |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day. \* Indicates a statistically significant difference between the two groups. Note. Capital letters indicate a statistically significant difference from the group(s) indicated.

#### 2.4.2 Prior to Past 12 Months

Table 2.18 presents the experience rate of employees who experienced disability harassment prior to the past 12 months. Results have been weighted to estimate the population in NPS.

Table 2.18 Estimated Experience Rate of Disability Harassment Prior to Past 12 Months

|    |       | Experience rate |      |  |
|----|-------|-----------------|------|--|
|    | N     | Percent         | MoE  |  |
| 11 | 1,128 | 6.6%            | ±0.4 |  |

Employees who indicated they experienced disability harassment prior to the past 12 months were also asked to specify their pay plan or grade when they experienced those behaviors for the first time. Table 2.19 shows the percent indicating the pay plan or grade at which the behaviors first occurred.

Table 2.19 Estimated Pay Plan or Grade at Which Disability Harassment First Occurred

|   | First experienced behaviors |         |      |
|---|-----------------------------|---------|------|
|   | N                           | Percent | МоЕ  |
| Wage Grade (WG) 1-4   | 58                          | 5.1%    | ±1.5 |
| Wage Grade (WG) 5-8   | 202                         | 18.0%   | ±2.4 |
| Wage Grade (WG) 9-16  | 107                         | 9.5%    | ±1.9 |
| Other Wage Grade (WG)   | 19                          | 1.7%    | ±1.0 |
| General Schedule (GS) 1-6   | 254                         | 22.6%   | ±2.5 |
| General Schedule (GS) 7-10  | 252                         | 22.4%   | ±2.5 |
| General Schedule (GS) 11-12   | 183                         | 16.3%   | ±2.3 |
| General Schedule (GS) 13-15   | 25                          | 2.2%    | ±1.0 |
| Senior Level (SL)/ Scientific Professional (ST)/ Senior Executive Service (SES) | 0                           | 0.0%    | NA   |
| Other   | 24                          | 2.2%    | ±1.0 |

## 2.5 Sexual Orientation Harassment

## **2.5.1** Past 12 Months

Table 2.20 presents the experience rate of employees who experienced sexual orientation harassment within the past 12 months. Breakdowns are provided for demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 2.20 Estimated Experience Rate of Sexual Orientation Harassment in Past 12 Months

|      |                                   |     | Experience rate    |           |          | of<br>ce <sup>a</sup> |
|------|-----------------------------------|-----|--------------------|-----------|----------|-----------------------|
|      |                                   | N   | Percent            | MoE       | Average  | МоЕ                   |
| Ove  | rall                              | 828 | 4.5%               | ±0.3      | 3.2      | ±0.1                  |
| Age  | - Collapsed                       |     |                    |           |          |                       |
|      | 39 or under                       | 345 | 5.5%*              | ±0.6      | 3.5*     | $\pm 0.1$             |
|      | 40 or older                       | 482 | 4.0%*              | ±0.4      | 2.9*     | $\pm 0.1$             |
| Age  |                                   |     |                    |           |          |                       |
| A    | 25 or under                       | 72  | 8.5%CDEF           | $\pm 2.1$ | 4.0BCDEF | ±0.2                  |
| В    | 26-29                             | 89  | 7.3%CDEF           | ±1.6      | 3.1AC    | ±0.2                  |
| C    | 30-39                             | 183 | $4.4\%\mathrm{AB}$ | $\pm 0.7$ | 3.5ABDEF | $\pm 0.1$             |
| D    | 40-49                             | 154 | 3.5% AB            | ±0.6      | 3.0AC    | $\pm 0.1$             |
| E    | 50-59                             | 244 | 4.7% ABF           | ±0.6      | 2.8ACF   | $\pm 0.1$             |
| F    | 60 or older                       | 85  | 3.2% ABE           | $\pm 0.8$ | 3.1ACE   | ±0.2                  |
| Rela | tionship Status - Collapsed       |     |                    |           |          |                       |
| A    | Single                            | 266 | 6.3%B              | $\pm 0.8$ | 3.3BC    | $\pm 0.1$             |
| В    | Partnered/Married                 | 443 | 3.7% AC            | ±0.4      | 2.9AC    | $\pm 0.1$             |
| C    | Separated/Widowed/Divorced        | 117 | 5.8%B              | ±1.1      | 3.7AB    | $\pm 0.2$             |
| Rela | tionship Status                   |     |                    |           |          |                       |
| A    | Single                            | 266 | 6.3%BCE            | $\pm 0.8$ | 3.3BDE   | $\pm 0.1$             |
| В    | Separated                         | 34  | 11.6% ADE          | ±4.3      | 4.9ACDE  | $\pm 0.2$             |
| C    | Partnered                         | 83  | 10.0% ADE          | ±2.2      | 3.2BDE   | ±0.2                  |
| D    | Divorced                          | 79  | 5.2%BCE            | $\pm 1.2$ | 2.6ABC   | ±0.2                  |
| E    | Married                           | 360 | 3.2% ABCD          | ±0.3      | 2.9ABC   | $\pm 0.1$             |
| F    | Widowed                           | NR  | NR                 | NR        | NR       | NR                    |
| Ethn | nicity/Race - Collapsed           |     |                    |           |          |                       |
|      | Non-Minority (Non-Hispanic White) | 668 | 4.6%               | ±0.4      | 3.2      | $\pm 0.1$             |
|      | Minority                          | 149 | 4.1%               | $\pm 0.7$ | 3.2      | ±0.1                  |
|      |                                   |     |                    |           |          |                       |

|      |   |     | Experience rate |           | Frequency<br>occurren | •         |
|------|---|-----|-----------------|-----------|-----------------------|-----------|
|      |   | N   | Percent         | MoE       | Average               | MoE       |
| Ethn | icity/Race  |     |                 |           |                       |           |
| A    | Hispanic  | 66  | 4.7%            | ±1.2      | 3.4                   | $\pm 0.1$ |
| В    | American Indian or Alaskan Native   | 18  | 4.9%            | $\pm 2.7$ | 3.0                   | ±0.3      |
| C    | Asian   | 6   | 3.6%            | ±4.3      | 2.7                   | ±0.2      |
| D    | Black/African-American  | 16  | 2.0%F           | ±1.2      | 3.0                   | ±0.3      |
| E    | Native Hawaiian or Other Pacific Islander                                   | 8   | 4.0%            | ±3.8      | 2.9                   | ±0.3      |
| F    | Non-Hispanic White  | 668 | 4.6%D           | $\pm 0.4$ | 3.2                   | $\pm 0.1$ |
| G    | Multi-racial  | 34  | 4.8%            | $\pm 1.8$ | 3.1                   | ±0.3      |
| Disa | bility  |     |                 |           |                       |           |
|      | Yes   | 111 | 5.7%*           | ±1.1      | 2.9*                  | $\pm 0.1$ |
|      | No  | 715 | 4.4%*           | ±0.3      | 3.2*                  | ±0.1      |
| Sex  |   |     |                 |           |                       |           |
|      | Men   | 380 | 3.3%*           | ±0.3      | 3.4*                  | ±0.1      |
|      | Women   | 433 | 6.3%*           | ±0.6      | 3.0*                  | ±0.1      |
| Gene | der Identity  |     |                 |           |                       |           |
| A    | Male  | 380 | 3.3%BD          | ±0.3      | 3.4B                  | ±0.1      |
| В    | Female  | 433 | 6.3% AD         | ±0.6      | 3.0A                  | ±0.1      |
| C    | Transgender   | NR  | NR              | NR        | NR                    | NR        |
| D    | Do not identify as female, male, or transgender                             | 9   | 17.0% AB        | ±13.0     | 3.6                   | ±0.5      |
| Tran | sgender Description   |     |                 |           |                       |           |
| A    | Transgender, male to female   | NR  | NR              | NR        | NR                    | NR        |
| В    | Transgender, female to male   | NR  | NR              | NR        | NR                    | NR        |
| C    | Gender non-conforming   | NR  | NR              | NR        | NR                    | NR        |
| D    | Unsure  | NR  | NR              | NR        | NR                    | NR        |
| E    | I prefer not to say   | NR  | NR              | NR        | NR                    | NR        |
| Sexu | nal Orientation - Collapsed   |     |                 |           |                       |           |
|      | Heterosexual  | 505 | 3.0%*           | $\pm 0.3$ | 3.2                   | $\pm 0.1$ |
|      | Sexual Minority   | 257 | 30.3%*          | ±3.2      | 3.2                   | $\pm 0.1$ |
| Sexu | nal Orientation   |     |                 |           |                       |           |
| A    | Heterosexual or straight  | 505 | 3.0%BCDEF       | ±0.3      | 3.2CD                 | $\pm 0.1$ |
| В    | Lesbian   | 76  | 42.1% ACDEF     | ±7.4      | 3.0D                  | ±0.2      |
| C    | Gay   | 90  | 36.1% ABDEF     | ±6.2      | 2.9AD                 | ±0.1      |
| D    | Bisexual  | 77  | 27.0% ABCEF     | ±5.5      | 3.5ABCF               | ±0.2      |
| Е    | Other (e.g., questioning, asexual, undecided, self-identified, or intersex) | 14  | 10.3%ABCD       | ±6.5      | 3.4                   | ±0.4      |
| F    | I prefer not to say   | 58  | 7.2% ABCD       | ±2.0      | 2.9D                  | ±0.2      |

|      |  | Experience rate |             |           | Frequency occurrence |           |
|------|--|-----------------|-------------|-----------|----------------------|-----------|
|      |  | N               | Percent     | MoE       | Average              | MoE       |
| Edu  | cation Level - Collapsed                         |                 |             |           |                      |           |
| A    | Less than High School/High School<br>Diploma/GED | 174             | 3.1%BCD     | ±0.5      | 3.5CD                | ±0.1      |
| В    | Trade/Tech Certificate/Some College              | 137             | 4.7%A       | $\pm 0.8$ | 3.5CD                | $\pm 0.1$ |
| C    | AA/College Degree                                | 333             | 5.2%A       | ±0.6      | 3.0AB                | $\pm 0.1$ |
| D    | Graduate Degree                                  | 178             | 5.6%A       | ±0.9      | 2.9AB                | $\pm 0.1$ |
| App  | ointment Type                                    |                 |             |           |                      |           |
| A    | Permanent  | 648             | 4.1%BC      | ±0.3      | 3.1BC                | $\pm 0.1$ |
| В    | Term   | 91              | 5.5% AC     | $\pm 1.2$ | 3.6A                 | ±0.2      |
| C    | Temporary  | 75              | 8.7% AB     | $\pm 2.1$ | 3.5A                 | ±0.1      |
| Wor  | rk Schedule                                      |                 |             |           |                      |           |
|      | Seasonal   | 124             | 6.8%*       | $\pm 1.2$ | 2.9*                 | $\pm 0.1$ |
|      | Non-seasonal                                     | 589             | 4.0%*       | ±0.3      | 3.2*                 | $\pm 0.1$ |
| App  | ointment Type and Work Schedule                  |                 |             |           |                      |           |
| A    | Permanent-Seasonal                               | 62              | 5.7%E       | ±1.5      | 2.5BCDE              | $\pm 0.1$ |
| В    | Permanent-Non-Seasonal                           | 575             | 4.0%CDE     | ±0.3      | 3.1AC                | ±0.1      |
| C    | Term   | 91              | 5.5%BDE     | $\pm 1.2$ | 3.6AB                | ±0.2      |
| D    | Temporary-Seasonal                               | 62              | 8.3%BC      | $\pm 2.2$ | 3.4A                 | ±0.2      |
| E    | Temporary-Non-Seasonal                           | 14              | 11.2% ABC   | $\pm 7.0$ | 3.6A                 | ±0.2      |
| Year | rs of Service at Bureau or Office                |                 |             |           |                      |           |
| A    | Less than 1 year                                 | 44              | 3.9%C       | ±1.3      | 3.4DEFG              | ±0.2      |
| В    | 1 to 3 years                                     | 119             | 4.6%C       | ±0.9      | 3.1E                 | $\pm 0.1$ |
| C    | 4 to 5 years                                     | 129             | 8.7% ABDEFG | $\pm 1.5$ | 3.4DEFG              | $\pm 0.1$ |
| D    | 6 to 10 years                                    | 178             | 4.7%C       | $\pm 0.7$ | 2.9ACE               | $\pm 0.1$ |
| E    | 11 to 14 years                                   | 85              | 4.8%C       | ±1.1      | 3.8ABCDFG            | ±0.2      |
| F    | 15 to 20 years                                   | 105             | 3.7%C       | $\pm 0.8$ | 2.8ACE               | $\pm 0.1$ |
| G    | More than 20 years                               | 168             | 3.6%C       | $\pm 0.6$ | 2.9ACE               | $\pm 0.1$ |
| Pay  | Plan and Grade - Collapsed                       |                 |             |           |                      |           |
| A    | Junior Grade                                     | 165             | 6.0%C       | ±0.9      | 3.1BC                | $\pm 0.1$ |
| В    | Middle Grade                                     | 417             | 5.0%C       | $\pm 0.5$ | 3.4AC                | $\pm 0.1$ |
| C    | Senior Grade                                     | 217             | 3.5% AB     | $\pm 0.5$ | 2.8AB                | $\pm 0.1$ |
| D    | Executive Grade                                  | NR              | NR          | NR        | NR                   | NR        |
| Supe | ervisory Status - Collapsed                      |                 |             |           |                      |           |
|      | Non-Supervisor                                   | 467             | 5.1%*       | $\pm 0.5$ | 3.0*                 | $\pm 0.1$ |
|      | Supervisor                                       | 358             | 3.9%*       | ±0.4      | 3.3*                 | $\pm 0.1$ |
|      | =  |                 |             |           |                      |           |

|      |  | Experience rate |         |           | Frequency of occurrence <sup>a</sup> |           |
|------|--|-----------------|---------|-----------|--------------------------------------|-----------|
|      |  | N               | Percent | MoE       | Average                              | MoE       |
| Supe | ervisory Status                                  |                 |         |           |                                      |           |
| A    | Team Leader                                      | 191             | 5.2%BC  | $\pm 0.8$ | 3.6BCE                               | $\pm 0.1$ |
| В    | Supervisor                                       | 111             | 3.1% AE | ±0.6      | 2.8AE                                | $\pm 0.1$ |
| C    | Manager  | 51              | 3.0% AE | ±0.9      | 3.0A                                 | $\pm 0.2$ |
| D    | Senior Leader                                    | NR              | NR      | NR        | NR                                   | NR        |
| E    | None of the above                                | 467             | 5.1%BC  | $\pm 0.5$ | 3.0AB                                | $\pm 0.1$ |
| Duty | Station  |                 |         |           |                                      |           |
| A    | National Park Service Headquarters Office (WASO) | 43              | 4.0%    | ±1.3      | 3.0                                  | ±0.2      |
| В    | Regional Office                                  | 44              | 3.2%C   | ±1.1      | 2.7C                                 | ±0.2      |
| C    | Park or Other Field Location                     | 738             | 4.7%B   | ±0.3      | 3.2B                                 | ±0.1      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day. \* Indicates a statistically significant difference between the two groups. Note. Capital letters indicate a statistically significant difference from the group(s) indicated.

#### 2.5.2 Prior to Past 12 Months

Table 2.21 presents the experience rate of employees who experienced sexual orientation harassment prior to the past 12 months. Results have been weighted to estimate the population in NPS.

Table 2.21 Estimated Experience Rate of Sexual Orientation Harassment Prior to Past 12 Months

|         |     | Experience rate |      |  |  |
|---------|-----|-----------------|------|--|--|
|         | N   | Percent         | MoE  |  |  |
| Overall | 807 | 4.7%            | ±0.3 |  |  |

Employees who indicated they experienced sexual orientation harassment prior to the past 12 months were also asked to specify their pay plan or grade when they experienced those behaviors for the first time. Table 2.22 shows the percent indicating the pay plan or grade at which the behaviors first occurred.

Table 2.22 Estimated Pay Plan or Grade at Which Sexual Orientation Harassment First Occurred

|   | First | First experienced behaviors |      |  |
|---|-------|-----------------------------|------|--|
|   | N     | Percent                     | MoE  |  |
| Wage Grade (WG) 1-4   | 40    | 5.0%                        | ±1.7 |  |
| Wage Grade (WG) 5-8   | 134   | 16.6%                       | ±2.7 |  |
| Wage Grade (WG) 9-16  | 24    | 3.0%                        | ±1.4 |  |
| Other Wage Grade (WG)   | NR    | NR                          | NR   |  |
| General Schedule (GS) 1-6   | 216   | 26.8%                       | ±3.2 |  |
| General Schedule (GS) 7-10  | 231   | 28.6%                       | ±3.2 |  |
| General Schedule (GS) 11-12   | 106   | 13.1%                       | ±2.5 |  |
| General Schedule (GS) 13-15   | 29    | 3.6%                        | ±1.5 |  |
| Senior Level (SL)/ Scientific Professional (ST)/ Senior Executive Service (SES) | NR    | NR                          | NR   |  |
| Other   | 24    | 2.9%                        | ±1.4 |  |

#### 2.6 Sexual Harassment

Sexual harassment was assessed in a similar manner as the other types of harassing behaviors. Respondents were asked how often they experienced 12 behavioral forms of sexual harassment using a 6-point response scale ranging from *never* to *one or more times a day*. Respondents who answered in the affirmative (i.e., they selected *once*, *once a month or less, two to three times a month, once a week or more, one or more times a day*) were then asked to indicate if they considered these experiences to constitute sexual harassment (labeling question) using a 3-point response scale (e.g., none were sexual harassment; some were sexual harassment, some were not sexual harassment; all were sexual harassment) and those who selected an affirmative response to both the experience and labeling question were included in the calculation of the experience rate. Therefore, the experience rate represents the estimated percentage of employees who both experienced harassment behaviors (one or more times) and also indicated the experience constituted a form of sexual harassment.

The sexual harassment scale included items reflecting crude and offensive behavior, unwanted sexual attention (commonly referred to as hostile environment forms of sexual harassment), and sexual coercion. Therefore, we were able to further examine the overall breadth of sexual harassment by these different types of sexually harassing behaviors and depict this information in the sections below.

#### **2.6.1** Past 12 Months

Table 2.23 presents the experience rate of employees who experienced sexual harassment within the past 12 months. Breakdowns are provided for demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 2.23 Estimated Experience Rate of Sexual Harassment in Past 12 Months

|      |             |       | Experience rate |           |          | of<br>ce <sup>a</sup> |
|------|-------------|-------|-----------------|-----------|----------|-----------------------|
|      |             | N     | Percent         | MoE       | Average  | MoE                   |
| Over | all         | 1,913 | 10.4%           | ±0.4      | 3.0      | ±0.0                  |
| Age  | - Collapsed |       |                 |           |          |                       |
|      | 39 or under | 924   | 14.8%*          | ±0.9      | 3.1*     | $\pm 0.0$             |
|      | 40 or older | 983   | 8.1%*           | $\pm 0.5$ | 3.0*     | $\pm 0.0$             |
| Age  |             |       |                 |           |          |                       |
| A    | 25 or under | 152   | 18.1%CDEF       | $\pm 2.8$ | 3.0B     | $\pm 0.1$             |
| В    | 26-29       | 225   | 18.5%CDEF       | $\pm 2.3$ | 3.2ACDEF | $\pm 0.1$             |
| C    | 30-39       | 547   | 13.1% ABDEF     | ±1.1      | 3.1B     | $\pm 0.1$             |
| D    | 40-49       | 362   | 8.3% ABC        | $\pm 0.9$ | 3.0B     | $\pm 0.1$             |
| E    | 50-59       | 446   | 8.6% ABC        | $\pm 0.8$ | 3.0B     | $\pm 0.1$             |
| F    | 60 or older | 175   | 6.7% ABC        | $\pm 1.0$ | 2.9B     | $\pm 0.1$             |

|      |   |       | Experience rate |           | Frequency |           |
|------|---|-------|-----------------|-----------|-----------|-----------|
|      |   | N     | Percent         | MoE       | Average   | MoE       |
| Rela | tionship Status - Collapsed                     |       |                 |           |           |           |
| A    | Single  | 646   | 15.2%B          | ±1.1      | 3.0C      | $\pm 0.0$ |
| В    | Partnered/Married                               | 949   | 7.9%AC          | $\pm 0.5$ | 3.0C      | $\pm 0.0$ |
| C    | Separated/Widowed/Divorced                      | 286   | 14.2%B          | ±1.6      | 3.4AB     | $\pm 0.1$ |
| Rela | tionship Status                                 |       |                 |           |           |           |
| A    | Single  | 646   | 15.2%BDE        | ±1.1      | 3.0BDF    | $\pm 0.0$ |
| В    | Separated                                       | 72    | 25.1% ACDEF     | $\pm 5.4$ | 3.8ACDEF  | $\pm 0.2$ |
| C    | Partnered                                       | 152   | 18.4%BDEF       | $\pm 2.8$ | 3.1BDF    | $\pm 0.1$ |
| D    | Divorced  | 192   | 12.6% ABCE      | $\pm 1.8$ | 3.3ABCEF  | $\pm 0.1$ |
| E    | Married   | 797   | 7.1%ABCD        | ±0.5      | 3.0BDF    | $\pm 0.0$ |
| F    | Widowed   | 21    | 11.3%BC         | ±5.4      | 2.6ABCDE  | $\pm 0.1$ |
| Ethn | icity/Race - Collapsed                          |       |                 |           |           |           |
|      | Non-Minority (Non-Hispanic White)               | 1,543 | 10.7%*          | ±0.5      | 3.1       | $\pm 0.0$ |
|      | Minority  | 344   | 9.4%*           | ±1.0      | 3.0       | $\pm 0.1$ |
| Ethn | icity/Race                                      |       |                 |           |           |           |
| A    | Hispanic  | 149   | 10.5%BD         | $\pm 1.7$ | 3.0       | $\pm 0.1$ |
| В    | American Indian or Alaskan Native               | 64    | 17.4% ADEFG     | ±4.2      | 2.9G      | ±0.1      |
| C    | Asian   | 18    | 10.9%           | ±5.7      | 2.7       | ±0.5      |
| D    | Black/African-American                          | 39    | 4.9% ABF        | ±1.7      | 2.7G      | ±0.2      |
| E    | Native Hawaiian or Other Pacific Islander       | 8     | 4.0%BF          | ±3.8      | 3.2       | ±0.5      |
| F    | Non-Hispanic White                              | 1,543 | 10.7%BDE        | ±0.5      | 3.1       | $\pm 0.0$ |
| G    | Multi-racial                                    | 65    | 9.2%B           | ±2.4      | 3.2BD     | ±0.2      |
| Disa | bility  |       |                 |           |           |           |
|      | Yes   | 217   | 11.1%           | ±1.5      | 3.1       | $\pm 0.1$ |
|      | No  | 1,690 | 10.3%           | ±0.5      | 3.0       | $\pm 0.0$ |
| Sex  |   |       |                 |           |           |           |
|      | Men   | 687   | 6.0%*           | $\pm 0.4$ | 3.2*      | $\pm 0.1$ |
|      | Women   | 1,217 | 17.6%*          | ±0.9      | 3.0*      | $\pm 0.0$ |
| Geno | der Identity                                    |       |                 |           |           |           |
| A    | Male  | 687   | 6.0%B           | $\pm 0.4$ | 3.2B      | $\pm 0.1$ |
| В    | Female  | 1,217 | 17.6%A          | ±0.9      | 3.0A      | $\pm 0.0$ |
| C    | Transgender                                     | NR    | NR              | NR        | NR        | NR        |
| D    | Do not identify as female, male, or transgender | 8     | 15.1%           | ±12.8     | 3.0       | ±0.3      |
| Tran | sgender Description                             |       |                 |           |           |           |
| A    | Transgender, male to female                     | NR    | NR              | NR        | NR        | NR        |
| В    | Transgender, female to male                     | NR    | NR              | NR        | NR        | NR        |
| C    | Gender non-conforming                           | NR    | NR              | NR        | NR        | NR        |
| D    | Unsure  | NR    | NR              | NR        | NR        | NR        |
| E    | I prefer not to say                             | NR    | NR              | NR        | NR        | NR        |

|      |   | Experience rate |           | Frequency occurrence |           |           |
|------|---|-----------------|-----------|----------------------|-----------|-----------|
|      |   | N               | Percent   | MoE                  | Average   | MoE       |
| Sexu | ual Orientation - Collapsed   |                 |           |                      |           |           |
|      | Heterosexual  | 1,557           | 9.4%*     | $\pm 0.5$            | 3.0*      | $\pm 0.0$ |
|      | Sexual Minority   | 223             | 26.2%*    | ±3.1                 | 3.1*      | $\pm 0.1$ |
| Sexu | ual Orientation   |                 |           |                      |           |           |
| A    | Heterosexual or straight  | 1,557           | 9.4%BDE   | $\pm 0.5$            | 3.0DE     | $\pm 0.0$ |
| В    | Lesbian   | 53              | 29.1%ACF  | $\pm 7.1$            | 3.2E      | ±0.2      |
| C    | Gay   | 34              | 13.7%BDE  | ±4.9                 | 2.8D      | ±0.2      |
| D    | Bisexual  | 99              | 34.7% ACF | ±5.7                 | 3.3ACEF   | $\pm 0.1$ |
| Е    | Other (e.g., questioning, asexual, undecided, self-identified, or intersex) | 37              | 27.6%ACF  | ±8.3                 | 2.7ABD    | ±0.2      |
| F    | I prefer not to say   | 89              | 11.2%BDE  | $\pm 2.4$            | 2.9D      | $\pm 0.1$ |
| Edu  | cation Level - Collapsed  |                 |           |                      |           |           |
| A    | Less than High School/High School Diploma/GED                               | 359             | 6.4%BCD   | ±0.7                 | 3.1CD     | ±0.1      |
| В    | Trade/Tech Certificate/Some College   | 292             | 10.0% ACD | ±1.1                 | 3.1D      | $\pm 0.1$ |
| C    | AA/College Degree   | 795             | 12.3%AB   | $\pm 0.8$            | 3.0A      | $\pm 0.0$ |
| D    | Graduate Degree   | 419             | 13.0% AB  | ±1.2                 | 3.0AB     | $\pm 0.1$ |
| App  | ointment Type   |                 |           |                      |           |           |
| A    | Permanent   | 1,577           | 10.0%C    | $\pm 0.5$            | 3.0C      | $\pm 0.0$ |
| В    | Term  | 193             | 11.6%C    | ±1.6                 | 3.0C      | $\pm 0.1$ |
| C    | Temporary   | 142             | 16.7% AB  | $\pm 2.7$            | 3.3AB     | $\pm 0.1$ |
| Wor  | k Schedule  |                 |           |                      |           |           |
|      | Seasonal  | 249             | 13.6%*    | ±1.7                 | 3.1       | $\pm 0.1$ |
|      | Non-seasonal  | 1,466           | 10.1%*    | $\pm 0.5$            | 3.0       | $\pm 0.0$ |
| App  | ointment Type and Work Schedule   |                 |           |                      |           |           |
| A    | Permanent-Seasonal  | 129             | 11.8%D    | $\pm 2.0$            | 2.9D      | $\pm 0.1$ |
| В    | Permanent-Non-Seasonal  | 1,443           | 10.0%DE   | $\pm 0.5$            | 3.0D      | $\pm 0.0$ |
| C    | Term  | 193             | 11.6%D    | ±1.6                 | 3.0D      | $\pm 0.1$ |
| D    | Temporary-Seasonal  | 119             | 16.4%ABC  | ±2.9                 | 3.4ABCE   | $\pm 0.1$ |
| E    | Temporary-Non-Seasonal  | 23              | 18.6%B    | $\pm 8.0$            | 2.7D      | ±0.2      |
| Year | rs of Service at Bureau or Office   |                 |           |                      |           |           |
| A    | Less than 1 year  | 84              | 7.3%BCDE  | ±1.7                 | 3.0E      | $\pm 0.1$ |
| В    | 1 to 3 years  | 272             | 10.6% ADG | ±1.2                 | 3.1EFG    | $\pm 0.1$ |
| C    | 4 to 5 years  | 184             | 12.3%AG   | $\pm 1.8$            | 3.2EFG    | $\pm 0.1$ |
| D    | 6 to 10 years   | 500             | 13.1%ABFG | ±1.1                 | 3.1EG     | ±0.1      |
| E    | 11 to 14 years  | 238             | 13.2% AFG | ±1.6                 | 3.4ABCDFG | ±0.1      |
| F    | 15 to 20 years  | 284             | 10.1%DEG  | ±1.2                 | 2.9BCE    | $\pm 0.1$ |
| G    | More than 20 years  | 326             | 6.9%BCDEF | $\pm 0.8$            | 2.9BCDE   | $\pm 0.1$ |

|      |  |       | Experience rate |           |         | y of<br>ace <sup>a</sup> |
|------|--|-------|-----------------|-----------|---------|--------------------------|
|      |  | N     | Percent         | MoE       | Average | MoE                      |
| Pay  | Plan and Grade - Collapsed                       |       |                 |           |         |                          |
| A    | Junior Grade                                     | 352   | 12.7%BC         | ±1.3      | 3.0B    | ±0.1                     |
| В    | Middle Grade                                     | 918   | 11.0%AC         | $\pm 0.7$ | 3.1AC   | $\pm 0.0$                |
| C    | Senior Grade                                     | 540   | 8.7%AB          | $\pm 0.7$ | 2.9B    | $\pm 0.0$                |
| D    | Executive Grade                                  | NR    | NR              | NR        | NR      | NR                       |
| Supe | ervisory Status - Collapsed                      |       |                 |           |         |                          |
|      | Non-Supervisor                                   | 975   | 10.6%           | ±0.6      | 3.1*    | $\pm 0.0$                |
|      | Supervisor                                       | 902   | 9.9%            | ±0.6      | 3.0*    | $\pm 0.0$                |
| Supe | ervisory Status                                  |       |                 |           |         |                          |
| A    | Team Leader                                      | 472   | 12.9%BCE        | ±1.1      | 3.1B    | $\pm 0.1$                |
| В    | Supervisor                                       | 290   | 8.0% AE         | ±0.9      | 2.8ACE  | $\pm 0.1$                |
| C    | Manager  | 133   | 7.9%AE          | ±1.4      | 3.0B    | $\pm 0.1$                |
| D    | Senior Leader                                    | 7     | 6.7%            | ±6.8      | 2.8     | $\pm 0.7$                |
| E    | None of the above                                | 975   | 10.6% ABC       | ±0.6      | 3.1B    | $\pm 0.0$                |
| Duty | Station  |       |                 |           |         |                          |
| A    | National Park Service Headquarters Office (WASO) | 78    | 7.2%C           | ±1.7      | 3.0B    | ±0.1                     |
| В    | Regional Office                                  | 106   | 7.6%C           | ±1.5      | 2.7AC   | $\pm 0.1$                |
| C    | Park or Other Field Location                     | 1,702 | 10.8%AB         | ±0.5      | 3.1B    | ±0.0                     |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day. \* Indicates a statistically significant difference between the two groups. Note. Capital letters indicate a statistically significant difference from the group(s) indicated.

## 2.6.2 Prior to Past 12 Months

Table 2.24 presents the experience rate of employees who experienced sexual harassment prior to the past 12 months. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 2.24 Estimated Experience Rate of Sexual Harassment Prior to Past 12 Months

|         |       | Experience rate |      |
|---------|-------|-----------------|------|
|         | N     | Percent         | MoE  |
| Overall | 2,920 | 16.9%           | ±0.6 |
| Sex     |       |                 |      |
| Men     | 787   | 7.4%*           | ±0.5 |
| Women   | 2,121 | 32.5%*          | ±1.1 |

<sup>\*</sup> Indicates a statistically significant difference between the two groups.

Employees who indicated they experienced sexual harassment prior to the past 12 months were also asked to specify their pay plan or grade when they experienced those behaviors for the first time. Table 2.25 shows the percent indicating the pay plan or grade at which the behaviors first occurred.

Table 2.25 Estimated Pay Plan or Grade at Which Sexual Harassment First Occurred

|   | First | experienced beha | aviors |
|---|-------|------------------|--------|
|   | N     | Percent          | MoE    |
| Wage Grade (WG) 1-4   | 203   | 4.9%             | ±0.7   |
| Wage Grade (WG) 5-8   | 497   | 11.9%            | ±1.0   |
| Wage Grade (WG) 9-16  | 99    | 2.4%             | ±0.5   |
| Other Wage Grade (WG)   | 48    | 1.1%             | ±0.4   |
| General Schedule (GS) 1-6   | 1,385 | 33.2%            | ±1.4   |
| General Schedule (GS) 7-10  | 1,051 | 25.2%            | ±1.3   |
| General Schedule (GS) 11-12   | 590   | 14.2%            | ±1.1   |
| General Schedule (GS) 13-15   | 134   | 3.2%             | ±0.6   |
| Senior Level (SL)/ Scientific Professional (ST)/ Senior Executive Service (SES) | NR    | NR               | NR     |
| Other   | 159   | 3.8%             | ±0.6   |

## 2.7 Crude and Offensive Behavior

Table 2.26 presents the experience rate of employees who experienced crude and offensive behavior within the past 12 months. Breakdowns are provided for demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS. Respondents were not asked the follow-on question if they had experienced the crude and offensive behaviors prior to the past 12 months.

Table 2.26 Estimated Experience Rate of Crude and Offensive Behavior in Past 12 Months

|     |   |       | Experience rate |       | Frequenc<br>occurrer |           |
|-----|---|-------|-----------------|-------|----------------------|-----------|
|     |   | N     | Percent         | MoE   | Average              | MoE       |
| Ove | rall  | 3,532 | 19.0%           | ±0.6  | 3.0                  | ±0.0      |
| Sex |   |       |                 |       |                      |           |
|     | Men   | 1,727 | 15.0%*          | ±0.7  | 3.0*                 | $\pm 0.0$ |
|     | Women   | 1,785 | 25.7%*          | ±1.0  | 2.9*                 | ±0.0      |
| Ger | der Identity  |       |                 |       |                      |           |
| A   | Male  | 1,727 | 15.0%B          | ±0.7  | 3.0B                 | $\pm 0.0$ |
| В   | Female  | 1,785 | 25.7%A          | ±1.0  | 2.9A                 | $\pm 0.0$ |
| C   | Transgender   | NR    | NR              | NR    | NR                   | NR        |
| D   | Do not identify as female, male, or transgender                             | 15    | 28.3%           | ±14.0 | 3.1                  | ±0.4      |
| Sex | ual Orientation - Collapsed   |       |                 |       |                      |           |
|     | Heterosexual  | 3,021 | 18.1%*          | ±0.6  | 3.0*                 | ±0.0      |
|     | Sexual Minority   | 300   | 35.3%*          | ±3.3  | 3.2*                 | ±0.1      |
| Sex | ual Orientation   |       |                 |       |                      |           |
| A   | Heterosexual or straight  | 3,021 | 18.1%BDE        | ±0.6  | 3.0DF                | ±0.0      |
| В   | Lesbian   | 75    | 41.0%ACF        | ±7.4  | 3.1D                 | ±0.2      |
| C   | Gay   | 52    | 20.8%BDE        | ±5.5  | 2.7D                 | ±0.2      |
| D   | Bisexual  | 128   | 44.8% ACF       | ±5.8  | 3.4ABCEF             | $\pm 0.1$ |
| E   | Other (e.g., questioning, asexual, undecided, self-identified, or intersex) | 46    | 34.0% ACF       | ±8.5  | 2.8D                 | ±0.2      |
| F   | I prefer not to say   | 167   | 20.6%BDE        | ±2.9  | 2.8AD                | ±0.1      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day. \* Indicates a statistically significant difference between the two groups. Note. Capital letters indicate a statistically significant difference from the group(s) indicated.

#### 2.8 Unwanted Sexual Attention

Table 2.27 presents the experience rate of employees who experienced unwanted sexual attention within the past 12 months. Breakdowns are provided for demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS. Respondents were not asked the follow-on question if they had experienced the unwanted sexual attention behaviors prior to the past 12 months.

Table 2.27 Estimated Experience Rate of Unwanted Sexual Attention in Past 12 Months

|     |   |       | Experience rat | e         | Frequency of o | ccurrencea |
|-----|---|-------|----------------|-----------|----------------|------------|
|     |   | N     | Percent        | МоЕ       | Average        | MoE        |
| Ove | rall  | 1,266 | 6.8%           | ±0.4      | 2.7            | ±0.0       |
| Sex |   |       |                |           |                |            |
|     | Men   | 383   | 3.3%*          | ±0.3      | 2.6*           | ±0.1       |
|     | Women   | 873   | 12.5%*         | $\pm 0.8$ | 2.7*           | $\pm 0.0$  |
| Gen | der Identity  |       |                |           |                |            |
| A   | Male  | 383   | 3.3%BD         | ±0.3      | 2.6D           | ±0.1       |
| В   | Female  | 873   | 12.5%A         | $\pm 0.8$ | 2.7D           | $\pm 0.0$  |
| C   | Transgender   | NR    | NR             | NR        | NR             | NR         |
| D   | Do not identify as female, male, or transgender                             | 7     | 13.2%A         | ±12.5     | 3.5AB          | ±0.8       |
| Sex | ual Orientation - Collapsed   |       |                |           |                |            |
|     | Heterosexual  | 1,040 | 6.2%*          | $\pm 0.4$ | 2.7*           | $\pm 0.0$  |
|     | Sexual Minority   | 123   | 14.4%*         | $\pm 2.5$ | 2.8*           | $\pm 0.1$  |
| Sex | ual Orientation   |       |                |           |                |            |
| A   | Heterosexual or straight  | 1,040 | 6.2%DE         | $\pm 0.4$ | 2.7            | $\pm 0.0$  |
| В   | Lesbian   | 18    | 9.9%D          | ±5.3      | 3.0            | ±0.3       |
| C   | Gay   | 14    | 5.8%DE         | ±3.7      | 2.6            | ±0.3       |
| D   | Bisexual  | 68    | 23.6% ABCF     | ±5.3      | 2.8            | ±0.2       |
| Е   | Other (e.g., questioning, asexual, undecided, self-identified, or intersex) | 23    | 16.9% ACF      | ±7.4      | 3.1            | ±0.4       |
| F   | I prefer not to say   | 65    | 8.0%DE         | ±2.1      | 2.7            | ±0.2       |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day. \* Indicates a statistically significant difference between the two groups. Note. Capital letters indicate a statistically significant difference from the group(s) indicated.

## 2.9 Sexual Coercion

Table 2.28 presents the experience rate of employees who experienced sexual coercion within the past 12 months. Breakdowns are provided for demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS. Respondents were not asked the follow-on question if they had experienced the sexual coercion behaviors prior to the past 12 months.

Table 2.28 Estimated Experience Rate of Sexual Coercion in Past 12 Months

|     |   | ]   | Experience ra | te        | Frequency of oc | currencea |
|-----|---|-----|---------------|-----------|-----------------|-----------|
|     |   | N   | Percent       | MoE       | Average         | МоЕ       |
| Ove | rall  | 182 | 1.0%          | ±0.2      | 3.2             | ±0.1      |
| Sex |   |     |               |           |                 |           |
|     | Men   | 56  | 0.5%*         | $\pm 0.1$ | 2.9*            | $\pm 0.2$ |
|     | Women   | 123 | 1.8%*         | ±0.3      | 3.3*            | $\pm 0.2$ |
| Gen | der Identity  |     |               |           |                 |           |
| A   | Male  | 56  | 0.5%B         | $\pm 0.1$ | 2.9             | $\pm 0.2$ |
| В   | Female  | 123 | 1.8%A         | ±0.3      | 3.3             | $\pm 0.2$ |
| C   | Transgender   | NR  | NR            | NR        | NR              | NR        |
| D   | Do not identify as female, male, or transgender                             | NR  | NR            | NR        | NR              | NR        |
| Sex | ual Orientation - Collapsed   |     |               |           |                 |           |
|     | Heterosexual  | 151 | 0.9%*         | $\pm 0.2$ | 3.2*            | ±0.2      |
|     | Sexual Minority   | 19  | 2.3%*         | ±1.2      | 2.5*            | $\pm 0.2$ |
| Sex | ual Orientation   |     |               |           |                 |           |
| A   | Heterosexual or straight  | 151 | 0.9%D         | ±0.2      | 3.2             | ±0.2      |
| В   | Lesbian   | NR  | NR            | NR        | NR              | NR        |
| C   | Gay   | NR  | NR            | NR        | NR              | NR        |
| D   | Bisexual  | 8   | 2.7%A         | $\pm 2.7$ | 2.6             | $\pm 0.5$ |
| E   | Other (e.g., questioning, asexual, undecided, self-identified, or intersex) | NR  | NR            | NR        | NR              | NR        |
| F   | I prefer not to say   | 10  | 1.2%          | ±1.0      | 3.6             | ±0.5      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day. \* Indicates a statistically significant difference between the two groups. Note. Capital letters indicate a statistically significant difference from the group(s) indicated.

## 2.10 Gender Harassment

Table 2.29 presents the experience rate of employees who experienced gender harassment within the past 12 months. Breakdowns are provided for demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS. Respondents were not asked the follow-on question if they had experienced the gender harassment behaviors prior to the past 12 months.

Table 2.29 Estimated Experience Rate of Gender Harassment in Past 12 Months

|      |                                   |       | Experience rate |           | Frequency |           |
|------|-----------------------------------|-------|-----------------|-----------|-----------|-----------|
|      |                                   | N     | Percent         | MoE       | Average   | MoE       |
| Ove  | rall                              | 3,570 | 19.3%           | ±0.6      | 3.1       | $\pm 0.0$ |
| Age  | - Collapsed                       |       |                 |           |           |           |
|      | 39 or under                       | 1,705 | 27.3%*          | ±1.1      | 3.2*      | $\pm 0.0$ |
|      | 40 or older                       | 1,852 | 15.1%*          | ±0.6      | 3.1*      | $\pm 0.0$ |
| Age  |                                   |       |                 |           |           |           |
| A    | 25 or under                       | 275   | 32.3%CDEF       | ±3.2      | 3.4CDEF   | $\pm 0.1$ |
| В    | 26-29                             | 372   | 30.5%CDEF       | $\pm 2.6$ | 3.3CDEF   | $\pm 0.1$ |
| C    | 30-39                             | 1,057 | 25.3% ABDEF     | ±1.3      | 3.1AB     | $\pm 0.0$ |
| D    | 40-49                             | 774   | 17.6% ABCEF     | ±1.2      | 3.1AB     | $\pm 0.0$ |
| E    | 50-59                             | 797   | 15.3% ABCDF     | $\pm 1.0$ | 3.1AB     | $\pm 0.1$ |
| F    | 60 or older                       | 282   | 10.7% ABCDE     | ±1.2      | 3.1AB     | $\pm 0.1$ |
| Rela | tionship Status - Collapsed       |       |                 |           |           |           |
| A    | Single                            | 1,137 | 26.6%BC         | ±1.3      | 3.2BC     | $\pm 0.0$ |
| В    | Partnered/Married                 | 1,959 | 16.3% AC        | $\pm 0.7$ | 3.1AC     | $\pm 0.0$ |
| C    | Separated/Widowed/Divorced        | 410   | 20.5% AB        | $\pm 1.8$ | 3.3AB     | $\pm 0.1$ |
| Rela | tionship Status                   |       |                 |           |           |           |
| A    | Single                            | 1,137 | 26.6% DE        | ±1.3      | 3.2DE     | $\pm 0.0$ |
| В    | Separated                         | 91    | 31.5%DEF        | ±5.6      | 3.1D      | $\pm 0.1$ |
| C    | Partnered                         | 243   | 29.5%DEF        | ±3.2      | 3.3EF     | $\pm 0.1$ |
| D    | Divorced                          | 283   | 18.5% ABCE      | $\pm 2.0$ | 3.4ABEF   | $\pm 0.1$ |
| E    | Married                           | 1,715 | 15.3% ABCD      | $\pm 0.7$ | 3.0ACD    | $\pm 0.0$ |
| F    | Widowed                           | 37    | 19.4%BC         | ±6.3      | 2.9CD     | $\pm 0.2$ |
| Ethn | nicity/Race - Collapsed           |       |                 |           |           |           |
|      | Non-Minority (Non-Hispanic White) | 2,921 | 20.1%*          | $\pm 0.7$ | 3.2*      | $\pm 0.0$ |
|      | Minority                          | 584   | 15.8%*          | ±1.2      | 3.1*      | $\pm 0.1$ |

|      |   |       | Experience rate |           | Frequency<br>occurren |           |
|------|---|-------|-----------------|-----------|-----------------------|-----------|
|      |   | N     | Percent         | MoE       | Average               | MoE       |
| Ethn | icity/Race  |       |                 |           |                       |           |
| A    | Hispanic  | 266   | 18.7%DE         | $\pm 2.1$ | 2.9BFG                | $\pm 0.1$ |
| В    | American Indian or Alaskan Native   | 70    | 18.3%           | ±4.2      | 3.4ACDF               | ±0.2      |
| C    | Asian   | 29    | 16.9%           | $\pm 6.5$ | 2.8B                  | ±0.3      |
| D    | Black/African-American  | 88    | 11.0% AF        | ±2.4      | 2.9B                  | ±0.2      |
| E    | Native Hawaiian or Other Pacific Islander                                   | 17    | 8.3% AF         | $\pm 4.7$ | 3.2                   | ±0.3      |
| F    | Non-Hispanic White  | 2,921 | 20.1%DE         | $\pm 0.7$ | 3.2AB                 | $\pm 0.0$ |
| G    | Multi-racial  | 115   | 16.1%           | ±2.9      | 3.2A                  | $\pm 0.1$ |
| Disa | bility  |       |                 |           |                       |           |
|      | Yes   | 402   | 20.5%           | ±1.9      | 3.3*                  | $\pm 0.1$ |
|      | No  | 3,154 | 19.1%           | ±0.6      | 3.1*                  | $\pm 0.0$ |
| Sex  |   |       |                 |           |                       |           |
|      | Men   | 1,100 | 9.6%*           | $\pm 0.6$ | 3.0*                  | $\pm 0.0$ |
|      | Women   | 2,448 | 35.2%*          | ±1.1      | 3.2*                  | $\pm 0.0$ |
| Gene | der Identity  |       |                 |           |                       |           |
| A    | Male  | 1,100 | 9.6%BD          | ±0.6      | 3.0B                  | $\pm 0.0$ |
| В    | Female  | 2,448 | 35.2% A         | ±1.1      | 3.2A                  | $\pm 0.0$ |
| C    | Transgender   | NR    | NR              | NR        | NR                    | NR        |
| D    | Do not identify as female, male, or transgender                             | 15    | 28.3%A          | ±14.0     | 2.9                   | ±0.4      |
| Tran | sgender Description   |       |                 |           |                       |           |
| A    | Transgender, male to female   | NR    | NR              | NR        | NR                    | NR        |
| В    | Transgender, female to male   | NR    | NR              | NR        | NR                    | NR        |
| C    | Gender non-conforming   | NR    | NR              | NR        | NR                    | NR        |
| D    | Unsure  | NR    | NR              | NR        | NR                    | NR        |
| E    | I prefer not to say   | NR    | NR              | NR        | NR                    | NR        |
| Sexu | nal Orientation - Collapsed   |       |                 |           |                       |           |
|      | Heterosexual  | 3,012 | 18.1%*          | ±0.6      | 3.1*                  | $\pm 0.0$ |
|      | Sexual Minority   | 353   | 41.5%*          | ±3.4      | 3.3*                  | ±0.1      |
| Sexu | nal Orientation   |       |                 |           |                       |           |
| A    | Heterosexual or straight  | 3,012 | 18.1%BDE        | ±0.6      | 3.1BDE                | $\pm 0.0$ |
| В    | Lesbian   | 108   | 59.3% ACEF      | ±7.4      | 3.3ACEF               | $\pm 0.1$ |
| C    | Gay   | 42    | 16.8%BDE        | $\pm 5.2$ | 2.8BD                 | ±0.2      |
| D    | Bisexual  | 150   | 52.3% ACEF      | ±5.8      | 3.6ACEF               | ±0.1      |
| E    | Other (e.g., questioning, asexual, undecided, self-identified, or intersex) | 53    | 39.7%ABCDF      | ±8.6      | 2.6ABDF               | ±0.2      |
| F    | I prefer not to say   | 162   | 19.9%BDE        | ±2.9      | 3.0BDE                | ±0.1      |

| Relication   Level   Collapsed   Collaps |      |                                     |       | Experience rate |           | Frequency |           |
|--|------|-------------------------------------|-------|-----------------|-----------|-----------|-----------|
| A Description Claim         Less than High School/High School         6.34         11.3%BCD         ±0.9         3.08         ±0.1           B Trade/Tech Certificate/Some College         485         16.5%ACD         ±1.4         3.3ACD         ±0.0           C AA/College Degree         1.453         22.5%ABD         ±1.0         3.1B         ±0.0           D Graduate Degree         940         29.2%ABC         ±1.6         3.1B         ±0.0           A Permanent         2.923         18.5%BC         ±0.6         3.1BC         ±0.0           B Term         357         21.5%AC         ±2.0         3.2AC         ±0.1           C Temporary         246         28.3%AB         ±3.1         3.4AB         ±0.1           Sessonal         493         26.8%*         ±2.1         3.1         ±0.0           Apportitiment Type and Work Schedule         2.661         18.2%*         ±0.6         3.1AD         ±0.0           Apportitiment Type and Work Schedule         2.629         18.1%ACD         ±0.6         3.1AD         ±0.0           Apportitiment Type and Work Schedule         2.629         18.1%ACD         ±0.6         3.1AD         ±0.0           B Permanent-Seasonal         2.629         18.1%ACD  |      |                                     | N     | Percent         | MoE       | Average   | MoE       |
| Diploma/GED  | Edu  | <u> </u>                            |       |                 |           |           |           |
| C         AA/College Degree         1,453         22.5%ABD         ±1.0         3.1B         ±0.0           D         Graduate Degree         940         29.2%ABC         ±1.6         3.1B         ±0.0           Apportunent Type         3         18.5%BC         ±0.6         3.1BC         ±0.0           B         Term         357         21.5%AC         ±2.0         3.2AC         ±0.1           C         Temporary         246         28.3%AB         ±3.1         3.4AB         ±0.1           Work Schedule         4         2661         18.2%*         ±0.6         3.1         ±0.0           Apportunent Type and Work Schedule         4         25.4%B         ±2.7         2.8BCDE         ±0.1           A         Permanent-Seasonal         279         25.4%B         ±2.7         2.8BCDE         ±0.1           B         Permanent-Non-Seasonal         2629         18.1%ACD         ±0.6         3.1AD         ±0.0           B         Permanent-Non-Seasonal         2.629         18.1%BCD         ±0.2         2.8BCDE         ±0.1           B         Permanent-Non-Seasonal         2.92         25.8%         ±2.5         3.1AD         ±0.0           E <td>A</td> <td></td> <td>634</td> <td>11.3%BCD</td> <td>±0.9</td> <td>3.0B</td> <td>±0.1</td>   | A    |                                     | 634   | 11.3%BCD        | ±0.9      | 3.0B      | ±0.1      |
| D   Graduate Degree   940   29,2%ABC   ±1.6   3.1B   ±0.0     Approximent Type   | В    | Trade/Tech Certificate/Some College | 485   | 16.5% ACD       | $\pm 1.4$ | 3.3ACD    | $\pm 0.1$ |
| A Permanent Type           A Permanent         2,923         18.5%BC         ±0.6         3.1BC         ±0.0           B Term         357         21.5%AC         ±2.0         3.2AC         ±0.1           C Temporary         246         28.3%AB         ±3.1         3.4AB         ±0.1           Nor-seasonal         493         26.8%*         ±2.1         3.1         ±0.1           Nor-seasonal         2,661         18.2%*         ±0.6         3.1         ±0.0           A Permanent-Seasonal         279         25.4%B         ±2.7         2.8BCDE         ±0.1           B Permanent-Nor-Seasonal         2,629         18.1%ACD         ±0.6         3.1AD         ±0.1           B Permanent-Nor-Seasonal         2,14         28.8%BC         ±3.4         3.4AB         ±0.1           B S Permanent-Nor-Seasonal         2,1         28  | C    | AA/College Degree                   | 1,453 | 22.5%ABD        | $\pm 1.0$ | 3.1B      | $\pm 0.0$ |
| A         Permanent         2,923         18.5%BC         ±0.6         3.1BC         ±0.0           B         Term         357         21.5%AC         ±2.0         3.2AC         ±0.1           C         Temporary         246         28.3%AB         ±3.1         3.4AB         ±0.1           Work Schedule           Assoonal         493         26.8%*         ±2.1         3.1         ±0.0           Approximent Type and Work Schedule           A         Permanent-Non-Seasonal         2.69         18.1%ACD         ±0.6         3.1AD         ±0.1           B         Permanent-Non-Seasonal         2.69         18.1%ACD         ±0.6         3.1AD         ±0.1           B         Permanent-Non-Seasonal         2.629         18.1%ACD         ±0.6         3.1AD         ±0.1           B         Permanent-Non-Seasonal         2.58         ±2.7         2.8BCDE         ±0.1           B         Permanent-Non-Seasonal         2.12         28.8%BC         ±3.4         3.4AB         ±0.1           B         Temporary-Seasonal         2.14         28.8%BC         ±3.4         3.4AB         ±0.1           E         Temporary-Non-Seasonal   | D    | Graduate Degree                     | 940   | 29.2%ABC        | ±1.6      | 3.1B      | $\pm 0.0$ |
| B         Term         357         21.5%AC         ±2.0         3.2AC         ±0.1           C         Temporary         246         28.3%AB         ±3.1         3.4AB         ±0.1           Worseasonal         493         26.8%*         ±2.1         3.1         ±0.0           Non-seasonal         493         26.8%*         ±2.1         3.1         ±0.0           Approximent Type and Work Schedule           A         Permanent-Seasonal         279         25.4%B         ±2.7         2.8BCDE         ±0.1           B         Permanent-Non-Seasonal         2,629         18.1%ACD         ±0.6         3.1AD         ±0.0           C         Term         357         21.5%BD         ±2.0         3.2A         ±0.1           D         Temporary-Seasonal         214         28.8%BC         ±3.4         3.4AB         ±0.1           E         Temporary-Seasonal         214         28.8%BC         ±3.4         3.4AB         ±0.1           D         Temporary-Seasonal         214         28.8%BC         ±3.4         3.4AB         ±0.1           E         Temporary-Seasonal         214         28.8%BC         ±1.6         3.2G   | App  | ointment Type                       |       |                 |           |           |           |
| CV Temporary         246         28.3%AB         ±3.1         3.4AB         ±0.1            Seasonal         493         26.8%*         ±2.1         3.1         ±0.1            2,661         18.2%*         ±2.6         3.1         ±0.0            279         25.4%B         ±2.7         2.8BCDE         ±0.1           B         Permanent-Non-Seasonal         2,629         18.1%ACD         ±0.6         3.1AD         ±0.0           C         Term         357         21.5%BD         ±2.0         3.2A         ±0.1           D         Temporary-Seasonal         214         28.8%BC         ±3.4         3.4AB         ±0.1           E         Temporary-Seasonal         214         28.8%BC         ±3.4         3.4AB         ±0.1           E         Temporary-Seasonal         214         28.8%BC         ±3.4         3.4AB         ±0.1           D         Temporary-Seasonal         214         28.8%BC         ±3.4         3.4AB         ±0.1           E         Temporary-Seasonal         202         17.6%C         ±2.3         3.2G         ±0.1           B         1 to 3 years <td>A</td> <td>Permanent</td> <td>2,923</td> <td>18.5%BC</td> <td>±0.6</td> <td>3.1BC</td> <td><math>\pm 0.0</math></td>   | A    | Permanent                           | 2,923 | 18.5%BC         | ±0.6      | 3.1BC     | $\pm 0.0$ |
| Non-seasonal   193   26.8%*   193  | В    | Term                                | 357   | 21.5%AC         | $\pm 2.0$ | 3.2AC     | $\pm 0.1$ |
| Seasonal   493   26.8%*   ±2.1   3.1   ±0.1     Non-seasonal   2,661   18.2%*   ±0.6   3.1   ±0.0     Approintment Type and Work Schedule   A   Permanent-Seasonal   279   25.4%B   ±2.7   2.8BCDE   ±0.1     B   Permanent-Non-Seasonal   2,629   18.1%ACD   ±0.6   3.1AD   ±0.0     C   Term   357   21.5%BD   ±2.0   3.2A   ±0.1     D   Temporary-Seasonal   214   28.8%BC   ±3.4   3.4AB   ±0.1     D   Temporary-Seasonal   214   28.8%BC   ±3.4   3.4AB   ±0.1     D   Temporary-Seasonal   214   28.8%BC   ±3.4   3.4AB   ±0.1     D   Temporary-Seasonal   32   25.8%   ±8.5   3.4A   ±0.2     Years of Service at Bureau or Office     A   Less than 1 year   202   17.6%C   ±2.3   3.2G   ±0.1     B   1 to 3 years   536   20.7%G   ±1.6   3.2G   ±0.1     B   1 to 3 years   360   24.1%AG   ±2.2   3.2FG   ±0.1     D   6 to 10 years   804   21.0%G   ±1.3   3.2EG   ±0.0     E   11 to 14 years   382   21.1%G   ±1.9   3.3DFG   ±0.1     E   15 to 20 years   596   21.1%G   ±1.5   3.1CE   ±0.1     E   15 to 20 years   667   14.1%BCDEF   ±1.6   3.0ABCDE   ±0.1     E   19   Wore than 20 years   667   14.1%BCDEF   ±1.6   3.1BC   ±0.1     E   Middle Grade   648   23.3%BC   ±1.6   3.1BC   ±0.1     B   Middle Grade   1,571   18.8%A   ±0.9   3.2AC   ±0.0     C   Senior Grade   1,186   19.2%A   ±1.0   3.0AB   ±0.0     D   Executive Grade   NR   NR   NR   NR   NR     D   Executive Grade   NR   NR   NR   NR   NR     Supervisor   1,762   19.2%   ±0.8   3.2*   ±0.0     D   Executive Grade   NR   NR   NR   NR   NR     Supervisor   1,762   19.2%   ±0.8   3.2*   ±0.0     Supervisor   1,759   19.3%   ±0.8   3.2*   ±0.0     Supervisor   1,759   19.3%   ±0.8   3.2*   ±0.0     Supervisor   1,759   19.3%   ±0.8   3.2*   ±0.0     Supervisor   594   16.3%AE   ±1.2   3.0AE   ±0.1     G   Manager   293   17.3%A   ±1.9   2.9AE   ±0.1     G   Manager   293   17.3%A   ±1.9   2.9AE   ±0.1     G   Manager   293   17.3%A   ±1.9   2.9AE   ±0.1     D   Senior Leader   23   22.2%   ±0.1   2.7AE   ±0.1     D   Senior Leader   243   22.2%   ±0.1   2.7AE   ±0.1     D   Seni  | C    | Temporary                           | 246   | 28.3% AB        | ±3.1      | 3.4AB     | ±0.1      |
| Non-seasonal   2,661   18.2%*   ±0.6   3.1   ±0.0     Approximent Type and Work Schedule   A   Permanent-Seasonal   279   25.4%B   ±2.7   2.8BCDE   ±0.1     B   Permanent-Non-Seasonal   2,629   18.1%ACD   ±0.6   3.1AD   ±0.0     C   Term   357   21.5%BD   ±2.0   3.2A   ±0.1     D   Temporary-Seasonal   32   25.8%   ±8.5   3.4A   ±0.1     E   Temporary-Non-Seasonal   32   25.8%   ±8.5   3.4A   ±0.1     E   Service at Bureau or Office   3.2G   ±0.1     B   1 to 3 years   536   20.7%G   ±1.6   3.2G   ±0.1     B   1 to 3 years   360   24.1%AG   ±2.2   3.2FG   ±0.1     D   6 to 10 years   804   21.0%G   ±1.3   3.2EG   ±0.0     E   11 to 14 years   382   21.1%G   ±1.5   3.1CE   ±0.1     E   15 to 20 years   596   21.1%G   ±1.5   3.1CE   ±0.1     F   15 to 20 years   667   14.1%BCDEF   ±1.0   3.0ABCDE   ±0.1     F   15 to 20 years   667   14.1%BCDEF   ±1.0   3.0ABCDE   ±0.1     F   15 to 20 years   667   14.1%BCDEF   ±1.0   3.0ABCDE   ±0.1     F   2   3   3   3   4   4   4   4   4     A   Junior Grade   648   23.3%BC   ±1.6   3.1BC   ±0.1     B   Middle Grade   1,571   18.8%A   ±0.9   3.2AC   ±0.0     C   Senior Grade   1,186   19.2%A   ±1.0   3.0AB   ±0.0     D   Executive Grade   NR   NR   NR   NR   NR   NR     D   Executive Grade   NR   NR   NR   NR   NR   NR   NR   N  | Wor  | k Schedule                          |       |                 |           |           |           |
| Appointment Type and Work Schedule         A         Permanent-Seasonal         279         25.4%B         ±2.7         2.8BCDE         ±0.1           B         Permanent-Non-Seasonal         2,629         18.1%ACD         ±0.6         3.1AD         ±0.0           C         Term         357         21.5%BD         ±2.0         3.2A         ±0.1           D         Temporary-Seasonal         214         28.8%BC         ±3.4         3.4AB         ±0.1           E         Temporary-Non-Seasonal         32         25.8%         ±8.5         3.4A         ±0.2           Years         536         20.7%G         ±2.3         3.2G         ±0.1           B         1 to 3 years         536         20.7%G         ±1.6         3.2G         ±0.1           B         1 to 5 years         360         24.1%AG         ±2.2         3.2FG         ±0.1           C         4 to 5 years         360         24.1%AG         ±2.2         3.3DFG         ±0.1           E         11 to 14 years         382         21.1%G         ±1.5         3.1CE         ±0.1           F         15 to 20 years         667         14.1%BCDEF         ±1.0         3.0ABCDE         ±0.1 </td <td></td> <td>Seasonal</td> <td>493</td> <td>26.8%*</td> <td><math>\pm 2.1</math></td> <td>3.1</td> <td>±0.1</td>   |      | Seasonal                            | 493   | 26.8%*          | $\pm 2.1$ | 3.1       | ±0.1      |
| A         Permanent-Seasonal         279         25.4%B         ±2.7         2.8BCDE         ±0.0           B         Permanent-Non-Seasonal         2,629         18.1%ACD         ±0.6         3.1AD         ±0.0           C         Term         357         21.5%BD         ±2.0         3.2A         ±0.1           D         Temporary-Seasonal         214         28.8%BC         ±3.4         3.4AB         ±0.1           E         Temporary-Non-Seasonal         32         25.8%         ±8.5         3.4A         ±0.2           Years         5 Service at Bureau or Office         32         25.8%         ±8.5         3.4A         ±0.2           A         Less than 1 year         202         17.6%C         ±2.3         3.2G         ±0.1           B         1 to 3 years         360         20.7%G         ±1.6         3.2G         ±0.1           C         4 to 5 years         360         24.1%AG         ±2.2         3.2FG         ±0.0           E         11 to 14 years         382         21.1%G         ±1.5         3.1CE         ±0.1           F         15 to 20 years         596         21.1%G         ±1.5         3.1EC         ±0.1   |      | Non-seasonal                        | 2,661 | 18.2%*          | ±0.6      | 3.1       | $\pm 0.0$ |
| B         Permanent-Non-Seasonal         2,629         18.1%ACD         ±0.6         3.1AD         ±0.0           C         Term         357         21.5%BD         ±2.0         3.2A         ±0.1           D         Temporary-Seasonal         214         28.8%BC         ±3.4         3.4AB         ±0.1           E         Temporary-Non-Seasonal         32         25.8%         ±8.5         3.4A         ±0.2           Years         Service at Bureau or Office         32         25.8%         ±8.5         3.4A         ±0.2           A         Less than 1 year         202         17.6%C         ±2.3         3.2G         ±0.1           B         1 to 3 years         536         20.7%G         ±1.6         3.2G         ±0.1           C         4 to 5 years         360         24.1%AG         ±2.2         3.2FG         ±0.1           D         6 to 10 years         804         21.0%G         ±1.3         3.2EG         ±0.0           E         11 to 14 years         382         21.1%G         ±1.9         3.3DFG         ±0.1           F         15 to 20 years         596         21.1%G         ±1.6         3.1BC         ±0.1           <   | App  | ointment Type and Work Schedule     |       |                 |           |           |           |
| C         Term         357         21.5%BD         ±2.0         3.2A         ±0.1           D         Temporary-Seasonal         214         28.8%BC         ±3.4         3.4AB         ±0.2           E         Temporary-Non-Seasonal         32         25.8%         ±8.5         3.4A         ±0.2           Years         Service at Bureau or Office         Veral Service at Bureau or Office         ±0.0         Veral Service at Bureau or Office         ±0.0         3.2C         ±0.1         ±0.0         ±0.0         3.2G         ±0.1         ±0.0         <  | A    | Permanent-Seasonal                  | 279   | 25.4%B          | $\pm 2.7$ | 2.8BCDE   | ±0.1      |
| D         Temporary-Seasonal         214         28.8%BC         ±3.4         3.4AB         ±0.2           E         Temporary-Non-Seasonal         32         25.8%         ±8.5         3.4A         ±0.2           Years         Service at Bureau or Office         Temporary-Non-Seasonal         ±0.1         ±0.1         ±0.1           A         Less than 1 year         202         17.6%C         ±2.3         3.2G         ±0.1           B         1 to 3 years         536         20.7%G         ±1.6         3.2G         ±0.1           C         4 to 5 years         360         24.1%AG         ±2.2         3.2FG         ±0.1           D         6 to 10 years         804         21.0%G         ±1.3         3.2EG         ±0.0           E         11 to 14 years         382         21.1%G         ±1.9         3.3DFG         ±0.1           F         15 to 20 years         596         21.1%G         ±1.5         3.0ABCDE         ±0.1           G         More than 20 years         667         14.1%BCDEF         ±1.0         3.0ABCDE         ±0.1           B         Middle Grade         1,571         18.8%A         ±0.9         3.2AC         ±0.0   | В    | Permanent-Non-Seasonal              | 2,629 | 18.1%ACD        | ±0.6      | 3.1AD     | $\pm 0.0$ |
| E         Temporary-Non-Seasonal         32         25.8%         ±8.5         3.4A         ±0.2           Years of Service at Bureau or Office         A         Less than 1 year         202         17.6%C         ±2.3         3.2G         ±0.1           B         1 to 3 years         536         20.7%G         ±1.6         3.2G         ±0.1           C         4 to 5 years         360         24.1%AG         ±2.2         3.2FG         ±0.1           D         6 to 10 years         804         21.0%G         ±1.3         3.2EG         ±0.0           E         11 to 14 years         382         21.1%G         ±1.9         3.3DFG         ±0.1           F         15 to 20 years         596         21.1%G         ±1.5         3.1CE         ±0.1           G         More than 20 years         667         14.1%BCDEF         ±1.0         3.0ABCDE         ±0.1           Pay         1 and Grade - Collapsed         648         23.3%BC         ±1.6         3.1BC         ±0.1           B         Middle Grade         1,571         18.8%A         ±0.9         3.2AC         ±0.0           C         Senior Grade         NR         NR         NR         NR   | C    | Term                                | 357   | 21.5%BD         | $\pm 2.0$ | 3.2A      | $\pm 0.1$ |
| Years of Service at Bureau or Office           A         Less than 1 year         202         17.6%C         ±2.3         3.2G         ±0.1           B         1 to 3 years         536         20.7%G         ±1.6         3.2G         ±0.1           C         4 to 5 years         360         24.1%AG         ±2.2         3.2FG         ±0.1           D         6 to 10 years         804         21.0%G         ±1.3         3.2EG         ±0.0           E         11 to 14 years         382         21.1%G         ±1.9         3.3DFG         ±0.1           F         15 to 20 years         596         21.1%G         ±1.5         3.1CE         ±0.1           G         More than 20 years         667         14.1%BCDEF         ±1.0         3.0ABCDE         ±0.1           Pay Plan and Grade - Collapsed         667         14.1%BCDEF         ±1.6         3.1BC         ±0.1           B         Middle Grade         1,571         18.8%A         ±0.9         3.2AC         ±0.0           C         Senior Grade         1,186         19.2%A         ±1.0         3.0AB         ±0.0           D         Executive Grade         NR         NR         NR  | D    | Temporary-Seasonal                  | 214   | 28.8%BC         | ±3.4      | 3.4AB     | $\pm 0.1$ |
| A       Less than 1 year       202       17.6%C       ±2.3       3.2G       ±0.1         B       1 to 3 years       536       20.7%G       ±1.6       3.2G       ±0.1         C       4 to 5 years       360       24.1%AG       ±2.2       3.2FG       ±0.1         D       6 to 10 years       804       21.0%G       ±1.3       3.2EG       ±0.0         E       11 to 14 years       382       21.1%G       ±1.9       3.3DFG       ±0.1         F       15 to 20 years       596       21.1%G       ±1.5       3.1CE       ±0.1         G       More than 20 years       667       14.1%BCDEF       ±1.0       3.0ABCDE       ±0.1         Pay Plan and Grade - Collapsed       667       14.1%BCDEF       ±1.6       3.1BC       ±0.1         B       Middle Grade       1,571       18.8%A       ±0.9       3.2AC       ±0.0         C       Senior Grade       1,186       19.2%A       ±1.0       3.0AB       ±0.0         D       Executive Grade       NR       NR       NR       NR       NR       NR         Supervisor       1,762       19.2%       ±0.8       3.2*       ±0.0         S  | E    | Temporary-Non-Seasonal              | 32    | 25.8%           | ±8.5      | 3.4A      | $\pm 0.2$ |
| B         1 to 3 years         536         20.7%G         ±1.6         3.2G         ±0.1           C         4 to 5 years         360         24.1%AG         ±2.2         3.2FG         ±0.1           D         6 to 10 years         804         21.0%G         ±1.3         3.2EG         ±0.0           E         11 to 14 years         382         21.1%G         ±1.9         3.3DFG         ±0.1           F         15 to 20 years         596         21.1%G         ±1.5         3.1CE         ±0.1           G         More than 20 years         667         14.1%BCDEF         ±1.0         3.0ABCDE         ±0.1           Pay         Plan and Grade - Collapsed         648         23.3%BC         ±1.6         3.1BC         ±0.1           B         Middle Grade         1,571         18.8%A         ±0.9         3.2AC         ±0.0           C         Senior Grade         1,186         19.2%A         ±1.0         3.0AB         ±0.0           D         Executive Grade         NR         NR         NR         NR         NR         NR           Supervisor         1,762         19.2%         ±0.8         3.2*         ±0.0           Supervisor </td <td>Year</td> <td>rs of Service at Bureau or Office</td> <td></td> <td></td> <td></td> <td></td> <td></td>   | Year | rs of Service at Bureau or Office   |       |                 |           |           |           |
| C       4 to 5 years       360       24.1%AG       ±2.2       3.2FG       ±0.1         D       6 to 10 years       804       21.0%G       ±1.3       3.2EG       ±0.0         E       11 to 14 years       382       21.1%G       ±1.9       3.3DFG       ±0.1         F       15 to 20 years       596       21.1%G       ±1.5       3.0ABCDE       ±0.1         G       More than 20 years       667       14.1%BCDEF       ±1.0       3.0ABCDE       ±0.1         Pay       Plant and Grade - Collapsed       648       23.3%BC       ±1.6       3.1BC       ±0.1         B       Middle Grade       1,571       18.8%A       ±0.9       3.2AC       ±0.0         C       Senior Grade       1,186       19.2%A       ±1.0       3.0AB       ±0.0         D       Executive Grade       NR       NR       NR       NR       NR       NR         Supervisory Status - Collapsed       1,762       19.2%       ±0.8       3.2*       ±0.0         Supervisor       1,759       19.3%       ±0.8       3.0*       ±0.0         Supervisory Status       4       1,759       19.3%       ±0.8       3.0*       ±0.0   | A    | Less than 1 year                    | 202   | 17.6%C          | $\pm 2.3$ | 3.2G      | $\pm 0.1$ |
| D         6 to 10 years         804         21.0%G         ±1.3         3.2EG         ±0.0           E         11 to 14 years         382         21.1%G         ±1.9         3.3DFG         ±0.1           F         15 to 20 years         596         21.1%G         ±1.5         3.1CE         ±0.1           G         More than 20 years         667         14.1%BCDEF         ±1.0         3.0ABCDE         ±0.1           Pay Plan and Grade - Collapsed         648         23.3%BC         ±1.6         3.1BC         ±0.1           B         Middle Grade         1,571         18.8%A         ±0.9         3.2AC         ±0.0           C         Senior Grade         1,186         19.2%A         ±1.0         3.0AB         ±0.0           D         Executive Grade         NR         \$0.0         ±0.0         ±0.0         ±0.0         ±0.0         ±0.0         ±0.0         ±0.0         ±0.0         ±0.0         ±0.0         ±0.0         ±0.0         ±0.0         ±0.0         ±0.0         ±0.0  | В    | 1 to 3 years                        | 536   | 20.7%G          | ±1.6      | 3.2G      | $\pm 0.1$ |
| E       11 to 14 years       382       21.1%G       ±1.9       3.3DFG       ±0.1         F       15 to 20 years       596       21.1%G       ±1.5       3.1CE       ±0.1         G       More than 20 years       667       14.1%BCDEF       ±1.0       3.0ABCDE       ±0.1         Pay Plan and Grade - Collapsed       648       23.3%BC       ±1.6       3.1BC       ±0.1         B       Middle Grade       1,571       18.8%A       ±0.9       3.2AC       ±0.0         C       Senior Grade       1,186       19.2%A       ±1.0       3.0AB       ±0.0         D       Executive Grade       NR       1,762       19.2%       ±0.8       3.2*       ±0.0       ±0.0       50.0       ±0.0       50.0       ±0.0       ±0.0       50.0       ±0.0       ±0.0       ±0.0       ±0.0       ±0.0       ±0.0       ±0.0 <td>C</td> <td>4 to 5 years</td> <td>360</td> <td>24.1%AG</td> <td><math>\pm 2.2</math></td> <td>3.2FG</td> <td><math>\pm 0.1</math></td>  | C    | 4 to 5 years                        | 360   | 24.1%AG         | $\pm 2.2$ | 3.2FG     | $\pm 0.1$ |
| F       15 to 20 years       596       21.1%G       ±1.5       3.1CE       ±0.1         G       More than 20 years       667       14.1%BCDEF       ±1.0       3.0ABCDE       ±0.1         Pay Plan and Grade - Collapsed       8         A       Junior Grade       648       23.3%BC       ±1.6       3.1BC       ±0.1         B       Middle Grade       1,571       18.8%A       ±0.9       3.2AC       ±0.0         C       Senior Grade       1,186       19.2%A       ±1.0       3.0AB       ±0.0         D       Executive Grade       NR       3.04       ±0.0  | D    | 6 to 10 years                       | 804   | 21.0%G          | ±1.3      | 3.2EG     | $\pm 0.0$ |
| G       More than 20 years       667       14.1%BCDEF       ±1.0       3.0ABCDE       ±0.1         Pay Flan and Grade - Collapsed         A       Junior Grade       648       23.3%BC       ±1.6       3.1BC       ±0.1         B       Middle Grade       1,571       18.8%A       ±0.9       3.2AC       ±0.0         C       Senior Grade       1,186       19.2%A       ±1.0       3.0AB       ±0.0         D       Executive Grade       NR       1.759       19.2%       ±0.8       3.0*       ±0.0       ±0.0       NR       1.759       19.3%       ±0.8       3.0*       ±0.0       ±0.0       NR       1.0       3.0       ±0.0       NR       2.0 </td <td>E</td> <td>11 to 14 years</td> <td>382</td> <td>21.1%G</td> <td>±1.9</td> <td>3.3DFG</td> <td><math>\pm 0.1</math></td>   | E    | 11 to 14 years                      | 382   | 21.1%G          | ±1.9      | 3.3DFG    | $\pm 0.1$ |
| Pay Plan and Grade - Collapsed         A       Junior Grade       648       23.3%BC       ±1.6       3.1BC       ±0.1         B       Middle Grade       1,571       18.8%A       ±0.9       3.2AC       ±0.0         C       Senior Grade       1,186       19.2%A       ±1.0       3.0AB       ±0.0         D       Executive Grade       NR       1,762       19.2%       ±0.8       3.2*       ±0.0       ±0.0       20.0  | F    | 15 to 20 years                      | 596   | 21.1%G          | ±1.5      | 3.1CE     | $\pm 0.1$ |
| A       Junior Grade       648       23.3%BC       ±1.6       3.1BC       ±0.1         B       Middle Grade       1,571       18.8%A       ±0.9       3.2AC       ±0.0         C       Senior Grade       1,186       19.2%A       ±1.0       3.0AB       ±0.0         D       Executive Grade       NR       19.2%       ±0.8       3.2*       ±0.0       ±0.0       2.8       3.2*       ±0.0       ±0.0       2.8       3.0*       ±0.0       ±0.0       2.9       ±0.0       2.9       ±0.0       ±0.0       ±0.0       ±0.0       ±0.0       ±0.0       ±0.0       ±0.0       ±0.0       ±0.0       ±0.0       ±0.0       ±0.0       ±0.0       ±0.0  | G    | More than 20 years                  | 667   | 14.1%BCDEF      | $\pm 1.0$ | 3.0ABCDE  | $\pm 0.1$ |
| B       Middle Grade       1,571       18.8%A       ±0.9       3.2AC       ±0.0         C       Senior Grade       1,186       19.2%A       ±1.0       3.0AB       ±0.0         D       Executive Grade       NR       NR       NR       NR       NR       NR         Supervisory Status - Collapsed         Non-Supervisor       1,762       19.2%       ±0.8       3.2*       ±0.0         Supervisory Status       1,759       19.3%       ±0.8       3.0*       ±0.0         Supervisory Status         A       Team Leader       849       23.2%BCE       ±1.4       3.1BCDE       ±0.0         B       Supervisor       594       16.3%AE       ±1.2       3.0AE       ±0.1         C       Manager       293       17.3%A       ±1.9       2.9AE       ±0.1         D       Senior Leader       23       22.2%       ±9.1       2.7AE       ±0.3  | Pay  | Plan and Grade - Collapsed          |       |                 |           |           |           |
| C       Senior Grade       1,186       19.2%A       ±1.0       3.0AB       ±0.0         D       Executive Grade       NR       NR       NR       NR       NR       NR         Supervisory Status - Collapsed         Value       1,762       19.2%       ±0.8       3.2*       ±0.0         Supervisor       1,759       19.3%       ±0.8       3.0*       ±0.0         Supervisory Status       849       23.2%BCE       ±1.4       3.1BCDE       ±0.0         B       Supervisor       594       16.3%AE       ±1.2       3.0AE       ±0.1         C       Manager       293       17.3%A       ±1.9       2.9AE       ±0.1         D       Senior Leader       23       22.2%       ±9.1       2.7AE       ±0.3   | A    | Junior Grade                        | 648   | 23.3%BC         | ±1.6      | 3.1BC     | $\pm 0.1$ |
| D       Executive Grade       NR       NR       NR       NR       NR         Supervisory Status - Collapsed         Non-Supervisor       1,762       19.2%       ±0.8       3.2*       ±0.0         Supervisor       1,759       19.3%       ±0.8       3.0*       ±0.0         Supervisory Status         A       Team Leader       849       23.2%BCE       ±1.4       3.1BCDE       ±0.0         B       Supervisor       594       16.3%AE       ±1.2       3.0AE       ±0.1         C       Manager       293       17.3%A       ±1.9       2.9AE       ±0.1         D       Senior Leader       23       22.2%       ±9.1       2.7AE       ±0.3   | В    | Middle Grade                        | 1,571 | 18.8%A          | ±0.9      | 3.2AC     | $\pm 0.0$ |
| Supervisory Status - Collapsed         Non-Supervisor       1,762       19.2%       ±0.8       3.2*       ±0.0         Supervisor       1,759       19.3%       ±0.8       3.0*       ±0.0         Supervisory Status         A       Team Leader       849       23.2% BCE       ±1.4       3.1BCDE       ±0.0         B       Supervisor       594       16.3% AE       ±1.2       3.0AE       ±0.1         C       Manager       293       17.3% A       ±1.9       2.9AE       ±0.1         D       Senior Leader       23       22.2%       ±9.1       2.7AE       ±0.3   | C    | Senior Grade                        | 1,186 | 19.2%A          | $\pm 1.0$ | 3.0AB     | $\pm 0.0$ |
| Non-Supervisor       1,762       19.2%       ±0.8       3.2*       ±0.0         Supervisor       1,759       19.3%       ±0.8       3.0*       ±0.0         Supervisory Status       849       23.2%BCE       ±1.4       3.1BCDE       ±0.0         B Supervisor       594       16.3%AE       ±1.2       3.0AE       ±0.1         C Manager       293       17.3%A       ±1.9       2.9AE       ±0.1         D Senior Leader       23       22.2%       ±9.1       2.7AE       ±0.3   | D    | Executive Grade                     | NR    | NR              | NR        | NR        | NR        |
| Supervisor       1,759       19.3%       ±0.8       3.0*       ±0.0         Supervisory Status         A       Team Leader       849       23.2%BCE       ±1.4       3.1BCDE       ±0.0         B       Supervisor       594       16.3%AE       ±1.2       3.0AE       ±0.1         C       Manager       293       17.3%A       ±1.9       2.9AE       ±0.1         D       Senior Leader       23       22.2%       ±9.1       2.7AE       ±0.3   | Supe | ervisory Status - Collapsed         |       |                 |           |           |           |
| Supervisory Status         A       Team Leader       849       23.2%BCE       ±1.4       3.1BCDE       ±0.0         B       Supervisor       594       16.3%AE       ±1.2       3.0AE       ±0.1         C       Manager       293       17.3%A       ±1.9       2.9AE       ±0.1         D       Senior Leader       23       22.2%       ±9.1       2.7AE       ±0.3   |      | Non-Supervisor                      | 1,762 | 19.2%           | $\pm 0.8$ | 3.2*      | $\pm 0.0$ |
| A Team Leader 849 23.2%BCE ±1.4 3.1BCDE ±0.0 B Supervisor 594 16.3%AE ±1.2 3.0AE ±0.1 C Manager 293 17.3%A ±1.9 2.9AE ±0.1 D Senior Leader 23 22.2% ±9.1 2.7AE ±0.3  |      | Supervisor                          | 1,759 | 19.3%           | $\pm 0.8$ | 3.0*      | $\pm 0.0$ |
| B       Supervisor       594       16.3% AE       ±1.2       3.0AE       ±0.1         C       Manager       293       17.3% A       ±1.9       2.9AE       ±0.1         D       Senior Leader       23       22.2%       ±9.1       2.7AE       ±0.3   | Supe | ervisory Status                     |       |                 |           |           |           |
| C Manager 293 17.3%A ±1.9 2.9AE ±0.1<br>D Senior Leader 23 22.2% ±9.1 2.7AE ±0.3   | A    | Team Leader                         | 849   | 23.2%BCE        | ±1.4      | 3.1BCDE   | $\pm 0.0$ |
| D Senior Leader 23 22.2% ±9.1 2.7AE ±0.3   | В    | Supervisor                          | 594   | 16.3% AE        | ±1.2      | 3.0AE     | $\pm 0.1$ |
|  | C    | Manager                             | 293   | 17.3%A          | ±1.9      | 2.9AE     | $\pm 0.1$ |
| E None of the above 1,762 19.2% AB $\pm 0.8$ 3.2ABCD $\pm 0.0$   | D    | Senior Leader                       | 23    | 22.2%           | ±9.1      | 2.7AE     | ±0.3      |
|  | E    | None of the above                   | 1,762 | 19.2% AB        | $\pm 0.8$ | 3.2ABCD   | $\pm 0.0$ |

|      |  | Experience rate |         |           | Frequency of occurrence <sup>a</sup> |           |
|------|--|-----------------|---------|-----------|--------------------------------------|-----------|
|      |  | N               | Percent | MoE       | Average                              | MoE       |
| Duty | Station  |                 |         |           |                                      |           |
| A    | National Park Service Headquarters Office (WASO) | 211             | 19.3%   | ±2.5      | 3.0C                                 | ±0.1      |
| В    | Regional Office                                  | 226             | 16.2%C  | $\pm 2.0$ | 3.0C                                 | $\pm 0.1$ |
| C    | Park or Other Field Location                     | 3,100           | 19.5%B  | ±0.6      | 3.2AB                                | $\pm 0.0$ |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day. \* Indicates a statistically significant difference between the two groups. Note. Capital letters indicate a statistically significant difference from the group(s) indicated.

#### 2.11 Sexual Assault Related Behaviors

Sexual assault related behaviors were measured with five items assessing sexual touching, as well as attempted and completed assault behaviors. All items were worded in behavioral terms and asked respondents to indicate how often they experienced any of the behaviors using a 6-point response scale ranging from *never* to *one or more times a day*. Respondents who answered in the affirmative (i.e., they selected *once*, *once a month or less*, *two to three times a month*, *once a week or more*, *one or more times a day*) were included in the calculation of the experience rate of sexual assault related behaviors, and for sexual touching as well as attempted and completed assault behaviors.

#### 2.11.1 Past 12 Months

Table 2.30 presents the experience rate of employees who experienced sexual assault related behaviors within the past 12 months. Breakdowns are provided for demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 2.30 Estimated Experience Rate of Sexual Assault Related Behaviors in Past 12 Months

|       |                            |     | Experience rate     |            | Frequency of occurrence <sup>a</sup> |           |
|-------|----------------------------|-----|---------------------|------------|--------------------------------------|-----------|
|       |                            | N   | Percent             | MoE        | Average                              | MoE       |
| Over  | all                        | 175 | 0.95%               | ±0.15      | 2.5                                  | ±0.1      |
| Age - | - Collapsed                |     |                     |            |                                      |           |
|       | 39 or under                | 85  | 1.36%*              | $\pm 0.32$ | 2.4*                                 | $\pm 0.1$ |
|       | 40 or older                | 89  | 0.72%*              | $\pm 0.17$ | 2.6*                                 | ±0.2      |
| Age   |                            |     |                     |            |                                      |           |
| A     | 25 or under                | NR  | NR                  | NR         | NR                                   | NR        |
| В     | 26-29                      | 31  | 2.50%CDEF           | $\pm 1.04$ | 2.4                                  | ±0.2      |
| C     | 30-39                      | 50  | 1.20%BDF            | $\pm 0.38$ | 2.4                                  | ±0.2      |
| D     | 40-49                      | 26  | 0.59%BC             | $\pm 0.27$ | 2.8                                  | $\pm 0.4$ |
| E     | 50-59                      | 54  | 1.03%BF             | $\pm 0.31$ | 2.5                                  | ±0.2      |
| F     | 60 or older                | 9   | 0.33%BCE            | ±0.31      | 2.9                                  | ±1.0      |
| Relat | ionship Status - Collapsed |     |                     |            |                                      |           |
| A     | Single                     | 91  | 2.14%B              | $\pm 0.48$ | 2.6                                  | ±0.2      |
| В     | Partnered/Married          | 51  | 0.43%AC             | $\pm 0.13$ | 2.5                                  | ±0.2      |
| C     | Separated/Widowed/Divorced | 31  | 1.54%B              | $\pm 0.64$ | 2.4                                  | ±0.3      |
| Relat | ionship Status             |     |                     |            |                                      |           |
| A     | Single                     | 91  | 2.14%CE             | $\pm 0.48$ | 2.6                                  | ±0.2      |
| В     | Separated                  | NR  | NR                  | NR         | NR                                   | NR        |
| C     | Partnered                  | 6   | 0.78%A              | $\pm 0.90$ | 3.3DE                                | ±0.9      |
| D     | Divorced                   | 28  | 1.80%E              | $\pm 0.80$ | 2.4C                                 | ±0.3      |
| E     | Married                    | 45  | $0.40\%\mathrm{AD}$ | $\pm 0.14$ | 2.3C                                 | $\pm 0.1$ |
| F     | Widowed                    | NR  | NR                  | NR         | NR                                   | NR        |

|      |   |     | Experience rate | :          | Frequenc | •         |
|------|---|-----|-----------------|------------|----------|-----------|
|      |   | N   | Percent         | МоЕ        | Average  | МоЕ       |
| Ethn | icity/Race - Collapsed  |     |                 |            |          |           |
|      | Non-Minority (Non-Hispanic White)   | 143 | 0.99%           | $\pm 0.17$ | 2.5      | ±0.1      |
|      | Minority  | 32  | 0.86%           | $\pm 0.36$ | 2.7      | $\pm 0.4$ |
| Ethn | icity/Race  |     |                 |            |          |           |
| A    | Hispanic  | 11  | 0.76%           | $\pm 0.62$ | 2.8      | $\pm 0.7$ |
| В    | American Indian or Alaskan Native   | NR  | NR              | NR         | NR       | NR        |
| C    | Asian   | 0   | 0.00%           | NA         | NA       | NA        |
| D    | Black/African-American  | NR  | NR              | NR         | NR       | NR        |
| E    | Native Hawaiian or Other Pacific Islander                                   | NR  | NR              | NR         | NR       | NR        |
| F    | Non-Hispanic White  | 143 | 0.99%           | $\pm 0.17$ | 2.5      | $\pm 0.1$ |
| G    | Multi-racial  | 12  | 1.73%           | $\pm 1.27$ | 2.7      | $\pm 0.5$ |
| Disa | bility  |     |                 |            |          |           |
|      | Yes   | 43  | 2.22%*          | $\pm 0.76$ | 2.2*     | ±0.2      |
|      | No  | 131 | 0.80%*          | $\pm 0.15$ | 2.6*     | $\pm 0.1$ |
| Sex  |   |     |                 |            |          |           |
|      | Men   | 68  | 0.59%*          | $\pm 0.16$ | 2.3      | $\pm 0.1$ |
|      | Women   | 103 | 1.48%*          | $\pm 0.31$ | 2.6      | ±0.2      |
| Gen  | der Identity  |     |                 |            |          |           |
| A    | Male  | 68  | 0.59%B          | $\pm 0.16$ | 2.3D     | $\pm 0.1$ |
| В    | Female  | 103 | 1.48%A          | $\pm 0.31$ | 2.6D     | ±0.2      |
| C    | Transgender   | 0   | 0.00%           | NA         | NA       | NA        |
| D    | Do not identify as female, male, or transgender                             | NR  | NR              | NR         | NR       | NR        |
| Tran | sgender Description   |     |                 |            |          |           |
| A    | Transgender, male to female   | NR  | NR              | NR         | NR       | NR        |
| В    | Transgender, female to male   | NR  | NR              | NR         | NR       | NR        |
| C    | Gender non-conforming   | NR  | NR              | NR         | NR       | NR        |
| D    | Unsure  | NR  | NR              | NR         | NR       | NR        |
| E    | I prefer not to say   | NR  | NR              | NR         | NR       | NR        |
| Sexu | nal Orientation - Collapsed   |     |                 |            |          |           |
|      | Heterosexual  | 161 | 0.96%           | $\pm 0.16$ | 2.5      | $\pm 0.1$ |
|      | Sexual Minority   | 7   | 0.85%           | $\pm 0.90$ | 2.4      | $\pm 0.5$ |
| Sexu | nal Orientation   |     |                 |            |          |           |
| A    | Heterosexual or straight  | 161 | 0.96%           | ±0.16      | 2.5      | ±0.1      |
| В    | Lesbian   | 0   | 0.00%           | NA         | NA       | NA        |
| C    | Gay   | 0   | 0.00%           | NA         | NA       | NA        |
| D    | Bisexual  | NR  | NR              | NR         | NR       | NR        |
| E    | Other (e.g., questioning, asexual, undecided, self-identified, or intersex) | NR  | NR              | NR         | NR       | NR        |
| F    | I prefer not to say   | 7   | 0.91%           | ±0.95      | 3.0      | ±0.9      |

|      |  | Experience rate |          |            | Frequency of occurrence <sup>a</sup> |           |
|------|--|-----------------|----------|------------|--------------------------------------|-----------|
|      |  | N               | Percent  | MoE        | Average                              | МоЕ       |
| Educ | cation Level - Collapsed                         |                 |          |            |                                      |           |
| A    | Less than High School/High School<br>Diploma/GED | 53              | 0.95%    | ±0.29      | 2.6                                  | ±0.3      |
| В    | Trade/Tech Certificate/Some College              | 16              | 0.54%C   | $\pm 0.34$ | 2.0D                                 | $\pm 0.0$ |
| C    | AA/College Degree                                | 75              | 1.16%B   | $\pm 0.29$ | 2.5                                  | $\pm 0.1$ |
| D    | Graduate Degree                                  | 32              | 0.98%    | $\pm 0.41$ | 2.8B                                 | $\pm 0.4$ |
| App  | ointment Type                                    |                 |          |            |                                      |           |
| A    | Permanent  | 153             | 0.97%    | $\pm 0.17$ | 2.5                                  | $\pm 0.1$ |
| В    | Term   | 13              | 0.77%    | $\pm 0.56$ | 2.4                                  | ±0.3      |
| C    | Temporary  | 9               | 1.09%    | $\pm 0.96$ | 2.8                                  | $\pm 0.5$ |
| Wor  | k Schedule                                       |                 |          |            |                                      |           |
|      | Seasonal   | 34              | 1.84%*   | $\pm 0.73$ | 2.4                                  | $\pm 0.2$ |
|      | Non-seasonal                                     | 129             | 0.88%*   | $\pm 0.17$ | 2.6                                  | $\pm 0.2$ |
| App  | ointment Type and Work Schedule                  |                 |          |            |                                      |           |
| A    | Permanent-Seasonal                               | 24              | 2.23%BC  | $\pm 1.07$ | 2.2                                  | ±0.3      |
| В    | Permanent-Non-Seasonal                           | 129             | 0.89%A   | $\pm 0.17$ | 2.6                                  | $\pm 0.2$ |
| C    | Term   | 13              | 0.77%A   | $\pm 0.56$ | 2.4                                  | ±0.3      |
| D    | Temporary-Seasonal                               | 9               | 1.27%    | $\pm 1.12$ | 2.8                                  | $\pm 0.5$ |
| E    | Temporary-Non-Seasonal                           | 0               | 0.00%    | NA         | NA                                   | NA        |
| Year | rs of Service at Bureau or Office                |                 |          |            |                                      |           |
| A    | Less than 1 year                                 | NR              | NR       | NR         | NR                                   | NR        |
| В    | 1 to 3 years                                     | 32              | 1.23%G   | $\pm 0.51$ | 2.3E                                 | ±0.2      |
| C    | 4 to 5 years                                     | 17              | 1.16%    | $\pm 0.69$ | 2.9D                                 | $\pm 0.4$ |
| D    | 6 to 10 years                                    | 56              | 1.46%G   | $\pm 0.43$ | 2.2CE                                | $\pm 0.1$ |
| E    | 11 to 14 years                                   | 26              | 1.42%G   | $\pm 0.67$ | 3.1BD                                | $\pm 0.4$ |
| F    | 15 to 20 years                                   | 24              | 0.85%    | $\pm 0.42$ | 2.7                                  | $\pm 0.4$ |
| G    | More than 20 years                               | 15              | 0.31%BDE | ±0.21      | 2.8                                  | ±0.5      |
| Pay  | Plan and Grade - Collapsed                       |                 |          |            |                                      |           |
| A    | Junior Grade                                     | 48              | 1.72%BC  | $\pm 0.56$ | 2.4D                                 | ±0.2      |
| В    | Middle Grade                                     | 82              | 0.99%AC  | ±0.24      | 2.3CD                                | $\pm 0.1$ |
| C    | Senior Grade                                     | 29              | 0.46% AB | $\pm 0.20$ | 2.7BD                                | ±0.3      |
| D    | Executive Grade                                  | NR              | NR       | NR         | NR                                   | NR        |
| Supe | ervisory Status - Collapsed                      |                 |          |            |                                      |           |
|      | Non-Supervisor                                   | 113             | 1.23%*   | $\pm 0.25$ | 2.5                                  | $\pm 0.2$ |
|      | Supervisor                                       | 60              | 0.66%*   | ±0.19      | 2.5                                  | ±0.2      |
| Supe | ervisory Status                                  |                 |          |            |                                      |           |
| A    | Team Leader                                      | 33              | 0.89%    | $\pm 0.36$ | 2.3C                                 | ±0.2      |
| В    | Supervisor                                       | 10              | 0.28%E   | ±0.24      | 2.5                                  | ±0.5      |
| C    | Manager  | 17              | 1.00%    | $\pm 0.61$ | 3.0A                                 | ±0.5      |
| D    | Senior Leader                                    | 0               | 0.00%    | NA         | NA                                   | NA        |
| E    | None of the above                                | 113             | 1.23%B   | ±0.25      | 2.5                                  | $\pm 0.2$ |

|      |  | Experience rate |         | -          | Frequency of occurrence <sup>a</sup> |           |
|------|--|-----------------|---------|------------|--------------------------------------|-----------|
|      |  | N               | Percent | MoE        | Average                              | MoE       |
| Duty | Station  |                 |         |            |                                      |           |
| A    | National Park Service Headquarters Office (WASO) | 13              | 1.23%   | ±0.86      | 2.8                                  | ±0.6      |
| В    | Regional Office                                  | NR              | NR      | NR         | NR                                   | NR        |
| C    | Park or Other Field Location                     | 157             | 0.99%   | $\pm 0.17$ | 2.5                                  | $\pm 0.1$ |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day. \* Indicates a statistically significant difference between the two groups. Note. Capital letters indicate a statistically significant difference from the group(s) indicated.

## 2.11.2 Prior to Past 12 Months

Table 2.31 presents the experience rate of employees who experienced sexual assault related behaviors prior to the past 12 months. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 2.31 Estimated Experience Rate of Sexual Assault Related Behaviors Prior to Past 12 Months

|         |     | Experience rate |       |  |
|---------|-----|-----------------|-------|--|
|         | N   | Percent         | MoE   |  |
| Overall | 490 | 2.83%           | ±0.26 |  |
| Sex     |     |                 |       |  |
| Men     | 129 | 1.21%*          | ±0.23 |  |
| Women   | 357 | 5.45%*          | ±0.58 |  |

<sup>\*</sup> Indicates a statistically significant difference between the two groups.

Employees who indicated they experienced sexual assault related behaviors prior to the past 12 months were also asked to specify their pay plan or grade when they experienced those behaviors for the first time. Table 2.32 shows the percent indicating the pay plan or grade at which the behaviors first occurred.

Table 2.32 Estimated Pay Plan or Grade at Which Sexual Assault Related Behaviors First Occurred

|   | First | First experienced behaviors |            |  |  |
|---|-------|-----------------------------|------------|--|--|
|   | N     | Percent                     | MoE        |  |  |
| Wage Grade (WG) 1-4   | 22    | 4.43%                       | ±2.23      |  |  |
| Wage Grade (WG) 5-8   | 89    | 18.09%                      | ±3.68      |  |  |
| Wage Grade (WG) 9-16  | 17    | 3.54%                       | $\pm 2.07$ |  |  |
| Other Wage Grade (WG)   | 12    | 2.38%                       | ±1.81      |  |  |
| General Schedule (GS) 1-6   | 183   | 37.49%                      | ±4.39      |  |  |
| General Schedule (GS) 7-10  | 98    | 19.98%                      | ±3.79      |  |  |
| General Schedule (GS) 11-12   | 43    | 8.83%                       | ±2.87      |  |  |
| General Schedule (GS) 13-15   | 6     | 1.23%                       | ±1.48      |  |  |
| Senior Level (SL)/ Scientific Professional (ST)/ Senior Executive Service (SES) | NR    | NR                          | NR         |  |  |
| Other   | 19    | 3.82%                       | ±2.12      |  |  |

## 2.12 Sexual Assault Related Behaviors Experienced

Table 2.33 presents a breakdown of estimated experience rate for sexual touching, attempted, and completed assault behaviors. The distribution for each type of sexual assault related behavior reflects those individuals who reported experiencing each type of behavior in isolation (i.e., sexual touching only, attempted sex with or without touching, and completed sex with or without touching and with or without attempted sex).

Table 2.33 Estimated Experience Rate of Sexual Assault Related Behaviors in the Past 12 Months, by Sex and Type of Behavior Experienced

|                       | Type of sexual assault behavior experienced |               |               |
|-----------------------|---|---------------|---------------|
|                       | Sexual touching                             | Attempted sex | Completed sex |
| National Park Service | 0.72% (±0.13)                               | 0.17% (±0.07) | 0.05% (±0.05) |
| Men                   | 0.52% (±0.15)                               | NR            | NR            |
| Women                 | 1.02% (±0.27)                               | 0.40% (±0.18) | NR            |

## 3 One Behavior or Experience with the Greatest Effect

The 2017 WES also included a series of follow-up questions designed to examine situational characteristics of harassing and assault experiences among respondents who indicated they had experienced some form of harassment or sexual assault related behavior. Respondents who answered in the affirmative were asked a follow-up series of questions about the event or series of related events that had the greatest impact on them to uncover situational characteristics surrounding the experience, such as location and duration, characteristics of the offender(s), and actions taken in response to the situation (such as reporting and subsequent experiences). These data were gathered to contextualize the situational dynamics of harassment or assault experiences that had the greatest impact on respondents.

Results for these questions are shown in this section for each type of harassment based on age, race/ethnicity, religious beliefs, disability status or condition, sexual orientation, sex/gender, and an "other" category if the respondent could not determine the basis for the harassing experience. It is worth noting that harassment attributed to sex/gender includes experiences of sexual harassment, gender harassment, and sexual assault related behaviors. Table 3.1 shows the proportion of respondents who chose each type of harassment for which they shared details.

Table 3.1 Primary Basis for Experience of Greatest Effect

|   | N     | Percent | МоЕ       |
|---|-------|---------|-----------|
| Q33 Thinking about the one behavior or experience that had the greatest effect on you in the past 12 months, what was the primary basis for the behavior or experience? |       |         |           |
| Your age  | 1,377 | 19.5%   | $\pm 0.9$ |
| Your race or ethnicity  | 561   | 8.0%    | $\pm 0.7$ |
| Your religious beliefs  | 386   | 5.5%    | ±0.6      |
| Your disability status or condition   | 398   | 5.7%    | ±0.6      |
| Your sexual orientation   | 179   | 2.5%    | $\pm 0.4$ |
| Your sex/gender   | 2,189 | 31.1%   | ±1.1      |
| Unknown   | 1,954 | 27.7%   | ±1.1      |

The results shown in Section 3 represent the estimated subset of NPS employees who experienced a form of harassment or a sexual assault related behavior. Therefore, the percentages reflect the proportions within that estimated subset of employees and not percentages of the entire NPS population. The tables in the following sections provide results for each question asked in the "One Behavior or Experience" portion of the survey. Most questions included multiple response options. The percent who chose each response option are shown.

# 3.1 Characteristics of Age Harassment

Of employees who indicated experiencing some type of harassment or a sexual assault related behavior, 19.5% indicated the one behavior or experience that had the greatest effect on them was based on their age. Table 3.2 presents characteristics of the one behavior or experience of age harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.2 Context of the One Experience of Age Harassment

|   | N     | Percent | MoE       |
|---|-------|---------|-----------|
| Q34 When did the specific type of behavior or experience occur?   |       |         |           |
| All of it occurred during work hours  | 1,054 | 77.3%   | ±2.3      |
| Most of it occurred during work hours; some off work hours  | 187   | 13.7%   | ±1.9      |
| Some of it occurred during work hours; most off work hours  | 76    | 5.6%    | ±1.4      |
| None of it occurred during work hours; all off work hours   | 46    | 3.4%    | ±1.1      |
| Q35 Did the specific behavior or experience occur while you were on travel?   |       |         |           |
| Yes   | 65    | 4.8%    | ±1.3      |
| No  | 1,305 | 95.2%   | ±1.3      |
| Q36 Where did the specific type of behavior or experience typically occur?  |       |         |           |
| At a work location or site  | 1,228 | 91.0%   | ±1.6      |
| At a work-sponsored social event  | 25    | 1.8%    | ±0.9      |
| At a non-work sponsored social event where coworkers were present   | 38    | 2.8%    | ±1.0      |
| At a permanent bureau/office supplied housing location, if applicable   | 12    | 0.9%    | $\pm 0.7$ |
| At a location outside the park/site   | 46    | 3.4%    | ±1.1      |
| Q37 You indicated that the behavior or experience typically occurred at a work ocation or site. Which of the following best describes the location or site? |       |         |           |
| At an indoor location (office setting)  | 826   | 67.6%   | ±2.7      |
| At an indoor location (shop or maintenance area)  | 224   | 18.4%   | $\pm 2.3$ |
| At an outdoor location (e.g., field site) that did not require an overnight stay  | 150   | 12.2%   | $\pm 2.0$ |
| At an outdoor location (e.g., field site) that required an overnight stay   | 23    | 1.8%    | ±0.9      |
| Q38 How often did the specific type of behavior or experience occur?  |       |         |           |
| Once  | 457   | 33.5%   | ±2.6      |
| Once a month or less  | 634   | 46.5%   | ±2.7      |
| 2-4 times a month   | 197   | 14.5%   | $\pm 2.0$ |
| Every few days  | 47    | 3.4%    | ±1.1      |
| Every day   | 28    | 2.0%    | ±0.9      |
| Q39 How long did the specific type of behavior or experience persist?   |       |         |           |
| It happened one time  | 753   | 56.7%   | ±2.7      |
| A week  | 60    | 4.5%    | ±1.3      |
| A month   | 24    | 1.8%    | ±0.9      |
| A few months  | 213   | 16.1%   | ±2.1      |
| A year or more  | 279   | 21.0%   | ±2.3      |

|   | N     | Percent | MoE       |
|---|-------|---------|-----------|
| Q40 How many people were involved?  |       |         |           |
| One person  | 637   | 47.4%   | ±2.7      |
| More than one person  | 708   | 52.6%   | ±2.7      |
| Q41 Was/were the person(s) who did this to you?                                       |       |         |           |
| Male  | 677   | 51.2%   | $\pm 2.7$ |
| Female  | 207   | 15.7%   | ±2.1      |
| Both males and females  | 439   | 33.1%   | ±2.6      |
| Q42 Was/were the person(s) who did this to you?                                       |       |         |           |
| Younger   | 542   | 39.9%   | $\pm 2.6$ |
| About my age  | 101   | 7.4%    | ±1.5      |
| Older   | 607   | 44.7%   | $\pm 2.7$ |
| Some were younger, older, and/or about my age   | 79    | 5.8%    | $\pm 1.4$ |
| Do not know   | 29    | 2.1%    | ±0.9      |
| Q43 Was/were the person(s) who did this to you any of the following?                  |       |         |           |
| Peer(s)/Coworker(s)   | 746   | 54.2%   | $\pm 2.6$ |
| Subordinate(s) or someone you supervise/manage  | 134   | 9.8%    | $\pm 1.7$ |
| Your Team lead(s) (current or former)   | 160   | 11.6%   | $\pm 1.8$ |
| Another Team lead(s) (current or former)  | 53    | 3.8%    | ±1.2      |
| Your Supervisor(s) (current or former)  | 336   | 24.4%   | $\pm 2.3$ |
| Another Supervisor(s) (current or former)   | 149   | 10.8%   | $\pm 1.8$ |
| Your Manager(s) (current or former)   | 181   | 13.1%   | ±1.9      |
| Another Manager(s) (current or former)  | 100   | 7.3%    | ±1.5      |
| Another federal employee  | 116   | 8.4%    | ±1.6      |
| A contractor  | 20    | 1.4%    | $\pm 0.8$ |
| A concessioner  | 6     | 0.4%    | $\pm 0.5$ |
| A park partner  | 39    | 2.9%    | $\pm 1.0$ |
| A park visitor  | 69    | 5.0%    | ±1.3      |
| Other   | 57    | 4.1%    | ±1.2      |
| Do not know   | 17    | 1.2%    | $\pm 0.7$ |
| None selected   | 52    | 3.8%    | ±1.1      |
| Q44 Did your work role require you to continue to interact with this/these person(s)? |       |         |           |
| No, I did not have to interact with this/these person(s) at all                       | 163   | 12.1%   | ±1.9      |
| Yes, I had to or still have to interact with this/these person(s)                     | 1,181 | 87.9%   | ±1.9      |

Table 3.3 presents actions taken or outcomes resulting from the one behavior or experience of age harassment within the past 12 months that had the greatest effect on them. Question 45d was only asked of permanent employees and question 45e was only asked of term and temporary employees. Results have been weighted to estimate the population in NPS.

Table 3.3 Results of the One Experience of Age Harassment

| Yes No Don't Know Dot take steps to leave your organization?                          | 67<br>1,283<br>14 | 4.9%    | ±1.3      |
|---|-------------------|---------|-----------|
| No<br>Don't Know  | 1,283             |         | +1 3      |
| Don't Know  |                   | 0.4.107 | ±1.5      |
|   | 14                | 94.1%   | ±1.4      |
| Did you take steps to leave your organization?  |                   | 1.0%    | $\pm 0.7$ |
| • • •   |                   |         |           |
| Yes   | 132               | 9.7%    | $\pm 1.7$ |
| No  | 1,218             | 89.3%   | $\pm 1.8$ |
| Don't Know  | 14                | 1.0%    | $\pm 0.7$ |
| . Did it make it harder to complete your work or do your job?                         |                   |         |           |
| Yes   | 390               | 28.7%   | $\pm 2.5$ |
| No  | 923               | 67.8%   | $\pm 2.5$ |
| Don't Know  | 47                | 3.5%    | ±1.1      |
| I. Did it negatively affect your performance evaluation or promotion potential        | ?                 |         |           |
| Yes   | 259               | 23.2%   | $\pm 2.6$ |
| No  | 766               | 68.7%   | $\pm 2.8$ |
| Don't Know  | 90                | 8.0%    | $\pm 1.8$ |
| e. Did it negatively affect your performance evaluation/renewal/permanent employment? |                   |         |           |
| Yes   | 20                | 9.0%    | ±4.6      |
| No  | 178               | 81.8%   | ±5.7      |
| Don't Know  | 20                | 9.2%    | $\pm 4.7$ |
| . Did it cause arguments or damage interpersonal relations at work?                   |                   |         |           |
| Yes   | 328               | 24.1%   | $\pm 2.3$ |
| No  | 957               | 70.3%   | $\pm 2.5$ |
| Don't Know  | 77                | 5.7%    | ±1.4      |
| g. Did it damage your relationship with coworkers, supervisors, or managers?          |                   |         |           |
| Yes   | 416               | 30.9%   | ±2.5      |
| No  | 859               | 63.8%   | ±2.6      |
| Don't Know  | 72                | 5.3%    | ±1.3      |
| a. Did it damage other personal relationships?  |                   |         |           |
| Yes   | 120               | 8.8%    | ±1.6      |
| No  | 1,187             | 87.5%   | ±1.9      |
| Don't Know  | 49                | 3.6%    | ±1.1      |

| Q45 As a result of the behavior or experience:                                     | N     | Percent | МоЕ       |
|--|-------|---------|-----------|
| i. Did it cause you to call in sick or take other type of leave?                   |       |         |           |
| Yes  | 158   | 11.7%   | ±1.8      |
| No   | 1,168 | 86.1%   | ±1.9      |
| Don't Know   | 31    | 2.3%    | ±0.9      |
| j. Did you seek any type of medical attention?                                     |       |         |           |
| Yes  | 76    | 5.6%    | ±1.4      |
| No   | 1,257 | 93.6%   | ±1.4      |
| Don't Know   | 11    | 0.8%    | ±0.7      |
| k. Did you seek counseling from a religious leader/counselor/health care provider? |       |         |           |
| Yes  | 114   | 8.4%    | ±1.6      |
| No   | 1,228 | 90.6%   | ±1.7      |
| Don't Know   | 14    | 1.0%    | $\pm 0.7$ |
| 1. Did you consider leaving the bureau?  |       |         |           |
| Yes  | 351   | 25.8%   | $\pm 2.4$ |
| No   | 989   | 72.7%   | $\pm 2.4$ |
| Don't Know   | 19    | 1.4%    | $\pm 0.8$ |

Table 3.4 shows with whom employees discussed the one behavior or experience of age harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.4 Discussion of the One Experience of Age Harassment

|                                    | N   | Percent | MoE       |
|------------------------------------|-----|---------|-----------|
| Q46 Discussed the experience with: |     |         |           |
| The person(s) involved             | 350 | 26.5%   | ±2.5      |
| My coworkers                       | 715 | 53.7%   | $\pm 2.7$ |
| My team leader                     | 152 | 11.6%   | ±1.9      |
| My supervisor                      | 402 | 30.0%   | ±2.5      |
| My manager                         | 194 | 14.6%   | $\pm 2.0$ |
| A senior leader                    | 127 | 9.6%    | ±1.7      |
| Another employee in my bureau      | 572 | 43.3%   | $\pm 2.7$ |
| Someone from another bureau/office | 108 | 8.2%    | ±1.6      |

Table 3.5 shows to which resource, if any, employees made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of age harassment within the past 12 months that had the greatest effect on them. For each resource they contacted, employees were asked to rate the helpfulness of that resource. Results have been weighted to estimate the population in NPS.

Table 3.5 Resources for Making Complaint of the One Experience of Age Harassment

|  | N   | Percent | МоЕ       | Helpfulness<br>mean score <sup>a</sup> | МоЕ       |
|--|-----|---------|-----------|--|-----------|
| Q47 As a result of the behavior or experience, did you make a complaint/grievance/report, either orally or in writing, to address the behavior or experience using any of the following resources? |     |         |           |  |           |
| Supervisor or Manager  | 156 | 11.9%   | ±1.9      | 2.0                                    | ±0.2      |
| Employee Assistance Program (EAP)  | 66  | 5.1%    | $\pm 1.3$ | 2.1                                    | ±0.3      |
| Ombudsman (if applicable)  | NR  | NR      | NR        | NR                                     | NR        |
| CADR Office, CORE PLUS   | 19  | 1.5%    | $\pm 0.8$ | 1.2                                    | ±0.3      |
| Employee & Labor Relations (Human Resources)   | 62  | 4.8%    | $\pm 1.3$ | 2.0                                    | ±0.3      |
| Union (if applicable)  | 16  | 1.3%    | $\pm 0.8$ | 2.5                                    | ±0.6      |
| Equal Employment Opportunity Counselor   | 66  | 5.1%    | $\pm 1.4$ | 1.9                                    | ±0.2      |
| Equal Employment Opportunity Office  | 34  | 2.6%    | $\pm 1.0$ | 1.5                                    | ±0.3      |
| Office of Inspector General Hotline  | 6   | 0.5%    | ±0.6      | 1.8                                    | ±1.3      |
| Office of Inspector General  | 7   | 0.6%    | ±0.6      | 1.6                                    | ±0.9      |
| Other Law Enforcement/Civil Authority not in the bureau  | NR  | NR      | NR        | NR                                     | NR        |
| Department of Interior Ethics/Bureau Ethics Office   | NR  | NR      | NR        | NR                                     | NR        |
| National Park Service Law Enforcement/Park Police  | 9   | 0.7%    | ±0.6      | 1.9                                    | $\pm 0.7$ |
| Other  | 68  | 5.5%    | ±1.4      | 2.1                                    | ±0.3      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Not at all Helpful, 2 = Somewhat Helpful, 3 = Moderately Helpful, 4 = Very Helpful, and 5 = Extremely Helpful. Note. The N for the mean score may be smaller than shown if not all respondents chose to provide a helpfulness rating.

An estimated 18.5% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of age harassment within the past 12 months that had the greatest effect on them. Table 3.6 shows the results of them making an oral and/or written complaint/grievance/report.

Table 3.6 Results of Reporting the One Experience of Age Harassment

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | N  | Percent | MoE  |
|--|----|---------|------|
| a. The person I told took no action  |    |         |      |
| Yes  | 90 | 37.0%   | ±6.3 |
| No   | 94 | 38.4%   | ±6.3 |
| Don't Know   | 60 | 24.6%   | ±5.8 |

| b. The rules of harassment were explained to everyone in the workplace Yes 91 37.5% ±6.3 No 109 45.0% ±6.4 Don't Know 42 17.5% ±5.3 c. A review/investigation/other assessment of the workplace was conducted by management Yes 29 12.0% ±4.7 No 186 75.9% ±5.8 Don't Know 30 12.0% ±4.7 d. An investigation was conducted by a law enforcement official Yes No 217 88.6% ±4.6 Don't Know 20 8.3% ±4.6 Don't Know 20 8.3% ±4.2 e. Someone talked to the person(s) to ask him/her/them to change their behavior Yes 12 4.8% ±5.9 f. My work station location or duties were changed to help me avoid the person(s) to ask him/her/them to change their behavior Yes 12 4.8% ±3.6 No 20 90.9% ±4.4 Don't Know 20 90.9% ±5.5 Don't Know 20 90.9% ±5. | Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | N   | Percent | MoE       |
|--|--|-----|---------|-----------|
| No       109       45.0%       ±6.4         Don't Know       42       17.5%       ±5.3         c. A review/investigation/other assessment of the workplace was conducted by management       29       12.0%       ±4.7         Yes       29       12.0%       ±4.7         No       186       75.9%       ±5.8         Don't Know       30       12.0%       ±4.7         4. An investigation was conducted by a law enforcement official       217       89.6%       ±4.8         No       217       89.6%       ±4.6       ±6.0 <t< td=""><td>b. The rules of harassment were explained to everyone in the workplace</td><td></td><td></td><td></td></t<>  | b. The rules of harassment were explained to everyone in the workplace   |     |         |           |
| Don't Know   42   17.5%   ±5.3   | Yes  | 91  | 37.5%   | ±6.3      |
| c. A review/investigation/other assessment of the workplace was conducted by management  Yes 29 12.0% ±4.7  No 30 12.0% ±4.7  d. An investigation was conducted by a law enforcement official  Yes 5 2.1% ±2.8  No 217 89.6% ±4.6  Don't Know 217 89.6% ±4.6  Don't Know 20 8.3% ±4.2  e. Someone talked to the person(s) to ask him/her/them to change their behavior  Yes 54 22.1% ±5.7  No 126 51.8% ±6.3  Don't Know 64 26.1% ±5.9  f. My work station location or duties were changed to help me avoid the person(s)  Yes 12 4.8% ±3.6  No 20 90.9% ±4.4  Don't Know 20 90.9% ±4.4  g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them  Yes 15 6.0% ±3.8  No 201 82.6% ±5.3  Don't Know 201 82.6% ±5.3  Don't Know 301 82.6% ±5.3  The person(s) stopped the behavior  Yes No 301 302.0% ±6.1  No 301 303.0% ±6.1 | No   | 109 | 45.0%   | ±6.4      |
| Management         Yes         29         12.0%         ±4.7           No         186         75.9%         ±5.8           Don't Know         30         12.0%         ±4.7           d. An investigation was conducted by a law enforcement official         ***         ***           Yes         5         2.1%         ±2.8           No         217         89.6%         ±4.6           Don't Know         20         8.3%         ±4.2           e. Someone talked to the person(s) to ask him/her/them to change their behavior         ***         ±5.7           Yes         5         4         22.1%         ±5.7           No         126         51.8%         ±5.7           No         126         51.8%         ±5.7           Mo         126         51.8%         ±5.9           f. My work station location or duties were changed to help me avoid the person(s)         ***         ±5.9           f. My work station location or duties were changed to help me avoid the person(s) was moved/reassigned so I did not have as much contact with him/her/them         ***         ±3.6           No         20         90.9%         ±4.4           Person(s) was moved/reassigned so I did not have as much contact with him/her/them         ***<  | Don't Know   | 42  | 17.5%   | ±5.3      |
| No       186       75.9%       ±5.8         Don't Know       30       12.0%       ±4.7         d. An investigation was conducted by a law enforcement official       ***       ±2.8         Yes       5       2.1%       ±2.8         No       217       89.6%       ±4.6         Don't Know       20       8.3%       ±4.2         e. Someone talked to the person(s) to ask him/her/them to change their behavior       ***       ***       ±5.7         No       126       51.8%       ±5.7         No       126       51.8%       ±5.9         f. My work station location or duties were changed to help me avoid the person(s)       ***       ±5.9         f. My work station location or duties were changed to help me avoid the person(s) was moved/reassigned so I did not have as much contact with him/her/them       12       4.8%       ±3.6         No       220       90.9%       ±4.4         No       201       4.3%       ±5.3         No       201       82.6%       ±5.3         No       201       82.6%       ±5.3         No       201       82.6%       ±5.3         No       15       6.0%       ±3.8         No       18 <td< td=""><td>· · · · · · · · · · · · · · · · · · ·</td><td></td><td></td><td></td></td<>  | · · · · · · · · · · · · · · · · · · ·  |     |         |           |
| Don't Know   30   12.0%   ±4.7   | Yes  | 29  | 12.0%   | $\pm 4.7$ |
| d. An investigation was conducted by a law enforcement official       Yes       5       2.1%       ±2.8         No       217       89.6%       ±4.6         Don't Know       20       8.3%       ±4.2         e. Someone talked to the person(s) to ask him/her/them to change their behavior       Yes       54       22.1%       ±5.7         No       126       51.8%       ±6.3         Don't Know       64       26.1%       ±5.9         f. My work station location or duties were changed to help me avoid the person(s)       20       90.9%       ±4.4         No       220       90.9%       ±4.4         No       220       90.9%       ±4.4         No       220       90.9%       ±4.4         No       20       4.3%       ±3.6         No       20       90.9%       ±4.4         No       20       90.9%       ±4.4         No       20       90.9%       ±4.4         No       20       90.9%       ±4.5         No       20       82.6%       ±5.3         Don't Know       28       11.3%       ±4.7         h. There was some official career action taken against person(s) for the behavior       Yes <td>No</td> <td>186</td> <td>75.9%</td> <td><math>\pm 5.8</math></td>   | No   | 186 | 75.9%   | $\pm 5.8$ |
| Yes         5         2.1%         ±2.8           No         217         89.6%         ±4.6           Don't Know         20         8.3%         ±4.2           e. Someone talked to the person(s) to ask him/her/them to change their behavior         Yes         54         22.1%         ±5.7           No         126         51.8%         ±6.3           Don't Know         64         26.1%         ±5.9           f. My work station location or duties were changed to help me avoid the person(s)         4.8%         ±5.9           f. My work station location or duties were changed to help me avoid the person(s)         220         90.9%         ±4.4           No         220         90.9%         ±4.4           Don't Know         10         4.3%         ±3.6           No         20         90.9%         ±4.4           No         20         90.9%         ±4.4           No         20         90.9%         ±4.5           No         20         82.6%         ±5.3           Don't Know         28         11.3%         ±4.7           h. There was some official career action taken against person(s) for the behavior         Yes         NR         NR         NR  | Don't Know   | 30  | 12.0%   | $\pm 4.7$ |
| No       217       89.6%       ±4.6         Don't Know       20       8.3%       ±4.2         e. Someone talked to the person(s) to ask him/her/them to change their behavior       Yes       54       22.1%       ±5.7         No       126       51.8%       ±6.3         Don't Know       64       26.1%       ±5.9         f. My work station location or duties were changed to help me avoid the person(s)       Yes       12       4.8%       ±3.6         No       220       90.9%       ±4.4         Don't Know       10       4.3%       ±3.4         g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them       Yes       15       6.0%       ±3.8         No       201       82.6%       ±5.3         No       201       82.6%       ±5.3         No       201       82.6%       ±5.3         No       201       82.6%       ±5.3         No       10       4.8       18.6%       ±5.4         h. There was some official career action taken against person(s) for the behavior       Yes       NR       NR       NR         No       10n't Know       15       80.5%       ±5.5       50.0%       ±5.4 </td <td>d. An investigation was conducted by a law enforcement official</td> <td></td> <td></td> <td></td>  | d. An investigation was conducted by a law enforcement official  |     |         |           |
| Don't Know   20  | Yes  | 5   | 2.1%    | $\pm 2.8$ |
| e. Someone talked to the person(s) to ask him/her/them to change their behavior  Yes 54 22.1% ±5.7 No 126 51.8% ±6.3 Don't Know 64 26.1% ±5.9  f. My work station location or duties were changed to help me avoid the person(s)  Yes 12 4.8% ±3.6 No 220 90.9% ±4.4 Don't Know 10 4.3% ±3.4 g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them  Yes 15 6.0% ±3.8 No 201 82.6% ±5.3 Don't Know 28 11.3% ±4.7 h. There was some official career action taken against person(s) for the behavior  Yes No 195 80.5% ±5.5 Don't Know 45 18.6% ±5.4 i. The person(s) stopped the behavior  Yes 70 29.0% ±6.1 No 111 45.7% ±6.4 Don't Know 61 25.3% ±5.9 j. I was encouraged to drop the issue  Yes 118 48.3% ±6.3 No ±6.3  | No   | 217 | 89.6%   | ±4.6      |
| Yes       54       22.1%       ±5.7         No       126       51.8%       ±6.3         Don't Know       64       26.1%       ±5.9         f. My work station location or duties were changed to help me avoid the person(s)       ***       ***       ***       ±3.6       ***       ±3.6       ***       ±3.4       ***       ±3.6       ***       ±4.4       ***       ±4.4       ***       ±4.4       ***       ±4.4       ±4.4       ±5.0       ±5.3       ±4.4       ***       ±4.4       ***       ±4.4       ±4.4       ***       ±4.4       ***       ±4.4       ***       ±4.4       ***       ±4.4       ***       ±4.4       ***       ±4.4       ***       ±5.4       ±5.4       ±5.4       ±5.4       ±5.2       ±5.2       ±5.2       ±5.2       ±5.3       ±5.3       ±5.3       ±4.7       h. There was some official career action taken against person(s) for the behavior       Yes       NR       ±5.5       ±5.5       ±5.5       ±5.5       ±5.4       ±5.4       ±5.4       ±5.4       ±5.4       ±5.4       ±5.4  | Don't Know   | 20  | 8.3%    | ±4.2      |
| No       126       51.8%       ±6.3         Don't Know       64       26.1%       ±5.9         f. My work station location or duties were changed to help me avoid the person(s)       Ferson(s)       20       ±3.6       ±3.6       No       ±20       90.9%       ±4.4       ±3.6       No       ±3.4       ±3.8       ±3.8       ±3.8       ±3.8       ±3.8       ±3.8       ±3.8       ±3.8       ±3.8       ±3.8       ±4.7       ±4.7       ±5.7       ±5.3       ±5.3       ±5.3       ±5.3       ±5.3       ±5.3       ±5.3       ±5.3       ±5.3       ±5.5       ±5.5       ±5.5       ±5.5       ±5.5       ±5.5       ±5.5       ±5.5       ±5.5       ±5.5       ±5.5       ±5.4       ±5.4       ±5.4       ±5.4       ±5.4       ±5.4       ±5.4       ±5.4       ±5.4       ±5.4       ±5.4       ±5.2       ±5.2       ±5.2       ±5.2       ±5.2       ±5.2       ±5.2       ±5.2       ±5.2       ±5.2       ±5.2 <t< td=""><td>e. Someone talked to the person(s) to ask him/her/them to change their behavior</td><td></td><td></td><td></td></t<>   | e. Someone talked to the person(s) to ask him/her/them to change their behavior  |     |         |           |
| Don't Know   64   26.1%   ±5.9   f. My work station location or duties were changed to help me avoid the person(s)   Yes   12   4.8%   ±3.6   No   220   90.9%   ±4.4   Don't Know   10   4.3%   ±3.4   g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them   Yes   15   6.0%   ±3.8   No   201   82.6%   ±5.3   Don't Know   28   11.3%   ±4.7   h. There was some official career action taken against person(s) for the behavior   Yes   NR   NR   NR   NR   NO   195   80.5%   ±5.5   Don't Know   45   18.6%   ±5.4   i. The person(s) stopped the behavior   Yes   70   29.0%   ±6.1   No   111   45.7%   ±6.4   Don't Know   61   25.3%   ±5.9   j. I was encouraged to drop the issue   Yes   118   48.3%   ±6.3   No   112   46.0%   ±6.3   NO   NO   N   | Yes  | 54  | 22.1%   | ±5.7      |
| f. My work station location or duties were changed to help me avoid the person(s)  Yes 12 4.8% ±3.6  No 220 90.9% ±4.4  Don't Know 10 4.3% ±3.4  g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them  Yes 15 6.0% ±3.8  No 201 82.6% ±5.3  Don't Know 28 11.3% ±4.7  h. There was some official career action taken against person(s) for the behavior  Yes NR NR NR  No 195 80.5% ±5.5  Don't Know 45 18.6% ±5.4  i. The person(s) stopped the behavior  Yes 70 29.0% ±6.1  No 111 45.7% ±6.4  Don't Know 61 25.3% ±5.9  j. I was encouraged to drop the issue  Yes 118 48.3% ±6.3  No 112 46.0% ±6.3   | No   | 126 | 51.8%   | ±6.3      |
| person(s)       Yes       12       4.8%       ±3.6         No       220       90.9%       ±4.4         Don't Know       10       4.3%       ±3.4         g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them   | Don't Know   | 64  | 26.1%   | ±5.9      |
| No       220       90.9%       ±4.4         Don't Know       10       4.3%       ±3.4         g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them       Yes       15       6.0%       ±3.8         No       201       82.6%       ±5.3         Don't Know       28       11.3%       ±4.7         h. There was some official career action taken against person(s) for the behavior       Yes       NR       NR       NR         No       195       80.5%       ±5.5         Don't Know       45       18.6%       ±5.4         i. The person(s) stopped the behavior       Yes       70       29.0%       ±6.1         No       111       45.7%       ±6.4         Don't Know       61       25.3%       ±5.9         j. I was encouraged to drop the issue       118       48.3%       ±6.3         No       112       46.0%       ±6.3  |  |     |         |           |
| Don't Know       10       4.3%       ±3.4         g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them       15       6.0%       ±3.8         Yes       15       6.0%       ±5.3         No       201       82.6%       ±5.3         Don't Know       28       11.3%       ±4.7         h. There was some official career action taken against person(s) for the behavior       NR       NR       NR         Yes       NN       NR       NR       NR       NR         No       195       80.5%       ±5.5       ±5.5         Don't Know       45       18.6%       ±5.4         i. The person(s) stopped the behavior       70       29.0%       ±6.1         No       111       45.7%       ±6.4         Don't Know       61       25.3%       ±5.9         j. I was encouraged to drop the issue       118       48.3%       ±6.3         No       112       46.0%       ±6.3   | Yes  | 12  | 4.8%    | ±3.6      |
| g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them  Yes  No  201  82.6%  ±3.8  No  201  82.6%  ±5.3  Don't Know  128  11.3%  ±4.7  h. There was some official career action taken against person(s) for the behavior  Yes  NR  NR  NR  NR  NR  NR  NR  NR  NR  N  | No   | 220 | 90.9%   | ±4.4      |
| him/her/them       Yes       15       6.0%       ±3.8         No       201       82.6%       ±5.3         Don't Know       28       11.3%       ±4.7         h. There was some official career action taken against person(s) for the behavior       NR       NR       NR       NR         Yes       No       195       80.5%       ±5.5       5.5       5.5       5.4 <td< td=""><td>Don't Know</td><td>10</td><td>4.3%</td><td>±3.4</td></td<>   | Don't Know   | 10  | 4.3%    | ±3.4      |
| No       201       82.6%       ±5.3         Don't Know       28       11.3%       ±4.7         h. There was some official career action taken against person(s) for the behavior       NR       NR       NR         Yes       NR       NR       NR       NR         No       195       80.5%       ±5.5         Don't Know       45       18.6%       ±5.4         i. The person(s) stopped the behavior       To       29.0%       ±6.1         No       111       45.7%       ±6.4         Don't Know       61       25.3%       ±5.9         j. I was encouraged to drop the issue       To       118       48.3%       ±6.3         No       112       46.0%       ±6.3  |  |     |         |           |
| $\begin{array}{c ccccccccccccccccccccccccccccccccccc$  | Yes  | 15  | 6.0%    | ±3.8      |
| $\begin{array}{cccccccccccccccccccccccccccccccccccc$   | No   | 201 | 82.6%   | ±5.3      |
| Yes       NR       NR       NR         No       195       80.5%       ±5.5         Don't Know       45       18.6%       ±5.4         i. The person(s) stopped the behavior       70       29.0%       ±6.1         No       111       45.7%       ±6.4         Don't Know       61       25.3%       ±5.9         j. I was encouraged to drop the issue       Yes       118       48.3%       ±6.3         No       112       46.0%       ±6.3  | Don't Know   | 28  | 11.3%   | $\pm 4.7$ |
| No       195 $80.5\%$ $\pm 5.5$ Don't Know       45 $18.6\%$ $\pm 5.4$ i. The person(s) stopped the behavior       70 $29.0\%$ $\pm 6.1$ No       111 $45.7\%$ $\pm 6.4$ Don't Know       61 $25.3\%$ $\pm 5.9$ j. I was encouraged to drop the issue       Yes       118 $48.3\%$ $\pm 6.3$ No       112 $46.0\%$ $\pm 6.3$   | h. There was some official career action taken against person(s) for the behavior  |     |         |           |
| $\begin{array}{c ccccccccccccccccccccccccccccccccccc$  | Yes  | NR  | NR      | NR        |
| i. The person(s) stopped the behavior $ \begin{array}{ccccccccccccccccccccccccccccccccccc$   | No   | 195 | 80.5%   | ±5.5      |
| Yes       70 $29.0\%$ $\pm 6.1$ No       111 $45.7\%$ $\pm 6.4$ Don't Know       61 $25.3\%$ $\pm 5.9$ j. I was encouraged to drop the issue         Yes       118 $48.3\%$ $\pm 6.3$ No       112 $46.0\%$ $\pm 6.3$  | Don't Know   | 45  | 18.6%   | ±5.4      |
| No       111 $45.7\%$ $\pm 6.4$ Don't Know       61 $25.3\%$ $\pm 5.9$ j. I was encouraged to drop the issue       Yes       118 $48.3\%$ $\pm 6.3$ No       112 $46.0\%$ $\pm 6.3$  | i. The person(s) stopped the behavior  |     |         |           |
| $\begin{array}{cccccccccccccccccccccccccccccccccccc$   | Yes  | 70  | 29.0%   | ±6.1      |
| j. I was encouraged to drop the issue $ \begin{array}{ccccccccccccccccccccccccccccccccccc$   | No   | 111 | 45.7%   | ±6.4      |
| Yes $118 	 48.3\% 	 \pm 6.3$ No $112 	 46.0\% 	 \pm 6.3$   | Don't Know   | 61  | 25.3%   | ±5.9      |
| No 112 $46.0\%$ $\pm 6.3$  | j. I was encouraged to drop the issue  |     |         |           |
|  |  | 118 | 48.3%   | ±6.3      |
| Don't Know 14 5.6% $\pm 3.7$   | No   | 112 | 46.0%   | ±6.3      |
|  | Don't Know   | 14  | 5.6%    | ±3.7      |

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | N   | Percent | МоЕ  |
|--|-----|---------|------|
| k. I was discouraged from making an oral and/or written complaint/grievance/report   |     |         |      |
| Yes  | 80  | 33.6%   | ±6.3 |
| No   | 154 | 64.3%   | ±6.3 |
| Don't Know   | 5   | 2.1%    | ±2.9 |
| l. The person(s) who did this took action against me for complaining   |     |         |      |
| Yes  | 74  | 30.8%   | ±6.2 |
| No   | 145 | 60.4%   | ±6.4 |
| Don't Know   | 21  | 8.9%    | ±4.3 |
| m. My coworkers treated me worse, avoided me, or blamed me for the problem   |     |         |      |
| Yes  | 71  | 29.5%   | ±6.1 |
| No   | 159 | 65.7%   | ±6.2 |
| Don't Know   | 12  | 4.8%    | ±3.6 |
| n. My leadership punished me for bringing it up  |     |         |      |
| Yes  | 64  | 26.4%   | ±6.0 |
| No   | 153 | 63.3%   | ±6.3 |
| Don't Know   | 25  | 10.3%   | ±4.5 |
| o. I was threatened with loss of employment  |     |         |      |
| Yes  | 51  | 21.1%   | ±5.7 |
| No   | 170 | 70.7%   | ±6.1 |
| Don't Know   | 20  | 8.2%    | ±4.2 |

An estimated 18.5% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of age harassment within the past 12 months that had the greatest effect on them. Table 3.7 shows satisfaction with aspects of making an oral and/or written complaint/grievance/report.

Table 3.7 Satisfaction with Reporting of the One Experience of Age Harassment

|  | N   | Satisfaction<br>mean score <sup>a</sup> | МоЕ       |
|--|-----|---|-----------|
| Q49 How satisfied were you with:   |     |   |           |
| The availability of information on how to file a complaint/grievance/report? | 245 | 2.7                                     | ±0.1      |
| How you were treated by personnel handling the complaint/grievance/report?   | 242 | 2.7                                     | ±0.2      |
| Actions taken by the person handling the complaint/grievance/report?         | 244 | 2.6                                     | $\pm 0.1$ |
| Being informed about the current status of the complaint/grievance/report?   | 239 | 2.5                                     | $\pm 0.1$ |
| The amount of time it took to address the complaint/grievance/report?        | 240 | 2.5                                     | ±0.1      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied.

An estimated 81.5% of employees indicated they did not make a complaint/grievance/ report, either orally or in writing, to address the one behavior or experience of age harassment within the past 12 months that had the greatest effect on them. Table 3.8 shows the reasons why they chose not to make an oral and/or written complaint/grievance/report. The reason *I thought it might hurt my chances of being renewed or obtaining a permanent position* was only asked of term and temporary employees and the reason *I thought it might hurt my career* was only asked of permanent employees.

Table 3.8 Reasons for Not Reporting the One Experience of Age Harassment

|  | N   | Percent | MoE       |
|--|-----|---------|-----------|
| Q50 Reasons for not making oral and/or written complaint/grievance/report about the behavior or experience |     |         |           |
| The behavior or experience stopped on its own  | 523 | 50.7%   | ±3.1      |
| I thought it was not serious enough to discuss or report   | 737 | 70.8%   | $\pm 2.8$ |
| I took care of it myself by confronting the person(s) who did it   | 291 | 28.6%   | ±2.9      |
| I took other actions to handle the situation   | 312 | 30.6%   | ±2.9      |
| I did not know who to report the behavior to and/or how to file a complaint                                | 131 | 13.0%   | ±2.2      |
| I did not want more people to know   | 206 | 20.4%   | ±2.6      |
| I was ashamed or embarrassed   | 114 | 11.3%   | ±2.1      |
| I did not want people to think less of me  | 214 | 21.2%   | ±2.6      |
| I thought other people would blame me  | 115 | 11.4%   | ±2.1      |
| I felt partially to blame  | 39  | 3.9%    | ±1.4      |
| I wanted to forget about it or move on   | 513 | 49.7%   | ±3.1      |
| I did not think anything would be done   | 499 | 47.6%   | ±3.0      |
| I did not think I would be believed  | 197 | 19.4%   | ±2.6      |
| I did not trust that the process would be fair   | 363 | 35.0%   | ±3.0      |
| I thought I might get in trouble for something I did   | 117 | 11.6%   | ±2.1      |
| I thought I would be labeled as a troublemaker   | 361 | 35.2%   | ±3.0      |
| I thought it might hurt my performance appraisal   | 267 | 25.8%   | $\pm 2.8$ |
| I thought it might hurt my chances of being renewed or obtaining permanent position                        | 49  | 27.4%   | ±7.1      |
| I was worried about potential negative consequences from leadership  | 345 | 32.8%   | ±2.9      |
| I was worried about potential negative consequences from my coworkers or peers                             | 220 | 21.3%   | ±2.6      |
| I thought it might hurt my career  | 256 | 30.6%   | ±3.2      |
| I did not want to hurt the person's/s' career/s or family/ies  | 196 | 19.2%   | $\pm 2.5$ |
| I was concerned for my physical safety   | 20  | 2.0%    | ±1.1      |
| I feared losing my job   | 85  | 8.4%    | ±1.9      |
| Some other reason  | 305 | 30.8%   | ±3.0      |

## 3.2 Characteristics of Racial/Ethnic Harassment

Of employees who indicated experiencing some type of harassment or a sexual assault related behavior, 8.0% indicated the one behavior or experience that had the greatest effect on them was based on their race/ethnicity. Table 3.9 presents characteristics of the one behavior or experience of racial/ethnic harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.9 Context of the One Experience of Racial/Ethnic Harassment

|  | N   | Percent | MoE       |
|--|-----|---------|-----------|
| Q34 When did the specific type of behavior or experience occur?  |     |         |           |
| All of it occurred during work hours   | 455 | 81.6%   | ±3.4      |
| Most of it occurred during work hours; some off work hours   | 47  | 8.5%    | ±2.6      |
| Some of it occurred during work hours; most off work hours   | 50  | 9.0%    | $\pm 2.7$ |
| None of it occurred during work hours; all off work hours  | 5   | 0.9%    | ±1.2      |
| Q35 Did the specific behavior or experience occur while you were on travel?  |     |         |           |
| Yes  | 23  | 4.0%    | $\pm 2.0$ |
| No   | 538 | 96.0%   | $\pm 2.0$ |
| Q36 Where did the specific type of behavior or experience typically occur?   |     |         |           |
| At a work location or site   | 510 | 92.1%   | $\pm 2.6$ |
| At a work-sponsored social event   | NR  | NR      | NR        |
| At a non-work sponsored social event where coworkers were present  | 9   | 1.7%    | ±1.5      |
| At a permanent bureau/office supplied housing location, if applicable  | 16  | 2.9%    | $\pm 1.8$ |
| At a location outside the park/site  | 17  | 3.0%    | $\pm 1.8$ |
| Q37 You indicated that the behavior or experience typically occurred at a work location or site. Which of the following best describes the location or site? |     |         |           |
| At an indoor location (office setting)   | 338 | 69.6%   | ±4.3      |
| At an indoor location (shop or maintenance area)   | 96  | 19.7%   | ±3.8      |
| At an outdoor location (e.g., field site) that did not require an overnight stay   | 52  | 10.6%   | ±3.1      |
| At an outdoor location (e.g., field site) that required an overnight stay  | 0   | 0.0%    | NA        |
| Q38 How often did the specific type of behavior or experience occur?   |     |         |           |
| Once   | 182 | 32.8%   | $\pm 4.0$ |
| Once a month or less   | 202 | 36.5%   | $\pm 4.1$ |
| 2-4 times a month  | 82  | 14.9%   | ±3.2      |
| Every few days   | 35  | 6.4%    | $\pm 2.4$ |
| Every day  | 52  | 9.3%    | $\pm 2.7$ |
| Q39 How long did the specific type of behavior or experience persist?  |     |         |           |
| It happened one time   | 213 | 39.4%   | $\pm 4.2$ |
| A week   | 15  | 2.7%    | $\pm 1.8$ |
| A month  | 6   | 1.1%    | $\pm 1.3$ |
| A few months   | 85  | 15.7%   | ±3.3      |
| A year or more   | 222 | 41.0%   | $\pm 4.2$ |

|   | N   | Percent | МоЕ       |
|---|-----|---------|-----------|
| Q40 How many people were involved?  |     |         |           |
| One person  | 220 | 40.0%   | ±4.2      |
| More than one person  | 330 | 60.0%   | ±4.2      |
| Q41 Was/were the person(s) who did this to you?                                       |     |         |           |
| Male  | 242 | 45.4%   | ±4.3      |
| Female  | 98  | 18.3%   | ±3.5      |
| Both males and females  | 193 | 36.3%   | $\pm 4.2$ |
| Q42 Was/were the person(s) who did this to you?                                       |     |         |           |
| Younger   | 81  | 14.7%   | ±3.2      |
| About my age  | 74  | 13.4%   | ±3.1      |
| Older   | 196 | 35.6%   | $\pm 4.1$ |
| Some were younger, older, and/or about my age   | 158 | 28.8%   | ±3.9      |
| Do not know   | 41  | 7.5%    | $\pm 2.5$ |
| Q43 Was/were the person(s) who did this to you any of the following?                  |     |         |           |
| Peer(s)/Coworker(s)   | 301 | 53.6%   | ±4.2      |
| Subordinate(s) or someone you supervise/manage  | 73  | 13.0%   | ±3.1      |
| Your Team lead(s) (current or former)   | 46  | 8.2%    | ±2.6      |
| Another Team lead(s) (current or former)  | 24  | 4.4%    | $\pm 2.0$ |
| Your Supervisor(s) (current or former)  | 155 | 27.6%   | ±3.9      |
| Another Supervisor(s) (current or former)   | 43  | 7.6%    | $\pm 2.5$ |
| Your Manager(s) (current or former)   | 95  | 17.0%   | ±3.4      |
| Another Manager(s) (current or former)  | 38  | 6.8%    | $\pm 2.4$ |
| Another federal employee  | 51  | 9.1%    | $\pm 2.7$ |
| A contractor  | 10  | 1.8%    | ±1.5      |
| A concessioner  | 15  | 2.6%    | $\pm 1.7$ |
| A park partner  | 28  | 4.9%    | $\pm 2.1$ |
| A park visitor  | 50  | 8.9%    | $\pm 2.7$ |
| Other   | 13  | 2.4%    | ±1.7      |
| Do not know   | 5   | 0.9%    | ±1.3      |
| None selected   | 10  | 1.9%    | ±1.5      |
| Q44 Did your work role require you to continue to interact with this/these person(s)? |     |         |           |
| No, I did not have to interact with this/these person(s) at all                       | 76  | 13.8%   | ±3.1      |
| Yes, I had to or still have to interact with this/these person(s)                     | 478 | 86.2%   | ±3.1      |

Table 3.10 presents actions taken or outcomes resulting from the one behavior or experience of racial/ethnic harassment within the past 12 months that had the greatest effect on them. Question 45d was only asked of permanent employees and question 45e was only asked of term and temporary employees. Results have been weighted to estimate the population in NPS.

Table 3.10 Results of the One Experience of Racial/Ethnic Harassment

| Q45 As a result of the behavior or experience:  | N   | Percent | MoE        |
|---|-----|---------|------------|
| a. Did you request a transfer or change of assignment?                                |     |         |            |
| Yes   | 78  | 13.9%   | ±3.1       |
| No  | 454 | 81.5%   | ±3.5       |
| Don't Know  | 25  | 4.6%    | $\pm 2.1$  |
| b. Did you take steps to leave your organization?                                     |     |         |            |
| Yes   | 145 | 26.2%   | $\pm 3.8$  |
| No  | 408 | 73.5%   | $\pm 3.8$  |
| Don't Know  | NR  | NR      | NR         |
| c. Did it make it harder to complete your work or do your job?                        |     |         |            |
| Yes   | 316 | 56.7%   | $\pm 4.2$  |
| No  | 230 | 41.3%   | $\pm 4.2$  |
| Don't Know  | 11  | 2.0%    | ±1.6       |
| d. Did it negatively affect your performance evaluation or promotion potential?       |     |         |            |
| Yes   | 178 | 38.3%   | ±4.5       |
| No  | 241 | 51.8%   | ±4.6       |
| Don't Know  | 46  | 9.8%    | ±3.1       |
| e. Did it negatively affect your performance evaluation/renewal/permanent employment? |     |         |            |
| Yes   | 39  | 58.5%   | $\pm 12.4$ |
| No  | 28  | 41.5%   | $\pm 12.4$ |
| Don't Know  | 0   | 0.0%    | NA         |
| f. Did it cause arguments or damage interpersonal relations at work?                  |     |         |            |
| Yes   | 287 | 51.4%   | $\pm 4.2$  |
| No  | 246 | 44.1%   | $\pm 4.2$  |
| Don't Know  | 25  | 4.4%    | $\pm 2.1$  |
| g. Did it damage your relationship with coworkers, supervisors, or managers?          |     |         |            |
| Yes   | 285 | 51.2%   | ±4.2       |
| No  | 236 | 42.5%   | ±4.2       |
| Don't Know  | 35  | 6.3%    | $\pm 2.4$  |
| h. Did it damage other personal relationships?  |     |         |            |
| Yes   | 97  | 17.4%   | ±3.4       |
| No  | 446 | 80.1%   | ±3.5       |
| Don't Know  | 14  | 2.5%    | ±1.7       |
|   |     |         |            |

| Q45 As a result of the behavior or experience:                                     | N   | Percent | MoE  |
|--|-----|---------|------|
| i. Did it cause you to call in sick or take other type of leave?                   |     |         |      |
| Yes  | 202 | 36.3%   | ±4.1 |
| No   | 340 | 61.2%   | ±4.1 |
| Don't Know   | 14  | 2.5%    | ±1.7 |
| j. Did you seek any type of medical attention?                                     |     |         |      |
| Yes  | 108 | 19.4%   | ±3.5 |
| No   | 448 | 80.3%   | ±3.5 |
| Don't Know   | NR  | NR      | NR   |
| k. Did you seek counseling from a religious leader/counselor/health care provider? |     |         |      |
| Yes  | 175 | 31.5%   | ±4.0 |
| No   | 378 | 67.9%   | ±4.0 |
| Don't Know   | NR  | NR      | NR   |
| 1. Did you consider leaving the bureau?  |     |         |      |
| Yes  | 307 | 55.2%   | ±4.2 |
| No   | 247 | 44.2%   | ±4.2 |
| Don't Know   | NR  | NR      | NR   |

Table 3.11 shows with whom employees discussed the one behavior or experience of racial/ethnic harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.11 Discussion of the One Experience of Racial/Ethnic Harassment

|                                    | N   | Percent | MoE       |
|------------------------------------|-----|---------|-----------|
| Q46 Discussed the experience with: |     |         |           |
| The person(s) involved             | 258 | 48.8%   | ±4.3      |
| My coworkers                       | 373 | 68.4%   | $\pm 4.0$ |
| My team leader                     | 132 | 24.5%   | $\pm 3.8$ |
| My supervisor                      | 229 | 42.0%   | ±4.2      |
| My manager                         | 163 | 30.3%   | $\pm 4.0$ |
| A senior leader                    | 134 | 25.0%   | ±3.9      |
| Another employee in my bureau      | 311 | 57.6%   | ±4.2      |
| Someone from another bureau/office | 109 | 20.3%   | ±3.6      |

Table 3.12 shows to which resource, if any, employees made a complaint/grievance/ report, either orally or in writing, to address the one behavior or experience of racial/ethnic harassment within the past 12 months that had the greatest effect on them. For each resource they contacted, employees were asked to rate the helpfulness of that resource. Results have been weighted to estimate the population in NPS.

Table 3.12 Resources for Making Complaint of the One Experience of Racial/Ethnic Harassment

|  | N   | Percent | МоЕ       | Helpfulness<br>mean score <sup>a</sup> | МоЕ       |
|--|-----|---------|-----------|--|-----------|
| Q47 As a result of the behavior or experience, did you make a complaint/grievance/report, either orally or in writing, to address the behavior or experience using any of the following resources? |     |         |           |  |           |
| Supervisor or Manager  | 171 | 31.1%   | $\pm 4.0$ | 1.6                                    | ±0.2      |
| Employee Assistance Program (EAP)  | 44  | 8.1%    | $\pm 2.6$ | 2.2                                    | ±0.3      |
| Ombudsman (if applicable)  | 14  | 2.6%    | $\pm 1.8$ | 1.9                                    | $\pm 0.1$ |
| CADR Office, CORE PLUS   | 44  | 8.4%    | $\pm 2.7$ | 1.3                                    | ±0.2      |
| Employee & Labor Relations (Human Resources)   | 69  | 13.1%   | $\pm 3.2$ | 1.3                                    | ±0.2      |
| Union (if applicable)  | 45  | 8.3%    | $\pm 2.6$ | 2.0                                    | ±0.3      |
| Equal Employment Opportunity Counselor   | 75  | 13.7%   | $\pm 3.2$ | 2.4                                    | ±0.3      |
| Equal Employment Opportunity Office  | 72  | 13.3%   | $\pm 3.1$ | 2.3                                    | ±0.3      |
| Office of Inspector General Hotline  | 18  | 3.4%    | ±1.9      | 1.5                                    | $\pm 0.5$ |
| Office of Inspector General  | 14  | 2.6%    | $\pm 1.8$ | 1.7                                    | $\pm 0.4$ |
| Other Law Enforcement/Civil Authority not in the bureau  | NR  | NR      | NR        | NR                                     | NR        |
| Department of Interior Ethics/Bureau Ethics Office   | 22  | 4.2%    | $\pm 2.1$ | 1.7                                    | $\pm 0.3$ |
| National Park Service Law Enforcement/Park Police  | 35  | 6.6%    | $\pm 2.5$ | 1.7                                    | $\pm 0.4$ |
| Other  | 40  | 7.9%    | $\pm 2.7$ | 2.1                                    | $\pm 0.4$ |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Not at all Helpful, 2 = Somewhat Helpful, 3 = Moderately Helpful, 4 = Very Helpful, and 5 = Extremely Helpful. Note. The N for the mean score may be smaller than shown if not all respondents chose to provide a helpfulness rating

An estimated 36.1% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of racial/ethnic harassment within the past 12 months that had the greatest effect on them. Table 3.13 shows the results of them making an oral and/or written complaint/grievance/report.

Table 3.13 Results of Reporting the One Experience of Racial/Ethnic Harassment

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | N   | Percent | MoE       |
|--|-----|---------|-----------|
| a. The person I told took no action  |     |         |           |
| Yes  | 65  | 32.8%   | ±6.9      |
| No   | 64  | 32.5%   | ±6.9      |
| Don't Know   | 68  | 34.7%   | ±7.0      |
| b. The rules of harassment were explained to everyone in the workplace   |     |         |           |
| Yes  | 74  | 37.1%   | ±7.0      |
| No   | 97  | 49.1%   | ±7.0      |
| Don't Know   | 27  | 13.8%   | ±5.6      |
| c. A review/investigation/other assessment of the workplace was conducted by management                                    |     |         |           |
| Yes  | 63  | 32.1%   | ±6.9      |
| No   | 83  | 41.7%   | ±7.0      |
| Don't Know   | 52  | 26.2%   | ±6.6      |
| d. An investigation was conducted by a law enforcement official  |     |         |           |
| Yes  | 28  | 14.1%   | ±5.6      |
| No   | 120 | 60.6%   | ±7.0      |
| Don't Know   | 50  | 25.3%   | ±6.6      |
| e. Someone talked to the person(s) to ask him/her/them to change their behavior  |     |         |           |
| Yes  | 55  | 27.7%   | ±6.7      |
| No   | 63  | 31.4%   | ±6.8      |
| Don't Know   | 82  | 40.9%   | ±7.0      |
| f. My work station location or duties were changed to help me avoid the person(s)  |     |         |           |
| Yes  | 12  | 6.1%    | ±4.4      |
| No   | 166 | 85.8%   | ±5.7      |
| Don't Know   | 16  | 8.2%    | $\pm 4.8$ |
| g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them                                      |     |         |           |
| Yes  | 27  | 13.6%   | ±5.6      |
| No   | 151 | 76.3%   | $\pm 6.5$ |
| Don't Know   | 20  | 10.1%   | ±5.1      |
| h. There was some official career action taken against person(s) for the behavior  |     |         |           |
| Yes  | 17  | 8.7%    | $\pm 4.8$ |
| No   | 153 | 77.3%   | ±6.4      |
| Don't Know   | 28  | 14.1%   | ±5.6      |

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | N   | Percent | MoE       |
|--|-----|---------|-----------|
| i. The person(s) stopped the behavior  |     |         |           |
| Yes  | 26  | 13.2%   | ±5.5      |
| No   | 136 | 68.3%   | ±6.8      |
| Don't Know   | 37  | 18.5%   | ±6.1      |
| j. I was encouraged to drop the issue  |     |         |           |
| Yes  | 92  | 45.9%   | $\pm 7.0$ |
| No   | 104 | 52.2%   | $\pm 7.0$ |
| Don't Know   | NR  | NR      | NR        |
| k. I was discouraged from making an oral and/or written complaint/grievance/report   |     |         |           |
| Yes  | 74  | 37.0%   | $\pm 7.0$ |
| No   | 123 | 61.6%   | $\pm 7.0$ |
| Don't Know   | NR  | NR      | NR        |
| 1. The person(s) who did this took action against me for complaining   |     |         |           |
| Yes  | 89  | 45.0%   | $\pm 7.1$ |
| No   | 88  | 44.8%   | $\pm 7.1$ |
| Don't Know   | 20  | 10.2%   | $\pm 5.1$ |
| m. My coworkers treated me worse, avoided me, or blamed me for the problem   |     |         |           |
| Yes  | 130 | 65.3%   | ±6.9      |
| No   | 63  | 31.4%   | $\pm 6.8$ |
| Don't Know   | 7   | 3.3%    | $\pm 3.7$ |
| n. My leadership punished me for bringing it up  |     |         |           |
| Yes  | 84  | 42.3%   | $\pm 7.0$ |
| No   | 94  | 47.4%   | $\pm 7.0$ |
| Don't Know   | 20  | 10.2%   | ±5.1      |
| o. I was threatened with loss of employment  |     |         |           |
| Yes  | 14  | 6.9%    | ±4.5      |
| No   | 143 | 71.6%   | ±6.7      |
| Don't Know   | 43  | 21.6%   | ±6.3      |

An estimated 36.1% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of racial/ethnic harassment within the past 12 months that had the greatest effect on them. Table 3.14 shows satisfaction with aspects of making an oral and/or written complaint/grievance/report.

Table 3.14 Satisfaction with Reporting of the One Experience of Racial/Ethnic Harassment

|  | N   | Satisfaction<br>mean score <sup>a</sup> | МоЕ  |
|--|-----|---|------|
| Q49 How satisfied were you with:   |     |   |      |
| The availability of information on how to file a complaint/grievance/report? | 199 | 2.5                                     | ±0.2 |
| How you were treated by personnel handling the complaint/grievance/report?   | 199 | 2.2                                     | ±0.2 |
| Actions taken by the person handling the complaint/grievance/report?         | 199 | 2.3                                     | ±0.2 |
| Being informed about the current status of the complaint/grievance/report?   | 199 | 2.3                                     | ±0.2 |
| The amount of time it took to address the complaint/grievance/report?        | 199 | 2.1                                     | ±0.2 |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied.

An estimated 63.9% of employees indicated they did not make a complaint/grievance/ report, either orally or in writing, to address the one behavior or experience of racial/ethnic harassment within the past 12 months that had the greatest effect on them. Table 3.15 shows the reasons why they chose not to make an oral and/or written complaint/grievance/report. The reason *I thought it might hurt my chances of being renewed or obtaining a permanent position* was only asked of term and temporary employees and the reason *I thought it might hurt my career* was only asked of permanent employees.

Table 3.15 Reasons for Not Reporting the One Experience of Racial/Ethnic Harassment

|  | N   | Percent | МоЕ       |
|--|-----|---------|-----------|
| Q50 Reasons for not making oral and/or written complaint/grievance/report about the behavior or experience |     |         |           |
| The behavior or experience stopped on its own  | 141 | 40.8%   | ±5.3      |
| I thought it was not serious enough to discuss or report   | 212 | 61.0%   | ±5.3      |
| I took care of it myself by confronting the person(s) who did it   | 115 | 33.5%   | ±5.2      |
| I took other actions to handle the situation   | 103 | 29.7%   | $\pm 5.0$ |
| I did not know who to report the behavior to and/or how to file a complaint                                | 113 | 32.8%   | ±5.1      |
| I did not want more people to know   | 110 | 31.9%   | ±5.1      |
| I was ashamed or embarrassed   | 43  | 12.4%   | ±3.9      |
| I did not want people to think less of me  | 79  | 22.8%   | ±4.7      |
| I thought other people would blame me  | 81  | 23.4%   | $\pm 4.8$ |
| I felt partially to blame  | 12  | 3.6%    | ±2.6      |
| I wanted to forget about it or move on   | 194 | 55.1%   | ±5.3      |
| I did not think anything would be done   | 193 | 54.9%   | ±5.3      |
| I did not think I would be believed  | 100 | 28.6%   | ±5.0      |
| I did not trust that the process would be fair   | 154 | 44.0%   | ±5.3      |
| I thought I might get in trouble for something I did   | 56  | 16.1%   | ±4.3      |
| I thought I would be labeled as a troublemaker   | 146 | 41.7%   | ±5.3      |
| I thought it might hurt my performance appraisal   | 122 | 35.1%   | ±5.2      |
| I thought it might hurt my chances of being renewed or obtaining permanent position                        | 15  | 35.3%   | ±16.1     |
| I was worried about potential negative consequences from leadership  | 163 | 46.6%   | ±5.3      |
| I was worried about potential negative consequences from my coworkers or peers                             | 101 | 28.9%   | ±5.0      |
| I thought it might hurt my career  | 139 | 49.0%   | ±5.8      |
| I did not want to hurt the person's/s' career/s or family/ies  | 77  | 22.1%   | ±4.7      |
| I was concerned for my physical safety   | 18  | 5.2%    | ±2.9      |
| I feared losing my job   | 70  | 20.1%   | ±4.6      |
| Some other reason  | 136 | 39.8%   | ±5.3      |

## 3.3 Characteristics of Religious Harassment

Of employees who indicated experiencing some type of harassment or a sexual assault related behavior, 5.5% indicated the one behavior or experience that had the greatest effect on them was based on their religious beliefs. Table 3.16 presents characteristics of the one behavior or experience of religious harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.16 Context of the One Experience of Religious Harassment

|   | N   | Percent | МоЕ       |
|---|-----|---------|-----------|
| Q34 When did the specific type of behavior or experience occur?   |     |         |           |
| All of it occurred during work hours  | 293 | 76.0%   | ±4.5      |
| Most of it occurred during work hours; some off work hours  | 54  | 13.9%   | $\pm 3.8$ |
| Some of it occurred during work hours; most off work hours  | 21  | 5.4%    | $\pm 2.8$ |
| None of it occurred during work hours; all off work hours   | 18  | 4.7%    | ±2.6      |
| Q35 Did the specific behavior or experience occur while you were on travel?   |     |         |           |
| Yes   | 13  | 3.4%    | $\pm 2.4$ |
| No  | 370 | 96.6%   | $\pm 2.4$ |
| Q36 Where did the specific type of behavior or experience typically occur?  |     |         |           |
| At a work location or site  | 302 | 83.8%   | $\pm 4.2$ |
| At a work-sponsored social event  | NR  | NR      | NR        |
| At a non-work sponsored social event where coworkers were present   | 15  | 4.3%    | $\pm 2.7$ |
| At a permanent bureau/office supplied housing location, if applicable   | 6   | 1.6%    | $\pm 2.0$ |
| At a location outside the park/site   | 33  | 9.1%    | ±3.5      |
| Q37 You indicated that the behavior or experience typically occurred at a work ocation or site. Which of the following best describes the location or site? |     |         |           |
| At an indoor location (office setting)  | 202 | 66.7%   | ±5.5      |
| At an indoor location (shop or maintenance area)  | 27  | 9.0%    | ±3.8      |
| At an outdoor location (e.g., field site) that did not require an overnight stay  | 69  | 23.0%   | ±5.1      |
| At an outdoor location (e.g., field site) that required an overnight stay   | NR  | NR      | NR        |
| Q38 How often did the specific type of behavior or experience occur?  |     |         |           |
| Once  | 111 | 28.8%   | ±4.7      |
| Once a month or less  | 193 | 50.2%   | $\pm 5.0$ |
| 2-4 times a month   | 46  | 11.9%   | ±3.7      |
| Every few days  | 30  | 7.8%    | ±3.1      |
| Every day   | NR  | NR      | NR        |
| Q39 How long did the specific type of behavior or experience persist?   |     |         |           |
| It happened one time  | 209 | 54.5%   | $\pm 5.0$ |
| A week  | 7   | 1.7%    | ±1.9      |
| A month   | 5   | 1.3%    | $\pm 1.8$ |
| A few months  | 92  | 24.0%   | ±4.6      |
|   |     |         |           |

|   | N   | Percent | МоЕ       |
|---|-----|---------|-----------|
| Q40 How many people were involved?  |     |         |           |
| One person  | 205 | 53.6%   | ±5.0      |
| More than one person  | 178 | 46.4%   | ±5.0      |
| Q41 Was/were the person(s) who did this to you?                                       |     |         |           |
| Male  | 166 | 43.7%   | ±5.1      |
| Female  | 77  | 20.4%   | ±4.4      |
| Both males and females  | 137 | 36.0%   | ±5.0      |
| Q42 Was/were the person(s) who did this to you?                                       |     |         |           |
| Younger   | 57  | 14.8%   | ±3.9      |
| About my age  | 79  | 20.5%   | ±4.4      |
| Older   | 134 | 35.0%   | ±4.9      |
| Some were younger, older, and/or about my age   | 89  | 23.2%   | $\pm 4.5$ |
| Do not know   | 25  | 6.5%    | ±3.0      |
| Q43 Was/were the person(s) who did this to you any of the following?                  |     |         |           |
| Peer(s)/Coworker(s)   | 236 | 61.1%   | $\pm 5.0$ |
| Subordinate(s) or someone you supervise/manage  | 16  | 4.2%    | $\pm 2.5$ |
| Your Team lead(s) (current or former)   | 28  | 7.2%    | ±3.1      |
| Another Team lead(s) (current or former)  | 13  | 3.3%    | $\pm 2.3$ |
| Your Supervisor(s) (current or former)  | 87  | 22.5%   | ±4.5      |
| Another Supervisor(s) (current or former)   | 18  | 4.8%    | ±2.6      |
| Your Manager(s) (current or former)   | 21  | 5.3%    | $\pm 2.8$ |
| Another Manager(s) (current or former)  | 12  | 3.2%    | $\pm 2.3$ |
| Another federal employee  | 43  | 11.2%   | ±3.6      |
| A contractor  | 11  | 2.7%    | $\pm 2.2$ |
| A concessioner  | NR  | NR      | NR        |
| A park partner  | 17  | 4.4%    | $\pm 2.6$ |
| A park visitor  | 9   | 2.5%    | $\pm 2.1$ |
| Other   | 28  | 7.3%    | ±3.1      |
| Do not know   | NR  | NR      | NR        |
| None selected   | 29  | 7.4%    | ±3.1      |
| Q44 Did your work role require you to continue to interact with this/these person(s)? |     |         |           |
| No, I did not have to interact with this/these person(s) at all                       | 23  | 6.4%    | ±3.0      |
| Yes, I had to or still have to interact with this/these person(s)                     | 340 | 93.6%   | ±3.0      |

Table 3.17 presents actions taken or outcomes resulting from the one behavior or experience of religious harassment within the past 12 months that had the greatest effect on them. Question 45d was only asked of permanent employees and question 45e was only asked of term and temporary employees. Results have been weighted to estimate the population in NPS.

Table 3.17 Results of the One Experience of Religious Harassment

| Q45 As a result of the behavior or experience:  | N   | Percent | МоЕ       |
|---|-----|---------|-----------|
| a. Did you request a transfer or change of assignment?                                |     |         |           |
| Yes   | 10  | 2.7%    | ±2.2      |
| No  | 376 | 97.3%   | ±2.2      |
| Don't Know  | 0   | 0.0%    | NA        |
| b. Did you take steps to leave your organization?                                     |     |         |           |
| Yes   | 43  | 11.2%   | ±3.6      |
| No  | 343 | 88.8%   | ±3.6      |
| Don't Know  | 0   | 0.0%    | NA        |
| c. Did it make it harder to complete your work or do your job?                        |     |         |           |
| Yes   | 109 | 28.3%   | $\pm 4.7$ |
| No  | 269 | 69.6%   | $\pm 4.8$ |
| Don't Know  | 8   | 2.1%    | $\pm 2.0$ |
| d. Did it negatively affect your performance evaluation or promotion potential?       |     |         |           |
| Yes   | 35  | 11.1%   | $\pm 4.0$ |
| No  | 272 | 86.1%   | ±4.3      |
| Don't Know  | 9   | 2.8%    | $\pm 2.5$ |
| e. Did it negatively affect your performance evaluation/renewal/permanent employment? |     |         |           |
| Yes   | 5   | 7.2%    | ±9.2      |
| No  | 64  | 91.2%   | ±9.6      |
| Don't Know  | NR  | NR      | NR        |
| f. Did it cause arguments or damage interpersonal relations at work?                  |     |         |           |
| Yes   | 101 | 26.2%   | ±4.6      |
| No  | 230 | 59.5%   | $\pm 5.0$ |
| Don't Know  | 55  | 14.3%   | ±3.9      |
| g. Did it damage your relationship with coworkers, supervisors, or managers?          |     |         |           |
| Yes   | 103 | 26.5%   | $\pm 4.7$ |
| No  | 228 | 59.0%   | ±5.0      |
| Don't Know  | 56  | 14.4%   | ±3.9      |
| h. Did it damage other personal relationships?  |     |         |           |
| Yes   | 20  | 5.3%    | ±2.7      |
| No  | 358 | 92.8%   | ±3.1      |
| Don't Know  | 8   | 1.9%    | ±2.0      |

| Q45 As a result of the behavior or experience:                                     | N   | Percent | МоЕ       |
|--|-----|---------|-----------|
| i. Did it cause you to call in sick or take other type of leave?                   |     |         |           |
| Yes  | 62  | 16.1%   | $\pm 4.0$ |
| No   | 320 | 82.8%   | $\pm 4.1$ |
| Don't Know   | NR  | NR      | NR        |
| j. Did you seek any type of medical attention?                                     |     |         |           |
| Yes  | 7   | 1.7%    | ±1.9      |
| No   | 376 | 97.7%   | $\pm 2.1$ |
| Don't Know   | NR  | NR      | NR        |
| k. Did you seek counseling from a religious leader/counselor/health care provider? |     |         |           |
| Yes  | 39  | 10.2%   | ±3.5      |
| No   | 343 | 89.3%   | ±3.5      |
| Don't Know   | NR  | NR      | NR        |
| 1. Did you consider leaving the bureau?  |     |         |           |
| Yes  | 128 | 33.0%   | ±4.9      |
| No   | 255 | 66.1%   | ±4.9      |
| Don't Know   | NR  | NR      | NR        |

Table 3.18 shows with whom the employees discussed the one behavior or experience of religious harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.18 Discussion of the One Experience of Religious Harassment

|                                    | N   | Percent | MoE       |
|------------------------------------|-----|---------|-----------|
| Q46 Discussed the experience with: |     |         |           |
| The person(s) involved             | 168 | 44.5%   | ±5.1      |
| My coworkers                       | 195 | 51.0%   | ±5.0      |
| My team leader                     | 87  | 22.9%   | ±4.5      |
| My supervisor                      | 126 | 32.9%   | ±4.9      |
| My manager                         | 79  | 20.7%   | $\pm 4.4$ |
| A senior leader                    | 33  | 8.7%    | $\pm 3.3$ |
| Another employee in my bureau      | 150 | 39.2%   | ±5.0      |
| Someone from another bureau/office | 48  | 12.7%   | ±3.8      |

Table 3.19 shows to which resource, if any, employees made a complaint/grievance/ report, either orally or in writing, to address the one behavior or experience of religious harassment within the past 12 months that had the greatest effect on them. For each resource they contacted, employees were asked to rate the helpfulness of that resource. Results have been weighted to estimate the population in NPS.

Table 3.19 Resources for Making Complaint of the One Experience of Religious Harassment

|  | N  | Percent | МоЕ       | Helpfulness<br>mean score <sup>a</sup> | МоЕ       |
|--|----|---------|-----------|--|-----------|
| Q47 As a result of the behavior or experience, did you make a complaint/grievance/report, either orally or in writing, to address the behavior or experience using any of the following resources? |    |         |           |  |           |
| Supervisor or Manager  | 51 | 13.9%   | $\pm 4.0$ | 2.8                                    | $\pm 0.4$ |
| Employee Assistance Program (EAP)  | 9  | 2.4%    | $\pm 2.2$ | 2.1                                    | $\pm 0.8$ |
| Ombudsman (if applicable)  | NR | NR      | NR        | NR                                     | NR        |
| CADR Office, CORE PLUS   | NR | NR      | NR        | NR                                     | NR        |
| Employee & Labor Relations (Human Resources)   | 14 | 3.9%    | ±2.6      | 1.5                                    | $\pm 0.4$ |
| Union (if applicable)  | NR | NR      | NR        | NR                                     | NR        |
| Equal Employment Opportunity Counselor   | 8  | 2.2%    | $\pm 2.2$ | 2.4                                    | $\pm 1.0$ |
| Equal Employment Opportunity Office  | 8  | 2.1%    | $\pm 2.2$ | 2.2                                    | ±0.9      |
| Office of Inspector General Hotline  | 0  | 0.0%    | NA        | NA                                     | NA        |
| Office of Inspector General  | NR | NR      | NR        | NR                                     | NR        |
| Other Law Enforcement/Civil Authority not in the bureau  | 0  | 0.0%    | NA        | NA                                     | NA        |
| Department of Interior Ethics/Bureau Ethics Office   | 25 | 6.9%    | $\pm 3.2$ | 3.8                                    | ±0.3      |
| National Park Service Law Enforcement/Park Police  | NR | NR      | NR        | NR                                     | NR        |
| Other  | 6  | 1.9%    | ±2.1      | NR                                     | NR        |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Not at all Helpful, 2 = Somewhat Helpful, 3 = Moderately Helpful, 4 = Very Helpful, and 5 = Extremely Helpful. Note. The N for the mean score may be smaller than shown if not all respondents chose to provide a helpfulness rating.

An estimated 16.6% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of religious harassment within the past 12 months that had the greatest effect on them. Table 3.20 shows the results of them making an oral and/or written complaint/grievance/report.

Table 3.20 Results of Reporting the One Experience of Religious Harassment

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | N  | Percent | MoE   |
|--|----|---------|-------|
| a. The person I told took no action  |    |         |       |
| Yes  | 14 | 23.7%   | ±12.8 |
| No   | 32 | 53.8%   | ±13.0 |
| Don't Know   | 13 | 22.5%   | ±12.7 |
| b. The rules of harassment were explained to everyone in the workplace   |    |         |       |
| Yes  | 32 | 54.2%   | ±13.2 |
| No   | 25 | 43.0%   | ±13.3 |
| Don't Know   | NR | NR      | NR    |
| c. A review/investigation/other assessment of the workplace was conducted by management                                    |    |         |       |
| Yes  | NR | NR      | NR    |
| No   | 53 | 91.3%   | ±10.9 |
| Don't Know   | NR | NR      | NR    |
| d. An investigation was conducted by a law enforcement official  |    |         |       |
| Yes  | NR | NR      | NR    |
| No   | 54 | 93.1%   | ±10.5 |
| Don't Know   | NR | NR      | NR    |
| e. Someone talked to the person(s) to ask him/her/them to change their behavior  |    |         |       |
| Yes  | 30 | 51.2%   | ±13.0 |
| No   | 23 | 38.8%   | ±13.4 |
| Don't Know   | 6  | 10.0%   | ±11.1 |
| f. My work station location or duties were changed to help me avoid the person(s)  |    |         |       |
| Yes  | NR | NR      | NR    |
| No   | 54 | 92.7%   | ±10.6 |
| Don't Know   | 0  | 0.0%    | NA    |
| g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them                                      |    |         |       |
| Yes  | NR | NR      | NR    |
| No   | 56 | 95.5%   | ±9.9  |
| Don't Know   | 0  | 0.0%    | NA    |
| h. There was some official career action taken against person(s) for the behavior  |    |         |       |
| Yes  | NR | NR      | NR    |
| No   | 55 | 94.4%   | ±10.2 |
| Don't Know   | NR | NR      | NR    |

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | N  | Percent | MoE        |
|--|----|---------|------------|
| i. The person(s) stopped the behavior  |    |         |            |
| Yes  | 5  | 8.7%    | ±10.8      |
| No   | 47 | 79.5%   | ±12.6      |
| Don't Know   | 7  | 11.7%   | ±11.4      |
| j. I was encouraged to drop the issue  |    |         |            |
| Yes  | 17 | 29.5%   | ±13.3      |
| No   | 39 | 66.9%   | ±13.4      |
| Don't Know   | NR | NR      | NR         |
| k. I was discouraged from making an oral and/or written complaint/grievance/report   |    |         |            |
| Yes  | 10 | 17.9%   | $\pm 12.4$ |
| No   | 44 | 75.3%   | ±13.0      |
| Don't Know   | NR | NR      | NR         |
| 1. The person(s) who did this took action against me for complaining   |    |         |            |
| Yes  | 10 | 17.6%   | $\pm 12.4$ |
| No   | 41 | 69.9%   | ±13.3      |
| Don't Know   | 7  | 12.5%   | ±11.6      |
| m. My coworkers treated me worse, avoided me, or blamed me for the problem   |    |         |            |
| Yes  | 13 | 22.5%   | ±12.9      |
| No   | 43 | 73.6%   | ±13.1      |
| Don't Know   | NR | NR      | NR         |
| n. My leadership punished me for bringing it up  |    |         |            |
| Yes  | 10 | 17.7%   | ±12.4      |
| No   | 47 | 80.6%   | ±12.6      |
| Don't Know   | NR | NR      | NR         |
| o. I was threatened with loss of employment  |    |         |            |
| Yes  | 6  | 11.0%   | ±11.4      |
| No   | 51 | 87.3%   | ±11.7      |
| Don't Know   | NR | NR      | NR         |

An estimated 16.6% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of religious harassment within the past 12 months that had the greatest effect on them. Table 3.21 shows satisfaction with aspects of making an oral and/or written complaint/grievance/report.

Table 3.21 Satisfaction with Reporting of the One Experience of Religious Harassment

|  | N  | Satisfaction<br>mean score <sup>a</sup> | МоЕ  |
|--|----|---|------|
| Q49 How satisfied were you with:   |    |   |      |
| The availability of information on how to file a complaint/grievance/report? | 59 | 2.6                                     | ±0.2 |
| How you were treated by personnel handling the complaint/grievance/report?   | 59 | 2.6                                     | ±0.2 |
| Actions taken by the person handling the complaint/grievance/report?         | 59 | 2.7                                     | ±0.2 |
| Being informed about the current status of the complaint/grievance/report?   | 59 | 2.6                                     | ±0.2 |
| The amount of time it took to address the complaint/grievance/report?        | 58 | 2.8                                     | ±0.2 |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied.

An estimated 83.4% of employees indicated they did not make a complaint/grievance/ report, either orally or in writing, to address the one behavior or experience of religious harassment within the past 12 months that had the greatest effect on them. Table 3.22 shows the reasons why they chose not to make an oral and/or written complaint/grievance/report. The reason *I thought it might hurt my chances of being renewed or obtaining a permanent position* was only asked of term and temporary employees and the reason *I thought it might hurt my career* was only asked of permanent employees.

Table 3.22 Reasons for Not Reporting the One Experience of Religious Harassment

|  | N   | Percent | МоЕ  |
|--|-----|---------|------|
| Q50 Reasons for not making oral and/or written complaint/grievance/report about the behavior or experience |     |         |      |
| The behavior or experience stopped on its own  | 140 | 47.1%   | ±5.7 |
| I thought it was not serious enough to discuss or report   | 254 | 84.0%   | ±4.6 |
| I took care of it myself by confronting the person(s) who did it   | 114 | 38.7%   | ±5.7 |
| I took other actions to handle the situation   | 82  | 28.0%   | ±5.5 |
| I did not know who to report the behavior to and/or how to file a complaint                                | 25  | 8.6%    | ±3.8 |
| I did not want more people to know   | 79  | 26.4%   | ±5.3 |
| I was ashamed or embarrassed   | 22  | 7.4%    | ±3.6 |
| I did not want people to think less of me  | 57  | 18.9%   | ±4.9 |
| I thought other people would blame me  | 37  | 12.2%   | ±4.2 |
| I felt partially to blame  | 10  | 3.3%    | ±2.8 |
| I wanted to forget about it or move on   | 153 | 50.8%   | ±5.7 |
| I did not think anything would be done   | 157 | 52.3%   | ±5.7 |
| I did not think I would be believed  | 47  | 15.7%   | ±4.6 |
| I did not trust that the process would be fair   | 116 | 38.8%   | ±5.7 |
| I thought I might get in trouble for something I did   | 19  | 6.2%    | ±3.4 |
| I thought I would be labeled as a troublemaker   | 100 | 33.4%   | ±5.6 |
| I thought it might hurt my performance appraisal   | 40  | 13.1%   | ±4.3 |
| I thought it might hurt my chances of being renewed or obtaining permanent position                        | 12  | 31.1%   | ±16. |
| I was worried about potential negative consequences from leadership  | 59  | 19.7%   | ±4.9 |
| I was worried about potential negative consequences from my coworkers or peers                             | 78  | 25.9%   | ±5.3 |
| I thought it might hurt my career  | 58  | 22.2%   | ±5.5 |
| I did not want to hurt the person's/s' career/s or family/ies  | 57  | 18.9%   | ±4.8 |
| I was concerned for my physical safety   | 5   | 1.8%    | ±2.3 |
| I feared losing my job   | 9   | 3.1%    | ±2.7 |
| Some other reason  | 73  | 24.8%   | ±5.3 |

## 3.4 Characteristics of Disability Harassment

Of employees who indicated experiencing some type of harassment or a sexual assault related behavior, 5.7% indicated the one behavior or experience that had the greatest effect on them was based on their perceived or actual disability. Table 3.23 presents characteristics of the one behavior or experience of disability harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.23 Context of the One Experience of Disability Harassment

|  | N   | Percent | МоЕ       |
|--|-----|---------|-----------|
| Q34 When did the specific type of behavior or experience occur?  |     |         |           |
| All of it occurred during work hours   | 330 | 83.3%   | $\pm 4.0$ |
| Most of it occurred during work hours; some off work hours   | 46  | 11.6%   | ±3.6      |
| Some of it occurred during work hours; most off work hours   | 10  | 2.4%    | $\pm 2.1$ |
| None of it occurred during work hours; all off work hours  | 10  | 2.6%    | $\pm 2.1$ |
| Q35 Did the specific behavior or experience occur while you were on travel?  |     |         |           |
| Yes  | 26  | 6.6%    | ±2.9      |
| No   | 372 | 93.4%   | ±2.9      |
| Q36 Where did the specific type of behavior or experience typically occur?   |     |         |           |
| At a work location or site   | 357 | 90.7%   | ±3.3      |
| At a work-sponsored social event   | NR  | NR      | NR        |
| At a non-work sponsored social event where coworkers were present  | NR  | NR      | NR        |
| At a permanent bureau/office supplied housing location, if applicable  | NR  | NR      | NR        |
| At a location outside the park/site  | 28  | 7.2%    | ±3.0      |
| Q37 You indicated that the behavior or experience typically occurred at a work location or site. Which of the following best describes the location or site? |     |         |           |
| At an indoor location (office setting)   | 226 | 67.0%   | ±5.2      |
| At an indoor location (shop or maintenance area)   | 80  | 23.9%   | ±4.9      |
| At an outdoor location (e.g., field site) that did not require an overnight stay   | 29  | 8.7%    | ±3.5      |
| At an outdoor location (e.g., field site) that required an overnight stay  | NR  | NR      | NR        |
| Q38 How often did the specific type of behavior or experience occur?   |     |         |           |
| Once   | 102 | 25.7%   | ±4.6      |
| Once a month or less   | 146 | 37.0%   | ±4.9      |
| 2-4 times a month  | 70  | 17.8%   | ±4.1      |
| Every few days   | 60  | 15.1%   | ±3.9      |
| Every day  | 18  | 4.5%    | ±2.6      |
| Q39 How long did the specific type of behavior or experience persist?  |     |         |           |
| It happened one time   | 142 | 36.2%   | ±4.9      |
| A week   | 8   | 1.9%    | ±2.0      |
| A month  | 11  | 2.7%    | ±2.2      |
| A few months   | 83  | 21.1%   | ±4.3      |
| A year or more   | 149 | 38.0%   | ±4.9      |
|  |     |         |           |

|   | N   | Percent | МоЕ       |
|---|-----|---------|-----------|
| Q40 How many people were involved?  |     |         |           |
| One person  | 166 | 42.0%   | ±4.9      |
| More than one person  | 229 | 58.0%   | ±4.9      |
| Q41 Was/were the person(s) who did this to you?                                       |     |         |           |
| Male  | 196 | 49.9%   | $\pm 5.0$ |
| Female  | 44  | 11.2%   | ±3.5      |
| Both males and females  | 152 | 38.8%   | ±4.9      |
| Q42 Was/were the person(s) who did this to you?                                       |     |         |           |
| Younger   | 99  | 25.2%   | ±4.5      |
| About my age  | 71  | 18.0%   | ±4.1      |
| Older   | 91  | 23.0%   | ±4.4      |
| Some were younger, older, and/or about my age   | 110 | 27.9%   | ±4.7      |
| Do not know   | 23  | 5.8%    | $\pm 2.8$ |
| Q43 Was/were the person(s) who did this to you any of the following?                  |     |         |           |
| Peer(s)/Coworker(s)   | 234 | 58.7%   | ±4.9      |
| Subordinate(s) or someone you supervise/manage  | 24  | 6.1%    | $\pm 2.8$ |
| Your Team lead(s) (current or former)   | 53  | 13.3%   | ±3.7      |
| Another Team lead(s) (current or former)  | 24  | 6.0%    | $\pm 2.8$ |
| Your Supervisor(s) (current or former)  | 161 | 40.5%   | ±4.9      |
| Another Supervisor(s) (current or former)   | 34  | 8.5%    | $\pm 3.2$ |
| Your Manager(s) (current or former)   | 59  | 14.8%   | ±3.9      |
| Another Manager(s) (current or former)  | 21  | 5.3%    | $\pm 2.7$ |
| Another federal employee  | 38  | 9.6%    | ±3.3      |
| A contractor  | 13  | 3.3%    | $\pm 2.3$ |
| A concessioner  | NR  | NR      | NR        |
| A park partner  | 7   | 1.8%    | ±1.9      |
| A park visitor  | 12  | 3.1%    | $\pm 2.2$ |
| Other   | 15  | 3.8%    | $\pm 2.4$ |
| Do not know   | NR  | NR      | NR        |
| None selected   | 18  | 4.6%    | ±2.6      |
| Q44 Did your work role require you to continue to interact with this/these person(s)? |     |         |           |
| No, I did not have to interact with this/these person(s) at all                       | 34  | 8.9%    | ±3.3      |
| Yes, I had to or still have to interact with this/these person(s)                     | 344 | 91.1%   | ±3.3      |

Table 3.24 presents actions taken or outcomes resulting from the one behavior or experience of disability harassment within the past 12 months that had the greatest effect on them. Question 45d was only asked of permanent employees and question 45e was only asked of term and temporary employees. Results have been weighted to estimate the population in NPS.

Table 3.24 Results of the One Experience of Disability Harassment

| Q45 As a result of the behavior or experience:  | N   | Percent | MoE        |
|---|-----|---------|------------|
| a. Did you request a transfer or change of assignment?                                |     |         |            |
| Yes   | 61  | 15.3%   | ±3.9       |
| No  | 334 | 84.1%   | $\pm 4.0$  |
| Don't Know  | NR  | NR      | NR         |
| b. Did you take steps to leave your organization?                                     |     |         |            |
| Yes   | 131 | 33.1%   | $\pm 4.8$  |
| No  | 263 | 66.5%   | $\pm 4.8$  |
| Don't Know  | NR  | NR      | NR         |
| c. Did it make it harder to complete your work or do your job?                        |     |         |            |
| Yes   | 220 | 55.1%   | ±4.9       |
| No  | 170 | 42.6%   | ±4.9       |
| Don't Know  | 9   | 2.3%    | $\pm 2.1$  |
| d. Did it negatively affect your performance evaluation or promotion potential?       |     |         |            |
| Yes   | 137 | 38.0%   | $\pm 5.2$  |
| No  | 168 | 46.8%   | $\pm 5.2$  |
| Don't Know  | 55  | 15.2%   | $\pm 4.1$  |
| e. Did it negatively affect your performance evaluation/renewal/permanent employment? |     |         |            |
| Yes   | 10  | 29.9%   | $\pm 18.2$ |
| No  | NR  | NR      | NR         |
| Don't Know  | 7   | 19.4%   | $\pm 17.8$ |
| f. Did it cause arguments or damage interpersonal relations at work?                  |     |         |            |
| Yes   | 171 | 42.8%   | ±4.9       |
| No  | 196 | 49.1%   | ±4.9       |
| Don't Know  | 32  | 8.1%    | ±3.1       |
| g. Did it damage your relationship with coworkers, supervisors, or managers?          |     |         |            |
| Yes   | 231 | 58.1%   | ±4.9       |
| No  | 134 | 33.7%   | $\pm 4.8$  |
| Don't Know  | 33  | 8.2%    | ±3.1       |
| h. Did it damage other personal relationships?  |     |         |            |
| Yes   | 87  | 21.8%   | ±4.4       |
| No  | 296 | 74.4%   | ±4.5       |
| Don't Know  | 15  | 3.7%    | $\pm 2.4$  |

| Q45 As a result of the behavior or experience:                                     | N   | Percent | MoE       |
|--|-----|---------|-----------|
| i. Did it cause you to call in sick or take other type of leave?                   |     |         |           |
| Yes  | 175 | 44.0%   | ±4.9      |
| No   | 222 | 55.8%   | ±4.9      |
| Don't Know   | NR  | NR      | NR        |
| j. Did you seek any type of medical attention?                                     |     |         |           |
| Yes  | 111 | 28.1%   | ±4.7      |
| No   | 284 | 71.7%   | ±4.7      |
| Don't Know   | NR  | NR      | NR        |
| k. Did you seek counseling from a religious leader/counselor/health care provider? |     |         |           |
| Yes  | 156 | 39.2%   | ±4.9      |
| No   | 236 | 59.3%   | ±4.9      |
| Don't Know   | 6   | 1.5%    | $\pm 1.8$ |
| 1. Did you consider leaving the bureau?  |     |         |           |
| Yes  | 209 | 52.8%   | ±4.9      |
| No   | 182 | 46.0%   | $\pm 5.0$ |
| Don't Know   | NR  | NR      | NR        |

Table 3.25 shows with whom the employees discussed the one behavior or experience of disability harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.25 Discussion of the One Experience of Disability Harassment

|                                    | N   | Percent | МоЕ       |
|------------------------------------|-----|---------|-----------|
| Q46 Discussed the experience with: |     |         |           |
| The person(s) involved             | 204 | 55.9%   | $\pm 5.2$ |
| My coworkers                       | 228 | 61.4%   | ±5.1      |
| My team leader                     | 109 | 30.0%   | ±4.9      |
| My supervisor                      | 213 | 56.6%   | ±5.1      |
| My manager                         | 115 | 31.0%   | ±4.9      |
| A senior leader                    | 89  | 24.4%   | $\pm 4.7$ |
| Another employee in my bureau      | 184 | 50.2%   | ±5.1      |
| Someone from another bureau/office | 61  | 16.7%   | ±4.2      |

Table 3.26 shows to which resource, if any, employees made a complaint/grievance/ report, either orally or in writing, to address the one behavior or experience of disability harassment within the past 12 months that had the greatest effect on them. For each resource they contacted, employees were asked to rate the helpfulness of that resource. Results have been weighted to estimate the population in NPS.

Table 3.26 Resources for Making Complaint of the One Experience of Disability Harassment

|  | N   | Percent | МоЕ       | Helpfulness<br>mean score <sup>a</sup> | МоЕ       |
|--|-----|---------|-----------|--|-----------|
| Q47 As a result of the behavior or experience, did you make a complaint/grievance/report, either orally or in writing, to address the behavior or experience using any of the following resources? |     |         |           |  |           |
| Supervisor or Manager  | 129 | 34.2%   | $\pm 5.0$ | 1.6                                    | ±0.2      |
| Employee Assistance Program (EAP)  | 76  | 20.6%   | ±4.5      | 2.8                                    | ±0.3      |
| Ombudsman (if applicable)  | NR  | NR      | NR        | NR                                     | NR        |
| CADR Office, CORE PLUS   | 12  | 3.4%    | ±2.5      | 1.9                                    | ±0.6      |
| Employee & Labor Relations (Human Resources)   | 52  | 14.1%   | $\pm 4.0$ | 1.7                                    | ±0.3      |
| Union (if applicable)  | 32  | 8.8%    | ±3.4      | 2.1                                    | $\pm 0.4$ |
| Equal Employment Opportunity Counselor   | 53  | 14.3%   | $\pm 4.0$ | 1.9                                    | ±0.3      |
| Equal Employment Opportunity Office  | 46  | 12.6%   | ±3.8      | 2.1                                    | ±0.3      |
| Office of Inspector General Hotline  | NR  | NR      | NR        | NR                                     | NR        |
| Office of Inspector General  | 7   | 1.8%    | $\pm 2.0$ | 2.1                                    | $\pm 1.3$ |
| Other Law Enforcement/Civil Authority not in the bureau  | NR  | NR      | NR        | NR                                     | NR        |
| Department of Interior Ethics/Bureau Ethics Office   | 12  | 3.3%    | ±2.4      | 1.7                                    | $\pm 0.5$ |
| National Park Service Law Enforcement/Park Police  | 33  | 9.1%    | ±3.4      | 1.1                                    | ±0.2      |
| Other  | 41  | 11.9%   | ±3.9      | 3.3                                    | $\pm 0.4$ |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Not at all Helpful, 2 = Somewhat Helpful, 3 = Moderately Helpful, 4 = Very Helpful, and 5 = Extremely Helpful. Note. The N for the mean score may be smaller than shown if not all respondents chose to provide a helpfulness rating.

An estimated 51.0% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of disability harassment within the past 12 months that had the greatest effect on them. Table 3.27 shows the results of them making an oral and/or written complaint/grievance/report.

Table 3.27 Results of Reporting the One Experience of Disability Harassment

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | N   | Percent | MoE       |
|--|-----|---------|-----------|
| a. The person I told took no action  |     |         |           |
| Yes  | 99  | 51.7%   | ±7.1      |
| No   | 33  | 17.1%   | ±6.1      |
| Don't Know   | 60  | 31.2%   | ±7.0      |
| b. The rules of harassment were explained to everyone in the workplace   |     |         |           |
| Yes  | 56  | 29.3%   | ±6.9      |
| No   | 106 | 55.8%   | ±7.2      |
| Don't Know   | 28  | 14.9%   | ±5.9      |
| c. A review/investigation/other assessment of the workplace was conducted by management                                    |     |         |           |
| Yes  | 16  | 8.3%    | ±4.9      |
| No   | 146 | 76.4%   | ±6.6      |
| Don't Know   | 29  | 15.3%   | ±5.9      |
| d. An investigation was conducted by a law enforcement official  |     |         |           |
| Yes  | NR  | NR      | NR        |
| No   | 163 | 85.6%   | $\pm 5.8$ |
| Don't Know   | 23  | 11.9%   | ±5.5      |
| e. Someone talked to the person(s) to ask him/her/them to change their behavior  |     |         |           |
| Yes  | 24  | 12.4%   | ±5.6      |
| No   | 118 | 62.1%   | ±7.2      |
| Don't Know   | 48  | 25.4%   | ±6.7      |
| f. My work station location or duties were changed to help me avoid the person(s)  |     |         |           |
| Yes  | 24  | 12.7%   | ±5.6      |
| No   | 164 | 86.7%   | ±5.7      |
| Don't Know   | NR  | NR      | NR        |
| g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them                                      |     |         |           |
| Yes  | 9   | 4.6%    | ±4.2      |
| No   | 178 | 94.1%   | ±4.4      |
| Don't Know   | NR  | NR      | NR        |
| h. There was some official career action taken against person(s) for the behavior  |     |         |           |
| Yes  | NR  | NR      | NR        |
| No   | 159 | 83.0%   | ±6.1      |
| Don't Know   | 30  | 15.5%   | ±5.9      |

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | N   | Percent | МоЕ       |
|--|-----|---------|-----------|
| i. The person(s) stopped the behavior  |     |         |           |
| Yes  | 31  | 16.5%   | ±6.0      |
| No   | 113 | 59.6%   | ±7.2      |
| Don't Know   | 45  | 23.9%   | ±6.6      |
| j. I was encouraged to drop the issue  |     |         |           |
| Yes  | 113 | 58.9%   | ±7.2      |
| No   | 60  | 31.0%   | $\pm 7.0$ |
| Don't Know   | 19  | 10.0%   | ±5.2      |
| k. I was discouraged from making an oral and/or written complaint/grievance/report   |     |         |           |
| Yes  | 116 | 60.3%   | $\pm 7.1$ |
| No   | 64  | 33.1%   | $\pm 7.0$ |
| Don't Know   | 13  | 6.5%    | ±4.5      |
| 1. The person(s) who did this took action against me for complaining   |     |         |           |
| Yes  | 64  | 33.4%   | $\pm 7.1$ |
| No   | 116 | 61.1%   | ±7.2      |
| Don't Know   | 10  | 5.4%    | ±4.3      |
| m. My coworkers treated me worse, avoided me, or blamed me for the problem   |     |         |           |
| Yes  | 47  | 24.3%   | ±6.6      |
| No   | 100 | 52.4%   | $\pm 7.1$ |
| Don't Know   | 44  | 23.3%   | ±6.6      |
| n. My leadership punished me for bringing it up  |     |         |           |
| Yes  | 64  | 33.2%   | $\pm 7.0$ |
| No   | 108 | 56.6%   | $\pm 7.2$ |
| Don't Know   | 19  | 10.1%   | ±5.2      |
| o. I was threatened with loss of employment  |     |         |           |
| Yes  | 39  | 20.3%   | ±6.4      |
| No   | 139 | 73.0%   | $\pm 6.8$ |
| Don't Know   | 13  | 6.7%    | ±4.6      |

An estimated 51.0% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of disability harassment within the past 12 months that had the greatest effect on them. Table 3.28 shows satisfaction with aspects of making an oral and/or written complaint/grievance/report.

Table 3.28 Satisfaction with Reporting of the One Experience of Disability Harassment

|  | N   | Satisfaction<br>mean score <sup>a</sup> | МоЕ       |
|--|-----|---|-----------|
| Q49 How satisfied were you with:   |     |   |           |
| The availability of information on how to file a complaint/grievance/report? | 192 | 2.4                                     | ±0.2      |
| How you were treated by personnel handling the complaint/grievance/report?   | 185 | 2.3                                     | $\pm 0.2$ |
| Actions taken by the person handling the complaint/grievance/report?         | 185 | 2.2                                     | $\pm 0.2$ |
| Being informed about the current status of the complaint/grievance/report?   | 185 | 2.3                                     | ±0.2      |
| The amount of time it took to address the complaint/grievance/report?        | 185 | 2.2                                     | ±0.2      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied.

An estimated 49.0% of employees indicated they did not make a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of disability harassment within the past 12 months that had the greatest effect on them. Table 3.29 shows the reasons why they chose not to make an oral and/or written complaint/grievance/report. The reason *I thought it might hurt my chances of being renewed or obtaining a permanent position* was only asked of term and temporary employees and the reason *I thought it might hurt my career* was only asked of permanent employees.

Table 3.29 Reasons for Not Reporting the One Experience of Disability Harassment

|  | N   | Percent | MoE       |
|--|-----|---------|-----------|
| Q50 Reasons for not making oral and/or written complaint/grievance/report about the behavior or experience |     |         |           |
| The behavior or experience stopped on its own  | 81  | 47.0%   | ±7.5      |
| I thought it was not serious enough to discuss or report   | 106 | 59.8%   | ±7.5      |
| I took care of it myself by confronting the person(s) who did it   | 62  | 36.0%   | ±7.5      |
| I took other actions to handle the situation   | 66  | 38.1%   | ±7.5      |
| I did not know who to report the behavior to and/or how to file a complaint                                | 30  | 16.9%   | ±6.3      |
| I did not want more people to know   | 67  | 37.4%   | ±7.4      |
| I was ashamed or embarrassed   | 61  | 33.5%   | ±7.3      |
| I did not want people to think less of me  | 80  | 44.1%   | ±7.4      |
| I thought other people would blame me  | 58  | 32.1%   | ±7.2      |
| I felt partially to blame  | 23  | 13.2%   | ±5.9      |
| I wanted to forget about it or move on   | 109 | 60.1%   | ±7.4      |
| I did not think anything would be done   | 83  | 46.3%   | ±7.4      |
| I did not think I would be believed  | 44  | 24.8%   | ±7.0      |
| I did not trust that the process would be fair   | 71  | 40.1%   | ±7.4      |
| I thought I might get in trouble for something I did   | 49  | 27.2%   | ±7.1      |
| I thought I would be labeled as a troublemaker   | 102 | 56.6%   | ±7.4      |
| I thought it might hurt my performance appraisal   | 58  | 32.6%   | ±7.3      |
| I thought it might hurt my chances of being renewed or obtaining permanent position                        | NR  | NR      | NR        |
| I was worried about potential negative consequences from leadership  | 85  | 46.9%   | ±7.4      |
| I was worried about potential negative consequences from my coworkers or peers                             | 74  | 41.4%   | ±7.4      |
| I thought it might hurt my career  | 70  | 44.9%   | $\pm 8.0$ |
| I did not want to hurt the person's/s' career/s or family/ies  | 39  | 21.7%   | ±6.7      |
| I was concerned for my physical safety   | 6   | 3.5%    | ±4.0      |
| I feared losing my job   | 43  | 23.5%   | ±6.8      |
| Some other reason  | 60  | 34.8%   | ±7.5      |

## 3.5 Characteristics of Sexual Orientation Harassment

Of employees who indicated experiencing some type of harassment or a sexual assault related behavior, 2.5% indicated the one behavior or experience that had the greatest effect on them was based on their sexual orientation. Table 3.30 presents characteristics of the one behavior or experience of age harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.30 Context of the One Experience of Sexual Orientation Harassment

|  | N   | Percent | МоЕ  |
|--|-----|---------|------|
| Q34 When did the specific type of behavior or experience occur?  |     |         |      |
| All of it occurred during work hours   | 106 | 59.3%   | ±7.4 |
| Most of it occurred during work hours; some off work hours   | 43  | 23.9%   | ±6.9 |
| Some of it occurred during work hours; most off work hours   | 27  | 15.3%   | ±6.1 |
| None of it occurred during work hours; all off work hours  | NR  | NR      | NR   |
| Q35 Did the specific behavior or experience occur while you were on travel?  |     |         |      |
| Yes  | NR  | NR      | NR   |
| No   | 176 | 98.4%   | ±3.4 |
| Q36 Where did the specific type of behavior or experience typically occur?   |     |         |      |
| At a work location or site   | 153 | 85.4%   | ±6.0 |
| At a work-sponsored social event   | 19  | 10.5%   | ±5.5 |
| At a non-work sponsored social event where coworkers were present  | NR  | NR      | NR   |
| At a permanent bureau/office supplied housing location, if applicable  | NR  | NR      | NR   |
| At a location outside the park/site  | NR  | NR      | NR   |
| Q37 You indicated that the behavior or experience typically occurred at a work location or site. Which of the following best describes the location or site? |     |         |      |
| At an indoor location (office setting)   | 90  | 58.9%   | ±8.1 |
| At an indoor location (shop or maintenance area)   | 53  | 34.6%   | ±8.0 |
| At an outdoor location (e.g., field site) that did not require an overnight stay   | 8   | 5.0%    | ±4.9 |
| At an outdoor location (e.g., field site) that required an overnight stay  | NR  | NR      | NR   |
| Q38 How often did the specific type of behavior or experience occur?   |     |         |      |
| Once   | 43  | 24.0%   | ±6.9 |
| Once a month or less   | 78  | 43.8%   | ±7.4 |
| 2-4 times a month  | 12  | 6.7%    | ±4.8 |
| Every few days   | 18  | 10.3%   | ±5.4 |
| Every day  | 27  | 15.2%   | ±6.1 |
| Q39 How long did the specific type of behavior or experience persist?  |     |         |      |
| It happened one time   | 71  | 39.7%   | ±7.4 |
| A week   | 5   | 3.0%    | ±3.9 |
| A month  | NR  | NR      | NR   |
| A few months   | 37  | 20.6%   | ±6.6 |
| A year or more   | 61  | 34.5%   | ±7.4 |

|   | N   | Percent | MoE       |
|---|-----|---------|-----------|
| Q40 How many people were involved?  |     |         |           |
| One person  | 62  | 34.4%   | ±7.3      |
| More than one person  | 117 | 65.6%   | ±7.3      |
| Q41 Was/were the person(s) who did this to you?                                       |     |         |           |
| Male  | 103 | 58.2%   | ±7.5      |
| Female  | 10  | 5.5%    | ±4.6      |
| Both males and females  | 64  | 36.3%   | ±7.4      |
| Q42 Was/were the person(s) who did this to you?                                       |     |         |           |
| Younger   | 9   | 4.9%    | ±4.4      |
| About my age  | 22  | 12.3%   | $\pm 5.8$ |
| Older   | 70  | 39.3%   | ±7.4      |
| Some were younger, older, and/or about my age   | 68  | 38.2%   | ±7.4      |
| Do not know   | 9   | 5.3%    | ±4.5      |
| Q43 Was/were the person(s) who did this to you any of the following?                  |     |         |           |
| Peer(s)/Coworker(s)   | 148 | 82.6%   | ±6.3      |
| Subordinate(s) or someone you supervise/manage  | 14  | 7.8%    | ±5.0      |
| Your Team lead(s) (current or former)   | 17  | 9.6%    | ±5.3      |
| Another Team lead(s) (current or former)  | 12  | 7.0%    | $\pm 4.8$ |
| Your Supervisor(s) (current or former)  | 59  | 33.2%   | ±7.3      |
| Another Supervisor(s) (current or former)   | 14  | 8.1%    | ±5.1      |
| Your Manager(s) (current or former)   | 19  | 10.7%   | ±5.5      |
| Another Manager(s) (current or former)  | 6   | 3.4%    | $\pm 4.0$ |
| Another federal employee  | 16  | 9.1%    | ±5.2      |
| A contractor  | NR  | NR      | NR        |
| A concessioner  | NR  | NR      | NR        |
| A park partner  | NR  | NR      | NR        |
| A park visitor  | 5   | 2.9%    | ±3.8      |
| Other   | NR  | NR      | NR        |
| Do not know   | 0   | 0.0%    | NA        |
| None selected   | NR  | NR      | NR        |
| Q44 Did your work role require you to continue to interact with this/these person(s)? |     |         |           |
| No, I did not have to interact with this/these person(s) at all                       | 11  | 6.3%    | $\pm 4.7$ |
| Yes, I had to or still have to interact with this/these person(s)                     | 165 | 93.7%   | ±4.7      |

Table 3.31 presents actions taken or outcomes resulting from the one behavior or experience of sexual orientation harassment within the past 12 months that had the greatest effect on them. Question 45d was only asked of permanent employees and question 45e was only asked of term and temporary employees. Results have been weighted to estimate the population in NPS.

Table 3.31 Results of the One Experience of Sexual Orientation Harassment

| Q45 As a result of the behavior or experience:  | N   | Percent     | MoE        |
|---|-----|-------------|------------|
| a. Did you request a transfer or change of assignment?                                |     | <del></del> |            |
| Yes   | NR  | NR          | NR         |
| No  | 175 | 97.9%       | ±3.6       |
| Don't Know  | 0   | 0.0%        | NA         |
| b. Did you take steps to leave your organization?                                     |     |             |            |
| Yes   | 13  | 7.5%        | ±5.1       |
| No  | 156 | 92.5%       | ±5.1       |
| Don't Know  | 0   | 0.0%        | NA         |
| c. Did it make it harder to complete your work or do your job?                        |     |             |            |
| Yes   | 95  | 53.3%       | ±7.4       |
| No  | 81  | 45.3%       | ±7.4       |
| Don't Know  | NR  | NR          | NR         |
| d. Did it negatively affect your performance evaluation or promotion potential?       |     |             |            |
| Yes   | 46  | 35.4%       | $\pm 8.7$  |
| No  | 76  | 59.2%       | $\pm 8.8$  |
| Don't Know  | 7   | 5.3%        | ±5.6       |
| e. Did it negatively affect your performance evaluation/renewal/permanent employment? |     |             |            |
| Yes   | 25  | 49.0%       | $\pm 14.0$ |
| No  | 21  | 42.2%       | ±14.4      |
| Don't Know  | NR  | NR          | NR         |
| f. Did it cause arguments or damage interpersonal relations at work?                  |     |             |            |
| Yes   | 109 | 60.6%       | ±7.4       |
| No  | 60  | 33.6%       | ±7.3       |
| Don't Know  | 10  | 5.8%        | ±4.6       |
| g. Did it damage your relationship with coworkers, supervisors, or managers?          |     |             |            |
| Yes   | 104 | 57.8%       | ±7.4       |
| No  | 68  | 38.1%       | ±7.4       |
| Don't Know  | 7   | 4.1%        | ±4.2       |
| h. Did it damage other personal relationships?  |     |             |            |
| Yes   | 41  | 22.7%       | ±6.8       |
| No  | 135 | 75.4%       | ±6.9       |
| Don't Know  | NR  | NR          | NR         |

| Q45 As a result of the behavior or experience:                                     | N   | Percent | MoE  |
|--|-----|---------|------|
| i. Did it cause you to call in sick or take other type of leave?                   |     |         |      |
| Yes  | 42  | 23.3%   | ±6.8 |
| No   | 137 | 76.7%   | ±6.8 |
| Don't Know   | 0   | 0.0%    | NA   |
| j. Did you seek any type of medical attention?                                     |     |         |      |
| Yes  | 10  | 5.6%    | ±4.6 |
| No   | 166 | 93.0%   | ±4.9 |
| Don't Know   | NR  | NR      | NR   |
| k. Did you seek counseling from a religious leader/counselor/health care provider? |     |         |      |
| Yes  | 35  | 19.8%   | ±6.6 |
| No   | 144 | 80.2%   | ±6.6 |
| Don't Know   | 0   | 0.0%    | NA   |
| 1. Did you consider leaving the bureau?  |     |         |      |
| Yes  | 86  | 48.3%   | ±7.4 |
| No   | 92  | 51.2%   | ±7.4 |
| Don't Know   | NR  | NR      | NR   |

Table 3.32 shows with whom the employees discussed the one behavior or experience of sexual orientation harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.32 Discussion of the One Experience of Sexual Orientation Harassment

|                                    | N   | Percent | MoE       |
|------------------------------------|-----|---------|-----------|
| Q46 Discussed the experience with: |     |         |           |
| The person(s) involved             | 95  | 55.6%   | ±7.6      |
| My coworkers                       | 126 | 71.5%   | $\pm 7.2$ |
| My team leader                     | 38  | 21.8%   | $\pm 6.8$ |
| My supervisor                      | 72  | 41.3%   | ±7.5      |
| My manager                         | 25  | 14.2%   | ±6.1      |
| A senior leader                    | 13  | 7.3%    | $\pm 5.0$ |
| Another employee in my bureau      | 117 | 67.1%   | ±7.4      |
| Someone from another bureau/office | 25  | 14.4%   | ±6.2      |

Table 3.33 shows to which resource, if any, employees made a complaint/grievance/ report, either orally or in writing, to address the one behavior or experience of sexual orientation harassment within the past 12 months that had the greatest effect on them. For each resource they contacted, employees were asked to rate the helpfulness of that resource. Results have been weighted to estimate the population in NPS.

Table 3.33 Resources for Making Complaint of the One Experience of Sexual Orientation Harassment

|  | N  | Percent | МоЕ       | Helpfulness<br>mean score <sup>a</sup> | МоЕ       |
|--|----|---------|-----------|--|-----------|
| Q47 As a result of the behavior or experience, did you make a complaint/grievance/report, either orally or in writing, to address the behavior or experience using any of the following resources? |    |         |           |  |           |
| Supervisor or Manager  | 63 | 35.8%   | ±7.4      | 1.4                                    | ±0.2      |
| Employee Assistance Program (EAP)  | NR | NR      | NR        | NR                                     | NR        |
| Ombudsman (if applicable)  | NR | NR      | NR        | NR                                     | NR        |
| CADR Office, CORE PLUS   | 5  | 3.1%    | ±3.9      | 1.0                                    | $\pm 0.0$ |
| Employee & Labor Relations (Human Resources)   | 9  | 5.3%    | $\pm 4.5$ | 1.8                                    | ±0.6      |
| Union (if applicable)  | NR | NR      | NR        | NR                                     | NR        |
| Equal Employment Opportunity Counselor   | NR | NR      | NR        | NR                                     | NR        |
| Equal Employment Opportunity Office  | NR | NR      | NR        | NR                                     | NR        |
| Office of Inspector General Hotline  | 0  | 0.0%    | NA        | NA                                     | NA        |
| Office of Inspector General  | 0  | 0.0%    | NA        | NA                                     | NA        |
| Other Law Enforcement/Civil Authority not in the bureau  | NR | NR      | NR        | NR                                     | NR        |
| Department of Interior Ethics/Bureau Ethics Office   | 0  | 0.0%    | NA        | NA                                     | NA        |
| National Park Service Law Enforcement/Park Police  | 7  | 4.2%    | ±4.3      | 2.9                                    | ±0.9      |
| Other  | 8  | 5.2%    | $\pm 4.8$ | 2.6                                    | ±1.2      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Not at all Helpful, 2 = Somewhat Helpful, 3 = Moderately Helpful, 4 = Very Helpful, and 5 = Extremely Helpful. Note. The N for the mean score may be smaller than shown if not all respondents chose to provide a helpfulness rating.

An estimated 38.9% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of sexual orientation harassment within the past 12 months that had the greatest effect on them. Table 3.34 shows the results of them making an oral and/or written complaint/grievance/report.

Table 3.34 Results of Reporting the One Experience of Sexual Orientation Harassment

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | N  | Percent | MoE        |
|--|----|---------|------------|
| a. The person I told took no action  |    |         |            |
| Yes  | 37 | 53.4%   | $\pm 12.0$ |
| No   | 12 | 18.0%   | ±11.2      |
| Don't Know   | 20 | 28.7%   | $\pm 12.0$ |
| b. The rules of harassment were explained to everyone in the workplace   |    |         |            |
| Yes  | 30 | 44.6%   | $\pm 12.3$ |
| No   | 28 | 41.6%   | $\pm 12.3$ |
| Don't Know   | 9  | 13.8%   | $\pm 10.8$ |
| c. A review/investigation/other assessment of the workplace was conducted by management                                    |    |         |            |
| Yes  | 9  | 12.7%   | ±10.6      |
| No   | 53 | 78.1%   | $\pm 11.7$ |
| Don't Know   | 6  | 9.2%    | ±9.9       |
| d. An investigation was conducted by a law enforcement official  |    |         |            |
| Yes  | NR | NR      | NR         |
| No   | 58 | 85.6%   | ±10.9      |
| Don't Know   | 7  | 10.9%   | ±10.3      |
| e. Someone talked to the person(s) to ask him/her/them to change their behavior  |    |         |            |
| Yes  | 13 | 19.4%   | ±11.5      |
| No   | 29 | 42.6%   | $\pm 12.3$ |
| Don't Know   | 26 | 38.0%   | ±12.4      |
| f. My work station location or duties were changed to help me avoid the person(s)  |    |         |            |
| Yes  | 14 | 20.4%   | $\pm 11.7$ |
| No   | 51 | 76.7%   | $\pm 12.0$ |
| Don't Know   | NR | NR      | NR         |
| g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them                                      |    |         |            |
| Yes  | 6  | 9.6%    | $\pm 10.1$ |
| No   | 48 | 72.5%   | $\pm 12.3$ |
| Don't Know   | 12 | 17.9%   | ±11.5      |
| h. There was some official career action taken against person(s) for the behavior  |    |         |            |
| Yes  | NR | NR      | NR         |
| No   | 47 | 71.3%   | ±12.4      |
| Don't Know   | 15 | 23.7%   | ±12.1      |

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | N  | Percent | МоЕ        |
|--|----|---------|------------|
| i. The person(s) stopped the behavior  |    |         |            |
| Yes  | 9  | 12.8%   | ±10.6      |
| No   | 50 | 74.1%   | ±12.0      |
| Don't Know   | 9  | 13.2%   | $\pm 10.7$ |
| j. I was encouraged to drop the issue  |    |         |            |
| Yes  | 43 | 64.2%   | ±12.4      |
| No   | 24 | 35.8%   | ±12.4      |
| Don't Know   | 0  | 0.0%    | NA         |
| k. I was discouraged from making an oral and/or written complaint/grievance/report   |    |         |            |
| Yes  | 13 | 19.1%   | $\pm 11.5$ |
| No   | 54 | 79.4%   | ±11.6      |
| Don't Know   | NR | NR      | NR         |
| 1. The person(s) who did this took action against me for complaining   |    |         |            |
| Yes  | 18 | 27.0%   | ±12.1      |
| No   | 45 | 67.0%   | $\pm 12.3$ |
| Don't Know   | NR | NR      | NR         |
| m. My coworkers treated me worse, avoided me, or blamed me for the problem   |    |         |            |
| Yes  | 43 | 63.1%   | ±12.4      |
| No   | 24 | 35.5%   | $\pm 12.4$ |
| Don't Know   | NR | NR      | NR         |
| n. My leadership punished me for bringing it up  |    |         |            |
| Yes  | 35 | 52.1%   | ±12.1      |
| No   | 27 | 40.1%   | ±12.4      |
| Don't Know   | 5  | 7.8%    | ±9.6       |
| o. I was threatened with loss of employment  |    |         |            |
| Yes  | NR | NR      | NR         |
| No   | 60 | 89.7%   | ±10.1      |
| Don't Know   | NR | NR      | NR         |

An estimated 38.9% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of sexual orientation harassment within the past 12 months that had the greatest effect on them. Table 3.35 shows satisfaction with aspects of making an oral and/or written complaint/grievance/report.

Table 3.35 Satisfaction with Reporting of the One Experience of Sexual Orientation Harassment

|  | N  | Satisfaction<br>mean score <sup>a</sup> | МоЕ       |
|--|----|---|-----------|
| Q49 How satisfied were you with:   |    |   |           |
| The availability of information on how to file a complaint/grievance/report? | 67 | 2.8                                     | ±0.2      |
| How you were treated by personnel handling the complaint/grievance/report?   | 69 | 2.6                                     | $\pm 0.2$ |
| Actions taken by the person handling the complaint/grievance/report?         | 69 | 2.4                                     | $\pm 0.2$ |
| Being informed about the current status of the complaint/grievance/report?   | 67 | 2.4                                     | ±0.2      |
| The amount of time it took to address the complaint/grievance/report?        | 67 | 2.3                                     | ±0.2      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied.

An estimated 61.1% of employees indicated they did not make a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of sexual orientation harassment within the past 12 months that had the greatest effect on them. Table 3.36 shows the reasons why they chose not to make an oral and/or written complaint/grievance/report. The reason *I thought it might hurt my chances of being renewed or obtaining a permanent position* was only asked of term and temporary employees and the reason *I thought it might hurt my career* was only asked of permanent employees.

Table 3.36 Reasons for Not Reporting the One Experience of Sexual Orientation Harassment

|  | N  | Percent | MoE       |
|--|----|---------|-----------|
| Q50 Reasons for not making oral and/or written complaint/grievance/report about the behavior or experience |    |         |           |
| The behavior or experience stopped on its own  | 41 | 37.8%   | ±9.7      |
| I thought it was not serious enough to discuss or report   | 83 | 76.4%   | ±9.0      |
| I took care of it myself by confronting the person(s) who did it   | 35 | 32.6%   | ±9.6      |
| I took other actions to handle the situation   | 14 | 12.9%   | ±7.9      |
| I did not know who to report the behavior to and/or how to file a complaint                                | 26 | 23.8%   | ±9.1      |
| I did not want more people to know   | 51 | 47.8%   | ±9.6      |
| I was ashamed or embarrassed   | 34 | 31.7%   | ±9.5      |
| I did not want people to think less of me  | 52 | 48.4%   | ±9.6      |
| I thought other people would blame me  | 30 | 27.5%   | ±9.3      |
| I felt partially to blame  | 13 | 12.0%   | ±7.8      |
| I wanted to forget about it or move on   | 82 | 75.4%   | ±9.1      |
| I did not think anything would be done   | 55 | 51.2%   | ±9.5      |
| I did not think I would be believed  | 30 | 27.7%   | ±9.3      |
| I did not trust that the process would be fair   | 41 | 38.1%   | ±9.7      |
| I thought I might get in trouble for something I did   | 19 | 17.6%   | $\pm 8.5$ |
| I thought I would be labeled as a troublemaker   | 51 | 47.0%   | ±9.6      |
| I thought it might hurt my performance appraisal   | 26 | 23.9%   | ±9.1      |
| I thought it might hurt my chances of being renewed or obtaining permanent position                        | 9  | 27.9%   | ±18.4     |
| I was worried about potential negative consequences from leadership  | 44 | 40.9%   | $\pm 9.7$ |
| I was worried about potential negative consequences from my coworkers or peers                             | 47 | 43.4%   | ±9.7      |
| I thought it might hurt my career  | 25 | 34.3%   | ±11.7     |
| I did not want to hurt the person's/s' career/s or family/ies  | 36 | 32.9%   | ±9.5      |
| I was concerned for my physical safety   | 6  | 5.5%    | ±6.4      |
| I feared losing my job   | 23 | 21.0%   | $\pm 8.9$ |
| Some other reason  | 58 | 53.7%   | ±9.6      |

## 3.6 Characteristics of Sexual/Gender Harassment

Of employees who indicated experiencing some type of harassment or a sexual assault related behavior, 31.1% indicated the one behavior or experience that had the greatest effect on them was based on their sex/gender. Table 3.37 presents characteristics of the one behavior or experience of sexual/gender harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.37 Context of the One Experience of Sexual/Gender Harassment

|  | N     | Percent | MoE       |
|--|-------|---------|-----------|
| Q34 When did the specific type of behavior or experience occur?  |       |         |           |
| All of it occurred during work hours   | 1,724 | 78.8%   | $\pm 1.8$ |
| Most of it occurred during work hours; some off work hours   | 300   | 13.7%   | ±1.5      |
| Some of it occurred during work hours; most off work hours   | 133   | 6.1%    | ±1.1      |
| None of it occurred during work hours; all off work hours  | 31    | 1.4%    | ±0.6      |
| Q35 Did the specific behavior or experience occur while you were on travel?  |       |         |           |
| Yes  | 149   | 6.8%    | ±1.1      |
| No   | 2,037 | 93.2%   | ±1.1      |
| Q36 Where did the specific type of behavior or experience typically occur?   |       |         |           |
| At a work location or site   | 1,989 | 91.3%   | ±1.3      |
| At a work-sponsored social event   | 26    | 1.2%    | ±0.6      |
| At a non-work sponsored social event where coworkers were present  | 41    | 1.9%    | $\pm 0.7$ |
| At a permanent bureau/office supplied housing location, if applicable  | 33    | 1.5%    | ±0.6      |
| At a location outside the park/site  | 88    | 4.0%    | ±0.9      |
| Q37 You indicated that the behavior or experience typically occurred at a work location or site. Which of the following best describes the location or site? |       |         |           |
| At an indoor location (office setting)   | 1,343 | 67.8%   | ±2.1      |
| At an indoor location (shop or maintenance area)   | 223   | 11.3%   | ±1.5      |
| At an outdoor location (e.g., field site) that did not require an overnight stay   | 372   | 18.8%   | ±1.8      |
| At an outdoor location (e.g., field site) that required an overnight stay  | 41    | 2.1%    | ±0.7      |
| Q38 How often did the specific type of behavior or experience occur?   |       |         |           |
| Once   | 740   | 34.3%   | ±2.0      |
| Once a month or less   | 912   | 42.2%   | ±2.1      |
| 2-4 times a month  | 291   | 13.5%   | ±1.5      |
| Every few days   | 173   | 8.0%    | ±1.2      |
| Every day  | 45    | 2.1%    | ±0.7      |
| Q39 How long did the specific type of behavior or experience persist?  |       |         |           |
| It happened one time   | 990   | 46.4%   | ±2.1      |
| A week   | 110   | 5.1%    | ±1.0      |
| A month  | 44    | 2.1%    | ±0.7      |
| A few months   | 350   | 16.4%   | ±1.6      |
| A year or more   | 641   | 30.0%   | ±2.0      |

|   | N     | Percent | MoE       |
|---|-------|---------|-----------|
| Q40 How many people were involved?  |       |         |           |
| One person  | 1,441 | 66.3%   | ±2.0      |
| More than one person  | 733   | 33.7%   | ±2.0      |
| Q41 Was/were the person(s) who did this to you?                                       |       |         |           |
| Male  | 1,733 | 80.2%   | ±1.7      |
| Female  | 276   | 12.8%   | ±1.5      |
| Both males and females  | 152   | 7.0%    | ±1.2      |
| Q42 Was/were the person(s) who did this to you?                                       |       |         |           |
| Younger   | 209   | 9.7%    | ±1.3      |
| About my age  | 511   | 23.6%   | $\pm 1.8$ |
| Older   | 1,163 | 53.7%   | $\pm 2.1$ |
| Some were younger, older, and/or about my age   | 238   | 11.0%   | $\pm 1.4$ |
| Do not know   | 44    | 2.0%    | $\pm 0.7$ |
| Q43 Was/were the person(s) who did this to you any of the following?                  |       |         |           |
| Peer(s)/Coworker(s)   | 1,309 | 59.8%   | $\pm 2.1$ |
| Subordinate(s) or someone you supervise/manage  | 98    | 4.5%    | $\pm 1.0$ |
| Your Team lead(s) (current or former)   | 152   | 6.9%    | ±1.1      |
| Another Team lead(s) (current or former)  | 124   | 5.7%    | ±1.1      |
| Your Supervisor(s) (current or former)  | 419   | 19.1%   | $\pm 1.7$ |
| Another Supervisor(s) (current or former)   | 230   | 10.5%   | $\pm 1.4$ |
| Your Manager(s) (current or former)   | 208   | 9.5%    | ±1.3      |
| Another Manager(s) (current or former)  | 163   | 7.4%    | ±1.2      |
| Another federal employee  | 188   | 8.6%    | ±1.3      |
| A contractor  | 61    | 2.8%    | $\pm 0.8$ |
| A concessioner  | 40    | 1.8%    | $\pm 0.7$ |
| A park partner  | 106   | 4.9%    | $\pm 1.0$ |
| A park visitor  | 193   | 8.8%    | ±1.3      |
| Other   | 42    | 1.9%    | $\pm 0.7$ |
| Do not know   | 9     | 0.4%    | ±0.4      |
| None selected   | 31    | 1.4%    | ±0.6      |
| Q44 Did your work role require you to continue to interact with this/these person(s)? |       |         |           |
| No, I did not have to interact with this/these person(s) at all                       | 307   | 14.2%   | ±1.5      |
| Yes, I had to or still have to interact with this/these person(s)                     | 1,851 | 85.8%   | ±1.5      |

Table 3.38 presents actions taken or outcomes resulting from the one behavior or experience of sexual/gender harassment within the past 12 months that had the greatest effect on them. Question 45d was only asked of permanent employees and question 45e was only asked of term and temporary employees. Results have been weighted to estimate the population in NPS.

Table 3.38 Results of the One Experience of Sexual/Gender Harassment

| Q45 As a result of the behavior or experience:  | N     | Percent | MoE       |
|---|-------|---------|-----------|
| a. Did you request a transfer or change of assignment?                                |       |         |           |
| Yes   | 130   | 6.0%    | ±1.1      |
| No  | 2,036 | 93.6%   | ±1.1      |
| Don't Know  | 9     | 0.4%    | $\pm 0.4$ |
| b. Did you take steps to leave your organization?                                     |       |         |           |
| Yes   | 251   | 11.5%   | ±1.4      |
| No  | 1,910 | 87.9%   | ±1.4      |
| Don't Know  | 13    | 0.6%    | ±0.4      |
| c. Did it make it harder to complete your work or do your job?                        |       |         |           |
| Yes   | 892   | 40.9%   | $\pm 2.1$ |
| No  | 1,227 | 56.3%   | $\pm 2.1$ |
| Don't Know  | 59    | 2.7%    | $\pm 0.8$ |
| d. Did it negatively affect your performance evaluation or promotion potential?       |       |         |           |
| Yes   | 274   | 15.9%   | $\pm 1.8$ |
| No  | 1,315 | 76.3%   | $\pm 2.1$ |
| Don't Know  | 133   | 7.7%    | ±1.4      |
| e. Did it negatively affect your performance evaluation/renewal/permanent employment? |       |         |           |
| Yes   | 57    | 13.0%   | ±3.5      |
| No  | 359   | 81.4%   | ±3.9      |
| Don't Know  | 25    | 5.6%    | $\pm 2.6$ |
| f. Did it cause arguments or damage interpersonal relations at work?                  |       |         |           |
| Yes   | 753   | 34.7%   | $\pm 2.0$ |
| No  | 1,308 | 60.3%   | $\pm 2.1$ |
| Don't Know  | 109   | 5.0%    | $\pm 1.0$ |
| g. Did it damage your relationship with coworkers, supervisors, or managers?          |       |         |           |
| Yes   | 742   | 34.2%   | $\pm 2.0$ |
| No  | 1,299 | 59.9%   | $\pm 2.1$ |
| Don't Know  | 128   | 5.9%    | ±1.1      |
| h. Did it damage other personal relationships?  |       |         |           |
| Yes   | 218   | 10.1%   | ±1.3      |
| No  | 1,892 | 87.7%   | ±1.5      |
| Don't Know  | 47    | 2.2%    | $\pm 0.7$ |

| Q45 As a result of the behavior or experience:                                     | N     | Percent | MoE       |
|--|-------|---------|-----------|
| i. Did it cause you to call in sick or take other type of leave?                   |       |         |           |
| Yes  | 366   | 16.9%   | ±1.6      |
| No   | 1,772 | 81.9%   | ±1.7      |
| Don't Know   | 25    | 1.1%    | $\pm 0.5$ |
| j. Did you seek any type of medical attention?                                     |       |         |           |
| Yes  | 125   | 5.8%    | ±1.1      |
| No   | 2,028 | 93.6%   | ±1.1      |
| Don't Know   | 14    | 0.6%    | ±0.4      |
| k. Did you seek counseling from a religious leader/counselor/health care provider? |       |         |           |
| Yes  | 322   | 14.9%   | ±1.6      |
| No   | 1,835 | 84.6%   | ±1.6      |
| Don't Know   | 12    | 0.6%    | $\pm 0.4$ |
| 1. Did you consider leaving the bureau?  |       |         |           |
| Yes  | 597   | 27.5%   | ±1.9      |
| No   | 1,551 | 71.5%   | ±1.9      |
| Don't Know   | 20    | 0.9%    | ±0.5      |

Table 3.39 shows with whom the employees discussed the one behavior or experience of sexual/gender harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.39 Discussion of the One Experience of Sexual/Gender Harassment

|                                    | N     | Percent | MoE       |
|------------------------------------|-------|---------|-----------|
| Q46 Discussed the experience with: |       |         |           |
| The person(s) involved             | 686   | 33.6%   | ±2.1      |
| My coworkers                       | 1,380 | 64.2%   | ±2.1      |
| My team leader                     | 396   | 18.9%   | ±1.7      |
| My supervisor                      | 804   | 37.9%   | ±2.1      |
| My manager                         | 444   | 21.3%   | $\pm 1.8$ |
| A senior leader                    | 276   | 13.3%   | ±1.5      |
| Another employee in my bureau      | 1,206 | 57.5%   | ±2.1      |
| Someone from another bureau/office | 248   | 12.1%   | ±1.5      |

Table 3.40 shows to which resource, if any, employees made a complaint/grievance/ report, either orally or in writing, to address the one behavior or experience of sexual/gender harassment within the past 12 months that had the greatest effect on them. For each resource they contacted, employees were asked to rate the helpfulness of that resource. Results have been weighted to estimate the population in NPS.

Table 3.40 Resources for Making Complaint of the One Experience of Sexual/Gender Harassment

|  | N   | Percent | МоЕ       | Helpfulness<br>mean score <sup>a</sup> | МоЕ       |
|--|-----|---------|-----------|--|-----------|
| Q47 As a result of the behavior or experience, did you make a complaint/grievance/report, either orally or in writing, to address the behavior or experience using any of the following resources? |     |         |           |  |           |
| Supervisor or Manager  | 468 | 21.7%   | $\pm 1.8$ | 2.3                                    | $\pm 0.1$ |
| Employee Assistance Program (EAP)  | 96  | 4.5%    | ±1.0      | 2.6                                    | ±0.3      |
| Ombudsman (if applicable)  | 17  | 0.8%    | $\pm 0.5$ | 2.6                                    | ±0.6      |
| CADR Office, CORE PLUS   | 26  | 1.2%    | ±0.6      | 1.4                                    | ±0.3      |
| Employee & Labor Relations (Human Resources)   | 99  | 4.6%    | $\pm 1.0$ | 2.0                                    | ±0.3      |
| Union (if applicable)  | 28  | 1.3%    | ±0.6      | 2.3                                    | $\pm 0.4$ |
| Equal Employment Opportunity Counselor   | 87  | 4.1%    | ±0.9      | 2.1                                    | ±0.2      |
| Equal Employment Opportunity Office  | 57  | 2.7%    | $\pm 0.8$ | 2.1                                    | ±0.3      |
| Office of Inspector General Hotline  | 7   | 0.3%    | $\pm 0.4$ | 2.5                                    | $\pm 1.1$ |
| Office of Inspector General  | 19  | 0.9%    | $\pm 0.5$ | 2.4                                    | ±0.6      |
| Other Law Enforcement/Civil Authority not in the bureau  | 11  | 0.5%    | $\pm 0.4$ | 2.9                                    | $\pm 1.0$ |
| Department of Interior Ethics/Bureau Ethics Office   | 19  | 0.9%    | $\pm 0.5$ | 1.7                                    | $\pm 0.2$ |
| National Park Service Law Enforcement/Park Police  | 62  | 2.9%    | $\pm 0.8$ | 2.9                                    | ±0.3      |
| Other  | 70  | 3.4%    | ±0.9      | 2.9                                    | ±0.3      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Not at all Helpful, 2 = Somewhat Helpful, 3 = Moderately Helpful, 4 = Very Helpful, and 5 = Extremely Helpful. Note. The N for the mean score may be smaller than shown if not all respondents chose to provide a helpfulness rating.

An estimated 27.3% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of sexual/gender harassment within the past 12 months that had the greatest effect on them. Table 3.41 shows the results of them making an oral and/or written complaint/grievance/report.

Table 3.41 Results of Reporting the One Experience of Sexual/Gender Harassment

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | N   | Percent | MoE       |
|--|-----|---------|-----------|
| a. The person I told took no action  |     |         |           |
| Yes  | 224 | 38.2%   | ±4.0      |
| No   | 238 | 40.7%   | ±4.0      |
| Don't Know   | 123 | 21.0%   | ±3.5      |
| b. The rules of harassment were explained to everyone in the workplace   |     |         |           |
| Yes  | 182 | 31.1%   | ±3.9      |
| No   | 342 | 58.6%   | ±4.1      |
| Don't Know   | 60  | 10.3%   | ±2.7      |
| c. A review/investigation/other assessment of the workplace was conducted by management                                    |     |         |           |
| Yes  | 108 | 18.6%   | ±3.4      |
| No   | 395 | 68.0%   | ±3.9      |
| Don't Know   | 78  | 13.4%   | ±3.0      |
| d. An investigation was conducted by a law enforcement official  |     |         |           |
| Yes  | 46  | 8.0%    | ±2.5      |
| No   | 488 | 84.0%   | ±3.2      |
| Don't Know   | 47  | 8.1%    | ±2.5      |
| e. Someone talked to the person(s) to ask him/her/them to change their behavior  |     |         |           |
| Yes  | 247 | 42.5%   | ±4.1      |
| No   | 191 | 32.9%   | ±3.9      |
| Don't Know   | 143 | 24.6%   | ±3.7      |
| f. My work station location or duties were changed to help me avoid the person(s)  |     |         |           |
| Yes  | 61  | 10.4%   | $\pm 2.8$ |
| No   | 506 | 86.9%   | ±3.0      |
| Don't Know   | 16  | 2.7%    | ±1.7      |
| g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them                                      |     |         |           |
| Yes  | 44  | 7.7%    | ±2.5      |
| No   | 511 | 88.7%   | ±2.9      |
| Don't Know   | 21  | 3.6%    | ±1.9      |
| h. There was some official career action taken against person(s) for the behavior  |     |         |           |
| Yes  | 26  | 4.6%    | ±2.1      |
| No   | 452 | 78.7%   | ±3.6      |
| Don't Know   | 96  | 16.7%   | ±3.3      |

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | N   | Percent | MoE       |
|--|-----|---------|-----------|
| i. The person(s) stopped the behavior  |     |         |           |
| Yes  | 130 | 22.5%   | ±3.6      |
| No   | 332 | 57.6%   | ±4.1      |
| Don't Know   | 114 | 19.9%   | ±3.5      |
| j. I was encouraged to drop the issue  |     |         |           |
| Yes  | 171 | 29.4%   | ±3.8      |
| No   | 389 | 66.9%   | ±3.9      |
| Don't Know   | 22  | 3.7%    | ±1.9      |
| k. I was discouraged from making an oral and/or written complaint/grievance/report   |     |         |           |
| Yes  | 182 | 31.3%   | ±3.9      |
| No   | 377 | 64.9%   | $\pm 4.0$ |
| Don't Know   | 22  | 3.7%    | ±1.9      |
| 1. The person(s) who did this took action against me for complaining   |     |         |           |
| Yes  | 191 | 32.8%   | ±3.9      |
| No   | 348 | 59.9%   | ±4.1      |
| Don't Know   | 43  | 7.3%    | $\pm 2.4$ |
| m. My coworkers treated me worse, avoided me, or blamed me for the problem   |     |         |           |
| Yes  | 164 | 28.4%   | $\pm 3.8$ |
| No   | 386 | 66.9%   | $\pm 4.0$ |
| Don't Know   | 27  | 4.6%    | $\pm 2.1$ |
| n. My leadership punished me for bringing it up  |     |         |           |
| Yes  | 139 | 23.8%   | ±3.6      |
| No   | 407 | 69.9%   | ±3.9      |
| Don't Know   | 37  | 6.4%    | ±2.3      |
| o. I was threatened with loss of employment  |     |         |           |
| Yes  | 67  | 11.6%   | ±2.9      |
| No   | 488 | 84.1%   | ±3.2      |
| Don't Know   | 25  | 4.4%    | ±2.0      |

An estimated 27.3% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of sexual/gender harassment within the past 12 months that had the greatest effect on them. Table 3.42 shows satisfaction with aspects of making an oral and/or written complaint/grievance/report.

Table 3.42 Satisfaction with Reporting of the One Experience of Sexual/Gender Harassment

|  | N   | Satisfaction<br>mean score <sup>a</sup> | МоЕ       |
|--|-----|---|-----------|
| Q49 How satisfied were you with:   |     |   |           |
| The availability of information on how to file a complaint/grievance/report? | 585 | 2.7                                     | $\pm 0.1$ |
| How you were treated by personnel handling the complaint/grievance/report?   | 575 | 2.9                                     | $\pm 0.1$ |
| Actions taken by the person handling the complaint/grievance/report?         | 579 | 2.6                                     | $\pm 0.1$ |
| Being informed about the current status of the complaint/grievance/report?   | 573 | 2.6                                     | $\pm 0.1$ |
| The amount of time it took to address the complaint/grievance/report?        | 574 | 2.7                                     | ±0.1      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied.

An estimated 72.7% of employees indicated they did not make a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of sexual/gender harassment within the past 12 months that had the greatest effect on them. Table 3.43 shows the reasons why they chose not to make an oral and/or written complaint/grievance/report. The reason *I thought it might hurt my chances of being renewed or obtaining a permanent position* was only asked of term and temporary employees and the reason *I thought it might hurt my career* was only asked of permanent employees.

Table 3.43 Reasons for Not Reporting the One Experience of Sexual/Gender Harassment

|  | N     | Percent | МоЕ       |
|--|-------|---------|-----------|
| Q50 Reasons for not making oral and/or written complaint/grievance/report about the behavior or experience |       |         |           |
| The behavior or experience stopped on its own  | 746   | 48.6%   | $\pm 2.5$ |
| I thought it was not serious enough to discuss or report   | 1,126 | 72.8%   | $\pm 2.3$ |
| I took care of it myself by confronting the person(s) who did it   | 479   | 31.2%   | $\pm 2.4$ |
| I took other actions to handle the situation   | 562   | 36.9%   | $\pm 2.5$ |
| I did not know who to report the behavior to and/or how to file a complaint                                | 152   | 10.1%   | ±1.6      |
| I did not want more people to know   | 376   | 24.6%   | $\pm 2.2$ |
| I was ashamed or embarrassed   | 203   | 13.3%   | $\pm 1.8$ |
| I did not want people to think less of me  | 361   | 23.7%   | $\pm 2.2$ |
| I thought other people would blame me  | 261   | 17.1%   | $\pm 2.0$ |
| I felt partially to blame  | 115   | 7.6%    | $\pm 1.4$ |
| I wanted to forget about it or move on   | 803   | 52.0%   | $\pm 2.5$ |
| I did not think anything would be done   | 715   | 47.5%   | $\pm 2.5$ |
| I did not think I would be believed  | 253   | 16.9%   | $\pm 2.0$ |
| I did not trust that the process would be fair   | 484   | 32.2%   | $\pm 2.4$ |
| I thought I might get in trouble for something I did   | 171   | 11.4%   | ±1.7      |
| I thought I would be labeled as a troublemaker   | 644   | 42.6%   | $\pm 2.5$ |
| I thought it might hurt my performance appraisal   | 279   | 18.2%   | $\pm 2.0$ |
| I thought it might hurt my chances of being renewed or obtaining permanent position                        | 57    | 19.3%   | ±4.9      |
| I was worried about potential negative consequences from leadership  | 415   | 26.9%   | $\pm 2.3$ |
| I was worried about potential negative consequences from my coworkers or peers                             | 390   | 25.5%   | ±2.2      |
| I thought it might hurt my career  | 405   | 33.2%   | $\pm 2.7$ |
| I did not want to hurt the person's/s' career/s or family/ies  | 377   | 24.6%   | ±2.2      |
| I was concerned for my physical safety   | 34    | 2.2%    | ±0.9      |
| I feared losing my job   | 131   | 8.5%    | ±1.5      |
| Some other reason  | 669   | 44.1%   | ±2.5      |

## 3.7 Characteristics of Harassment Based on Unknown Reasons

Of employees who indicated experiencing some type of harassment or a sexual assault related behavior, 27.7% indicated the one behavior or experience that had the greatest effect on them was based on reasons unknown to them. Table 3.44 presents characteristics of the one behavior or experience of harassment based on unknown reasons within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.44 Context of the One Experience of Harassment Based on Unknown Reasons

|  | N     | Percent | МоЕ       |
|--|-------|---------|-----------|
| Q34 When did the specific type of behavior or experience occur?  |       |         |           |
| All of it occurred during work hours   | 1,094 | 63.3%   | ±2.3      |
| Most of it occurred during work hours; some off work hours   | 198   | 11.4%   | ±1.6      |
| Some of it occurred during work hours; most off work hours   | 103   | 6.0%    | ±1.2      |
| None of it occurred during work hours; all off work hours  | 334   | 19.3%   | ±1.9      |
| Q35 Did the specific behavior or experience occur while you were on travel?  |       |         |           |
| Yes  | 83    | 4.4%    | $\pm 1.0$ |
| No   | 1,803 | 95.6%   | $\pm 1.0$ |
| Q36 Where did the specific type of behavior or experience typically occur?   |       |         |           |
| At a work location or site   | 1,304 | 82.0%   | $\pm 2.0$ |
| At a work-sponsored social event   | 39    | 2.4%    | ±0.9      |
| At a non-work sponsored social event where coworkers were present  | 33    | 2.1%    | $\pm 0.8$ |
| At a permanent bureau/office supplied housing location, if applicable  | 24    | 1.5%    | $\pm 0.7$ |
| At a location outside the park/site  | 191   | 12.0%   | ±1.7      |
| Q37 You indicated that the behavior or experience typically occurred at a work location or site. Which of the following best describes the location or site? |       |         |           |
| At an indoor location (office setting)   | 900   | 70.8%   | ±2.6      |
| At an indoor location (shop or maintenance area)   | 199   | 15.7%   | ±2.1      |
| At an outdoor location (e.g., field site) that did not require an overnight stay   | 153   | 12.0%   | ±1.9      |
| At an outdoor location (e.g., field site) that required an overnight stay  | 20    | 1.6%    | ±0.9      |
| Q38 How often did the specific type of behavior or experience occur?   |       |         |           |
| Once   | 798   | 52.1%   | ±2.5      |
| Once a month or less   | 484   | 31.6%   | ±2.4      |
| 2-4 times a month  | 135   | 8.8%    | ±1.5      |
| Every few days   | 93    | 6.1%    | ±1.3      |
| Every day  | 21    | 1.4%    | ±0.7      |

|   | N     | Percent | МоЕ       |
|---|-------|---------|-----------|
| Q39 How long did the specific type of behavior or experience persist?                 |       |         |           |
| It happened one time  | 840   | 55.4%   | ±2.5      |
| A week  | 31    | 2.0%    | $\pm 0.8$ |
| A month   | 43    | 2.9%    | ±1.0      |
| A few months  | 291   | 19.2%   | ±2.1      |
| A year or more  | 312   | 20.6%   | ±2.1      |
| Q40 How many people were involved?  |       |         |           |
| One person  | 1,024 | 67.2%   | ±2.4      |
| More than one person  | 500   | 32.8%   | ±2.4      |
| Q41 Was/were the person(s) who did this to you?                                       |       |         |           |
| Male  | 975   | 62.9%   | ±2.4      |
| Female  | 357   | 23.1%   | ±2.2      |
| Both males and females  | 217   | 14.0%   | ±1.8      |
| Q42 Was/were the person(s) who did this to you?                                       |       |         |           |
| Younger   | 328   | 20.4%   | ±2.0      |
| About my age  | 323   | 20.1%   | ±2.0      |
| Older   | 626   | 39.0%   | ±2.4      |
| Some were younger, older, and/or about my age   | 161   | 10.0%   | ±1.6      |
| Do not know   | 167   | 10.4%   | ±1.6      |
| Q43 Was/were the person(s) who did this to you any of the following?                  |       |         |           |
| Peer(s)/Coworker(s)   | 797   | 40.8%   | ±2.2      |
| Subordinate(s) or someone you supervise/manage  | 141   | 7.2%    | ±1.2      |
| Your Team lead(s) (current or former)   | 100   | 5.1%    | ±1.1      |
| Another Team lead(s) (current or former)  | 30    | 1.6%    | ±0.7      |
| Your Supervisor(s) (current or former)  | 281   | 14.4%   | ±1.6      |
| Another Supervisor(s) (current or former)   | 160   | 8.2%    | ±1.3      |
| Your Manager(s) (current or former)   | 170   | 8.7%    | ±1.3      |
| Another Manager(s) (current or former)  | 56    | 2.9%    | $\pm 0.8$ |
| Another federal employee  | 172   | 8.8%    | ±1.3      |
| A contractor  | 17    | 0.9%    | ±0.5      |
| A concessioner  | 6     | 0.3%    | ±0.4      |
| A park partner  | 32    | 1.6%    | ±0.7      |
| A park visitor  | 49    | 2.5%    | $\pm 0.8$ |
| Other   | 56    | 2.9%    | $\pm 0.8$ |
| Do not know   | 124   | 6.3%    | ±1.2      |
| None selected   | 356   | 18.2%   | ±1.8      |
| Q44 Did your work role require you to continue to interact with this/these person(s)? |       |         |           |
| No, I did not have to interact with this/these person(s) at all                       | 294   | 18.3%   | $\pm 2.0$ |
| Yes, I had to or still have to interact with this/these person(s)                     | 1,316 | 81.7%   | $\pm 2.0$ |

Table 3.45 presents actions taken or outcomes resulting from the one behavior or experience of harassment based on unknown reasons within the past 12 months that had the greatest effect on them. Question 45d was only asked of permanent employees and question 45e was only asked of term and temporary employees. Results have been weighted to estimate the population in NPS.

Table 3.45 Results of the One Experience of Harassment Based on Unknown Reasons

| Q45 As a result of the behavior or experience:  | N     | Percent | MoE       |
|---|-------|---------|-----------|
| a. Did you request a transfer or change of assignment?                                |       |         |           |
| Yes   | 55    | 3.2%    | ±0.9      |
| No  | 1,629 | 94.1%   | ±1.2      |
| Don't Know  | 48    | 2.8%    | ±0.9      |
| b. Did you take steps to leave your organization?                                     |       |         |           |
| Yes   | 174   | 10.1%   | ±1.5      |
| No  | 1,493 | 86.8%   | $\pm 1.7$ |
| Don't Know  | 52    | 3.0%    | ±0.9      |
| c. Did it make it harder to complete your work or do your job?                        |       |         |           |
| Yes   | 511   | 29.8%   | $\pm 2.2$ |
| No  | 1,115 | 65.0%   | $\pm 2.3$ |
| Don't Know  | 90    | 5.2%    | ±1.2      |
| d. Did it negatively affect your performance evaluation or promotion potential?       |       |         |           |
| Yes   | 203   | 13.9%   | ±1.9      |
| No  | 1,139 | 78.1%   | ±2.2      |
| Don't Know  | 117   | 8.0%    | ±1.5      |
| e. Did it negatively affect your performance evaluation/renewal/permanent employment? |       |         |           |
| Yes   | 47    | 21.7%   | ±6.1      |
| No  | 130   | 60.2%   | ±6.7      |
| Don't Know  | 39    | 18.1%   | ±5.8      |
| f. Did it cause arguments or damage interpersonal relations at work?                  |       |         |           |
| Yes   | 487   | 28.7%   | ±2.2      |
| No  | 1,090 | 64.3%   | ±2.3      |
| Don't Know  | 117   | 6.9%    | ±1.3      |
| g. Did it damage your relationship with coworkers, supervisors, or managers?          |       |         |           |
| Yes   | 459   | 27.1%   | ±2.2      |
| No  | 1,106 | 65.4%   | ±2.3      |
| Don't Know  | 127   | 7.5%    | ±1.4      |
| h. Did it damage other personal relationships?  |       |         |           |
| Yes   | 165   | 9.7%    | ±1.5      |
| No  | 1,466 | 86.5%   | ±1.7      |
| Don't Know  | 65    | 3.8%    | ±1.0      |

| Q45 As a result of the behavior or experience:                                     | N     | Percent | MoE       |
|--|-------|---------|-----------|
| i. Did it cause you to call in sick or take other type of leave?                   |       |         |           |
| Yes  | 266   | 15.8%   | $\pm 1.8$ |
| No   | 1,404 | 83.0%   | ±1.9      |
| Don't Know   | 21    | 1.3%    | $\pm 0.7$ |
| j. Did you seek any type of medical attention?                                     |       |         |           |
| Yes  | 91    | 5.4%    | ±1.2      |
| No   | 1,558 | 92.4%   | ±1.4      |
| Don't Know   | 38    | 2.2%    | $\pm 0.8$ |
| k. Did you seek counseling from a religious leader/counselor/health care provider? |       |         |           |
| Yes  | 145   | 8.7%    | ±1.4      |
| No   | 1,492 | 89.2%   | ±1.6      |
| Don't Know   | 36    | 2.2%    | $\pm 0.8$ |
| 1. Did you consider leaving the bureau?  |       |         |           |
| Yes  | 444   | 26.3%   | ±2.2      |
| No   | 1,226 | 72.6%   | ±2.2      |
| Don't Know   | 20    | 1.2%    | ±0.6      |

Table 3.46 shows with whom the employees discussed the one behavior or experience of harassment based on unknown reasons within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.46 Discussion of the One Experience of Harassment Based on Unknown Reasons

|                                    | N   | Percent | MoE       |
|------------------------------------|-----|---------|-----------|
| Q46 Discussed the experience with: |     |         |           |
| The person(s) involved             | 609 | 38.2%   | $\pm 2.4$ |
| My coworkers                       | 854 | 50.9%   | $\pm 2.4$ |
| My team leader                     | 320 | 19.3%   | $\pm 2.0$ |
| My supervisor                      | 589 | 35.1%   | ±2.3      |
| My manager                         | 335 | 20.1%   | $\pm 2.0$ |
| A senior leader                    | 199 | 12.0%   | $\pm 1.7$ |
| Another employee in my bureau      | 668 | 40.0%   | ±2.4      |
| Someone from another bureau/office | 140 | 8.5%    | ±1.4      |

Table 3.47 shows to which resource, if any, employees made a complaint/grievance/ report, either orally or in writing, to address the one behavior or experience of harassment based on unknown reasons within the past 12 months that had the greatest effect on them. For each resource they contacted, employees were asked to rate the helpfulness of that resource. Results have been weighted to estimate the population in NPS.

Table 3.47 Resources for Making Complaint of the One Experience of Harassment Based on Unknown Reasons

|  | N   | Percent | МоЕ       | Helpfulness<br>mean score <sup>a</sup> | МоЕ       |
|--|-----|---------|-----------|--|-----------|
| Q47 As a result of the behavior or experience, did you make a complaint/grievance/report, either orally or in writing, to address the behavior or experience using any of the following resources? |     |         |           |  |           |
| Supervisor or Manager  | 259 | 15.4%   | ±1.8      | 2.3                                    | ±0.2      |
| Employee Assistance Program (EAP)  | 60  | 3.7%    | ±1.0      | 2.3                                    | ±0.3      |
| Ombudsman (if applicable)  | 7   | 0.4%    | ±0.5      | 2.0                                    | $\pm 0.7$ |
| CADR Office, CORE PLUS   | 16  | 1.0%    | ±0.6      | 2.1                                    | ±0.6      |
| Employee & Labor Relations (Human Resources)   | 44  | 2.7%    | ±0.9      | 2.1                                    | $\pm 0.4$ |
| Union (if applicable)  | 25  | 1.6%    | $\pm 0.7$ | 2.7                                    | ±0.6      |
| Equal Employment Opportunity Counselor   | 48  | 3.0%    | ±1.0      | 1.9                                    | ±0.3      |
| Equal Employment Opportunity Office  | 34  | 2.1%    | $\pm 0.8$ | 1.6                                    | $\pm 0.4$ |
| Office of Inspector General Hotline  | 7   | 0.4%    | ±0.5      | 1.9                                    | ±0.6      |
| Office of Inspector General  | 31  | 1.9%    | $\pm 0.8$ | 1.7                                    | $\pm 0.4$ |
| Other Law Enforcement/Civil Authority not in the bureau  | 10  | 0.6%    | ±0.5      | 3.3                                    | $\pm 0.7$ |
| Department of Interior Ethics/Bureau Ethics Office   | 15  | 0.9%    | ±0.6      | 2.0                                    | $\pm 0.7$ |
| National Park Service Law Enforcement/Park Police  | 41  | 2.5%    | ±0.9      | 2.5                                    | ±0.4      |
| Other  | 56  | 3.6%    | ±1.1      | 2.6                                    | $\pm 0.4$ |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Not at all Helpful, 2 = Somewhat Helpful, 3 = Moderately Helpful, 4 = Very Helpful, and 5 = Extremely Helpful. Note. The N for the mean score may be smaller than shown if not all respondents chose to provide a helpfulness rating.

An estimated 19.3% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of harassment based on unknown reasons within the past 12 months that had the greatest effect on them. Table 3.48 shows the results of them making an oral and/or written complaint/grievance/report.

Table 3.48 Results of Reporting the One Experience of Harassment Based on Unknown Reasons

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | N   | Percent | МоЕ  |
|--|-----|---------|------|
| a. The person I told took no action  |     |         |      |
| Yes  | 129 | 41.4%   | ±5.6 |
| No   | 112 | 35.9%   | ±5.5 |
| Don't Know   | 71  | 22.7%   | ±5.0 |
| b. The rules of harassment were explained to everyone in the workplace   |     |         |      |
| Yes  | 106 | 33.7%   | ±5.4 |
| No   | 148 | 46.9%   | ±5.6 |
| Don't Know   | 61  | 19.4%   | ±4.8 |
| c. A review/investigation/other assessment of the workplace was conducted by management                                    |     |         |      |
| Yes  | 61  | 19.3%   | ±4.8 |
| No   | 176 | 55.7%   | ±5.6 |
| Don't Know   | 79  | 25.0%   | ±5.1 |
| d. An investigation was conducted by a law enforcement official  |     |         |      |
| Yes  | 24  | 7.8%    | ±3.6 |
| No   | 237 | 75.9%   | ±5.1 |
| Don't Know   | 51  | 16.4%   | ±4.5 |
| e. Someone talked to the person(s) to ask him/her/them to change their behavior  |     |         |      |
| Yes  | 120 | 38.1%   | ±5.5 |
| No   | 86  | 27.3%   | ±5.2 |
| Don't Know   | 109 | 34.6%   | ±5.4 |
| f. My work station location or duties were changed to help me avoid the person(s)  |     |         |      |
| Yes  | 33  | 10.3%   | ±3.9 |
| No   | 268 | 84.9%   | ±4.4 |
| Don't Know   | 15  | 4.8%    | ±3.0 |
| g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them                                      |     |         |      |
| Yes  | 28  | 9.0%    | ±3.7 |
| No   | 263 | 83.9%   | ±4.5 |
| Don't Know   | 22  | 7.1%    | ±3.5 |
| h. There was some official career action taken against person(s) for the behavior  |     |         |      |
| Yes  | 27  | 8.7%    | ±3.7 |
| No   | 212 | 67.1%   | ±5.4 |
| Don't Know   | 77  | 24.2%   | ±5.1 |

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | N   | Percent | MoE       |
|--|-----|---------|-----------|
| i. The person(s) stopped the behavior  |     |         |           |
| Yes  | 92  | 29.0%   | ±5.3      |
| No   | 173 | 54.6%   | ±5.5      |
| Don't Know   | 52  | 16.4%   | ±4.5      |
| j. I was encouraged to drop the issue  |     |         |           |
| Yes  | 107 | 33.4%   | ±5.4      |
| No   | 186 | 58.3%   | ±5.5      |
| Don't Know   | 26  | 8.3%    | ±3.6      |
| k. I was discouraged from making an oral and/or written complaint/grievance/report   |     |         |           |
| Yes  | 77  | 24.4%   | ±5.1      |
| No   | 228 | 72.3%   | $\pm 5.2$ |
| Don't Know   | 10  | 3.3%    | $\pm 2.7$ |
| 1. The person(s) who did this took action against me for complaining   |     |         |           |
| Yes  | 109 | 34.7%   | ±5.5      |
| No   | 174 | 55.4%   | ±5.6      |
| Don't Know   | 31  | 9.9%    | $\pm 3.8$ |
| m. My coworkers treated me worse, avoided me, or blamed me for the problem   |     |         |           |
| Yes  | 84  | 26.6%   | $\pm 5.2$ |
| No   | 207 | 65.7%   | ±5.4      |
| Don't Know   | 24  | 7.7%    | ±3.5      |
| n. My leadership punished me for bringing it up  |     |         |           |
| Yes  | 55  | 17.6%   | ±4.6      |
| No   | 239 | 76.2%   | ±5.1      |
| Don't Know   | 19  | 6.2%    | ±3.3      |
| o. I was threatened with loss of employment  |     |         |           |
| Yes  | 43  | 13.8%   | ±4.3      |
| No   | 265 | 84.3%   | ±4.5      |
| Don't Know   | 6   | 2.0%    | ±2.3      |

An estimated 19.3% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of harassment based on unknown reasons within the past 12 months that had the greatest effect on them. Table 3.49 shows satisfaction with aspects of making an oral and/or written complaint/grievance/report.

Table 3.49 Satisfaction with Reporting of the One Experience of Harassment Based on Unknown Reasons

|  | N   | Satisfaction<br>mean score <sup>a</sup> | МоЕ       |
|--|-----|---|-----------|
| Q49 How satisfied were you with:   |     |   |           |
| The availability of information on how to file a complaint/grievance/report? | 306 | 2.9                                     | $\pm 0.1$ |
| How you were treated by personnel handling the complaint/grievance/report?   | 291 | 2.9                                     | $\pm 0.2$ |
| Actions taken by the person handling the complaint/grievance/report?         | 289 | 2.8                                     | $\pm 0.2$ |
| Being informed about the current status of the complaint/grievance/report?   | 289 | 2.7                                     | $\pm 0.2$ |
| The amount of time it took to address the complaint/grievance/report?        | 289 | 2.7                                     | ±0.2      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied.

An estimated 80.7% of employees indicated they did not make a complaint/grievance/ report, either orally or in writing, to address the one behavior or experience of harassment based on unknown reasons within the past 12 months that had the greatest effect on them. Table 3.50 shows the reasons why they chose not to make an oral and/or written complaint/grievance/report. The reason *I thought it might hurt my chances of being renewed or obtaining a permanent position* was only asked of term and temporary employees and the reason *I thought it might hurt my career* was only asked of permanent employees.

Table 3.50 Reasons for Not Reporting the One Experience of Harassment Based on Unknown Reasons

|  | N   | Percent | MoE       |
|--|-----|---------|-----------|
| Q50 Reasons for not making oral and/or written complaint/grievance/report about the behavior or experience |     |         |           |
| The behavior or experience stopped on its own  | 757 | 60.6%   | $\pm 2.7$ |
| I thought it was not serious enough to discuss or report   | 828 | 65.7%   | $\pm 2.7$ |
| I took care of it myself by confronting the person(s) who did it   | 498 | 39.7%   | $\pm 2.7$ |
| I took other actions to handle the situation   | 347 | 28.1%   | $\pm 2.6$ |
| I did not know who to report the behavior to and/or how to file a complaint                                | 188 | 14.6%   | $\pm 2.0$ |
| I did not want more people to know   | 320 | 25.8%   | $\pm 2.5$ |
| I was ashamed or embarrassed   | 100 | 8.1%    | ±1.7      |
| I did not want people to think less of me  | 253 | 19.6%   | $\pm 2.3$ |
| I thought other people would blame me  | 181 | 14.3%   | $\pm 2.0$ |
| I felt partially to blame  | 72  | 5.9%    | ±1.5      |
| I wanted to forget about it or move on   | 623 | 47.4%   | $\pm 2.7$ |
| I did not think anything would be done   | 486 | 38.1%   | $\pm 2.7$ |
| I did not think I would be believed  | 224 | 17.7%   | ±2.2      |
| I did not trust that the process would be fair   | 335 | 26.5%   | ±2.5      |
| I thought I might get in trouble for something I did   | 168 | 13.2%   | ±2.0      |
| I thought I would be labeled as a troublemaker   | 386 | 29.7%   | ±2.5      |
| I thought it might hurt my performance appraisal   | 208 | 16.8%   | ±2.2      |
| I thought it might hurt my chances of being renewed or obtaining permanent position                        | 59  | 32.9%   | ±7.3      |
| I was worried about potential negative consequences from leadership  | 329 | 25.6%   | $\pm 2.5$ |
| I was worried about potential negative consequences from my coworkers or peers                             | 293 | 23.9%   | $\pm 2.5$ |
| I thought it might hurt my career  | 265 | 24.9%   | $\pm 2.7$ |
| I did not want to hurt the person's/s' career/s or family/ies  | 341 | 28.0%   | $\pm 2.6$ |
| I was concerned for my physical safety   | 36  | 3.0%    | ±1.1      |
| I feared losing my job   | 202 | 16.2%   | ±2.2      |
| Some other reason  | 438 | 35.7%   | ±2.7      |

## 3.8 Comparisons Across Types of Harassment

This section provides a side-by-side comparison of the one behavior or experience with greatest effect for each type of harassment. Table 3.51 presents characteristics of the one behavior or experience of all types of harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.51 Context of the One Experience of Harassment – Summary

|   | Age             | Race/<br>ethnicity | Religious       | Disability      | Sexual<br>orientation | Sex/<br>gender  | Unknown<br>reasons |
|---|-----------------|--------------------|-----------------|-----------------|-----------------------|-----------------|--------------------|
| Q34 When did the specific type of behavior or experience occur?             |                 |                    |                 |                 |                       |                 |                    |
| All of it occurred during work hours  | 77.3%<br>(±2.3) | 81.6%<br>(±3.4)    | 76.0%<br>(±4.5) | 83.3%<br>(±4.0) | 59.3%<br>(±7.4)       | 78.8%<br>(±1.8) | 63.3%<br>(±2.3)    |
| Most of it occurred during work hours; some off work hours                  | 13.7%<br>(±1.9) | 8.5%<br>(±2.6)     | 13.9%<br>(±3.8) | 11.6%<br>(±3.6) | 23.9%<br>(±6.9)       | 13.7%<br>(±1.5) | 11.4%<br>(±1.6)    |
| Some of it occurred during work hours; most off work hours                  | 5.6%<br>(±1.4)  | 9.0%<br>(±2.7)     | 5.4%<br>(±2.8)  | 2.4%<br>(±2.1)  | 15.3%<br>(±6.1)       | 6.1%<br>(±1.1)  | 6.0%<br>(±1.2)     |
| None of it occurred during work hours; all off work hours                   | 3.4%<br>(±1.1)  | 0.9%<br>(±1.2)     | 4.7%<br>(±2.6)  | 2.6%<br>(±2.1)  | NR                    | 1.4%<br>(±0.6)  | 19.3%<br>(±1.9)    |
| Q35 Did the specific behavior or experience occur while you were on travel? |                 |                    |                 |                 |                       |                 |                    |
| Yes   | 4.8%<br>(±1.3)  | 4.0%<br>(±2.0)     | 3.4%<br>(±2.4)  | 6.6%<br>(±2.9)  | NR                    | 6.8%<br>(±1.1)  | 4.4%<br>(±1.0)     |
| No  | 95.2%<br>(±1.3) | 96.0%<br>(±2.0)    | 96.6%<br>(±2.4) | 93.4%<br>(±2.9) | 98.4%<br>(±3.4)       | 93.2%<br>(±1.1) | 95.6%<br>(±1.0)    |
| Q36 Where did the specific type of behavior or experience typically occur?  |                 |                    |                 |                 |                       |                 |                    |
| At a work location or site  | 91.0%<br>(±1.6) | 92.1%<br>(±2.6)    | 83.8%<br>(±4.2) | 90.7%<br>(±3.3) | 85.4%<br>(±6.0)       | 91.3%<br>(±1.3) | 82.0%<br>(±2.0)    |
| At a work-sponsored social event  | 1.8%<br>(±0.9)  | NR                 | NR              | NR              | 10.5%<br>(±5.5)       | 1.2%<br>(±0.6)  | 2.4%<br>(±0.9)     |
| At a non-work sponsored social event where coworkers were present           | 2.8%<br>(±1.0)  | 1.7%<br>(±1.5)     | 4.3%<br>(±2.7)  | NR              | NR                    | 1.9%<br>(±0.7)  | 2.1%<br>(±0.8)     |
| At a permanent Bureau supplied housing location, if applicable              | 0.9%<br>(±0.7)  | 2.9%<br>(±1.8)     | 1.6%<br>(±2.0)  | NR              | NR                    | 1.5%<br>(±0.6)  | 1.5%<br>(±0.7)     |
| At a location outside the park/site   | 3.4%<br>(±1.1)  | 3.0%<br>(±1.8)     | 9.1%<br>(±3.5)  | 7.2%<br>(±3.0)  | NR                    | 4.0%<br>(±0.9)  | 12.0%<br>(±1.7)    |

|  | Age             | Race/<br>ethnicity | Religious       | Disability      | Sexual<br>orientation | Sex/<br>gender | Unknown<br>reasons |
|--|-----------------|--------------------|-----------------|-----------------|-----------------------|----------------|--------------------|
| Q37 You indicated that the behavior or experience typically occurred at a work location or site. Which of the following best describes the location or site? |                 |                    |                 |                 |                       |                |                    |
| At an indoor location (office setting)   | 67.6%<br>(±2.7) | 69.6%<br>(±4.3)    | 66.7%<br>(±5.5) | 67.0%<br>(±5.2) | 58.9%<br>(±8.1)       | 67.8% (±2.1)   | 70.8%<br>(±2.6)    |
| At an indoor location (shop or maintenance area)   | 18.4%           | 19.7%              | 9.0%            | 23.9%           | 34.6%                 | 11.3%          | 15.7%              |
|  | (±2.3)          | (±3.8)             | (±3.8)          | (±4.9)          | (±8.0)                | (±1.5)         | (±2.1)             |
| At an outdoor location (e.g., field site) that did not require an overnight stay   | 12.2%           | 10.6%              | 23.0%           | 8.7%            | 5.0%                  | 18.8%          | 12.0%              |
|  | (±2.0)          | (±3.1)             | (±5.1)          | (±3.5)          | (±4.9)                | (±1.8)         | (±1.9)             |
| At an outdoor location (e.g., field site) that required an overnight stay  | 1.8%<br>(±0.9)  | 0.0%<br>(NA)       | NR              | NR              | NR                    | 2.1%<br>(±0.7) | 1.6%<br>(±0.9)     |
| Q38 How often did the specific type of behavior or experience occur?   |                 |                    |                 |                 |                       |                |                    |
| Once   | 33.5% (±2.6)    | 32.8%<br>(±4.0)    | 28.8%<br>(±4.7) | 25.7%<br>(±4.6) | 24.0%<br>(±6.9)       | 34.3% (±2.0)   | 52.1% (±2.5)       |
| Once a month or less   | 46.5%           | 36.5%              | 50.2%           | 37.0%           | 43.8%                 | 42.2%          | 31.6%              |
|  | (±2.7)          | (±4.1)             | (±5.0)          | (±4.9)          | (±7.4)                | (±2.1)         | (±2.4)             |
| 2-4 times a month  | 14.5%           | 14.9%              | 11.9%           | 17.8%           | 6.7%                  | 13.5%          | 8.8%               |
|  | (±2.0)          | (±3.2)             | (±3.7)          | (±4.1)          | (±4.8)                | (±1.5)         | (±1.5)             |
| Every few days   | 3.4%            | 6.4%               | 7.8%            | 15.1%           | 10.3%                 | 8.0%           | 6.1%               |
|  | (±1.1)          | (±2.4)             | (±3.1)          | (±3.9)          | (±5.4)                | (±1.2)         | (±1.3)             |
| Every day  | 2.0%<br>(±0.9)  | 9.3%<br>(±2.7)     | NR              | 4.5%<br>(±2.6)  | 15.2%<br>(±6.1)       | 2.1%<br>(±0.7) | 1.4%<br>(±0.7)     |
| Q39 How long did the specific type of behavior or experience persist?  |                 |                    |                 |                 |                       |                |                    |
| It happened one time   | 56.7%           | 39.4%              | 54.5%           | 36.2%           | 39.7%                 | 46.4%          | 55.4%              |
|  | (±2.7)          | (±4.2)             | (±5.0)          | (±4.9)          | (±7.4)                | (±2.1)         | (±2.5)             |
| A week   | 4.5%            | 2.7%               | 1.7%            | 1.9%            | 3.0%                  | 5.1%           | 2.0%               |
|  | (±1.3)          | (±1.8)             | (±1.9)          | (±2.0)          | (±3.9)                | (±1.0)         | (±0.8)             |
| A month  | 1.8%<br>(±0.9)  | 1.1%<br>(±1.3)     | 1.3%<br>(±1.8)  | 2.7%<br>(±2.2)  | NR                    | 2.1%<br>(±0.7) | 2.9%<br>(±1.0)     |
| A few months   | 16.1%           | 15.7%              | 24.0%           | 21.1%           | 20.6%                 | 16.4%          | 19.2%              |
|  | (±2.1)          | (±3.3)             | (±4.6)          | (±4.3)          | (±6.6)                | (±1.6)         | (±2.1)             |
| A year or more   | 21.0%           | 41.0%              | 18.5%           | 38.0%           | 34.5%                 | 30.0%          | 20.6%              |
|  | (±2.3)          | (±4.2)             | (±4.2)          | (±4.9)          | (±7.4)                | (±2.0)         | (±2.1)             |
| Q40 How many people were involved?   |                 |                    |                 |                 |                       |                |                    |
| One person   | 47.4%           | 40.0%              | 53.6%           | 42.0%           | 34.4%                 | 66.3%          | 67.2%              |
|  | (±2.7)          | (±4.2)             | (±5.0)          | (±4.9)          | (±7.3)                | (±2.0)         | (±2.4)             |
| More than one person   | 52.6%           | 60.0%              | 46.4%           | 58.0%           | 65.6%                 | 33.7%          | 32.8%              |
|  | (±2.7)          | (±4.2)             | (±5.0)          | (±4.9)          | (±7.3)                | (±2.0)         | (±2.4)             |

|   | Age             | Race/<br>ethnicity | Religious       | Disability      | Sexual<br>orientation | Sex/<br>gender  | Unknown<br>reasons |
|---|-----------------|--------------------|-----------------|-----------------|-----------------------|-----------------|--------------------|
| Q41 Was/were the person(s) who did this to you? |                 |                    |                 |                 |                       |                 |                    |
| Male  | 51.2%<br>(±2.7) | 45.4%<br>(±4.3)    | 43.7% (±5.1)    | 49.9%<br>(±5.0) | 58.2%<br>(±7.5)       | 80.2%<br>(±1.7) | 62.9%<br>(±2.4)    |
| Female  | 15.7% (±2.1)    | 18.3%<br>(±3.5)    | 20.4%<br>(±4.4) | 11.2% (±3.5)    | 5.5%<br>(±4.6)        | 12.8%<br>(±1.5) | 23.1% (±2.2)       |
| Both males and females                          | 33.1%<br>(±2.6) | 36.3%<br>(±4.2)    | 36.0%<br>(±5.0) | 38.8%<br>(±4.9) | 36.3%<br>(±7.4)       | 7.0%<br>(±1.2)  | 14.0%<br>(±1.8)    |
| Q42 Was/were the person(s) who did this to you? |                 |                    |                 |                 |                       |                 |                    |
| Younger   | 39.9%<br>(±2.6) | 14.7%<br>(±3.2)    | 14.8%<br>(±3.9) | 25.2%<br>(±4.5) | 4.9%<br>(±4.4)        | 9.7%<br>(±1.3)  | 20.4%<br>(±2.0)    |
| About my age                                    | 7.4%<br>(±1.5)  | 13.4%<br>(±3.1)    | 20.5%<br>(±4.4) | 18.0%<br>(±4.1) | 12.3%<br>(±5.8)       | 23.6%<br>(±1.8) | 20.1%<br>(±2.0)    |
| Older   | 44.7% (±2.7)    | 35.6% (±4.1)       | 35.0%<br>(±4.9) | 23.0%<br>(±4.4) | 39.3% (±7.4)          | 53.7% (±2.1)    | 39.0% (±2.4)       |
| Some were younger, older, and/or about my age   | 5.8%<br>(±1.4)  | 28.8%<br>(±3.9)    | 23.2%<br>(±4.5) | 27.9%<br>(±4.7) | 38.2%<br>(±7.4)       | 11.0%<br>(±1.4) | 10.0%<br>(±1.6)    |
| Do not know                                     | 2.1%<br>(±0.9)  | 7.5%<br>(±2.5)     | 6.5%<br>(±3.0)  | 5.8%<br>(±2.8)  | 5.3%<br>(±4.5)        | 2.0%<br>(±0.7)  | 10.4%<br>(±1.6)    |

|   |                 |                    |                 |                 | 2                     |                 |                    |
|---|-----------------|--------------------|-----------------|-----------------|-----------------------|-----------------|--------------------|
|   | Age             | Race/<br>ethnicity | Religious       | Disability      | Sexual<br>orientation | Sex/<br>gender  | Unknown<br>reasons |
| Q43 Was/were the person(s) who did this to you any of the following?                  |                 |                    |                 |                 |                       |                 |                    |
| Peer(s)/Coworker(s)   | 54.2%<br>(±2.6) | 53.6%<br>(±4.2)    | 61.1%<br>(±5.0) | 58.7%<br>(±4.9) | 82.6%<br>(±6.3)       | 59.8% (±2.1)    | 40.8%<br>(±2.2)    |
| Subordinate(s) or someone you supervise/manage  | 9.8%<br>(±1.7)  | 13.0%<br>(±3.1)    | 4.2%<br>(±2.5)  | 6.1%<br>(±2.8)  | 7.8%<br>(±5.0)        | 4.5%<br>(±1.0)  | 7.2%<br>(±1.2)     |
| Your Team lead(s) (current or former)   | 11.6%<br>(±1.8) | 8.2%<br>(±2.6)     | 7.2%<br>(±3.1)  | 13.3%<br>(±3.7) | 9.6%<br>(±5.3)        | 6.9%<br>(±1.1)  | 5.1%<br>(±1.1)     |
| Another Team lead(s) (current or former)  | 3.8%<br>(±1.2)  | 4.4%<br>(±2.0)     | 3.3%<br>(±2.3)  | 6.0%<br>(±2.8)  | 7.0%<br>(±4.8)        | 5.7%<br>(±1.1)  | 1.6%<br>(±0.7)     |
| Your Supervisor(s) (current or former)  | 24.4%<br>(±2.3) | 27.6%<br>(±3.9)    | 22.5%<br>(±4.5) | 40.5%<br>(±4.9) | 33.2%<br>(±7.3)       | 19.1%<br>(±1.7) | 14.4%<br>(±1.6)    |
| Another Supervisor(s) (current or former)   | 10.8%<br>(±1.8) | 7.6%<br>(±2.5)     | 4.8%<br>(±2.6)  | 8.5%<br>(±3.2)  | 8.1%<br>(±5.1)        | 10.5%<br>(±1.4) | 8.2%<br>(±1.3)     |
| Your Manager(s) (current or former)   | 13.1% (±1.9)    | 17.0% (±3.4)       | 5.3%<br>(±2.8)  | 14.8%<br>(±3.9) | 10.7%<br>(±5.5)       | 9.5%<br>(±1.3)  | 8.7%<br>(±1.3)     |
| Another Manager(s) (current or former)  | 7.3%<br>(±1.5)  | 6.8%<br>(±2.4)     | 3.2%<br>(±2.3)  | 5.3%<br>(±2.7)  | 3.4%<br>(±4.0)        | 7.4%<br>(±1.2)  | 2.9%<br>(±0.8)     |
| Another federal employee  | 8.4%<br>(±1.6)  | 9.1%<br>(±2.7)     | 11.2%<br>(±3.6) | 9.6%<br>(±3.3)  | 9.1%<br>(±5.2)        | 8.6%<br>(±1.3)  | 8.8%<br>(±1.3)     |
| A contractor  | 1.4%<br>(±0.8)  | 1.8%<br>(±1.5)     | 2.7%<br>(±2.2)  | 3.3%<br>(±2.3)  | NR                    | 2.8%<br>(±0.8)  | 0.9%<br>(±0.5)     |
| A concessioner  | 0.4%<br>(±0.5)  | 2.6%<br>(±1.7)     | NR              | NR              | NR                    | 1.8%<br>(±0.7)  | 0.3%<br>(±0.4)     |
| A park partner  | 2.9%<br>(±1.0)  | 4.9%<br>(±2.1)     | 4.4%<br>(±2.6)  | 1.8%<br>(±1.9)  | NR                    | 4.9%<br>(±1.0)  | 1.6%<br>(±0.7)     |
| A park visitor  | 5.0%<br>(±1.3)  | 8.9%<br>(±2.7)     | 2.5%<br>(±2.1)  | 3.1%<br>(±2.2)  | 2.9%<br>(±3.8)        | 8.8%<br>(±1.3)  | 2.5%<br>(±0.8)     |
| Other   | 4.1%<br>(±1.2)  | 2.4%<br>(±1.7)     | 7.3%<br>(±3.1)  | 3.8%<br>(±2.4)  | NR                    | 1.9%<br>(±0.7)  | 2.9%<br>(±0.8)     |
| Do not know   | 1.2%<br>(±0.7)  | 0.9%<br>(±1.3)     | NR              | NR              | 0.0%<br>(NA)          | 0.4%<br>(±0.4)  | 6.3%<br>(±1.2)     |
| None selected   | 3.8%<br>(±1.1)  | 1.9%<br>(±1.5)     | 7.4%<br>(±3.1)  | 4.6%<br>(±2.6)  | NR                    | 1.4%<br>(±0.6)  | 18.2%<br>(±1.8)    |
| Q44 Did your work role require you to continue to interact with this/these person(s)? |                 |                    |                 |                 |                       |                 |                    |
| No, I did not have to interact with this/these person(s) at all                       | 12.1%<br>(±1.9) | 13.8%<br>(±3.1)    | 6.4%<br>(±3.0)  | 8.9%<br>(±3.3)  | 6.3%<br>(±4.7)        | 14.2%<br>(±1.5) | 18.3%<br>(±2.0)    |
| Yes, I had to or still have to interact with this/these person(s)                     | 87.9%<br>(±1.9) | 86.2%<br>(±3.1)    | 93.6%<br>(±3.0) | 91.1%<br>(±3.3) | 93.7%<br>(±4.7)       | 85.8%<br>(±1.5) | 81.7%<br>(±2.0)    |

Table 3.52 presents actions taken or outcomes resulting from the one behavior or experience of harassment within the past 12 months that had the greatest effect on them. Question 45d was only asked of permanent employees and question 45e was only asked of term and temporary employees. Results have been weighted to estimate the population in NPS.

Table 3.52 Results of the One Experience of Harassment – Summary

| Q45 As a result of the behavior or experience:                                  | Age             | Race/<br>ethnicity | Religious       | Disability      | Sexual<br>orientation | Sex/<br>gender  | Unknown<br>reasons |
|---|-----------------|--------------------|-----------------|-----------------|-----------------------|-----------------|--------------------|
| a. Did you request a transfer or change of assignment?                          |                 |                    |                 |                 |                       |                 |                    |
| Yes   | 4.9%<br>(±1.3)  | 13.9%<br>(±3.1)    | 2.7%<br>(±2.2)  | 15.3%<br>(±3.9) | NR                    | 6.0%<br>(±1.1)  | 3.2%<br>(±0.9)     |
| No  | 94.1%<br>(±1.4) | 81.5%<br>(±3.5)    | 97.3%<br>(±2.2) | 84.1%<br>(±4.0) | 97.9%<br>(±3.6)       | 93.6%<br>(±1.1) | 94.1%<br>(±1.2)    |
| Don't Know  | 1.0%<br>(±0.7)  | 4.6%<br>(±2.1)     | 0.0%<br>(NA)    | NR              | 0.0%<br>(NA)          | 0.4%<br>(±0.4)  | 2.8%<br>(±0.9)     |
| b. Did you take steps to leave your organization?                               |                 |                    |                 |                 |                       |                 |                    |
| Yes   | 9.7%<br>(±1.7)  | 26.2%<br>(±3.8)    | 11.2%<br>(±3.6) | 33.1%<br>(±4.8) | 7.5%<br>(±5.1)        | 11.5%<br>(±1.4) | 10.1% (±1.5)       |
| No  | 89.3%<br>(±1.8) | 73.5%<br>(±3.8)    | 88.8%<br>(±3.6) | 66.5%<br>(±4.8) | 92.5%<br>(±5.1)       | 87.9%<br>(±1.4) | 86.8%<br>(±1.7)    |
| Don't Know  | 1.0%<br>(±0.7)  | NR                 | 0.0%<br>(NA)    | NR              | 0.0%<br>(NA)          | 0.6%<br>(±0.4)  | 3.0%<br>(±0.9)     |
| c. Did it make it harder to complete your work or do your job?                  |                 |                    |                 |                 |                       |                 |                    |
| Yes   | 28.7%<br>(±2.5) | 56.7%<br>(±4.2)    | 28.3%<br>(±4.7) | 55.1%<br>(±4.9) | 53.3%<br>(±7.4)       | 40.9%<br>(±2.1) | 29.8%<br>(±2.2)    |
| No  | 67.8%<br>(±2.5) | 41.3%<br>(±4.2)    | 69.6%<br>(±4.8) | 42.6%<br>(±4.9) | 45.3%<br>(±7.4)       | 56.3%<br>(±2.1) | 65.0%<br>(±2.3)    |
| Don't Know  | 3.5%<br>(±1.1)  | 2.0%<br>(±1.6)     | 2.1%<br>(±2.0)  | 2.3%<br>(±2.1)  | NR                    | 2.7%<br>(±0.8)  | 5.2%<br>(±1.2)     |
| d. Did it negatively affect your performance evaluation or promotion potential? |                 |                    |                 |                 |                       |                 |                    |
| Yes   | 23.2%<br>(±2.6) | 38.3%<br>(±4.5)    | 11.1%<br>(±4.0) | 38.0%<br>(±5.2) | 35.4%<br>(±8.7)       | 15.9%<br>(±1.8) | 13.9%<br>(±1.9)    |
| No  | 68.7%<br>(±2.8) | 51.8%<br>(±4.6)    | 86.1%<br>(±4.3) | 46.8%<br>(±5.2) | 59.2%<br>(±8.8)       | 76.3%<br>(±2.1) | 78.1%<br>(±2.2)    |
| Don't Know  | 8.0%<br>(±1.8)  | 9.8%<br>(±3.1)     | 2.8%<br>(±2.5)  | 15.2%<br>(±4.1) | 5.3%<br>(±5.6)        | 7.7%<br>(±1.4)  | 8.0%<br>(±1.5)     |

| Q45 As a result of the behavior or experience:  | Age             | Race/<br>ethnicity | Religious       | Disability       | Sexual<br>orientation | Sex/<br>gender  | Unknown<br>reasons |
|---|-----------------|--------------------|-----------------|------------------|-----------------------|-----------------|--------------------|
| e. Did it negatively affect your performance evaluation/renewal/permanent employment? |                 |                    |                 |                  |                       |                 |                    |
| Yes   | 9.0%<br>(±4.6)  | 58.5%<br>(±12.4)   | 7.2%<br>(±9.2)  | 29.9%<br>(±18.2) | 49.0%<br>(±14.0)      | 13.0%<br>(±3.5) | 21.7%<br>(±6.1)    |
| No  | 81.8%<br>(±5.7) | 41.5%<br>(±12.4)   | 91.2%<br>(±9.6) | NR               | 42.2%<br>(±14.4)      | 81.4%<br>(±3.9) | 60.2%<br>(±6.7)    |
| Don't Know  | 9.2%<br>(±4.7)  | 0.0%<br>(NA)       | NR              | 19.4%<br>(±17.8) | NR                    | 5.6%<br>(±2.6)  | 18.1%<br>(±5.8)    |
| f. Did it cause arguments or damage interpersonal relations at work?                  |                 |                    |                 |                  |                       |                 |                    |
| Yes   | 24.1%<br>(±2.3) | 51.4%<br>(±4.2)    | 26.2%<br>(±4.6) | 42.8%<br>(±4.9)  | 60.6%<br>(±7.4)       | 34.7%<br>(±2.0) | 28.7%<br>(±2.2)    |
| No  | 70.3%<br>(±2.5) | 44.1%<br>(±4.2)    | 59.5%<br>(±5.0) | 49.1%<br>(±4.9)  | 33.6%<br>(±7.3)       | 60.3%<br>(±2.1) | 64.3%<br>(±2.3)    |
| Don't Know  | 5.7%<br>(±1.4)  | 4.4%<br>(±2.1)     | 14.3%<br>(±3.9) | 8.1%<br>(±3.1)   | 5.8%<br>(±4.6)        | 5.0%<br>(±1.0)  | 6.9%<br>(±1.3)     |
| g. Did it damage your relationship with coworkers, supervisors, or managers?          |                 |                    |                 |                  |                       |                 |                    |
| Yes   | 30.9%<br>(±2.5) | 51.2%<br>(±4.2)    | 26.5%<br>(±4.7) | 58.1%<br>(±4.9)  | 57.8%<br>(±7.4)       | 34.2%<br>(±2.0) | 27.1% (±2.2)       |
| No  | 63.8%<br>(±2.6) | 42.5%<br>(±4.2)    | 59.0%<br>(±5.0) | 33.7%<br>(±4.8)  | 38.1%<br>(±7.4)       | 59.9%<br>(±2.1) | 65.4%<br>(±2.3)    |
| Don't Know  | 5.3%<br>(±1.3)  | 6.3%<br>(±2.4)     | 14.4%<br>(±3.9) | 8.2%<br>(±3.1)   | 4.1%<br>(±4.2)        | 5.9%<br>(±1.1)  | 7.5%<br>(±1.4)     |
| h. Did it damage other personal relationships?  |                 |                    |                 |                  |                       |                 |                    |
| Yes   | 8.8%<br>(±1.6)  | 17.4%<br>(±3.4)    | 5.3%<br>(±2.7)  | 21.8%<br>(±4.4)  | 22.7%<br>(±6.8)       | 10.1% (±1.3)    | 9.7%<br>(±1.5)     |
| No  | 87.5%<br>(±1.9) | 80.1%<br>(±3.5)    | 92.8%<br>(±3.1) | 74.4%<br>(±4.5)  | 75.4%<br>(±6.9)       | 87.7%<br>(±1.5) | 86.5%<br>(±1.7)    |
| Don't Know  | 3.6%<br>(±1.1)  | 2.5%<br>(±1.7)     | 1.9%<br>(±2.0)  | 3.7%<br>(±2.4)   | NR                    | 2.2%<br>(±0.7)  | 3.8%<br>(±1.0)     |
| i. Did it cause you to call in sick or take other type of leave?                      |                 |                    |                 |                  |                       |                 |                    |
| Yes   | 11.7%<br>(±1.8) | 36.3%<br>(±4.1)    | 16.1%<br>(±4.0) | 44.0%<br>(±4.9)  | 23.3%<br>(±6.8)       | 16.9%<br>(±1.6) | 15.8%<br>(±1.8)    |
| No  | 86.1%<br>(±1.9) | 61.2%<br>(±4.1)    | 82.8%<br>(±4.1) | 55.8%<br>(±4.9)  | 76.7%<br>(±6.8)       | 81.9%<br>(±1.7) | 83.0%<br>(±1.9)    |
| Don't Know  | 2.3%<br>(±0.9)  | 2.5%<br>(±1.7)     | NR              | NR               | 0.0%<br>(NA)          | 1.1%<br>(±0.5)  | 1.3%<br>(±0.7)     |
|   |                 |                    |                 |                  |                       |                 |                    |

| Q45 As a result of the behavior or experience:                                     | Age             | Race/<br>ethnicity | Religious       | Disability      | Sexual<br>orientation | Sex/<br>gender  | Unknown<br>reasons |
|--|-----------------|--------------------|-----------------|-----------------|-----------------------|-----------------|--------------------|
| j. Did you seek any type of medical attention?                                     |                 |                    |                 |                 |                       |                 |                    |
| Yes  | 5.6%<br>(±1.4)  | 19.4%<br>(±3.5)    | 1.7%<br>(±1.9)  | 28.1%<br>(±4.7) | 5.6%<br>(±4.6)        | 5.8%<br>(±1.1)  | 5.4%<br>(±1.2)     |
| No   | 93.6%<br>(±1.4) | 80.3%<br>(±3.5)    | 97.7%<br>(±2.1) | 71.7%<br>(±4.7) | 93.0%<br>(±4.9)       | 93.6%<br>(±1.1) | 92.4%<br>(±1.4)    |
| Don't Know   | 0.8%<br>(±0.7)  | NR                 | NR              | NR              | NR                    | 0.6%<br>(±0.4)  | 2.2%<br>(±0.8)     |
| k. Did you seek counseling from a religious leader/counselor/health care provider? |                 |                    |                 |                 |                       |                 |                    |
| Yes  | 8.4%<br>(±1.6)  | 31.5%<br>(±4.0)    | 10.2%<br>(±3.5) | 39.2%<br>(±4.9) | 19.8%<br>(±6.6)       | 14.9%<br>(±1.6) | 8.7%<br>(±1.4)     |
| No   | 90.6%<br>(±1.7) | 67.9%<br>(±4.0)    | 89.3%<br>(±3.5) | 59.3%<br>(±4.9) | 80.2%<br>(±6.6)       | 84.6%<br>(±1.6) | 89.2%<br>(±1.6)    |
| Don't Know   | 1.0%<br>(±0.7)  | NR                 | NR              | 1.5%<br>(±1.8)  | 0.0%<br>(NA)          | 0.6%<br>(±0.4)  | 2.2%<br>(±0.8)     |
| I. Did you consider leaving the bureau?  |                 |                    |                 |                 |                       |                 |                    |
| Yes  | 25.8%<br>(±2.4) | 55.2%<br>(±4.2)    | 33.0%<br>(±4.9) | 52.8%<br>(±4.9) | 48.3%<br>(±7.4)       | 27.5% (±1.9)    | 26.3%<br>(±2.2)    |
| No   | 72.7%<br>(±2.4) | 44.2%<br>(±4.2)    | 66.1%<br>(±4.9) | 46.0%<br>(±5.0) | 51.2%<br>(±7.4)       | 71.5%<br>(±1.9) | 72.6%<br>(±2.2)    |
| Don't Know   | 1.4%<br>(±0.8)  | NR                 | NR              | NR              | NR                    | 0.9%<br>(±0.5)  | 1.2%<br>(±0.6)     |

Table 3.53 shows with whom the employees discussed the one behavior or experience of harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.53 Discussion of the One Experience of Harassment – Summary

|                                    | Age             | Race/<br>ethnicity | Religious       | Disability      | Sexual<br>orientation | Sex/<br>gender  | Unknown<br>reasons |
|------------------------------------|-----------------|--------------------|-----------------|-----------------|-----------------------|-----------------|--------------------|
| Q46 Discussed the experience with: |                 |                    |                 |                 |                       |                 |                    |
| The person(s) involved             | 26.5%           | 48.8%              | 44.5%           | 55.9%           | 55.6%                 | 33.6%           | 38.2%              |
|                                    | (±2.5)          | (±4.3)             | (±5.1)          | (±5.2)          | (±7.6)                | (±2.1)          | (±2.4)             |
| My coworkers                       | 53.7%           | 68.4%              | 51.0%           | 61.4%           | 71.5%                 | 64.2%           | 50.9%              |
|                                    | (±2.7)          | (±4.0)             | (±5.0)          | (±5.1)          | (±7.2)                | (±2.1)          | (±2.4)             |
| My team leader                     | 11.6%           | 24.5%              | 22.9%           | 30.0%           | 21.8%                 | 18.9%           | 19.3%              |
|                                    | (±1.9)          | (±3.8)             | (±4.5)          | (±4.9)          | (±6.8)                | (±1.7)          | (±2.0)             |
| My supervisor                      | 30.0%<br>(±2.5) | 42.0%<br>(±4.2)    | 32.9%<br>(±4.9) | 56.6%<br>(±5.1) | 41.3%<br>(±7.5)       | 37.9%<br>(±2.1) | 35.1% (±2.3)       |
| My manager                         | 14.6%           | 30.3%              | 20.7%           | 31.0%           | 14.2%                 | 21.3%           | 20.1%              |
|                                    | (±2.0)          | (±4.0)             | (±4.4)          | (±4.9)          | (±6.1)                | (±1.8)          | (±2.0)             |
| A senior leader                    | 9.6%            | 25.0%              | 8.7%            | 24.4%           | 7.3%                  | 13.3%           | 12.0%              |
|                                    | (±1.7)          | (±3.9)             | (±3.3)          | (±4.7)          | (±5.0)                | (±1.5)          | (±1.7)             |
| Another employee in my bureau      | 43.3%           | 57.6%              | 39.2%           | 50.2%           | 67.1%                 | 57.5%           | 40.0%              |
|                                    | (±2.7)          | (±4.2)             | (±5.0)          | (±5.1)          | (±7.4)                | (±2.1)          | (±2.4)             |
| Someone from another bureau/office | 8.2%            | 20.3%              | 12.7%           | 16.7%           | 14.4%                 | 12.1%           | 8.5%               |
|                                    | (±1.6)          | (±3.6)             | (±3.8)          | (±4.2)          | (±6.2)                | (±1.5)          | (±1.4)             |

Table 3.54 shows to which resource, if any, employees made a complaint/grievance/ report, either orally or in writing, to address the one behavior or experience of harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.54 Resources for Making Complaint of the One Experience of Harassment – Summary

|  | Age             | Race/<br>ethnicity | Religious       | Disability      | Sexual<br>orientation | Sex/<br>gender  | Unknown<br>reasons |
|--|-----------------|--------------------|-----------------|-----------------|-----------------------|-----------------|--------------------|
| Q47 As a result of the behavior or experience, did you make a complaint/grievance/report, either orally or in writing, to address the behavior or experience using any of the following resources? |                 |                    |                 |                 |                       |                 |                    |
| Supervisor or Manager  | 11.9%<br>(±1.9) | 31.1%<br>(±4.0)    | 13.9%<br>(±4.0) | 34.2%<br>(±5.0) | 35.8% (±7.4)          | 21.7%<br>(±1.8) | 15.4%<br>(±1.8)    |
| Employee Assistance Program (EAP)  | 5.1%<br>(±1.3)  | 8.1%<br>(±2.6)     | 2.4%<br>(±2.2)  | 20.6%<br>(±4.5) | NR                    | 4.5%<br>(±1.0)  | 3.7%<br>(±1.0)     |
| Ombudsman (if applicable)  | NR              | 2.6%<br>(±1.8)     | NR              | NR              | NR                    | 0.8%<br>(±0.5)  | 0.4%<br>(±0.5)     |
| CADR Office, CORE PLUS   | 1.5%<br>(±0.8)  | 8.4%<br>(±2.7)     | NR              | 3.4%<br>(±2.5)  | 3.1%<br>(±3.9)        | 1.2%<br>(±0.6)  | 1.0%<br>(±0.6)     |
| Employee & Labor Relations (Human Resources)   | 4.8%<br>(±1.3)  | 13.1% (±3.2)       | 3.9%<br>(±2.6)  | 14.1%<br>(±4.0) | 5.3%<br>(±4.5)        | 4.6%<br>(±1.0)  | 2.7%<br>(±0.9)     |
| Union (if applicable)  | 1.3%<br>(±0.8)  | 8.3%<br>(±2.6)     | NR              | 8.8%<br>(±3.4)  | NR                    | 1.3%<br>(±0.6)  | 1.6%<br>(±0.7)     |
| Equal Employment Opportunity Counselor   | 5.1%<br>(±1.4)  | 13.7%<br>(±3.2)    | 2.2%<br>(±2.2)  | 14.3%<br>(±4.0) | NR                    | 4.1%<br>(±0.9)  | 3.0%<br>(±1.0)     |
| Equal Employment Opportunity Office  | 2.6%<br>(±1.0)  | 13.3%<br>(±3.1)    | 2.1%<br>(±2.2)  | 12.6%<br>(±3.8) | NR                    | 2.7%<br>(±0.8)  | 2.1%<br>(±0.8)     |
| Office of Inspector General Hotline  | 0.5%<br>(±0.6)  | 3.4%<br>(±1.9)     | 0.0%<br>(NA)    | NR              | 0.0%<br>(NA)          | 0.3%<br>(±0.4)  | 0.4%<br>(±0.5)     |
| Office of Inspector General  | 0.6%<br>(±0.6)  | 2.6%<br>(±1.8)     | NR              | 1.8%<br>(±2.0)  | 0.0%<br>(NA)          | 0.9%<br>(±0.5)  | 1.9%<br>(±0.8)     |
| Other Law Enforcement/Civil Authority not in the bureau  | NR              | NR                 | 0.0%<br>(NA)    | NR              | NR                    | 0.5%<br>(±0.4)  | 0.6%<br>(±0.5)     |
| Department of Interior Ethics/Bureau Ethics Office   | NR              | 4.2%<br>(±2.1)     | 6.9%<br>(±3.2)  | 3.3%<br>(±2.4)  | 0.0%<br>(NA)          | 0.9%<br>(±0.5)  | 0.9%<br>(±0.6)     |
| National Park Service Law Enforcement/Park Police  | 0.7%<br>(±0.6)  | 6.6%<br>(±2.5)     | NR              | 9.1%<br>(±3.4)  | 4.2%<br>(±4.3)        | 2.9%<br>(±0.8)  | 2.5%<br>(±0.9)     |
| Other  | 5.5%<br>(±1.4)  | 7.9%<br>(±2.7)     | 1.9%<br>(±2.1)  | 11.9%<br>(±3.9) | 5.2%<br>(±4.8)        | 3.4%<br>(±0.9)  | 3.6%<br>(±1.1)     |

Table 3.55 shows the helpfulness of resources to whom employees made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of harassment within the past 12 months that had the greatest effect on them. Results have been weighted to estimate the population in NPS.

Table 3.55 Helpfulness of Resources for Making Complaint of the One Experience of Harassment – Summary

|  | Age           | Race/<br>ethnicity | Religious     | Disability    | Sexual<br>orientation | Sex/<br>gender | Unknown<br>reasons |
|--|---------------|--------------------|---------------|---------------|-----------------------|----------------|--------------------|
| Q47 As a result of the behavior or experience, did you make a complaint/grievance/report, either orally or in writing, to address the behavior or experience using any of the following resources? |               |                    | 7             | I             | 10                    |                | ~                  |
| Supervisor or Manager  | 2.0<br>(±0.2) | 1.6<br>(±0.2)      | 2.8<br>(±0.4) | 1.6<br>(±0.2) | 1.4<br>(±0.2)         | 2.3<br>(±0.1)  | 2.3<br>(±0.2)      |
| Employee Assistance Program (EAP)  | 2.1<br>(±0.3) | 2.2<br>(±0.3)      | 2.1<br>(±0.8) | 2.8<br>(±0.3) | NR                    | 2.6<br>(±0.3)  | 2.3<br>(±0.3)      |
| Ombudsman (if applicable)  | NR            | 1.9<br>(±0.1)      | NR            | NR            | NR                    | 2.6<br>(±0.6)  | 2.0<br>(±0.7)      |
| CADR Office, CORE PLUS   | 1.2<br>(±0.3) | 1.3<br>(±0.2)      | NR            | 1.9<br>(±0.6) | 1.0<br>(±0.0)         | 1.4<br>(±0.3)  | 2.1<br>(±0.6)      |
| Employee & Labor Relations (Human Resources)   | 2.0<br>(±0.3) | 1.3<br>(±0.2)      | 1.5<br>(±0.4) | 1.7<br>(±0.3) | 1.8<br>(±0.6)         | 2.0<br>(±0.3)  | 2.1<br>(±0.4)      |
| Union (if applicable)  | 2.5<br>(±0.6) | 2.0<br>(±0.3)      | NR            | 2.1<br>(±0.4) | NR                    | 2.3<br>(±0.4)  | 2.7<br>(±0.6)      |
| Equal Employment Opportunity Counselor   | 1.9<br>(±0.2) | 2.4<br>(±0.3)      | 2.4<br>(±1.0) | 1.9<br>(±0.3) | NR                    | 2.1<br>(±0.2)  | 1.9<br>(±0.3)      |
| Equal Employment Opportunity Office  | 1.5<br>(±0.3) | 2.3<br>(±0.3)      | 2.2<br>(±0.9) | 2.1<br>(±0.3) | NR                    | 2.1<br>(±0.3)  | 1.6<br>(±0.4)      |
| Office of Inspector General Hotline  | 1.8<br>(±1.3) | 1.5<br>(±0.5)      | NA            | NR            | NA                    | 2.5<br>(±1.1)  | 1.9<br>(±0.6)      |
| Office of Inspector General  | 1.6<br>(±0.9) | 1.7<br>(±0.4)      | NR            | 2.1<br>(±1.3) | NA                    | 2.4<br>(±0.6)  | 1.7<br>(±0.4)      |
| Other Law Enforcement/Civil Authority not in the bureau  | NR            | NR                 | NA            | NR            | NR                    | 2.9<br>(±1.0)  | 3.3<br>(±0.7)      |
| Department of Interior Ethics/Bureau Ethics<br>Office  | NR            | 1.7<br>(±0.3)      | 3.8<br>(±0.3) | 1.7<br>(±0.5) | NA                    | 1.7<br>(±0.2)  | 2.0<br>(±0.7)      |
| National Park Service Law Enforcement/Park Police  | 1.9<br>(±0.7) | 1.7<br>(±0.4)      | NR            | 1.1<br>(±0.2) | 2.9<br>(±0.9)         | 2.9<br>(±0.3)  | 2.5<br>(±0.4)      |
| Other  | 2.1<br>(±0.3) | 2.1<br>(±0.4)      | NR            | 3.3<br>(±0.4) | 2.6<br>(±1.2)         | 2.9<br>(±0.3)  | 2.6<br>(±0.4)      |

Scale values range from 1 = Not at all Helpful, 2 = Somewhat Helpful, 3 = Moderately Helpful, 4 = Very Helpful, and 5 = Extremely Helpful.

An estimated 25.3% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of harassment within the past 12 months that had the greatest effect on them. Table 3.56 shows the results of them making an oral and/or written complaint/grievance/report.

Table 3.56 Results of Reporting the One Experience of Harassment – Summary

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | Age             | Race/<br>ethnicity | Religious        | Disability      | Sexual<br>orientation | Sex/<br>gender  | Unknown<br>reasons |
|--|-----------------|--------------------|------------------|-----------------|-----------------------|-----------------|--------------------|
| a. The person I told took no action  |                 |                    |                  |                 |                       |                 |                    |
| Yes  | 37.0%<br>(±6.3) | 32.8%<br>(±6.9)    | 23.7%<br>(±12.8) | 51.7%<br>(±7.1) | 53.4%<br>(±12.0)      | 38.2%<br>(±4.0) | 41.4%<br>(±5.6)    |
| No   | 38.4%<br>(±6.3) | 32.5%<br>(±6.9)    | 53.8%<br>(±13.0) | 17.1%<br>(±6.1) | 18.0%<br>(±11.2)      | 40.7%<br>(±4.0) | 35.9%<br>(±5.5)    |
| Don't Know   | 24.6%<br>(±5.8) | 34.7%<br>(±7.0)    | 22.5%<br>(±12.7) | 31.2%<br>(±7.0) | 28.7%<br>(±12.0)      | 21.0%<br>(±3.5) | 22.7%<br>(±5.0)    |
| b. The rules of harassment were explained to everyone in the workplace   |                 |                    |                  |                 |                       |                 |                    |
| Yes  | 37.5% (±6.3)    | 37.1% (±7.0)       | 54.2%<br>(±13.2) | 29.3%<br>(±6.9) | 44.6%<br>(±12.3)      | 31.1% (±3.9)    | 33.7% (±5.4)       |
| No   | 45.0%<br>(±6.4) | 49.1%<br>(±7.0)    | 43.0%<br>(±13.3) | 55.8%<br>(±7.2) | 41.6%<br>(±12.3)      | 58.6%<br>(±4.1) | 46.9%<br>(±5.6)    |
| Don't Know   | 17.5%<br>(±5.3) | 13.8%<br>(±5.6)    | NR               | 14.9%<br>(±5.9) | 13.8%<br>(±10.8)      | 10.3%<br>(±2.7) | 19.4%<br>(±4.8)    |
| c. A review/investigation/other assessment of the workplace was conducted by management                                    |                 |                    |                  |                 |                       |                 |                    |
| Yes  | 12.0%<br>(±4.7) | 32.1% (±6.9)       | NR               | 8.3%<br>(±4.9)  | 12.7%<br>(±10.6)      | 18.6%<br>(±3.4) | 19.3%<br>(±4.8)    |
| No   | 75.9%<br>(±5.8) | 41.7%<br>(±7.0)    | 91.3%<br>(±10.9) | 76.4%<br>(±6.6) | 78.1%<br>(±11.7)      | 68.0%<br>(±3.9) | 55.7% (±5.6)       |
| Don't Know   | 12.0%<br>(±4.7) | 26.2%<br>(±6.6)    | NR               | 15.3%<br>(±5.9) | 9.2%<br>(±9.9)        | 13.4%<br>(±3.0) | 25.0%<br>(±5.1)    |
| d. An investigation was conducted by a law enforcement official  |                 |                    |                  |                 |                       |                 |                    |
| Yes  | 2.1%<br>(±2.8)  | 14.1%<br>(±5.6)    | NR               | NR              | NR                    | 8.0%<br>(±2.5)  | 7.8%<br>(±3.6)     |
| No   | 89.6%<br>(±4.6) | 60.6%<br>(±7.0)    | 93.1%<br>(±10.5) | 85.6%<br>(±5.8) | 85.6%<br>(±10.9)      | 84.0%<br>(±3.2) | 75.9%<br>(±5.1)    |
| Don't Know   | 8.3%<br>(±4.2)  | 25.3%<br>(±6.6)    | NR               | 11.9%<br>(±5.5) | 10.9%<br>(±10.3)      | 8.1%<br>(±2.5)  | 16.4%<br>(±4.5)    |

| Q48 Did any of the experiences listed below occur                                     | 9.              | ze/<br>icity       | ious             | oility            | ual<br>ation          | x/<br>der       | own                |
|---|-----------------|--------------------|------------------|-------------------|-----------------------|-----------------|--------------------|
| as a result of making an oral and/or written complaint/grievance/report?              | Age             | Race/<br>ethnicity | Religious        | Disability        | Sexual<br>orientation | Sex/<br>gender  | Unknown<br>reasons |
| e. Someone talked to the person(s) to ask him/her/them to change their behavior       |                 |                    |                  |                   |                       |                 |                    |
| Yes   | 22.1% (±5.7)    | 27.7%<br>(±6.7)    | 51.2%<br>(±13.0) | 12.4%<br>(±5.6)   | 19.4%<br>(±11.5)      | 42.5% (±4.1)    | 38.1% (±5.5)       |
| No  | 51.8%           | 31.4%              | 38.8%            | 62.1%<br>(±7.2)   | 42.6%                 | 32.9%           | 27.3%              |
| Don't Know  | (±6.3)<br>26.1% | (±6.8)<br>40.9%    | (±13.4)<br>10.0% | $(\pm 7.2)$ 25.4% | (±12.3)<br>38.0%      | (±3.9)<br>24.6% | (±5.2)<br>34.6%    |
|   | $(\pm 5.9)$     | $(\pm 7.0)$        | (±11.1)          | $(\pm 6.7)$       | $(\pm 12.4)$          | $(\pm 3.7)$     | $(\pm 5.4)$        |
| f. My work station location or duties were changed to help me avoid the person(s)     |                 |                    |                  |                   |                       |                 |                    |
| Yes   | 4.8%<br>(±3.6)  | 6.1%<br>(±4.4)     | NR               | 12.7% (±5.6)      | 20.4% (±11.7)         | 10.4%<br>(±2.8) | 10.3% (±3.9)       |
| No  | 90.9%           | 85.8%              | 92.7%            | 86.7%             | 76.7%                 | 86.9%           | 84.9%              |
|   | (±4.4)<br>4.3%  | (±5.7)<br>8.2%     | (±10.6)<br>0.0%  | $(\pm 5.7)$       | $(\pm 12.0)$          | (±3.0)<br>2.7%  | (±4.4)<br>4.8%     |
| Don't Know  | $(\pm 3.4)$     | $(\pm 4.8)$        | (NA)             | NR                | NR                    | $(\pm 1.7)$     | $(\pm 3.0)$        |
| g. Person(s) was moved/reassigned so I did not have as much contact with him/her/them |                 |                    |                  |                   |                       |                 |                    |
| Yes   | 6.0%<br>(±3.8)  | 13.6%<br>(±5.6)    | NR               | 4.6%<br>(±4.2)    | 9.6%<br>(±10.1)       | 7.7%<br>(±2.5)  | 9.0%<br>(±3.7)     |
| No  | 82.6%<br>(±5.3) | 76.3%<br>(±6.5)    | 95.5%<br>(±9.9)  | 94.1%<br>(±4.4)   | 72.5%<br>(±12.3)      | 88.7%<br>(±2.9) | 83.9%<br>(±4.5)    |
| Don't Know  | 11.3%<br>(±4.7) | 10.1%<br>(±5.1)    | 0.0%<br>(NA)     | NR                | 17.9%<br>(±11.5)      | 3.6%<br>(±1.9)  | 7.1%<br>(±3.5)     |
| h. There was some official career action taken against person(s) for the behavior     |                 |                    |                  |                   |                       |                 |                    |
| Yes   | NR              | 8.7%<br>(±4.8)     | NR               | NR                | NR                    | 4.6%<br>(±2.1)  | 8.7%<br>(±3.7)     |
| No  | 80.5%<br>(±5.5) | 77.3%<br>(±6.4)    | 94.4%<br>(±10.2) | 83.0%<br>(±6.1)   | 71.3%<br>(±12.4)      | 78.7%<br>(±3.6) | 67.1%<br>(±5.4)    |
| Don't Know  | 18.6%<br>(±5.4) | 14.1%<br>(±5.6)    | NR               | 15.5%<br>(±5.9)   | 23.7%<br>(±12.1)      | 16.7%<br>(±3.3) | 24.2%<br>(±5.1)    |
| i. The person(s) stopped the behavior   |                 |                    |                  |                   |                       |                 |                    |
| Yes   | 29.0%<br>(±6.1) | 13.2%<br>(±5.5)    | 8.7%<br>(±10.8)  | 16.5%<br>(±6.0)   | 12.8%<br>(±10.6)      | 22.5%<br>(±3.6) | 29.0%<br>(±5.3)    |
| No  | 45.7%           | (±3.3)<br>68.3%    | 79.5%            | 59.6%             | 74.1%                 | (±3.0)<br>57.6% | (±3.3)<br>54.6%    |
| No  | (±6.4)          | $(\pm 6.8)$        | $(\pm 12.6)$     | $(\pm 7.2)$       | $(\pm 12.0)$          | $(\pm 4.1)$     | $(\pm 5.5)$        |
| Don't Know  | 25.3%<br>(±5.9) | 18.5%<br>(±6.1)    | 11.7%<br>(±11.4) | 23.9%<br>(±6.6)   | 13.2%<br>(±10.7)      | 19.9%<br>(±3.5) | 16.4%<br>(±4.5)    |
|   |                 |                    |                  |                   |                       |                 |                    |

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | Age             | Race/<br>ethnicity | Religious        | Disability      | Sexual<br>orientation | Sex/<br>gender  | Unknown<br>reasons |
|--|-----------------|--------------------|------------------|-----------------|-----------------------|-----------------|--------------------|
| j. I was encouraged to drop the issue  |                 |                    |                  |                 |                       |                 |                    |
| Yes  | 48.3%<br>(±6.3) | 45.9%<br>(±7.0)    | 29.5%<br>(±13.3) | 58.9%<br>(±7.2) | 64.2%<br>(±12.4)      | 29.4%<br>(±3.8) | 33.4%<br>(±5.4)    |
| No   | 46.0%<br>(±6.3) | 52.2%<br>(±7.0)    | 66.9%<br>(±13.4) | 31.0%<br>(±7.0) | 35.8%<br>(±12.4)      | 66.9%<br>(±3.9) | 58.3%<br>(±5.5)    |
| Don't Know   | 5.6%<br>(±3.7)  | NR                 | NR               | 10.0%<br>(±5.2) | 0.0%<br>(NA)          | 3.7%<br>(±1.9)  | 8.3%<br>(±3.6)     |
| k. I was discouraged from making an oral and/or written complaint/grievance/report   |                 |                    |                  |                 |                       |                 |                    |
| Yes  | 33.6%<br>(±6.3) | 37.0%<br>(±7.0)    | 17.9%<br>(±12.4) | 60.3%<br>(±7.1) | 19.1%<br>(±11.5)      | 31.3%<br>(±3.9) | 24.4% (±5.1)       |
| No   | 64.3%<br>(±6.3) | 61.6%<br>(±7.0)    | 75.3%<br>(±13.0) | 33.1%<br>(±7.0) | 79.4%<br>(±11.6)      | 64.9%<br>(±4.0) | 72.3%<br>(±5.2)    |
| Don't Know   | 2.1%<br>(±2.9)  | NR                 | NR               | 6.5%<br>(±4.5)  | NR                    | 3.7%<br>(±1.9)  | 3.3%<br>(±2.7)     |
| 1. The person(s) who did this took action against me for complaining   |                 |                    |                  |                 |                       |                 |                    |
| Yes  | 30.8%<br>(±6.2) | 45.0%<br>(±7.1)    | 17.6%<br>(±12.4) | 33.4%<br>(±7.1) | 27.0%<br>(±12.1)      | 32.8%<br>(±3.9) | 34.7%<br>(±5.5)    |
| No   | 60.4%<br>(±6.4) | 44.8%<br>(±7.1)    | 69.9%<br>(±13.3) | 61.1%<br>(±7.2) | 67.0%<br>(±12.3)      | 59.9%<br>(±4.1) | 55.4%<br>(±5.6)    |
| Don't Know   | 8.9%<br>(±4.3)  | 10.2%<br>(±5.1)    | 12.5%<br>(±11.6) | 5.4%<br>(±4.3)  | NR                    | 7.3%<br>(±2.4)  | 9.9%<br>(±3.8)     |
| m. My coworkers treated me worse, avoided me, or blamed me for the problem   |                 |                    |                  |                 |                       |                 |                    |
| Yes  | 29.5%<br>(±6.1) | 65.3%<br>(±6.9)    | 22.5%<br>(±12.9) | 24.3%<br>(±6.6) | 63.1%<br>(±12.4)      | 28.4%<br>(±3.8) | 26.6%<br>(±5.2)    |
| No   | 65.7%<br>(±6.2) | 31.4%<br>(±6.8)    | 73.6%<br>(±13.1) | 52.4%<br>(±7.1) | 35.5%<br>(±12.4)      | 66.9%<br>(±4.0) | 65.7%<br>(±5.4)    |
| Don't Know   | 4.8%<br>(±3.6)  | 3.3%<br>(±3.7)     | NR               | 23.3%<br>(±6.6) | NR                    | 4.6%<br>(±2.1)  | 7.7%<br>(±3.5)     |
| n. My leadership punished me for bringing it up  |                 |                    |                  |                 |                       |                 |                    |
| Yes  | 26.4%<br>(±6.0) | 42.3%<br>(±7.0)    | 17.7%<br>(±12.4) | 33.2%<br>(±7.0) | 52.1%<br>(±12.1)      | 23.8%<br>(±3.6) | 17.6%<br>(±4.6)    |
| No   | 63.3%<br>(±6.3) | 47.4%<br>(±7.0)    | 80.6%<br>(±12.6) | 56.6%<br>(±7.2) | 40.1%<br>(±12.4)      | 69.9%<br>(±3.9) | 76.2%<br>(±5.1)    |
| Don't Know   | 10.3%<br>(±4.5) | 10.2%<br>(±5.1)    | NR               | 10.1%<br>(±5.2) | 7.8%<br>(±9.6)        | 6.4%<br>(±2.3)  | 6.2%<br>(±3.3)     |

| Q48 Did any of the experiences listed below occur as a result of making an oral and/or written complaint/grievance/report? | Age             | Race/<br>ethnicity | Religious        | Disability      | Sexual<br>orientation | Sex/<br>gender  | Unknown<br>reasons |
|--|-----------------|--------------------|------------------|-----------------|-----------------------|-----------------|--------------------|
| o. I was threatened with loss of employment  |                 |                    |                  |                 |                       |                 |                    |
| Yes  | 21.1%<br>(±5.7) | 6.9%<br>(±4.5)     | 11.0%<br>(±11.4) | 20.3%<br>(±6.4) | NR                    | 11.6%<br>(±2.9) | 13.8%<br>(±4.3)    |
| No   | 70.7%<br>(±6.1) | 71.6%<br>(±6.7)    | 87.3%<br>(±11.7) | 73.0%<br>(±6.8) | 89.7%<br>(±10.1)      | 84.1%<br>(±3.2) | 84.3%<br>(±4.5)    |
| Don't Know   | 8.2%<br>(±4.2)  | 21.6%<br>(±6.3)    | NR               | 6.7%<br>(±4.6)  | NR                    | 4.4%<br>(±2.0)  | 2.0%<br>(±2.3)     |

An estimated 25.3% of employees indicated they made a complaint/grievance/report, either orally or in writing, to address the one behavior or experience of harassment within the past 12 months that had the greatest effect on them. Table 3.57 shows satisfaction with aspects of making an oral and/or written complaint/grievance/report.

*Table 3.57 Satisfaction with Reporting of the One Experience of Harassment – Summary* 

|  | Age         | Race/<br>ethnicity | Religious   | Disability  | Sexual<br>orientation | Sex/<br>gender | Unknown<br>reasons |
|--|-------------|--------------------|-------------|-------------|-----------------------|----------------|--------------------|
| Q49 How satisfied were you with:               |             |                    |             |             |                       |                |                    |
| The availability of information on how to file | 2.7         | 2.5                | 2.6         | 2.4         | 2.8                   | 2.7            | 2.9                |
| a complaint/grievance/report?                  | $(\pm 0.1)$ | $(\pm 0.2)$        | $(\pm 0.2)$ | $(\pm 0.2)$ | $(\pm 0.2)$           | $(\pm 0.1)$    | $(\pm 0.1)$        |
| How you were treated by personnel handling     | 2.7         | 2.2                | 2.6         | 2.3         | 2.6                   | 2.9            | 2.9                |
| the complaint/grievance/report?                | $(\pm 0.2)$ | $(\pm 0.2)$        | $(\pm 0.2)$ | $(\pm 0.2)$ | $(\pm 0.2)$           | $(\pm 0.1)$    | $(\pm 0.2)$        |
| Actions taken by the person handling the       | 2.6         | 2.3                | 2.7         | 2.2         | 2.4                   | 2.6            | 2.8                |
| complaint/grievance/report?                    | $(\pm 0.1)$ | $(\pm 0.2)$        | $(\pm 0.2)$ | $(\pm 0.2)$ | $(\pm 0.2)$           | $(\pm 0.1)$    | $(\pm 0.2)$        |
| Being informed about the current status of the | 2.5         | 2.3                | 2.6         | 2.3         | 2.4                   | 2.6            | 2.7                |
| complaint/grievance/report?                    | $(\pm 0.1)$ | $(\pm 0.2)$        | $(\pm 0.2)$ | $(\pm 0.2)$ | $(\pm 0.2)$           | $(\pm 0.1)$    | $(\pm 0.2)$        |
| The amount of time it took to address the      | 2.5         | 2.1                | 2.8         | 2.2         | 2.3                   | 2.7            | 2.7                |
| complaint/grievance/report?                    | $(\pm 0.1)$ | $(\pm 0.2)$        | $(\pm 0.2)$ | $(\pm 0.2)$ | $(\pm 0.2)$           | $(\pm 0.1)$    | $(\pm 0.2)$        |

 $<sup>^{</sup>a}$  Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied.

An estimated 74.7% of employees indicated they did not make a complaint/grievance/ report, either orally or in writing, to address the one behavior or experience of harassment within the past 12 months that had the greatest effect on them. Table 3.58 shows the reasons why they chose not to make an oral and/or written complaint/grievance/report. The reason *I thought it might hurt my chances of being renewed or obtaining a permanent position* was only asked of term and temporary employees and the reason *I thought it might hurt my career* was only asked of permanent employees.

Table 3.58 Reasons for Not Reporting the One Experience of Harassment – Summary

| Q50 Reasons for not making oral and/or written complaint/grievance/report about the behavior or experience | Age             | Race/<br>ethnicity | Religious       | Disability      | Sexual<br>orientation | Sex/<br>gender  | Unknown<br>reasons |
|--|-----------------|--------------------|-----------------|-----------------|-----------------------|-----------------|--------------------|
| The behavior or experience stopped on its own  | 50.7%<br>(±3.1) | 40.8%<br>(±5.3)    | 47.1% (±5.7)    | 47.0%<br>(±7.5) | 37.8%<br>(±9.7)       | 48.6%<br>(±2.5) | 60.6%<br>(±2.7)    |
| I thought it was not serious enough to discuss or report   | 70.8%<br>(±2.8) | 61.0%<br>(±5.3)    | 84.0%<br>(±4.6) | 59.8% (±7.5)    | 76.4%<br>(±9.0)       | 72.8%<br>(±2.3) | 65.7%<br>(±2.7)    |
| I took care of it myself by confronting the person(s) who did it   | 28.6%<br>(±2.9) | 33.5%<br>(±5.2)    | 38.7%<br>(±5.7) | 36.0%<br>(±7.5) | 32.6%<br>(±9.6)       | 31.2%<br>(±2.4) | 39.7%<br>(±2.7)    |
| I took other actions to handle the situation   | 30.6%<br>(±2.9) | 29.7%<br>(±5.0)    | 28.0%<br>(±5.5) | 38.1% (±7.5)    | 12.9%<br>(±7.9)       | 36.9%<br>(±2.5) | 28.1% (±2.6)       |
| I did not know who to report the behavior to and/or how to file a complaint                                | 13.0%<br>(±2.2) | 32.8% (±5.1)       | 8.6%<br>(±3.8)  | 16.9%<br>(±6.3) | 23.8% (±9.1)          | 10.1% (±1.6)    | 14.6%<br>(±2.0)    |
| I did not want more people to know   | 20.4%<br>(±2.6) | 31.9%<br>(±5.1)    | 26.4% (±5.3)    | 37.4% (±7.4)    | 47.8% (±9.6)          | 24.6%<br>(±2.2) | 25.8%<br>(±2.5)    |
| I was ashamed or embarrassed   | 11.3%<br>(±2.1) | 12.4%<br>(±3.9)    | 7.4%<br>(±3.6)  | 33.5% (±7.3)    | 31.7% (±9.5)          | 13.3%<br>(±1.8) | 8.1%<br>(±1.7)     |
| I did not want people to think less of me  | 21.2%<br>(±2.6) | 22.8%<br>(±4.7)    | 18.9%<br>(±4.9) | 44.1% (±7.4)    | 48.4%<br>(±9.6)       | 23.7%<br>(±2.2) | 19.6%<br>(±2.3)    |
| I thought other people would blame me  | 11.4%<br>(±2.1) | 23.4%<br>(±4.8)    | 12.2%<br>(±4.2) | 32.1% (±7.2)    | 27.5% (±9.3)          | 17.1% (±2.0)    | 14.3%<br>(±2.0)    |
| I felt partially to blame  | 3.9%<br>(±1.4)  | 3.6%<br>(±2.6)     | 3.3%<br>(±2.8)  | 13.2%<br>(±5.9) | 12.0%<br>(±7.8)       | 7.6%<br>(±1.4)  | 5.9%<br>(±1.5)     |
| I wanted to forget about it or move on   | 49.7% (±3.1)    | 55.1% (±5.3)       | 50.8%<br>(±5.7) | 60.1%<br>(±7.4) | 75.4%<br>(±9.1)       | 52.0%<br>(±2.5) | 47.4% (±2.7)       |
| I did not think anything would be done   | 47.6% (±3.0)    | 54.9%<br>(±5.3)    | 52.3%<br>(±5.7) | 46.3% (±7.4)    | 51.2%<br>(±9.5)       | 47.5% (±2.5)    | 38.1% (±2.7)       |
| I did not think I would be believed  | 19.4%<br>(±2.6) | 28.6%<br>(±5.0)    | 15.7%<br>(±4.6) | 24.8%<br>(±7.0) | 27.7% (±9.3)          | 16.9%<br>(±2.0) | 17.7% (±2.2)       |
| I did not trust that the process would be fair   | 35.0%<br>(±3.0) | 44.0% (±5.3)       | 38.8% (±5.7)    | 40.1% (±7.4)    | 38.1%<br>(±9.7)       | 32.2%<br>(±2.4) | 26.5%<br>(±2.5)    |
| I thought I might get in trouble for something I did   | 11.6%<br>(±2.1) | 16.1%<br>(±4.3)    | 6.2%<br>(±3.4)  | 27.2% (±7.1)    | 17.6%<br>(±8.5)       | 11.4%<br>(±1.7) | 13.2%<br>(±2.0)    |
| I thought I would be labeled as a troublemaker   | 35.2% (±3.0)    | 41.7% (±5.3)       | 33.4% (±5.6)    | 56.6%<br>(±7.4) | 47.0%<br>(±9.6)       | 42.6% (±2.5)    | 29.7%<br>(±2.5)    |
| I thought it might hurt my performance appraisal   | 25.8%<br>(±2.8) | 35.1% (±5.2)       | 13.1%<br>(±4.3) | 32.6%<br>(±7.3) | 23.9%<br>(±9.1)       | 18.2%<br>(±2.0) | 16.8%<br>(±2.2)    |

| Q50 Reasons for not making oral and/or written complaint/grievance/report about the behavior or experience | Age             | Race/<br>ethnicity | Religious        | Disability      | Sexual<br>orientation | Sex/<br>gender  | Unknown<br>reasons |
|--|-----------------|--------------------|------------------|-----------------|-----------------------|-----------------|--------------------|
| I thought it might hurt my chances of being renewed or obtaining permanent position                        | 27.4%<br>(±7.1) | 35.3%<br>(±16.1)   | 31.1%<br>(±16.6) | NR              | 27.9%<br>(±18.4)      | 19.3%<br>(±4.9) | 32.9%<br>(±7.3)    |
| I was worried about potential negative consequences from leadership  | 32.8%<br>(±2.9) | 46.6% (±5.3)       | 19.7%<br>(±4.9)  | 46.9%<br>(±7.4) | 40.9%<br>(±9.7)       | 26.9%<br>(±2.3) | 25.6% (±2.5)       |
| I was worried about potential negative consequences from my coworkers or peers                             | 21.3%<br>(±2.6) | 28.9%<br>(±5.0)    | 25.9%<br>(±5.3)  | 41.4%<br>(±7.4) | 43.4%<br>(±9.7)       | 25.5%<br>(±2.2) | 23.9%<br>(±2.5)    |
| I thought it might hurt my career  | 30.6% (±3.2)    | 49.0% (±5.8)       | 22.2% (±5.5)     | 44.9%<br>(±8.0) | 34.3%<br>(±11.7)      | 33.2%<br>(±2.7) | 24.9%<br>(±2.7)    |
| I did not want to hurt the person's/s' career/s or family/ies  | 19.2%<br>(±2.5) | 22.1%<br>(±4.7)    | 18.9%<br>(±4.8)  | 21.7%<br>(±6.7) | 32.9%<br>(±9.5)       | 24.6%<br>(±2.2) | 28.0%<br>(±2.6)    |
| I was concerned for my physical safety   | 2.0%<br>(±1.1)  | 5.2%<br>(±2.9)     | 1.8%<br>(±2.3)   | 3.5%<br>(±4.0)  | 5.5%<br>(±6.4)        | 2.2%<br>(±0.9)  | 3.0%<br>(±1.1)     |
| I feared losing my job   | 8.4%<br>(±1.9)  | 20.1%<br>(±4.6)    | 3.1%<br>(±2.7)   | 23.5%<br>(±6.8) | 21.0%<br>(±8.9)       | 8.5%<br>(±1.5)  | 16.2%<br>(±2.2)    |
| Some other reason  | 30.8%<br>(±3.0) | 39.8%<br>(±5.3)    | 24.8%<br>(±5.3)  | 34.8%<br>(±7.5) | 53.7%<br>(±9.6)       | 44.1% (±2.5)    | 35.7% (±2.7)       |

# 4 Predictors of Workplace Harassment

The 2017 WES included multi-item scales designed to assess employee attitudes and perceptions regarding political dynamics, levels of support from supervisors, general trust, and inclusion within the organization. In addition, the 2017 WES included multi-item scales designed to assess employee perceptions regarding the organizational general intolerance for harassment and leadership intolerance for harassment in the workplace. Lastly, the 2017 WES included multi-item scales to assess gender context. Responses to items involving political dynamics, supervisor support, inclusion, trust, and perception of the organizational general intolerance for harassment were measured with a 5-point response scale that ranged from strongly disagree to strongly agree. Higher scores indicate greater levels of support, inclusion, trust, and a more intolerant climate for sexual harassment. Higher scores for political dynamics indicate greater pressure to conform to organizational norms. Some items within these scales were reverse coded so results reflected the same scale values for all questions. Responses to the leadership intolerance scale were made using a yes, no, do not know response format, with higher scores indicating greater intolerance for harassment among leaders. Gender context was measured with three questions about the mix of men and women in the workplace. Scale values include mostly women, a relatively even mix of men and women, and mostly men. Gender context is only shown for the types of harassment and assault related to gender. Results presented in the tables display mean scores for each of these constructs for employees who experienced or did not experience a particular type of harassing or assault behavior.

## 4.1 Age Harassment

The following sections display each of the predictors of workplace harassment and age harassment. In each section results are shown for those who indicated they had or had not experienced age harassment within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to age harassment. Statistically significant differences are noted.

### 4.1.1 Age Harassment and General Intolerance for Harassment

Table 4.1 presents general intolerance for harassment for those who indicated they had or had not experienced age harassment within the past 12 months. General intolerance for harassment was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate an organizational climate more intolerant of harassment. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.1 Age Harassment and General Intolerance for Harassment by Selected Characteristics

|   | ;     | Experienced age harassme |           |        | ot experier<br>harassmer |           | Effect size |
|---|-------|--------------------------|-----------|--------|--------------------------|-----------|-------------|
|   | N     | Mean <sup>a</sup>        | МоЕ       | N      | Meana                    | МоЕ       | Hedges' g   |
| Overall   | 4,179 | 3.0*                     | ±0.0      | 14,140 | 3.7*                     | ±0.0      | -0.81 (L)   |
| Pay Plan and Grade  |       |                          |           |        |                          |           |             |
| Wage Grade (WG) 1-4   | 180   | 2.7*                     | $\pm 0.2$ | 456    | 3.6*                     | $\pm 0.1$ | -0.89 (L)   |
| Wage Grade (WG) 5-8   | 666   | 3.0*                     | $\pm 0.1$ | 2,096  | 3.7*                     | $\pm 0.0$ | -0.86 (L)   |
| Wage Grade (WG) 9-16  | 368   | 3.0*                     | $\pm 0.1$ | 1,110  | 3.6*                     | $\pm 0.1$ | -0.69 (M)   |
| Other Wage Grade (WG)   | 63    | 3.3*                     | $\pm 0.1$ | 155    | 3.7*                     | $\pm 0.1$ | -0.54 (M)   |
| General Schedule (GS) 1-6   | 567   | 3.2*                     | $\pm 0.1$ | 1,549  | 3.7*                     | $\pm 0.0$ | -0.65 (M)   |
| General Schedule (GS) 7-10  | 1,016 | 2.8*                     | $\pm 0.1$ | 2,996  | 3.6*                     | $\pm 0.0$ | -0.83 (L)   |
| General Schedule (GS) 11-12   | 853   | 2.9*                     | $\pm 0.1$ | 3,527  | 3.7*                     | $\pm 0.0$ | -0.92 (L)   |
| General Schedule (GS) 13-15   | 310   | 3.1*                     | ±0.1      | 1,463  | 3.8*                     | $\pm 0.0$ | -0.86 (L)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 6     | 4.0                      | ±0.4      | 18     | 4.2                      | ±0.3      | -0.16       |
| Other   | 97    | 3.3*                     | ±0.2      | 577    | 3.7*                     | $\pm 0.1$ | -0.45 (S)   |
| Years of Service at Bureau or Office  |       |                          |           |        |                          |           |             |
| Less than 1 year  | 250   | 3.1*                     | $\pm 0.1$ | 897    | 3.8*                     | $\pm 0.0$ | -0.91 (L)   |
| 1 to 3 years  | 653   | 3.1*                     | $\pm 0.1$ | 1,884  | 3.8*                     | $\pm 0.0$ | -0.84 (L)   |
| 4 to 5 years  | 404   | 3.1*                     | $\pm 0.1$ | 1,067  | 3.7*                     | $\pm 0.1$ | -0.69 (M)   |
| 6 to 10 years   | 855   | 3.0*                     | $\pm 0.1$ | 2,922  | 3.6*                     | $\pm 0.0$ | -0.63 (M)   |
| 11 to 14 years  | 400   | 2.9*                     | $\pm 0.1$ | 1,382  | 3.6*                     | $\pm 0.0$ | -0.81 (L)   |
| 15 to 20 years  | 551   | 2.8*                     | ±0.1      | 2,252  | 3.6*                     | $\pm 0.0$ | -0.88 (L)   |
| More than 20 years  | 1,035 | 2.9*                     | $\pm 0.1$ | 3,639  | 3.7*                     | $\pm 0.0$ | -0.98 (L)   |
|   |       |                          |           |        |                          |           |             |

|                                    |       | Experienced age harassme |           |        | not experient<br>harassmer |           | Effect<br>size |
|------------------------------------|-------|--------------------------|-----------|--------|----------------------------|-----------|----------------|
|                                    | N     | Mean <sup>a</sup>        | МоЕ       | N      | Mean <sup>a</sup>          | МоЕ       | Hedges' g      |
| Appointment Type                   |       |                          |           |        |                            |           |                |
| Permanent                          | 3,412 | 3.0*                     | $\pm 0.0$ | 12,227 | 3.7*                       | $\pm 0.0$ | -0.81 (L)      |
| Term                               | 424   | 3.0*                     | $\pm 0.1$ | 1,209  | 3.8*                       | $\pm 0.0$ | -0.84 (L)      |
| Temporary                          | 265   | 3.3*                     | $\pm 0.1$ | 589    | 3.8*                       | $\pm 0.1$ | -0.62 (M)      |
| Work Schedule                      |       |                          |           |        |                            |           |                |
| Seasonal                           | 480   | 3.3*                     | $\pm 0.1$ | 1,342  | 3.6*                       | $\pm 0.0$ | -0.44 (S)      |
| Non-Seasonal                       | 3,141 | 2.9*                     | $\pm 0.0$ | 11,297 | 3.7*                       | $\pm 0.0$ | -0.84 (L)      |
| Appointment Type and Work Schedule |       |                          |           |        |                            |           |                |
| Permanent-Seasonal                 | 251   | 3.2*                     | $\pm 0.1$ | 841    | 3.5*                       | $\pm 0.1$ | -0.43 (S)      |
| Permanent-Non-Seasonal             | 3,104 | 2.9*                     | $\pm 0.0$ | 11,210 | 3.7*                       | $\pm 0.0$ | -0.84 (L)      |
| Term                               | 424   | 3.0*                     | $\pm 0.1$ | 1,209  | 3.8*                       | $\pm 0.0$ | -0.84 (L)      |
| Temporary-Seasonal                 | 228   | 3.3*                     | $\pm 0.1$ | 501    | 3.7*                       | $\pm 0.1$ | -0.50 (M)      |
| Temporary-Non-Seasonal             | 37    | 3.0*                     | ±0.3      | 87     | 4.1*                       | ±0.2      | -1.27 (L)      |
| Age - Collapsed                    |       |                          |           |        |                            |           |                |
| 39 or under                        | 1,761 | 3.1*                     | $\pm 0.0$ | 4,423  | 3.7*                       | $\pm 0.0$ | -0.64 (M)      |
| 40 or older                        | 2,400 | 2.9*                     | $\pm 0.0$ | 9,700  | 3.7*                       | $\pm 0.0$ | -0.93 (L)      |
| Age                                |       |                          |           |        |                            |           |                |
| 25 or under                        | 419   | 3.1*                     | ±0.1      | 413    | 3.8*                       | $\pm 0.1$ | -0.73 (M)      |
| 26-29                              | 429   | 3.1*                     | ±0.1      | 784    | 3.7*                       | ±0.1      | -0.77 (M)      |
| 30-39                              | 912   | 3.1*                     | ±0.1      | 3,226  | 3.6*                       | $\pm 0.0$ | -0.61 (M)      |
| 40-49                              | 592   | 2.8*                     | ±0.1      | 3,769  | 3.6*                       | $\pm 0.0$ | -0.98 (L)      |
| 50-59                              | 1,085 | 2.8*                     | ±0.1      | 4,058  | 3.7*                       | ±0.0      | -0.98 (L)      |
| 60 or older                        | 724   | 3.0*                     | ±0.1      | 1,873  | 3.7*                       | $\pm 0.0$ | -0.87 (L)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.2 presents the scale distribution of general intolerance for harassment for those who indicated they had or had not experienced age harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.2 Age Harassment and General Intolerance for Harassment Scale Distribution

|                                    |       | Experience age harassme |      | Did not experience age harassment |         |           |  |
|------------------------------------|-------|-------------------------|------|-----------------------------------|---------|-----------|--|
|                                    | N     | Percent                 | MoE  | N                                 | Percent | MoE       |  |
| General Intolerance for Harassment |       |                         |      |                                   |         |           |  |
| (1) Strongly Disagree              | 361   | 8.6%                    | ±0.9 | 213                               | 1.5%    | ±0.2      |  |
| (2) Disagree                       | 798   | 19.1%                   | ±1.2 | 1,133                             | 8.0%    | ±0.5      |  |
| (3) Neither Agree nor Disagree     | 1,704 | 40.8%                   | ±1.5 | 4,155                             | 29.4%   | $\pm 0.8$ |  |
| (4) Agree                          | 1,132 | 27.1%                   | ±1.4 | 6,025                             | 42.6%   | $\pm 0.8$ |  |
| (5) Strongly Agree                 | 185   | 4.4%                    | ±0.7 | 2,614                             | 18.5%   | ±0.6      |  |

### 4.1.2 Age Harassment and Leadership Intolerance for Harassment

Table 4.3 presents leadership intolerance for harassment for those who indicated they had or had not experienced age harassment within the past 12 months. Intolerance for harassment was measured using a *yes*, *no*, *do not know* response format, with higher scores indicating greater intolerance for harassment among leaders. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.3 Age Harassment and Leadership Intolerance for Harassment by Selected Characteristics

|   | Experienced age harassment |                   |            | Did r<br>age | Effect size |            |           |
|---|----------------------------|-------------------|------------|--------------|-------------|------------|-----------|
|   | N                          | Mean <sup>a</sup> | MoE        | N            | Meana       | MoE        | Hedges' g |
| Overall   | 4,123                      | 0.47*             | ±0.01      | 14,235       | 0.66*       | ±0.01      | -0.45 (S) |
| Pay Plan and Grade  |                            |                   |            |              |             |            |           |
| Wage Grade (WG) 1-4   | 171                        | 0.44*             | $\pm 0.07$ | 455          | 0.56*       | $\pm 0.04$ | -0.28 (S) |
| Wage Grade (WG) 5-8   | 671                        | 0.43*             | $\pm 0.03$ | 2,114        | 0.61*       | $\pm 0.02$ | -0.42 (S) |
| Wage Grade (WG) 9-16  | 362                        | 0.47*             | $\pm 0.05$ | 1,115        | 0.60*       | $\pm 0.02$ | -0.30 (S) |
| Other Wage Grade (WG)   | 63                         | 0.66              | $\pm 0.11$ | 172          | 0.65        | $\pm 0.05$ | 0.01      |
| General Schedule (GS) 1-6   | 541                        | 0.52*             | $\pm 0.04$ | 1,555        | 0.65*       | $\pm 0.02$ | -0.32 (S) |
| General Schedule (GS) 7-10  | 1,009                      | 0.43*             | $\pm 0.03$ | 3,015        | 0.66*       | $\pm 0.01$ | -0.53 (M) |
| General Schedule (GS) 11-12   | 847                        | 0.47*             | $\pm 0.03$ | 3,535        | 0.69*       | $\pm 0.01$ | -0.54 (M) |
| General Schedule (GS) 13-15   | 308                        | 0.53*             | $\pm 0.05$ | 1,469        | 0.74*       | ±0.02      | -0.57 (M) |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | 6                          | 0.74              | ±0.33      | 18           | 0.81        | ±0.17      | -0.18     |
| Other   | 97                         | 0.44*             | $\pm 0.07$ | 592          | 0.71*       | $\pm 0.03$ | -0.69 (M) |
| Years of Service at Bureau or Office  |                            |                   |            |              |             |            |           |
| Less than 1 year  | 240                        | 0.44*             | $\pm 0.06$ | 900          | 0.65*       | $\pm 0.03$ | -0.47 (S) |
| 1 to 3 years  | 641                        | 0.62*             | $\pm 0.03$ | 1,904        | 0.68*       | $\pm 0.02$ | -0.15     |
| 4 to 5 years  | 403                        | 0.52*             | $\pm 0.04$ | 1,074        | 0.63*       | $\pm 0.03$ | -0.26 (S) |
| 6 to 10 years   | 848                        | 0.48*             | $\pm 0.03$ | 2,953        | 0.65*       | $\pm 0.01$ | -0.41 (S) |
| 11 to 14 years  | 376                        | 0.43*             | $\pm 0.04$ | 1,387        | 0.63*       | $\pm 0.02$ | -0.47 (S) |
| 15 to 20 years  | 549                        | 0.38*             | $\pm 0.03$ | 2,254        | 0.65*       | $\pm 0.02$ | -0.65 (M) |
| More than 20 years  | 1,036                      | 0.40*             | $\pm 0.03$ | 3,666        | 0.68*       | $\pm 0.01$ | -0.69 (M) |
| Appointment Type  |                            |                   |            |              |             |            |           |
| Permanent   | 3,370                      | 0.45*             | $\pm 0.01$ | 12,309       | 0.66*       | $\pm 0.01$ | -0.50 (M) |
| Term  | 412                        | 0.59*             | $\pm 0.04$ | 1,215        | 0.70*       | $\pm 0.02$ | -0.27 (S) |
| Temporary   | 262                        | 0.49*             | $\pm 0.05$ | 596          | 0.62*       | ±0.03      | -0.31 (S) |
| Work Schedule   |                            |                   |            |              |             |            |           |
| Seasonal  | 468                        | 0.53*             | $\pm 0.04$ | 1,346        | 0.62*       | $\pm 0.02$ | -0.22 (S) |
| Non-Seasonal  | 3,109                      | 0.44*             | $\pm 0.02$ | 11,382       | 0.66*       | $\pm 0.01$ | -0.53 (M) |

|                                    |       | Experienced age harassment |            |        | Did not experience age harassment |            |           |  |
|------------------------------------|-------|----------------------------|------------|--------|-----------------------------------|------------|-----------|--|
|                                    | N     | Mean <sup>a</sup>          | МоЕ        | N      | Meana                             | МоЕ        | Hedges' g |  |
| Appointment Type and Work Schedule |       |                            |            |        |                                   |            |           |  |
| Permanent-Seasonal                 | 242   | 0.53*                      | $\pm 0.06$ | 838    | 0.63*                             | $\pm 0.03$ | -0.22(S)  |  |
| Permanent-Non-Seasonal             | 3,072 | 0.44*                      | $\pm 0.02$ | 11,295 | 0.66*                             | $\pm 0.01$ | -0.52 (M) |  |
| Term                               | 412   | 0.59*                      | $\pm 0.04$ | 1,215  | 0.70*                             | $\pm 0.02$ | -0.27 (S) |  |
| Temporary-Seasonal                 | 225   | 0.52*                      | $\pm 0.06$ | 508    | 0.61*                             | $\pm 0.04$ | -0.20(S)  |  |
| Temporary-Non-Seasonal             | 37    | 0.30*                      | $\pm 0.14$ | 87     | 0.71*                             | $\pm 0.09$ | -0.96 (L) |  |
| Age - Collapsed                    |       |                            |            |        |                                   |            |           |  |
| 39 or under                        | 1,727 | 0.55*                      | ±0.02      | 4,447  | 0.68*                             | $\pm 0.01$ | -0.32 (S) |  |
| 40 or older                        | 2,380 | 0.41*                      | ±0.02      | 9,771  | 0.65*                             | $\pm 0.01$ | -0.57 (M) |  |
| Age                                |       |                            |            |        |                                   |            |           |  |
| 25 or under                        | 403   | 0.62*                      | ±0.04      | 413    | 0.75*                             | ±0.04      | -0.30(S)  |  |
| 26-29                              | 422   | 0.48*                      | ±0.04      | 784    | 0.73*                             | ±0.03      | -0.59 (M) |  |
| 30-39                              | 902   | 0.55*                      | ±0.03      | 3,250  | 0.66*                             | ±0.01      | -0.27 (S) |  |
| 40-49                              | 588   | 0.38*                      | ±0.03      | 3,795  | 0.64*                             | ±0.01      | -0.63 (M) |  |
| 50-59                              | 1,075 | 0.40*                      | ±0.03      | 4,097  | 0.66*                             | ±0.01      | -0.62 (M) |  |
| 60 or older                        | 716   | 0.45*                      | ±0.03      | 1,879  | 0.63*                             | ±0.02      | -0.45 (S) |  |

<sup>&</sup>lt;sup>a</sup> Scale values are 0 = Yes/Do Not Know, 1 = No. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

## **4.1.3** Age Harassment and Organizational Politics

Table 4.4 presents organizational politics for those who indicated they had or had not experienced age harassment within the past 12 months. Organizational politics was measured with a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater pressure to conform to organizational norms. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.4 Age Harassment and Organizational Politics by Selected Characteristics

|   |       | Experience age harassm |           |        | not experie<br>harassme |           | Effect size |
|---|-------|------------------------|-----------|--------|-------------------------|-----------|-------------|
|   | N     | Mean <sup>a</sup>      | МоЕ       | N      | Meana                   | МоЕ       | Hedges' g   |
| Overall   | 4,197 | 3.2*                   | ±0.0      | 14,082 | 2.7*                    | ±0.0      | 0.62 (M)    |
| Pay Plan and Grade  |       |                        |           |        |                         |           |             |
| Wage Grade (WG) 1-4   | 174   | 3.5*                   | $\pm 0.1$ | 449    | 2.9*                    | $\pm 0.1$ | 0.71 (M)    |
| Wage Grade (WG) 5-8   | 701   | 3.2*                   | $\pm 0.1$ | 2,070  | 2.7*                    | $\pm 0.0$ | 0.70 (M)    |
| Wage Grade (WG) 9-16  | 370   | 3.1*                   | $\pm 0.1$ | 1,110  | 2.8*                    | $\pm 0.0$ | 0.43 (S)    |
| Other Wage Grade (WG)   | 63    | 3.0*                   | $\pm 0.1$ | 165    | 2.6*                    | ±0.2      | 0.41 (S)    |
| General Schedule (GS) 1-6   | 568   | 3.2*                   | $\pm 0.1$ | 1,515  | 2.8*                    | $\pm 0.0$ | 0.51 (M)    |
| General Schedule (GS) 7-10  | 1,017 | 3.3*                   | $\pm 0.1$ | 3,010  | 2.8*                    | $\pm 0.0$ | 0.61 (M)    |
| General Schedule (GS) 11-12   | 842   | 3.1*                   | $\pm 0.1$ | 3,506  | 2.6*                    | $\pm 0.0$ | 0.68 (M)    |
| General Schedule (GS) 13-15   | 309   | 3.0*                   | ±0.1      | 1,465  | 2.4*                    | $\pm 0.0$ | 0.64 (M)    |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 6     | 2.3                    | ±0.1      | 18     | 1.9                     | ±0.4      | 0.51 (M)    |
| Other   | 96    | 3.0                    | $\pm 0.2$ | 574    | 2.9                     | $\pm 0.1$ | 0.20 (S)    |
| Years of Service at Bureau or Office  |       |                        |           |        |                         |           |             |
| Less than 1 year  | 240   | 3.2*                   | $\pm 0.1$ | 889    | 2.6*                    | $\pm 0.0$ | 0.80(L)     |
| 1 to 3 years  | 672   | 3.1*                   | $\pm 0.1$ | 1,854  | 2.6*                    | $\pm 0.0$ | 0.55 (M)    |
| 4 to 5 years  | 413   | 3.2*                   | $\pm 0.1$ | 1,065  | 2.8*                    | $\pm 0.0$ | 0.53 (M)    |
| 6 to 10 years   | 851   | 3.2*                   | $\pm 0.1$ | 2,941  | 2.8*                    | $\pm 0.0$ | 0.52 (M)    |
| 11 to 14 years  | 403   | 3.2*                   | $\pm 0.1$ | 1,363  | 2.8*                    | $\pm 0.0$ | 0.55 (M)    |
| 15 to 20 years  | 556   | 3.3*                   | $\pm 0.1$ | 2,251  | 2.7*                    | $\pm 0.0$ | 0.67 (M)    |
| More than 20 years  | 1,031 | 3.2*                   | $\pm 0.1$ | 3,622  | 2.6*                    | $\pm 0.0$ | 0.75 (M)    |
| Appointment Type  |       |                        |           |        |                         |           |             |
| Permanent   | 3,418 | 3.2*                   | $\pm 0.0$ | 12,174 | 2.7*                    | $\pm 0.0$ | 0.61 (M)    |
| Term  | 431   | 3.2*                   | $\pm 0.1$ | 1,210  | 2.7*                    | $\pm 0.0$ | 0.56 (M)    |
| Temporary   | 270   | 3.1*                   | $\pm 0.1$ | 583    | 2.7*                    | ±0.1      | 0.50 (M)    |
| Work Schedule   |       |                        |           |        |                         |           |             |
| Seasonal  | 489   | 3.1*                   | $\pm 0.1$ | 1,345  | 2.8*                    | $\pm 0.0$ | 0.42 (S)    |
| Non-Seasonal  | 3,143 | 3.2*                   | $\pm 0.0$ | 11,235 | 2.7*                    | $\pm 0.0$ | 0.63 (M)    |

|                                    | Experienced age harassment |                   |           | Did age | Effect size       |           |           |
|------------------------------------|----------------------------|-------------------|-----------|---------|-------------------|-----------|-----------|
|                                    | N                          | Mean <sup>a</sup> | МоЕ       | N       | Mean <sup>a</sup> | МоЕ       | Hedges' g |
| Appointment Type and Work Schedule |                            |                   |           |         |                   |           |           |
| Permanent-Seasonal                 | 255                        | 3.1*              | $\pm 0.1$ | 838     | 2.8*              | $\pm 0.1$ | 0.37 (S)  |
| Permanent-Non-Seasonal             | 3,106                      | 3.2*              | $\pm 0.0$ | 11,160  | 2.7*              | $\pm 0.0$ | 0.64 (M)  |
| Term                               | 431                        | 3.2*              | $\pm 0.1$ | 1,210   | 2.7*              | $\pm 0.0$ | 0.56 (M)  |
| Temporary-Seasonal                 | 234                        | 3.1*              | $\pm 0.1$ | 507     | 2.7*              | $\pm 0.1$ | 0.50(M)   |
| Temporary-Non-Seasonal             | 37                         | 3.0*              | ±0.2      | 75      | 2.6*              | $\pm 0.2$ | 0.55 (M)  |
| Age - Collapsed                    |                            |                   |           |         |                   |           |           |
| 39 or under                        | 1,770                      | 3.2*              | $\pm 0.0$ | 4,386   | 2.7*              | $\pm 0.0$ | 0.50(M)   |
| 40 or older                        | 2,410                      | 3.2*              | $\pm 0.0$ | 9,677   | 2.7*              | $\pm 0.0$ | 0.68 (M)  |
| Age                                |                            |                   |           |         |                   |           |           |
| 25 or under                        | 425                        | 3.1*              | ±0.1      | 384     | 2.8*              | $\pm 0.1$ | 0.43 (S)  |
| 26-29                              | 431                        | 3.2*              | ±0.1      | 770     | 2.7*              | ±0.1      | 0.62 (M)  |
| 30-39                              | 913                        | 3.1*              | ±0.1      | 3,231   | 2.7*              | $\pm 0.0$ | 0.48 (S)  |
| 40-49                              | 583                        | 3.3*              | ±0.1      | 3,755   | 2.7*              | $\pm 0.0$ | 0.73 (M)  |
| 50-59                              | 1,082                      | 3.3*              | ±0.1      | 4,074   | 2.7*              | $\pm 0.0$ | 0.77 (M)  |
| 60 or older                        | 745                        | 3.1*              | ±0.1      | 1,849   | 2.7*              | $\pm 0.0$ | 0.54 (M)  |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.5 presents the scale distribution of organizational politics for those who indicated they had or had not experienced age harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.5 Age Harassment and Organizational Politics Scale Distribution

|                                |       | Experienced age harassme |      | Did not experience age harassment |         |           |  |
|--------------------------------|-------|--------------------------|------|-----------------------------------|---------|-----------|--|
|                                | N     | Percent                  | МоЕ  | N                                 | Percent | MoE       |  |
| Organizational Politics        |       |                          |      |                                   |         |           |  |
| (1) Strongly Disagree          | 77    | 1.8%                     | ±0.5 | 851                               | 6.0%    | ±0.4      |  |
| (2) Disagree                   | 834   | 19.9%                    | ±1.2 | 5,652                             | 40.1%   | $\pm 0.8$ |  |
| (3) Neither Agree nor Disagree | 1,765 | 42.1%                    | ±1.5 | 5,216                             | 37.0%   | $\pm 0.8$ |  |
| (4) Agree                      | 1,167 | 27.8%                    | ±1.4 | 1,975                             | 14.0%   | ±0.6      |  |
| (5) Strongly Agree             | 355   | 8.5%                     | ±0.9 | 389                               | 2.8%    | ±0.3      |  |

# 4.1.4 Age Harassment and Organizational Trust

Table 4.6 presents organizational trust for those who indicated they had or had not experienced age harassment within the past 12 months. Organizational trust was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of trust. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.6 Age Harassment and Organizational Trust by Selected Characteristics

|   |       | Experience<br>age harassm |           |        | not experie<br>harassme |           | Effect<br>size |
|---|-------|---------------------------|-----------|--------|-------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>         | MoE       | N      | Mean <sup>a</sup>       | МоЕ       | Hedges' g      |
| Overall   | 4,241 | 2.8*                      | ±0.0      | 14,178 | 3.5*                    | ±0.0      | -0.71 (M)      |
| Pay Plan and Grade  |       |                           |           |        |                         |           |                |
| Wage Grade (WG) 1-4   | 184   | 2.4*                      | $\pm 0.1$ | 445    | 3.3*                    | $\pm 0.1$ | -1.02 (L)      |
| Wage Grade (WG) 5-8   | 705   | 2.8*                      | $\pm 0.1$ | 2,098  | 3.4*                    | $\pm 0.0$ | -0.76 (M)      |
| Wage Grade (WG) 9-16  | 373   | 2.7*                      | $\pm 0.1$ | 1,117  | 3.2*                    | $\pm 0.1$ | -0.61 (M)      |
| Other Wage Grade (WG)   | 63    | 3.1                       | ±0.1      | 172    | 3.4                     | $\pm 0.1$ | -0.29 (S)      |
| General Schedule (GS) 1-6   | 571   | 3.0*                      | ±0.1      | 1,544  | 3.4*                    | $\pm 0.0$ | -0.46 (S)      |
| General Schedule (GS) 7-10  | 1,022 | 2.7*                      | ±0.1      | 3,009  | 3.3*                    | $\pm 0.0$ | -0.71 (M)      |
| General Schedule (GS) 11-12   | 857   | 2.9*                      | ±0.1      | 3,519  | 3.6*                    | $\pm 0.0$ | -0.83 (L)      |
| General Schedule (GS) 13-15   | 311   | 3.2*                      | ±0.1      | 1,467  | 3.8*                    | $\pm 0.0$ | -0.70 (M)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 6     | 3.9                       | ±0.6      | 18     | 4.3                     | ±0.2      | -0.64 (M)      |
| Other   | 97    | 3.0*                      | $\pm 0.2$ | 592    | 3.3*                    | $\pm 0.1$ | -0.35 (S)      |
| Years of Service at Bureau or Office  |       |                           |           |        |                         |           |                |
| Less than 1 year  | 250   | 2.9*                      | $\pm 0.1$ | 898    | 3.7*                    | $\pm 0.1$ | -0.87 (L)      |
| 1 to 3 years  | 670   | 3.0*                      | $\pm 0.1$ | 1,892  | 3.6*                    | $\pm 0.0$ | -0.67 (M)      |
| 4 to 5 years  | 413   | 2.9*                      | $\pm 0.1$ | 1,071  | 3.4*                    | $\pm 0.1$ | -0.50 (M)      |
| 6 to 10 years   | 858   | 2.8*                      | $\pm 0.1$ | 2,950  | 3.4*                    | $\pm 0.0$ | -0.58 (M)      |
| 11 to 14 years  | 404   | 2.7*                      | ±0.1      | 1,385  | 3.4*                    | $\pm 0.0$ | -0.76 (M)      |
| 15 to 20 years  | 561   | 2.7*                      | ±0.1      | 2,244  | 3.4*                    | $\pm 0.0$ | -0.81 (L)      |
| More than 20 years  | 1,054 | 2.7*                      | ±0.1      | 3,640  | 3.5*                    | $\pm 0.0$ | -0.85 (L)      |
| Appointment Type  |       |                           |           |        |                         |           |                |
| Permanent   | 3,449 | 2.8*                      | $\pm 0.0$ | 12,260 | 3.5*                    | $\pm 0.0$ | -0.72 (M)      |
| Term  | 441   | 2.9*                      | $\pm 0.1$ | 1,209  | 3.5*                    | $\pm 0.0$ | -0.78 (M)      |
| Temporary   | 270   | 3.2*                      | $\pm 0.1$ | 594    | 3.5*                    | ±0.1      | -0.38 (S)      |
| Work Schedule   |       |                           |           |        |                         |           |                |
| Seasonal  | 489   | 3.0*                      | $\pm 0.1$ | 1,346  | 3.3*                    | $\pm 0.0$ | -0.37 (S)      |
| Non-Seasonal  | 3,174 | 2.8*                      | $\pm 0.0$ | 11,330 | 3.5*                    | $\pm 0.0$ | -0.73 (M)      |
|   |       |                           |           |        |                         |           |                |

|                                    | Experienced age harassment |                   |           | Did not experience age harassment |                   |           | Effect<br>size |
|------------------------------------|----------------------------|-------------------|-----------|-----------------------------------|-------------------|-----------|----------------|
|                                    | N                          | Mean <sup>a</sup> | МоЕ       | N                                 | Mean <sup>a</sup> | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule |                            |                   |           |                                   |                   |           |                |
| Permanent-Seasonal                 | 255                        | 2.8*              | $\pm 0.1$ | 841                               | 3.3*              | $\pm 0.1$ | -0.51 (M)      |
| Permanent-Non-Seasonal             | 3,137                      | 2.8*              | $\pm 0.0$ | 11,243                            | 3.5*              | $\pm 0.0$ | -0.73 (M)      |
| Term                               | 441                        | 2.9*              | $\pm 0.1$ | 1,209                             | 3.5*              | $\pm 0.0$ | -0.78 (M)      |
| Temporary-Seasonal                 | 234                        | 3.2*              | ±0.1      | 505                               | 3.4*              | $\pm 0.1$ | -0.26 (S)      |
| Temporary-Non-Seasonal             | 37                         | 3.0*              | ±0.2      | 87                                | 4.0*              | ±0.2      | -1.30 (L)      |
| Age - Collapsed                    |                            |                   |           |                                   |                   |           |                |
| 39 or under                        | 1,782                      | 2.9*              | $\pm 0.0$ | 4,444                             | 3.4*              | $\pm 0.0$ | -0.54 (M)      |
| 40 or older                        | 2,441                      | 2.7*              | $\pm 0.0$ | 9,715                             | 3.5*              | $\pm 0.0$ | -0.82 (L)      |
| Age                                |                            |                   |           |                                   |                   |           |                |
| 25 or under                        | 437                        | 3.0*              | ±0.1      | 410                               | 3.5*              | ±0.1      | -0.45 (S)      |
| 26-29                              | 430                        | 3.0*              | ±0.1      | 784                               | 3.6*              | ±0.1      | -0.64 (M)      |
| 30-39                              | 915                        | 2.9*              | ±0.1      | 3,250                             | 3.4*              | $\pm 0.0$ | -0.58 (M)      |
| 40-49                              | 598                        | 2.7*              | ±0.1      | 3,780                             | 3.5*              | $\pm 0.0$ | -0.89 (L)      |
| 50-59                              | 1,092                      | 2.7*              | ±0.1      | 4,065                             | 3.5*              | ±0.0      | -0.87 (L)      |
| 60 or older                        | 751                        | 2.9*              | ±0.1      | 1,870                             | 3.5*              | $\pm 0.0$ | -0.72 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.7 presents the scale distribution of organizational trust for those who indicated they had or had not experienced age harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.7 Age Harassment and Organizational Trust Scale Distribution

|                                |       | Experience age harassme |      | Did not experience age harassment |         |           |  |
|--------------------------------|-------|-------------------------|------|-----------------------------------|---------|-----------|--|
|                                | N     | Percent                 | MoE  | N                                 | Percent | MoE       |  |
| Organizational Trust           |       |                         |      |                                   |         |           |  |
| (1) Strongly Disagree          | 379   | 8.9%                    | ±0.9 | 293                               | 2.1%    | $\pm 0.2$ |  |
| (2) Disagree                   | 1,113 | 26.2%                   | ±1.3 | 1,632                             | 11.5%   | ±0.5      |  |
| (3) Neither Agree nor Disagree | 1,477 | 34.8%                   | ±1.4 | 4,250                             | 30.0%   | $\pm 0.8$ |  |
| (4) Agree                      | 1,122 | 26.5%                   | ±1.3 | 6,338                             | 44.7%   | $\pm 0.8$ |  |
| (5) Strongly Agree             | 150   | 3.5%                    | ±0.6 | 1,665                             | 11.7%   | ±0.5      |  |

# 4.1.5 Age Harassment and Supervisor Support

Table 4.8 presents supervisor support for those who indicated they had or had not experienced age harassment within the past 12 months. Supervisory support was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of support. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.8 Age Harassment and Supervisor Support by Selected Characteristics

|   | Experienced age harassment |                   |           | Did ı<br>age | Effect<br>size    |           |           |
|---|----------------------------|-------------------|-----------|--------------|-------------------|-----------|-----------|
|   | N                          | Mean <sup>a</sup> | МоЕ       | N            | Mean <sup>a</sup> | МоЕ       | Hedges' g |
| Overall   | 4,087                      | 3.2*              | ±0.0      | 13,880       | 3.9*              | ±0.0      | -0.65 (M) |
| Pay Plan and Grade  |                            |                   |           |              |                   |           |           |
| Wage Grade (WG) 1-4   | 174                        | 2.5*              | $\pm 0.2$ | 453          | 3.8*              | $\pm 0.1$ | -1.11 (L) |
| Wage Grade (WG) 5-8   | 637                        | 3.1*              | $\pm 0.1$ | 2,055        | 3.8*              | $\pm 0.0$ | -0.65 (M) |
| Wage Grade (WG) 9-16  | 366                        | 3.2*              | $\pm 0.1$ | 1,106        | 3.6*              | $\pm 0.1$ | -0.29 (S) |
| Other Wage Grade (WG)   | 63                         | 2.8*              | ±0.2      | 155          | 3.6*              | ±0.2      | -0.70 (M) |
| General Schedule (GS) 1-6   | 560                        | 3.4*              | ±0.1      | 1,468        | 4.0*              | ±0.1      | -0.54 (M) |
| General Schedule (GS) 7-10  | 995                        | 3.2*              | ±0.1      | 2,934        | 3.8*              | ±0.0      | -0.62 (M) |
| General Schedule (GS) 11-12   | 832                        | 3.3*              | ±0.1      | 3,474        | 4.0*              | ±0.0      | -0.70 (M) |
| General Schedule (GS) 13-15   | 308                        | 3.5*              | ±0.1      | 1,439        | 4.1*              | ±0.0      | -0.69 (M) |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 6                          | 3.8               | ±0.5      | 18           | 4.4               | ±0.3      | -0.89 (L) |
| Other   | 96                         | 3.1*              | ±0.2      | 572          | 3.9*              | $\pm 0.1$ | -0.92 (L) |
| Years of Service at Bureau or Office  |                            |                   |           |              |                   |           |           |
| Less than 1 year  | 221                        | 3.4*              | ±0.2      | 872          | 4.1*              | $\pm 0.1$ | -0.71 (M) |
| 1 to 3 years  | 662                        | 3.4*              | $\pm 0.1$ | 1,842        | 4.0*              | $\pm 0.0$ | -0.53 (M) |
| 4 to 5 years  | 408                        | 3.4*              | $\pm 0.1$ | 1,055        | 3.9*              | $\pm 0.1$ | -0.43 (S) |
| 6 to 10 years   | 830                        | 3.3*              | $\pm 0.1$ | 2,893        | 3.8*              | $\pm 0.0$ | -0.45 (S) |
| 11 to 14 years  | 393                        | 2.9*              | $\pm 0.1$ | 1,354        | 3.9*              | $\pm 0.1$ | -0.93 (L) |
| 15 to 20 years  | 551                        | 2.9*              | $\pm 0.1$ | 2,217        | 3.8*              | $\pm 0.0$ | -0.85 (L) |
| More than 20 years  | 991                        | 3.1*              | $\pm 0.1$ | 3,550        | 3.9*              | $\pm 0.0$ | -0.77 (M) |
| Appointment Type  |                            |                   |           |              |                   |           |           |
| Permanent   | 3,344                      | 3.2*              | $\pm 0.0$ | 12,008       | 3.9*              | $\pm 0.0$ | -0.66 (M) |
| Term  | 428                        | 3.2*              | $\pm 0.1$ | 1,166        | 4.0*              | $\pm 0.1$ | -0.76 (M) |
| Temporary   | 267                        | 3.6*              | $\pm 0.1$ | 592          | 4.0*              | ±0.1      | -0.38 (S) |
| Work Schedule   |                            |                   |           |              |                   |           |           |
| Seasonal  | 483                        | 3.6*              | $\pm 0.1$ | 1,338        | 3.9*              | ±0.1      | -0.26 (S) |
| Non-Seasonal  | 3,072                      | 3.1*              | $\pm 0.0$ | 11,085       | 3.9*              | $\pm 0.0$ | -0.70 (M) |

|                                    | Experienced age harassment |                   |           | Did age | Effect size       |           |           |
|------------------------------------|----------------------------|-------------------|-----------|---------|-------------------|-----------|-----------|
|                                    | N                          | Mean <sup>a</sup> | МоЕ       | N       | Mean <sup>a</sup> | МоЕ       | Hedges' g |
| Appointment Type and Work Schedule |                            |                   |           |         |                   |           |           |
| Permanent-Seasonal                 | 253                        | 3.5*              | $\pm 0.1$ | 833     | 3.8*              | $\pm 0.1$ | -0.27 (S) |
| Permanent-Non-Seasonal             | 3,035                      | 3.1*              | $\pm 0.0$ | 10,999  | 3.9*              | $\pm 0.0$ | -0.70 (M) |
| Term                               | 428                        | 3.2*              | $\pm 0.1$ | 1,166   | 4.0*              | $\pm 0.1$ | -0.76 (M) |
| Temporary-Seasonal                 | 231                        | 3.7*              | $\pm 0.1$ | 504     | 3.9*              | $\pm 0.1$ | -0.28 (S) |
| Temporary-Non-Seasonal             | 37                         | 3.4*              | ±0.3      | 86      | 4.3*              | $\pm 0.2$ | -1.09 (L) |
| Age - Collapsed                    |                            |                   |           |         |                   |           |           |
| 39 or under                        | 1,734                      | 3.4*              | $\pm 0.1$ | 4,359   | 3.9*              | $\pm 0.0$ | -0.47 (S) |
| 40 or older                        | 2,336                      | 3.0*              | $\pm 0.0$ | 9,502   | 3.9*              | $\pm 0.0$ | -0.80(L)  |
| Age                                |                            |                   |           |         |                   |           |           |
| 25 or under                        | 413                        | 3.5*              | ±0.1      | 382     | 4.1*              | $\pm 0.1$ | -0.56 (M) |
| 26-29                              | 425                        | 3.6*              | ±0.1      | 776     | 4.1*              | $\pm 0.1$ | -0.48 (S) |
| 30-39                              | 896                        | 3.3*              | ±0.1      | 3,201   | 3.9*              | $\pm 0.0$ | -0.50 (M) |
| 40-49                              | 579                        | 3.1*              | ±0.1      | 3,714   | 3.9*              | $\pm 0.0$ | -0.80 (L) |
| 50-59                              | 1,052                      | 3.0*              | ±0.1      | 3,983   | 3.8*              | $\pm 0.0$ | -0.76 (M) |
| 60 or older                        | 704                        | 3.1*              | ±0.1      | 1,805   | 3.9*              | $\pm 0.0$ | -0.85 (L) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.9 presents the scale distribution of supervisor support for those who indicated they had or had not experienced age harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.9 Age Harassment and Supervisor Support Scale Distribution

|                                |       | Experience age harassme |           | Did not experience age harassment |         |           |  |
|--------------------------------|-------|-------------------------|-----------|-----------------------------------|---------|-----------|--|
|                                | N     | Percent                 | MoE       | N                                 | Percent | MoE       |  |
| Supervisor Support             |       |                         |           |                                   |         |           |  |
| (1) Strongly Disagree          | 482   | 11.8%                   | $\pm 1.0$ | 397                               | 2.9%    | ±0.3      |  |
| (2) Disagree                   | 634   | 15.5%                   | ±1.1      | 941                               | 6.8%    | ±0.4      |  |
| (3) Neither Agree nor Disagree | 941   | 23.0%                   | ±1.3      | 2,267                             | 16.3%   | $\pm 0.6$ |  |
| (4) Agree                      | 1,262 | 30.9%                   | ±1.4      | 5,487                             | 39.5%   | $\pm 0.8$ |  |
| (5) Strongly Agree             | 768   | 18.8%                   | ±1.2      | 4,788                             | 34.5%   | $\pm 0.8$ |  |

### 4.1.6 Age Harassment and Organizational Inclusion

Table 4.10 presents organizational inclusion for those who indicated they had or had not experienced age harassment within the past 12 months. Organizational inclusion was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of inclusion. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.10 Age Harassment and Organizational Inclusion by Selected Characteristics

|   |       | Experience<br>age harassm |           |        | not experie<br>e harassme |           | Effect<br>size |
|---|-------|---------------------------|-----------|--------|---------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>         | MoE       | N      | Mean <sup>a</sup>         | МоЕ       | Hedges' g      |
| Overall   | 4,241 | 3.1*                      | ±0.0      | 14,272 | 3.8*                      | ±0.0      | -0.68 (M)      |
| Pay Plan and Grade  |       |                           |           |        |                           |           |                |
| Wage Grade (WG) 1-4   | 184   | 2.7*                      | $\pm 0.2$ | 456    | 3.7*                      | $\pm 0.1$ | -0.97 (L)      |
| Wage Grade (WG) 5-8   | 705   | 2.9*                      | $\pm 0.1$ | 2,123  | 3.7*                      | $\pm 0.0$ | -0.89 (L)      |
| Wage Grade (WG) 9-16  | 372   | 3.2*                      | $\pm 0.1$ | 1,114  | 3.6*                      | $\pm 0.0$ | -0.50 (M)      |
| Other Wage Grade (WG)   | 63    | 2.9*                      | ±0.3      | 172    | 3.9*                      | $\pm 0.1$ | -1.12 (L)      |
| General Schedule (GS) 1-6   | 569   | 3.4*                      | ±0.1      | 1,564  | 3.8*                      | $\pm 0.0$ | -0.43 (S)      |
| General Schedule (GS) 7-10  | 1,023 | 3.0*                      | ±0.1      | 3,013  | 3.7*                      | $\pm 0.0$ | -0.75 (M)      |
| General Schedule (GS) 11-12   | 858   | 3.2*                      | ±0.1      | 3,543  | 3.8*                      | $\pm 0.0$ | -0.63 (M)      |
| General Schedule (GS) 13-15   | 311   | 3.4*                      | ±0.1      | 1,471  | 4.0*                      | $\pm 0.0$ | -0.62 (M)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 6     | 4.2                       | ±0.2      | 18     | 4.4                       | ±0.3      | -0.52 (M)      |
| Other   | 97    | 3.3*                      | ±0.2      | 593    | 3.7*                      | $\pm 0.1$ | -0.45 (S)      |
| Years of Service at Bureau or Office  |       |                           |           |        |                           |           |                |
| Less than 1 year  | 250   | 2.9*                      | ±0.2      | 900    | 3.9*                      | $\pm 0.1$ | -1.12 (L)      |
| 1 to 3 years  | 673   | 3.3*                      | $\pm 0.1$ | 1,912  | 3.9*                      | $\pm 0.0$ | -0.68 (M)      |
| 4 to 5 years  | 413   | 3.4*                      | $\pm 0.1$ | 1,076  | 3.8*                      | $\pm 0.1$ | -0.45 (S)      |
| 6 to 10 years   | 858   | 3.2*                      | $\pm 0.1$ | 2,961  | 3.7*                      | $\pm 0.0$ | -0.51 (M)      |
| 11 to 14 years  | 402   | 2.8*                      | $\pm 0.1$ | 1,390  | 3.8*                      | $\pm 0.0$ | -1.04 (L)      |
| 15 to 20 years  | 561   | 3.2*                      | $\pm 0.1$ | 2,259  | 3.7*                      | $\pm 0.0$ | -0.55 (M)      |
| More than 20 years  | 1,053 | 3.0*                      | $\pm 0.1$ | 3,677  | 3.8*                      | $\pm 0.0$ | -0.81 (L)      |
| Appointment Type  |       |                           |           |        |                           |           |                |
| Permanent   | 3,450 | 3.1*                      | $\pm 0.0$ | 12,342 | 3.8*                      | $\pm 0.0$ | -0.67 (M)      |
| Term  | 441   | 3.2*                      | ±0.1      | 1,217  | 3.8*                      | $\pm 0.0$ | -0.70 (M)      |
| Temporary   | 270   | 3.3*                      | $\pm 0.1$ | 597    | 4.0*                      | ±0.1      | -0.73 (M)      |
| Work Schedule   |       |                           |           |        |                           |           |                |
| Seasonal  | 489   | 3.4*                      | $\pm 0.1$ | 1,348  | 3.8*                      | $\pm 0.0$ | -0.48 (S)      |
| Non-Seasonal  | 3,174 | 3.1*                      | $\pm 0.0$ | 11,414 | 3.8*                      | $\pm 0.0$ | -0.69 (M)      |

|                                    | Experienced age harassment |                   |           | Did age | Effect size       |           |           |
|------------------------------------|----------------------------|-------------------|-----------|---------|-------------------|-----------|-----------|
|                                    | N                          | Mean <sup>a</sup> | МоЕ       | N       | Mean <sup>a</sup> | МоЕ       | Hedges' g |
| Appointment Type and Work Schedule |                            |                   |           |         |                   |           |           |
| Permanent-Seasonal                 | 256                        | 3.3*              | $\pm 0.1$ | 839     | 3.7*              | $\pm 0.1$ | -0.42(S)  |
| Permanent-Non-Seasonal             | 3,137                      | 3.1*              | $\pm 0.0$ | 11,327  | 3.8*              | $\pm 0.0$ | -0.68 (M) |
| Term                               | 441                        | 3.2*              | $\pm 0.1$ | 1,217   | 3.8*              | $\pm 0.0$ | -0.70 (M) |
| Temporary-Seasonal                 | 233                        | 3.4*              | $\pm 0.1$ | 509     | 3.9*              | $\pm 0.1$ | -0.62 (M) |
| Temporary-Non-Seasonal             | 37                         | 3.0*              | $\pm 0.4$ | 87      | 4.2*              | $\pm 0.2$ | -1.43 (L) |
| Age - Collapsed                    |                            |                   |           |         |                   |           |           |
| 39 or under                        | 1,784                      | 3.3*              | $\pm 0.0$ | 4,458   | 3.8*              | $\pm 0.0$ | -0.62 (M) |
| 40 or older                        | 2,439                      | 3.0*              | $\pm 0.0$ | 9,796   | 3.7*              | $\pm 0.0$ | -0.75 (M) |
| Age                                |                            |                   |           |         |                   |           |           |
| 25 or under                        | 437                        | 3.3*              | $\pm 0.1$ | 415     | 4.0*              | $\pm 0.1$ | -0.78 (M) |
| 26-29                              | 431                        | 3.3*              | ±0.1      | 790     | 4.0*              | $\pm 0.1$ | -0.80(L)  |
| 30-39                              | 915                        | 3.3*              | ±0.1      | 3,253   | 3.8*              | $\pm 0.0$ | -0.57 (M) |
| 40-49                              | 599                        | 2.9*              | ±0.1      | 3,804   | 3.8*              | $\pm 0.0$ | -0.91 (L) |
| 50-59                              | 1,092                      | 3.0*              | ±0.1      | 4,112   | 3.7*              | $\pm 0.0$ | -0.73 (M) |
| 60 or older                        | 748                        | 3.2*              | ±0.1      | 1,880   | 3.8*              | $\pm 0.0$ | -0.64 (M) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.11 presents the scale distribution of organizational inclusion for those who indicated they had or had not experienced age harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.11 Age Harassment and Organizational Inclusion Scale Distribution

|                                |       | Experience<br>age harassme |           | Did not experience age harassment |         |           |  |
|--------------------------------|-------|----------------------------|-----------|-----------------------------------|---------|-----------|--|
|                                | N     | Percent                    | MoE       | N                                 | Percent | MoE       |  |
| Organizational Inclusion       |       |                            |           |                                   |         |           |  |
| (1) Strongly Disagree          | 421   | 9.9%                       | ±0.9      | 296                               | 2.1%    | ±0.2      |  |
| (2) Disagree                   | 802   | 18.9%                      | ±1.2      | 1,163                             | 8.2%    | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 1,194 | 28.2%                      | ±1.4      | 2,860                             | 20.0%   | $\pm 0.7$ |  |
| (4) Agree                      | 1,510 | 35.6%                      | ±1.5      | 7,151                             | 50.1%   | $\pm 0.8$ |  |
| (5) Strongly Agree             | 314   | 7.4%                       | $\pm 0.8$ | 2,801                             | 19.6%   | $\pm 0.7$ |  |

### 4.1.7 Age Harassment and Bystander Harassment

Table 4.12 presents experiences of bystander age harassment for those who indicated they had or had not personally experienced age harassment within the past 12 months. Age bystander harassment (i.e., a situation in which an employee witnessed but may not have been a direct target of the harassing behavior) was measured on a 6-point response scale ranging from *never* to *one or more times a day*. The results indicate the percentage of employees who witnessed age harassment against another employee. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.12 Age Harassment and Bystander Harassment

|   |       | Experience age harassm |            |     | not experienge harassmen |           | Effect size |
|---|-------|------------------------|------------|-----|--------------------------|-----------|-------------|
|   | N     | Percenta               | MoE        | N   | Percenta                 | МоЕ       | Cohen's h   |
| Overall   | 1,884 | 46.2%*                 | ±1.5       | 842 | 5.9%*                    | ±0.4      | 1.00 (L)    |
| Pay Plan and Grade  |       |                        |            |     |                          |           |             |
| Wage Grade (WG) 1-4   | 73    | 41.0%*                 | $\pm 7.4$  | 20  | 4.5%*                    | $\pm 2.4$ | 0.96 (L)    |
| Wage Grade (WG) 5-8   | 295   | 46.0%*                 | ±3.9       | 112 | 5.3%*                    | $\pm 1.0$ | 1.02 (L)    |
| Wage Grade (WG) 9-16  | 157   | 44.1%*                 | ±5.2       | 68  | 6.1%*                    | ±1.6      | 0.95 (L)    |
| Other Wage Grade (WG)   | 14    | 23.3%                  | $\pm 12.7$ | 26  | 15.6%                    | ±6.3      | 0.20 (S)    |
| General Schedule (GS) 1-6   | 255   | 45.5%*                 | ±4.2       | 129 | 8.4%*                    | ±1.5      | 0.89 (L)    |
| General Schedule (GS) 7-10  | 552   | 55.8%*                 | ±3.1       | 210 | 7.0%*                    | ±1.0      | 1.15 (L)    |
| General Schedule (GS) 11-12   | 358   | 42.8%*                 | ±3.4       | 163 | 4.6%*                    | ±0.7      | 0.99 (L)    |
| General Schedule (GS) 13-15   | 127   | 41.6%*                 | ±5.6       | 58  | 4.0%*                    | ±1.1      | 1.00 (L)    |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                     | NR         | NR  | NR                       | NR        | NR          |
| Other   | 36    | 36.9%*                 | $\pm 10.2$ | 32  | 5.5%*                    | $\pm 2.2$ | 0.84 (L)    |
| Years of Service at Bureau or Office  |       |                        |            |     |                          |           |             |
| Less than 1 year  | 118   | 53.6%*                 | ±6.7       | 20  | 2.3%*                    | ±1.2      | 1.34 (L)    |
| 1 to 3 years  | 262   | 39.9%*                 | ±3.8       | 115 | 6.1%*                    | ±1.2      | 0.87 (L)    |
| 4 to 5 years  | 211   | 52.5%*                 | ±4.9       | 71  | 6.6%*                    | ±1.7      | 1.10 (L)    |
| 6 to 10 years   | 424   | 51.3%*                 | $\pm 3.4$  | 231 | 7.9%*                    | $\pm 1.0$ | 1.03 (L)    |
| 11 to 14 years  | 184   | 48.1%*                 | $\pm 5.0$  | 99  | 7.2%*                    | $\pm 1.5$ | 0.99 (L)    |
| 15 to 20 years  | 231   | 42.4%*                 | ±4.2       | 153 | 6.8%*                    | $\pm 1.1$ | 0.89 (L)    |
| More than 20 years  | 446   | 43.8%*                 | ±3.1       | 146 | 4.0%*                    | $\pm 0.7$ | 1.04 (L)    |
| Appointment Type  |       |                        |            |     |                          |           |             |
| Permanent   | 1,548 | 46.5%*                 | ±1.7       | 712 | 5.8%*                    | $\pm 0.4$ | 1.01 (L)    |
| Term  | 184   | 42.6%*                 | $\pm 4.7$  | 54  | 4.5%*                    | ±1.3      | 0.99 (L)    |
| Temporary   | 117   | 49.6%*                 | ±6.4       | 73  | 12.3%*                   | $\pm 2.9$ | 0.85 (L)    |
| Work Schedule   |       |                        |            |     |                          |           |             |
| Seasonal  | 233   | 52.3%*                 | ±4.7       | 144 | 10.8%*                   | ±1.8      | 0.95 (L)    |
| Non-Seasonal  | 1,420 | 46.3%*                 | $\pm 1.8$  | 640 | 5.7%*                    | $\pm 0.4$ | 1.02 (L)    |

|                                    | Experienced age harassment |                      |            |     | not experient<br>e harassmen |           | Effect size |
|------------------------------------|----------------------------|----------------------|------------|-----|------------------------------|-----------|-------------|
|                                    | N                          | Percent <sup>a</sup> | МоЕ        | N   | Percent <sup>a</sup>         | МоЕ       | Cohen's h   |
| Appointment Type and Work Schedule |                            |                      |            |     |                              |           |             |
| Permanent-Seasonal                 | 138                        | 56.1%*               | ±6.3       | 73  | 8.7%*                        | $\pm 2.1$ | 1.09 (L)    |
| Permanent-Non-Seasonal             | 1,398                      | 46.1%*               | $\pm 1.8$  | 639 | 5.7%*                        | $\pm 0.4$ | 1.01 (L)    |
| Term                               | 184                        | 42.6%*               | ±4.7       | 54  | 4.5%*                        | ±1.3      | 0.99 (L)    |
| Temporary-Seasonal                 | 95                         | 47.6%*               | $\pm 7.0$  | 71  | 14.2%*                       | ±3.4      | 0.75 (M)    |
| Temporary-Non-Seasonal             | 22                         | 60.2%                | $\pm 17.2$ | NR  | NR                           | NR        | NR          |
| Age - Collapsed                    |                            |                      |            |     |                              |           |             |
| 39 or under                        | 829                        | 48.1%*               | $\pm 2.4$  | 368 | 8.3%*                        | ±0.9      | 0.95 (L)    |
| 40 or older                        | 1,048                      | 44.9%*               | $\pm 2.0$  | 472 | 4.9%*                        | $\pm 0.4$ | 1.02 (L)    |
| Age                                |                            |                      |            |     |                              |           |             |
| 25 or under                        | 199                        | 46.3%*               | ±4.7       | 14  | 3.5%*                        | ±2.3      | 1.12 (L)    |
| 26-29                              | 181                        | 45.5%*               | ±4.9       | 84  | 10.9%*                       | ±2.4      | 0.81 (L)    |
| 30-39                              | 449                        | 50.2%*               | ±3.3       | 271 | 8.3%*                        | ±1.0      | 0.99 (L)    |
| 40-49                              | 274                        | 47.6%*               | ±4.1       | 211 | 5.6%*                        | $\pm 0.8$ | 1.05 (L)    |
| 50-59                              | 488                        | 46.4%*               | ±3.0       | 186 | 4.6%*                        | ±0.7      | 1.07 (L)    |
| 60 or older                        | 286                        | 40.3%*               | ±3.7       | 75  | 4.0%*                        | ±1.0      | 0.97 (L)    |

<sup>&</sup>lt;sup>a</sup> Represents the percent, who, in the past 12 months, indicated they witnessed a situation where another employee was subjected to harassment or discrimination based on age. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

# **4.1.8** Logistic Regression Analyses of Age Harassment and Predictors of Workplace Harassment

In the previous sections, the results for the predictors of workplace harassment were each shown separately, comparing results of the organizational factors (e.g., general intolerance for harassment, leadership intolerance for harassment, supervisor support) for those who had experienced age harassment against those who had not. To further understand the relationship of the organizational factors, as well as individual and occupational characteristics, to age harassment, we performed a series of logistic regression analyses to identify the factors that are most likely to predict whether someone might experience age harassment. Table 4.13 presents the results of the regression analyses. Each predictor variable is shown in the first column.

Table 4.13 Logistic Regression of Age Harassment and Predictors of Workplace Harassment

|   | В      | S.E.  | Wald     | p     | Odds<br>Ratio |       | C.I. for P(B) | Model<br>Log<br>Likelihood | Change in -2 Log<br>Likelihood |
|---|--------|-------|----------|-------|---------------|-------|---------------|----------------------------|--------------------------------|
|   |        |       |          |       |               | Lower | Upper         |                            |                                |
| Constant                                | 3.161  | 0.157 | 406.499  |       | 23.590        |       |               |                            |                                |
| Sex                                     | -0.173 | 0.048 | 12.996   | 0.000 | 0.841         | 0.766 | 0.924         | -6157.543                  | 12.941                         |
| Age                                     | -0.340 | 0.057 | 35.217   | 0.000 | 0.712         | 0.636 | 0.796         | -6168.694                  | 35.242                         |
| Education Level                         | 0.355  | 0.052 | 47.284   | 0.000 | 1.426         | 1.289 | 1.578         | -6174.858                  | 47.570                         |
| Race/Ethnicity                          | 0.260  | 0.063 | 16.931   | 0.000 | 1.297         | 1.146 | 1.468         | -6159.756                  | 17.366                         |
| Pay Grade                               |        |       | 20.109   |       |               |       |               |                            |                                |
| Middle Grade vs. Junior Grade           | -0.114 | 0.069 | 2.691    | 0.101 | 0.893         | 0.779 | 1.022         | -6160.899                  | 19.652                         |
| Senior Grade vs. Junior Grade           | -0.309 | 0.081 | 14.513   | 0.000 | 0.734         | 0.626 | 0.861         | -6160.899                  | 19.652                         |
| Executive Grade vs. Junior Grade        | 0.711  | 0.524 | 1.843    | 0.175 | 2.036         | 0.729 | 5.683         | -6160.899                  | 19.652                         |
| Years of Service at<br>Bureau or Office | 0.040  | 0.016 | 6.435    | 0.011 | 1.041         | 1.009 | 1.074         | -6154.311                  | 6.477                          |
| Appointment Type                        | -0.316 | 0.072 | 19.161   | 0.000 | 0.729         | 0.633 | 0.840         | -6160.518                  | 18.891                         |
| Work Schedule                           | 0.232  | 0.076 | 9.346    | 0.002 | 1.261         | 1.087 | 1.462         | -6155.835                  | 9.524                          |
| Supervisor Support                      | -0.147 | 0.027 | 30.243   | 0.000 | 0.864         | 0.820 | 0.910         | -6166.128                  | 30.110                         |
| Organizational Inclusion                | -0.282 | 0.031 | 82.398   | 0.000 | 0.754         | 0.710 | 0.801         | -6192.147                  | 82.148                         |
| Bystander Harassment<br>Based on Age    | -2.187 | 0.056 | 1525.031 | 0.000 | 0.112         | 0.101 | 0.125         | -6959.824                  | 1617.503                       |
| General Intolerance                     | -0.390 | 0.035 | 121.326  | 0.000 | 0.677         | 0.632 | 0.726         | -6211.939                  | 121.732                        |
| Leadership Intolerance                  | 0.157  | 0.067 | 5.485    | 0.019 | 1.170         | 1.026 | 1.334         | -6153.832                  | 5.519                          |

Note. N = 15,222, Nagelkerke R Square = 0.34

### 4.2 Racial/Ethnic Harassment

The following sections display each of the predictors of workplace harassment and racial/ethnic harassment. In each section results are shown for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to racial/ethnic harassment. Statistically significant differences are noted.

#### 4.2.1 Racial/Ethnic Harassment and General Intolerance for Harassment

Table 4.14 presents general intolerance for harassment for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. General intolerance for harassment was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate an organizational climate more intolerant of harassment. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.14 Racial/Ethnic Harassment and General Intolerance for Harassment by Selected Characteristics

|   | Experienced race/ethnicity harassment |          |           | Did i<br>race/eth | Effect size |           |           |
|---|---------------------------------------|----------|-----------|-------------------|-------------|-----------|-----------|
|   | N                                     | $Mean^a$ | MoE       | N                 | $Mean^a$    | MoE       | Hedges' g |
| Overall   | 1,734                                 | 2.8*     | ±0.0      | 16,564            | 3.6*        | ±0.0      | -0.85 (L) |
| Pay Plan and Grade  |                                       |          |           |                   |             |           |           |
| Wage Grade (WG) 1-4   | 59                                    | 3.2      | ±0.2      | 561               | 3.3         | $\pm 0.1$ | -0.11     |
| Wage Grade (WG) 5-8   | 322                                   | 2.8*     | $\pm 0.1$ | 2,439             | 3.6*        | $\pm 0.0$ | -0.99 (L) |
| Wage Grade (WG) 9-16  | 103                                   | 2.9*     | $\pm 0.2$ | 1,381             | 3.5*        | $\pm 0.0$ | -0.65 (M) |
| Other Wage Grade (WG)   | 23                                    | 2.6*     | $\pm 0.3$ | 196               | 3.7*        | $\pm 0.1$ | -1.50 (L) |
| General Schedule (GS) 1-6   | 179                                   | 3.0*     | $\pm 0.1$ | 1,933             | 3.6*        | $\pm 0.0$ | -0.80 (L) |
| General Schedule (GS) 7-10  | 430                                   | 2.6*     | $\pm 0.1$ | 3,577             | 3.5*        | $\pm 0.0$ | -0.92 (L) |
| General Schedule (GS) 11-12   | 345                                   | 2.9*     | $\pm 0.1$ | 4,034             | 3.6*        | $\pm 0.0$ | -0.88 (L) |
| General Schedule (GS) 13-15   | 158                                   | 3.0*     | $\pm 0.1$ | 1,615             | 3.8*        | $\pm 0.0$ | -0.90 (L) |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                                    | NR       | NR        | 22                | 4.1         | ±0.3      | NR        |
| Other   | 80                                    | 3.0*     | ±0.2      | 592               | 3.7*        | $\pm 0.1$ | -0.76 (M) |

|   | race/ | Experience<br>ethnicity has |           |        | not experie<br>nicity haras |           | Effect size |
|---|-------|-----------------------------|-----------|--------|-----------------------------|-----------|-------------|
|   | N     | Mean <sup>a</sup>           | MoE       | N      | Mean <sup>a</sup>           | МоЕ       | Hedges' g   |
| Years of Service at Bureau or Office      |       |                             |           |        |                             |           |             |
| Less than 1 year                          | 109   | 3.1*                        | ±0.2      | 1,037  | 3.7*                        | $\pm 0.1$ | -0.78 (M)   |
| 1 to 3 years                              | 219   | 2.8*                        | ±0.1      | 2,300  | 3.7*                        | $\pm 0.0$ | -0.97 (L)   |
| 4 to 5 years                              | 173   | 2.9*                        | ±0.2      | 1,297  | 3.6*                        | $\pm 0.0$ | -0.86 (L)   |
| 6 to 10 years                             | 326   | 2.9*                        | ±0.1      | 3,456  | 3.5*                        | $\pm 0.0$ | -0.64 (M)   |
| 11 to 14 years                            | 206   | 2.8*                        | ±0.1      | 1,572  | 3.5*                        | $\pm 0.0$ | -0.79 (M)   |
| 15 to 20 years                            | 230   | 2.7*                        | ±0.1      | 2,574  | 3.5*                        | $\pm 0.0$ | -0.82 (L)   |
| More than 20 years                        | 448   | 2.8*                        | ±0.1      | 4,223  | 3.6*                        | $\pm 0.0$ | -1.03 (L)   |
| Appointment Type                          |       |                             |           |        |                             |           |             |
| Permanent                                 | 1,443 | 2.8*                        | $\pm 0.0$ | 14,192 | 3.6*                        | $\pm 0.0$ | -0.86 (L)   |
| Term                                      | 202   | 3.0*                        | ±0.1      | 1,429  | 3.6*                        | $\pm 0.0$ | -0.71 (M)   |
| Temporary                                 | 63    | 3.0*                        | ±0.2      | 791    | 3.7*                        | $\pm 0.1$ | -0.81 (L)   |
| Work Schedule                             |       |                             |           |        |                             |           |             |
| Seasonal                                  | 120   | 3.2*                        | ±0.1      | 1,702  | 3.5*                        | $\pm 0.0$ | -0.46 (S)   |
| Non-Seasonal                              | 1,369 | 2.8*                        | $\pm 0.0$ | 13,066 | 3.6*                        | $\pm 0.0$ | -0.89 (L)   |
| Appointment Type and Work Schedule        |       |                             |           |        |                             |           |             |
| Permanent-Seasonal                        | 80    | 3.2*                        | ±0.2      | 1,013  | 3.5*                        | $\pm 0.1$ | -0.37 (S)   |
| Permanent-Non-Seasonal                    | 1,346 | 2.8*                        | ±0.1      | 12,965 | 3.6*                        | $\pm 0.0$ | -0.89 (L)   |
| Term                                      | 202   | 3.0*                        | ±0.1      | 1,429  | 3.6*                        | $\pm 0.0$ | -0.71 (M)   |
| Temporary-Seasonal                        | 40    | 3.2*                        | ±0.3      | 689    | 3.6*                        | $\pm 0.1$ | -0.60 (M)   |
| Temporary-Non-Seasonal                    | 23    | 2.8*                        | ±0.3      | 101    | 4.0*                        | ±0.2      | -1.35 (L)   |
| Race/Ethnicity - Collapsed                |       |                             |           |        |                             |           |             |
| Non-Minority (Non-Hispanic White)         | 1,009 | 2.8*                        | ±0.1      | 13,355 | 3.6*                        | $\pm 0.0$ | -0.84 (L)   |
| Minority                                  | 677   | 2.8*                        | ±0.1      | 2,920  | 3.7*                        | $\pm 0.0$ | -0.98 (L)   |
| Race/Ethnicity                            |       |                             |           |        |                             |           |             |
| Hispanic                                  | 234   | 2.8*                        | ±0.1      | 1,174  | 3.5*                        | $\pm 0.0$ | -0.80 (L)   |
| American Indian or Alaskan Native         | 86    | 2.5*                        | ±0.2      | 271    | 3.8*                        | $\pm 0.1$ | -1.67 (L)   |
| Asian                                     | 33    | 3.2*                        | ±0.3      | 131    | 3.8*                        | $\pm 0.1$ | -0.67 (M)   |
| Black/African-American                    | 156   | 2.9*                        | ±0.1      | 597    | 3.8*                        | ±0.1      | -1.15 (L)   |
| Native Hawaiian or Other Pacific Islander | 37    | 3.0*                        | ±0.2      | 165    | 3.9*                        | ±0.1      | -1.33 (L)   |
| Non-Hispanic White                        | 1,009 | 2.8*                        | ±0.1      | 13,355 | 3.6*                        | $\pm 0.0$ | -0.84 (L)   |
| Multi-racial                              | 131   | 2.8*                        | ±0.2      | 582    | 3.6*                        | ±0.1      | -0.89 (L)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.15 presents the scale distribution of general intolerance for harassment for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.15 Racial/Ethnic Harassment and General Intolerance for Harassment Scale Distribution

|                                    | race | Experience<br>e/ethnicity has |      | Did not experience race/ethnicity harassment |         |           |
|------------------------------------|------|-------------------------------|------|--|---------|-----------|
|                                    | N    | Percent                       | MoE  | N  | Percent | MoE       |
| General Intolerance for Harassment |      |                               |      |  |         |           |
| (1) Strongly Disagree              | 179  | 10.3%                         | ±1.5 | 392  | 2.4%    | ±0.2      |
| (2) Disagree                       | 416  | 24.0%                         | ±2.1 | 1,513  | 9.1%    | $\pm 0.4$ |
| (3) Neither Agree nor Disagree     | 722  | 41.6%                         | ±2.3 | 5,120  | 30.9%   | $\pm 0.7$ |
| (4) Agree                          | 339  | 19.5%                         | ±1.9 | 6,819  | 41.2%   | $\pm 0.8$ |
| (5) Strongly Agree                 | 79   | 4.6%                          | ±1.1 | 2,720  | 16.4%   | ±0.6      |

## 4.2.2 Racial/Ethnic Harassment and Leadership Intolerance for Harassment

Table 4.16 presents leadership intolerance for harassment for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Intolerance for harassment was measured using a *yes*, *no*, *do not know* response format, with higher scores indicating greater intolerance for harassment among leaders. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.16 Racial/Ethnic Harassment and Leadership Intolerance for Harassment by Selected Characteristics

|   | race/          | Experience thnicity has |            |        | not experie |            | Effect<br>size |
|---|----------------|-------------------------|------------|--------|-------------|------------|----------------|
|   | $\overline{N}$ | Meana                   | MoE        | N      | Meana       | МоЕ        | Hedges' g      |
| Overall   | 1,718          | 0.41*                   | ±0.02      | 16,618 | 0.64*       | ±0.01      | -0.54 (M)      |
| Pay Plan and Grade  |                |                         |            |        |             |            |                |
| Wage Grade (WG) 1-4   | 52             | 0.40*                   | $\pm 0.09$ | 558    | 0.53*       | $\pm 0.04$ | -0.28 (S)      |
| Wage Grade (WG) 5-8   | 319            | 0.36*                   | $\pm 0.04$ | 2,464  | 0.60*       | $\pm 0.02$ | -0.54 (M)      |
| Wage Grade (WG) 9-16  | 103            | 0.36*                   | $\pm 0.09$ | 1,380  | 0.58*       | $\pm 0.02$ | -0.54 (M)      |
| Other Wage Grade (WG)   | 23             | 0.12*                   | $\pm 0.08$ | 213    | 0.70*       | $\pm 0.05$ | -1.69 (L)      |
| General Schedule (GS) 1-6   | 178            | 0.47*                   | $\pm 0.06$ | 1,914  | 0.63*       | $\pm 0.02$ | -0.38 (S)      |
| General Schedule (GS) 7-10  | 430            | 0.37*                   | $\pm 0.04$ | 3,590  | 0.63*       | $\pm 0.01$ | -0.61 (M)      |
| General Schedule (GS) 11-12   | 343            | 0.44*                   | $\pm 0.05$ | 4,039  | 0.66*       | $\pm 0.01$ | -0.54 (M)      |
| General Schedule (GS) 13-15   | 156            | 0.43*                   | $\pm 0.07$ | 1,620  | 0.73*       | ±0.02      | -0.81 (L)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR             | NR                      | NR         | 22     | 0.82        | ±0.15      | NR             |
| Other   | 78             | 0.62                    | $\pm 0.10$ | 609    | 0.68        | ±0.03      | -0.16          |
| Years of Service at Bureau or Office  |                |                         |            |        |             |            |                |
| Less than 1 year  | 100            | 0.53                    | $\pm 0.09$ | 1,040  | 0.61        | ±0.03      | -0.17          |
| 1 to 3 years  | 218            | 0.46*                   | $\pm 0.05$ | 2,309  | 0.68*       | $\pm 0.02$ | -0.55 (M)      |
| 4 to 5 years  | 178            | 0.44*                   | $\pm 0.06$ | 1,299  | 0.62*       | $\pm 0.02$ | -0.44 (S)      |
| 6 to 10 years   | 324            | 0.45*                   | $\pm 0.05$ | 3,481  | 0.63*       | $\pm 0.01$ | -0.44 (S)      |
| 11 to 14 years  | 188            | 0.32*                   | $\pm 0.05$ | 1,570  | 0.62*       | $\pm 0.02$ | -0.71 (M)      |
| 15 to 20 years  | 229            | 0.34*                   | $\pm 0.05$ | 2,574  | 0.62*       | $\pm 0.02$ | -0.67 (M)      |
| More than 20 years  | 457            | 0.38*                   | $\pm 0.04$ | 4,242  | 0.64*       | $\pm 0.01$ | -0.64 (M)      |
| Appointment Type  |                |                         |            |        |             |            |                |
| Permanent   | 1,437          | 0.39*                   | $\pm 0.02$ | 14,238 | 0.63*       | $\pm 0.01$ | -0.57 (M)      |
| Term  | 194            | 0.50*                   | $\pm 0.06$ | 1,431  | 0.70*       | $\pm 0.02$ | -0.47 (S)      |
| Temporary   | 61             | 0.46*                   | $\pm 0.11$ | 798    | 0.59*       | ±0.03      | -0.30 (S)      |
| Work Schedule   |                |                         |            |        |             |            |                |
| Seasonal  | 118            | 0.46*                   | $\pm 0.08$ | 1,697  | 0.61*       | $\pm 0.02$ | -0.34 (S)      |
| Non-Seasonal  | 1,363          | 0.39*                   | $\pm 0.02$ | 13,124 | 0.64*       | $\pm 0.01$ | -0.58 (M)      |
|   |                |                         |            |        |             |            |                |

|   | Experienced race/ethnicity harassment |                   |            |        | not experie |            | Effect size |
|---|---------------------------------------|-------------------|------------|--------|-------------|------------|-------------|
|   | N                                     | Mean <sup>a</sup> | МоЕ        | N      | Meana       | МоЕ        | Hedges' g   |
| Appointment Type and Work Schedule        |                                       |                   |            |        |             |            |             |
| Permanent-Seasonal                        | 80                                    | 0.43*             | $\pm 0.10$ | 1,001  | 0.62*       | $\pm 0.03$ | -0.45 (S)   |
| Permanent-Non-Seasonal                    | 1,340                                 | 0.39*             | $\pm 0.02$ | 13,023 | 0.64*       | $\pm 0.01$ | -0.58 (M)   |
| Term                                      | 194                                   | 0.50*             | $\pm 0.06$ | 1,431  | 0.70*       | $\pm 0.02$ | -0.47 (S)   |
| Temporary-Seasonal                        | 38                                    | 0.53              | ±0.14      | 695    | 0.58        | $\pm 0.03$ | -0.13       |
| Temporary-Non-Seasonal                    | 23                                    | 0.35*             | $\pm 0.18$ | 101    | 0.64*       | ±0.09      | -0.64 (M)   |
| Race/Ethnicity - Collapsed                |                                       |                   |            |        |             |            |             |
| Non-Minority (Non-Hispanic White)         | 990                                   | 0.40*             | ±0.03      | 13,375 | 0.65*       | $\pm 0.01$ | -0.59 (M)   |
| Minority                                  | 692                                   | 0.42*             | ±0.03      | 2,952  | 0.60*       | ±0.02      | -0.41 (S)   |
| Race/Ethnicity                            |                                       |                   |            |        |             |            |             |
| Hispanic                                  | 235                                   | 0.44*             | ±0.05      | 1,165  | 0.59*       | ±0.03      | -0.34 (S)   |
| American Indian or Alaskan Native         | 86                                    | 0.23*             | $\pm 0.08$ | 283    | 0.70*       | ±0.05      | -1.17 (L)   |
| Asian                                     | 33                                    | 0.62              | ±0.15      | 133    | 0.59        | $\pm 0.08$ | 0.06        |
| Black/African-American                    | 172                                   | 0.42*             | ±0.06      | 620    | 0.61*       | ±0.03      | -0.45 (S)   |
| Native Hawaiian or Other Pacific Islander | 37                                    | 0.47*             | ±0.11      | 165    | 0.71*       | ±0.06      | -0.58 (M)   |
| Non-Hispanic White                        | 990                                   | 0.40*             | $\pm 0.03$ | 13,375 | 0.65*       | $\pm 0.01$ | -0.59 (M)   |
| Multi-racial                              | 128                                   | 0.45              | $\pm 0.08$ | 586    | 0.53        | ±0.04      | -0.18       |

<sup>&</sup>lt;sup>a</sup> Scale values are 0 = Yes/Do Not Know, 1 = No. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

### 4.2.3 Racial/Ethnic Harassment and Organizational Politics

Table 4.17 presents organizational politics for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Organizational politics was measured with a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater pressure to conform to organizational norms. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.17 Racial/Ethnic Harassment and Organizational Politics by Selected Characteristics

|   | race/ | Experience ethnicity har |           |        | not experie<br>nicity haras |           | Effect size |
|---|-------|--------------------------|-----------|--------|-----------------------------|-----------|-------------|
|   | N     | Mean <sup>a</sup>        | МоЕ       | N      | Meana                       | МоЕ       | Hedges' g   |
| Overall   | 1,726 | 3.3*                     | ±0.0      | 16,528 | 2.8*                        | ±0.0      | 0.59 (M)    |
| Pay Plan and Grade  |       |                          |           |        |                             |           |             |
| Wage Grade (WG) 1-4   | 52    | 2.9                      | $\pm 0.2$ | 555    | 3.1                         | $\pm 0.1$ | -0.26 (S)   |
| Wage Grade (WG) 5-8   | 337   | 3.2*                     | $\pm 0.1$ | 2,427  | 2.8*                        | $\pm 0.0$ | 0.56 (M)    |
| Wage Grade (WG) 9-16  | 103   | 3.2*                     | $\pm 0.2$ | 1,383  | 2.8*                        | $\pm 0.0$ | 0.45 (S)    |
| Other Wage Grade (WG)   | 23    | 3.3*                     | $\pm 0.2$ | 206    | 2.6*                        | $\pm 0.1$ | 0.79 (M)    |
| General Schedule (GS) 1-6   | 179   | 3.3*                     | $\pm 0.1$ | 1,900  | 2.9*                        | $\pm 0.0$ | 0.46 (S)    |
| General Schedule (GS) 7-10  | 430   | 3.4*                     | $\pm 0.1$ | 3,593  | 2.9*                        | $\pm 0.0$ | 0.65 (M)    |
| General Schedule (GS) 11-12   | 333   | 3.2*                     | $\pm 0.1$ | 4,015  | 2.6*                        | $\pm 0.0$ | 0.62 (M)    |
| General Schedule (GS) 13-15   | 155   | 3.1*                     | ±0.2      | 1,619  | 2.4*                        | $\pm 0.0$ | 0.79 (M)    |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                       | NR        | 22     | 2.0                         | ±0.3      | NR          |
| Other   | 79    | 3.6*                     | $\pm 0.1$ | 589    | 2.8*                        | $\pm 0.1$ | 1.15 (L)    |
| Years of Service at Bureau or Office  |       |                          |           |        |                             |           |             |
| Less than 1 year  | 99    | 2.9                      | $\pm 0.2$ | 1,030  | 2.8                         | $\pm 0.0$ | 0.17        |
| 1 to 3 years  | 221   | 3.2*                     | $\pm 0.1$ | 2,288  | 2.7*                        | $\pm 0.0$ | 0.59 (M)    |
| 4 to 5 years  | 180   | 3.4*                     | $\pm 0.1$ | 1,297  | 2.8*                        | $\pm 0.0$ | 0.70 (M)    |
| 6 to 10 years   | 326   | 3.2*                     | $\pm 0.1$ | 3,471  | 2.8*                        | $\pm 0.0$ | 0.38 (S)    |
| 11 to 14 years  | 204   | 3.2*                     | $\pm 0.1$ | 1,558  | 2.8*                        | $\pm 0.0$ | 0.51 (M)    |
| 15 to 20 years  | 229   | 3.3*                     | $\pm 0.1$ | 2,573  | 2.8*                        | $\pm 0.0$ | 0.61 (M)    |
| More than 20 years  | 444   | 3.4*                     | $\pm 0.1$ | 4,206  | 2.7*                        | $\pm 0.0$ | 0.87 (L)    |
| Appointment Type  |       |                          |           |        |                             |           |             |
| Permanent   | 1,441 | 3.3*                     | $\pm 0.0$ | 14,143 | 2.8*                        | $\pm 0.0$ | 0.61 (M)    |
| Term  | 194   | 3.2*                     | $\pm 0.1$ | 1,445  | 2.8*                        | $\pm 0.0$ | 0.46 (S)    |
| Temporary   | 65    | 3.1*                     | ±0.2      | 789    | 2.8*                        | ±0.1      | 0.32 (S)    |
| Work Schedule   |       |                          |           |        |                             |           |             |
| Seasonal  | 122   | 3.1*                     | $\pm 0.1$ | 1,713  | 2.9*                        | $\pm 0.0$ | 0.33 (S)    |
| Non-Seasonal  | 1,366 | 3.3*                     | $\pm 0.0$ | 13,003 | 2.7*                        | ±0.0      | 0.63 (M)    |

|   | Experienced race/ethnicity harassment |                   |           | Did i<br>race/eth | Effect size       |           |           |
|---|---------------------------------------|-------------------|-----------|-------------------|-------------------|-----------|-----------|
|   | N                                     | Mean <sup>a</sup> | MoE       | N                 | Mean <sup>a</sup> | МоЕ       | Hedges' g |
| Appointment Type and Work Schedule        |                                       |                   |           |                   |                   |           |           |
| Permanent-Seasonal                        | 80                                    | 3.1*              | ±0.2      | 1,015             | 2.9*              | $\pm 0.1$ | 0.31 (S)  |
| Permanent-Non-Seasonal                    | 1,344                                 | 3.3*              | $\pm 0.0$ | 12,914            | 2.7*              | $\pm 0.0$ | 0.63 (M)  |
| Term                                      | 194                                   | 3.2*              | $\pm 0.1$ | 1,445             | 2.8*              | $\pm 0.0$ | 0.46 (S)  |
| Temporary-Seasonal                        | 42                                    | 3.1*              | ±0.3      | 699               | 2.8*              | ±0.1      | 0.35 (S)  |
| Temporary-Non-Seasonal                    | 23                                    | 3.0               | ±0.2      | 89                | 2.7               | ±0.2      | 0.37 (S)  |
| Race/Ethnicity - Collapsed                |                                       |                   |           |                   |                   |           |           |
| Non-Minority (Non-Hispanic White)         | 1,010                                 | 3.3*              | ±0.1      | 13,315            | 2.8*              | $\pm 0.0$ | 0.61 (M)  |
| Minority                                  | 668                                   | 3.2*              | ±0.1      | 2,910             | 2.7*              | $\pm 0.0$ | 0.60 (M)  |
| Race/Ethnicity                            |                                       |                   |           |                   |                   |           |           |
| Hispanic                                  | 225                                   | 3.4*              | ±0.1      | 1,140             | 2.8*              | ±0.1      | 0.62 (M)  |
| American Indian or Alaskan Native         | 82                                    | 3.6*              | ±0.2      | 287               | 2.4*              | ±0.1      | 1.66 (L)  |
| Asian                                     | 33                                    | 2.9               | ±0.3      | 130               | 2.6               | ±0.1      | 0.28 (S)  |
| Black/African-American                    | 160                                   | 3.1*              | ±0.1      | 608               | 2.7*              | ±0.1      | 0.59 (M)  |
| Native Hawaiian or Other Pacific Islander | 37                                    | 3.0*              | ±0.2      | 165               | 2.7*              | ±0.1      | 0.51 (M)  |
| Non-Hispanic White                        | 1,010                                 | 3.3*              | ±0.1      | 13,315            | 2.8*              | $\pm 0.0$ | 0.61 (M)  |
| Multi-racial                              | 130                                   | 3.1*              | ±0.2      | 580               | 2.8*              | ±0.1      | 0.31 (S)  |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.18 presents the scale distribution of organizational politics for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.18 Racial/Ethnic Harassment and Organizational Politics Scale Distribution

|                                | race | Experienced race/ethnicity harassment |      |       | Did not experience race/ethnicity harassment |           |  |
|--------------------------------|------|---------------------------------------|------|-------|--|-----------|--|
|                                | N    | Percent                               | MoE  | N     | Percent                                      | MoE       |  |
| Organizational Politics        |      |                                       |      |       |  |           |  |
| (1) Strongly Disagree          | 45   | 2.6%                                  | ±0.9 | 883   | 5.3%   | $\pm 0.4$ |  |
| (2) Disagree                   | 328  | 19.0%                                 | ±1.9 | 6,153 | 37.2%  | $\pm 0.7$ |  |
| (3) Neither Agree nor Disagree | 639  | 37.0%                                 | ±2.3 | 6,328 | 38.3%  | $\pm 0.7$ |  |
| (4) Agree                      | 564  | 32.7%                                 | ±2.3 | 2,575 | 15.6%  | ±0.6      |  |
| (5) Strongly Agree             | 151  | 8.7%                                  | ±1.4 | 590   | 3.6%   | ±0.3      |  |

# 4.2.4 Racial/Ethnic Harassment and Organizational Trust

Table 4.19 presents organizational trust for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Organizational trust was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of trust. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.19 Racial/Ethnic Harassment and Organizational Trust by Selected Characteristics

|   | race/ | Experience<br>ethnicity har |           |        | not experie       |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|-------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N      | Mean <sup>a</sup> | МоЕ       | Hedges' g      |
| Overall   | 1,762 | 2.7*                        | ±0.0      | 16,630 | 3.4*              | ±0.0      | -0.77 (M)      |
| Pay Plan and Grade  |       |                             |           |        |                   |           |                |
| Wage Grade (WG) 1-4   | 62    | 3.1                         | $\pm 0.2$ | 551    | 3.1               | $\pm 0.1$ | 0.03           |
| Wage Grade (WG) 5-8   | 338   | 2.6*                        | $\pm 0.1$ | 2,459  | 3.3*              | $\pm 0.0$ | -0.86 (L)      |
| Wage Grade (WG) 9-16  | 104   | 2.4*                        | $\pm 0.1$ | 1,391  | 3.1*              | $\pm 0.0$ | -0.84 (L)      |
| Other Wage Grade (WG)   | 23    | 2.3*                        | $\pm 0.3$ | 213    | 3.4*              | $\pm 0.1$ | -1.31 (L)      |
| General Schedule (GS) 1-6   | 181   | 2.9*                        | $\pm 0.1$ | 1,929  | 3.3*              | $\pm 0.0$ | -0.48 (S)      |
| General Schedule (GS) 7-10  | 435   | 2.5*                        | $\pm 0.1$ | 3,591  | 3.3*              | $\pm 0.0$ | -0.82 (L)      |
| General Schedule (GS) 11-12   | 345   | 2.8*                        | $\pm 0.1$ | 4,030  | 3.5*              | $\pm 0.0$ | -0.85 (L)      |
| General Schedule (GS) 13-15   | 158   | 3.0*                        | ±0.2      | 1,621  | 3.8*              | $\pm 0.0$ | -0.88 (L)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                          | NR        | 22     | 4.2               | ±0.2      | NR             |
| Other   | 80    | 2.4*                        | $\pm 0.1$ | 607    | 3.4*              | $\pm 0.1$ | -1.20 (L)      |
| Years of Service at Bureau or Office  |       |                             |           |        |                   |           |                |
| Less than 1 year  | 109   | 3.2*                        | $\pm 0.2$ | 1,038  | 3.5*              | $\pm 0.1$ | -0.40(S)       |
| 1 to 3 years  | 221   | 2.8*                        | $\pm 0.1$ | 2,323  | 3.5*              | $\pm 0.0$ | -0.81 (L)      |
| 4 to 5 years  | 180   | 2.7*                        | $\pm 0.1$ | 1,303  | 3.3*              | $\pm 0.1$ | -0.60 (M)      |
| 6 to 10 years   | 328   | 2.8*                        | $\pm 0.1$ | 3,484  | 3.3*              | $\pm 0.0$ | -0.57 (M)      |
| 11 to 14 years  | 206   | 2.6*                        | $\pm 0.1$ | 1,578  | 3.3*              | $\pm 0.0$ | -0.81 (L)      |
| 15 to 20 years  | 233   | 2.5*                        | $\pm 0.1$ | 2,568  | 3.3*              | $\pm 0.0$ | -0.88(L)       |
| More than 20 years  | 461   | 2.5*                        | ±0.1      | 4,231  | 3.4*              | $\pm 0.0$ | -1.03 (L)      |
| Appointment Type  |       |                             |           |        |                   |           |                |
| Permanent   | 1,466 | 2.6*                        | $\pm 0.0$ | 14,234 | 3.4*              | $\pm 0.0$ | -0.82 (L)      |
| Term  | 204   | 3.0*                        | ±0.1      | 1,444  | 3.4*              | $\pm 0.0$ | -0.41 (S)      |
| Temporary   | 65    | 2.9*                        | ±0.2      | 800    | 3.4*              | $\pm 0.1$ | -0.56 (M)      |
| Work Schedule   |       |                             |           |        |                   |           |                |
| Seasonal  | 122   | 2.9*                        | ±0.2      | 1,714  | 3.3*              | $\pm 0.0$ | -0.36 (S)      |
| Non-Seasonal  | 1,391 | 2.6*                        | $\pm 0.0$ | 13,104 | 3.4*              | $\pm 0.0$ | -0.85 (L)      |

|   | Experienced race/ethnicity harassment |       |           | Did not experience race/ethnicity harassment |                   |           | Effect<br>size |
|---|---------------------------------------|-------|-----------|--|-------------------|-----------|----------------|
|   | N                                     | Meana | MoE       | N  | Mean <sup>a</sup> | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule        |                                       |       |           |  |                   |           |                |
| Permanent-Seasonal                        | 80                                    | 2.9*  | ±0.2      | 1,017  | 3.2*              | $\pm 0.1$ | -0.33 (S)      |
| Permanent-Non-Seasonal                    | 1,369                                 | 2.6*  | $\pm 0.0$ | 13,003                                       | 3.4*              | $\pm 0.0$ | -0.85 (L)      |
| Term                                      | 204                                   | 3.0*  | $\pm 0.1$ | 1,444  | 3.4*              | $\pm 0.0$ | -0.41 (S)      |
| Temporary-Seasonal                        | 42                                    | 3.0*  | ±0.3      | 697  | 3.4*              | $\pm 0.1$ | -0.38 (S)      |
| Temporary-Non-Seasonal                    | 23                                    | 2.8*  | ±0.3      | 101  | 3.9*              | ±0.2      | -1.46 (L)      |
| Race/Ethnicity - Collapsed                |                                       |       |           |  |                   |           |                |
| Non-Minority (Non-Hispanic White)         | 1,014                                 | 2.6*  | ±0.1      | 13,403                                       | 3.4*              | $\pm 0.0$ | -0.80 (L)      |
| Minority                                  | 700                                   | 2.7*  | ±0.1      | 2,924  | 3.4*              | $\pm 0.0$ | -0.79 (M)      |
| Race/Ethnicity                            |                                       |       |           |  |                   |           |                |
| Hispanic                                  | 238                                   | 2.7*  | ±0.1      | 1,163  | 3.4*              | $\pm 0.0$ | -0.80 (L)      |
| American Indian or Alaskan Native         | 86                                    | 2.5*  | ±0.2      | 289  | 3.6*              | ±0.1      | -1.31 (L)      |
| Asian                                     | 33                                    | 3.4   | ±0.4      | 133  | 3.6               | ±0.1      | -0.13          |
| Black/African-American                    | 177                                   | 2.6*  | ±0.1      | 595  | 3.4*              | ±0.1      | -0.98 (L)      |
| Native Hawaiian or Other Pacific Islander | 37                                    | 2.9*  | ±0.2      | 159  | 3.4*              | ±0.1      | -0.81 (L)      |
| Non-Hispanic White                        | 1,014                                 | 2.6*  | $\pm 0.1$ | 13,403                                       | 3.4*              | $\pm 0.0$ | -0.80(L)       |
| Multi-racial                              | 128                                   | 2.8*  | ±0.2      | 586  | 3.2*              | ±0.1      | -0.53 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.20 presents the scale distribution of organizational trust for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.20 Racial/Ethnic Harassment and Organizational Trust Scale Distribution

|                                | race | Experience<br>e/ethnicity had |           | Did not experience race/ethnicity harassment |         |           |
|--------------------------------|------|-------------------------------|-----------|--|---------|-----------|
|                                | N    | Percent                       | MoE       | N  | Percent | MoE       |
| Organizational Trust           |      |                               |           |  |         |           |
| (1) Strongly Disagree          | 183  | 10.4%                         | ±1.5      | 486  | 2.9%    | ±0.3      |
| (2) Disagree                   | 570  | 32.3%                         | ±2.2      | 2,173  | 13.1%   | $\pm 0.5$ |
| (3) Neither Agree nor Disagree | 588  | 33.4%                         | ±2.2      | 5,122  | 30.8%   | $\pm 0.7$ |
| (4) Agree                      | 369  | 20.9%                         | $\pm 2.0$ | 7,088  | 42.6%   | $\pm 0.8$ |
| (5) Strongly Agree             | 52   | 3.0%                          | ±0.9      | 1,762  | 10.6%   | $\pm 0.5$ |

# 4.2.5 Racial/Ethnic Harassment and Supervisor Support

Table 4.21 presents supervisor support for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Supervisory support was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of support. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.21 Racial/Ethnic Harassment and Supervisor Support by Selected Characteristics

|   | race/ | Experience<br>ethnicity har |           |        | not experie |           | Effect size |
|---|-------|-----------------------------|-----------|--------|-------------|-----------|-------------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N      | Meana       | МоЕ       | Hedges' g   |
| Overall   | 1,642 | 3.1*                        | ±0.1      | 16,298 | 3.8*        | ±0.0      | -0.65 (M)   |
| Pay Plan and Grade  |       |                             |           |        |             |           |             |
| Wage Grade (WG) 1-4   | 52    | 3.9*                        | $\pm 0.3$ | 560    | 3.4*        | $\pm 0.1$ | 0.37 (S)    |
| Wage Grade (WG) 5-8   | 275   | 2.8*                        | $\pm 0.1$ | 2,410  | 3.7*        | $\pm 0.0$ | -0.86 (L)   |
| Wage Grade (WG) 9-16  | 101   | 3.0*                        | $\pm 0.2$ | 1,377  | 3.5*        | $\pm 0.1$ | -0.42 (S)   |
| Other Wage Grade (WG)   | 23    | 3.0                         | $\pm 0.4$ | 196    | 3.4         | $\pm 0.2$ | -0.28 (S)   |
| General Schedule (GS) 1-6   | 174   | 3.4*                        | ±0.2      | 1,849  | 3.8*        | $\pm 0.0$ | -0.41 (S)   |
| General Schedule (GS) 7-10  | 416   | 2.9*                        | ±0.1      | 3,508  | 3.8*        | $\pm 0.0$ | -0.79 (M)   |
| General Schedule (GS) 11-12   | 332   | 3.3*                        | ±0.1      | 3,973  | 3.9*        | $\pm 0.0$ | -0.58 (M)   |
| General Schedule (GS) 13-15   | 156   | 3.3*                        | ±0.2      | 1,591  | 4.1*        | ±0.0      | -0.78 (M)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                          | NR        | 22     | 4.4         | ±0.3      | NR          |
| Other   | 79    | 2.9*                        | $\pm 0.2$ | 588    | 3.9*        | $\pm 0.1$ | -1.11 (L)   |
| Years of Service at Bureau or Office  |       |                             |           |        |             |           |             |
| Less than 1 year  | 74    | 3.1*                        | $\pm 0.3$ | 1,018  | 4.0*        | $\pm 0.1$ | -0.98 (L)   |
| 1 to 3 years  | 218   | 3.4*                        | $\pm 0.2$ | 2,269  | 3.9*        | $\pm 0.0$ | -0.51 (M)   |
| 4 to 5 years  | 174   | 3.0*                        | $\pm 0.2$ | 1,288  | 3.9*        | $\pm 0.1$ | -0.82 (L)   |
| 6 to 10 years   | 317   | 3.3*                        | $\pm 0.1$ | 3,411  | 3.7*        | $\pm 0.0$ | -0.44 (S)   |
| 11 to 14 years  | 198   | 2.9*                        | ±0.2      | 1,545  | 3.8*        | $\pm 0.1$ | -0.80 (L)   |
| 15 to 20 years  | 223   | 3.1*                        | ±0.2      | 2,541  | 3.7*        | $\pm 0.0$ | -0.56 (M)   |
| More than 20 years  | 415   | 3.0*                        | $\pm 0.1$ | 4,122  | 3.8*        | $\pm 0.0$ | -0.73 (M)   |
| Appointment Type  |       |                             |           |        |             |           |             |
| Permanent   | 1,399 | 3.1*                        | $\pm 0.1$ | 13,945 | 3.8*        | $\pm 0.0$ | -0.68 (M)   |
| Term  | 172   | 3.3*                        | ±0.2      | 1,420  | 3.8*        | $\pm 0.1$ | -0.52 (M)   |
| Temporary   | 62    | 3.5*                        | ±0.3      | 796    | 3.9*        | $\pm 0.1$ | -0.48 (S)   |
| Work Schedule   |       |                             |           |        |             |           |             |
| Seasonal  | 120   | 3.4*                        | ±0.2      | 1,702  | 3.8*        | $\pm 0.0$ | -0.41 (S)   |
| Non-Seasonal  | 1,325 | 3.1*                        | $\pm 0.1$ | 12,824 | 3.8*        | $\pm 0.0$ | -0.69 (M)   |

|   | race/ | Experience<br>ethnicity har |           | Did not experience race/ethnicity harassment |       |           | Effect size |
|---|-------|-----------------------------|-----------|--|-------|-----------|-------------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N  | Meana | МоЕ       | Hedges' g   |
| Appointment Type and Work Schedule        |       |                             |           |  |       |           |             |
| Permanent-Seasonal                        | 80    | 3.3*                        | ±0.2      | 1,007  | 3.8*  | $\pm 0.1$ | -0.47 (S)   |
| Permanent-Non-Seasonal                    | 1,302 | 3.1*                        | $\pm 0.1$ | 12,724                                       | 3.8*  | $\pm 0.0$ | -0.69 (M)   |
| Term                                      | 172   | 3.3*                        | ±0.2      | 1,420  | 3.8*  | $\pm 0.1$ | -0.52 (M)   |
| Temporary-Seasonal                        | 40    | 3.6                         | ±0.4      | 695  | 3.9   | $\pm 0.1$ | -0.27 (S)   |
| Temporary-Non-Seasonal                    | 23    | 3.2*                        | ±0.4      | 100  | 4.2*  | ±0.2      | -1.23 (L)   |
| Race/Ethnicity - Collapsed                |       |                             |           |  |       |           |             |
| Non-Minority (Non-Hispanic White)         | 966   | 3.1*                        | ±0.1      | 13,157                                       | 3.8*  | ±0.0      | -0.65 (M)   |
| Minority                                  | 629   | 3.1*                        | ±0.1      | 2,834  | 3.8*  | ±0.0      | -0.65 (M)   |
| Race/Ethnicity                            |       |                             |           |  |       |           |             |
| Hispanic                                  | 207   | 3.2*                        | ±0.2      | 1,113  | 3.8*  | ±0.1      | -0.63 (M)   |
| American Indian or Alaskan Native         | 84    | 2.8*                        | ±0.2      | 267  | 4.1*  | ±0.1      | -1.33 (L)   |
| Asian                                     | 28    | 3.8                         | ±0.4      | 133  | 3.9   | ±0.2      | -0.11       |
| Black/African-American                    | 152   | 3.0*                        | ±0.2      | 579  | 3.7*  | ±0.1      | -0.68 (M)   |
| Native Hawaiian or Other Pacific Islander | 35    | 3.1*                        | ±0.4      | 164  | 3.9*  | ±0.1      | -1.00 (L)   |
| Non-Hispanic White                        | 966   | 3.1*                        | $\pm 0.1$ | 13,157                                       | 3.8*  | $\pm 0.0$ | -0.65 (M)   |
| Multi-racial                              | 123   | 3.3*                        | ±0.2      | 577  | 3.7*  | ±0.1      | -0.34 (S)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.22 presents the scale distribution of supervisor support for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.22 Racial/Ethnic Harassment and Supervisor Support Scale Distribution

|                                | race | Experience<br>e/ethnicity has |           | Did not experience race/ethnicity harassment |         |           |
|--------------------------------|------|-------------------------------|-----------|--|---------|-----------|
|                                | N    | Percent                       | MoE       | N  | Percent | МоЕ       |
| Supervisor Support             |      |                               |           |  |         |           |
| (1) Strongly Disagree          | 185  | 11.3%                         | ±1.6      | 688  | 4.2%    | ±0.3      |
| (2) Disagree                   | 328  | 20.0%                         | $\pm 2.0$ | 1,253  | 7.7%    | $\pm 0.4$ |
| (3) Neither Agree nor Disagree | 358  | 21.8%                         | ±2.1      | 2,829  | 17.4%   | $\pm 0.6$ |
| (4) Agree                      | 501  | 30.5%                         | ±2.3      | 6,243  | 38.3%   | $\pm 0.7$ |
| (5) Strongly Agree             | 270  | 16.4%                         | ±1.9      | 5,285  | 32.4%   | $\pm 0.7$ |

### 4.2.6 Racial/Ethnic Harassment and Organizational Inclusion

Table 4.23 presents organizational inclusion for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Organizational inclusion was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of inclusion. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.23 Racial/Ethnic Harassment and Organizational Inclusion by Selected Characteristics

|   | race/ | Experience<br>ethnicity har |           |        | not experie<br>nicity haras |           | Effect size |
|---|-------|-----------------------------|-----------|--------|-----------------------------|-----------|-------------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N      | Meana                       | МоЕ       | Hedges' g   |
| Overall   | 1,765 | 2.9*                        | ±0.1      | 16,722 | 3.7*                        | ±0.0      | -0.86 (L)   |
| Pay Plan and Grade  |       |                             |           |        |                             |           |             |
| Wage Grade (WG) 1-4   | 62    | 3.2                         | ±0.3      | 562    | 3.4                         | $\pm 0.1$ | -0.21 (S)   |
| Wage Grade (WG) 5-8   | 340   | 2.5*                        | $\pm 0.1$ | 2,483  | 3.7*                        | $\pm 0.0$ | -1.17 (L)   |
| Wage Grade (WG) 9-16  | 104   | 2.6*                        | $\pm 0.2$ | 1,387  | 3.6*                        | $\pm 0.0$ | -1.23 (L)   |
| Other Wage Grade (WG)   | 23    | 2.5*                        | $\pm 0.4$ | 213    | 3.8*                        | $\pm 0.1$ | -1.30 (L)   |
| General Schedule (GS) 1-6   | 180   | 3.2*                        | $\pm 0.2$ | 1,949  | 3.7*                        | $\pm 0.0$ | -0.54 (M)   |
| General Schedule (GS) 7-10  | 437   | 2.8*                        | $\pm 0.1$ | 3,595  | 3.6*                        | $\pm 0.0$ | -0.82 (L)   |
| General Schedule (GS) 11-12   | 347   | 3.1*                        | $\pm 0.1$ | 4,054  | 3.7*                        | $\pm 0.0$ | -0.73 (M)   |
| General Schedule (GS) 13-15   | 158   | 3.2*                        | ±0.2      | 1,624  | 3.9*                        | $\pm 0.0$ | -0.84 (L)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                          | NR        | 22     | 4.4                         | ±0.2      | NR          |
| Other   | 80    | 2.7*                        | $\pm 0.2$ | 609    | 3.8*                        | $\pm 0.1$ | -1.29 (L)   |
| Years of Service at Bureau or Office  |       |                             |           |        |                             |           |             |
| Less than 1 year  | 109   | 2.9*                        | $\pm 0.2$ | 1,040  | 3.8*                        | $\pm 0.1$ | -0.93 (L)   |
| 1 to 3 years  | 223   | 3.1*                        | $\pm 0.1$ | 2,344  | 3.8*                        | $\pm 0.0$ | -0.80(L)    |
| 4 to 5 years  | 180   | 3.2*                        | $\pm 0.1$ | 1,308  | 3.8*                        | $\pm 0.0$ | -0.65 (M)   |
| 6 to 10 years   | 328   | 3.1*                        | $\pm 0.1$ | 3,496  | 3.6*                        | $\pm 0.0$ | -0.59 (M)   |
| 11 to 14 years  | 206   | 2.6*                        | ±0.2      | 1,581  | 3.7*                        | $\pm 0.0$ | -1.17 (L)   |
| 15 to 20 years  | 233   | 3.0*                        | $\pm 0.1$ | 2,582  | 3.6*                        | $\pm 0.0$ | -0.72 (M)   |
| More than 20 years  | 462   | 2.7*                        | $\pm 0.1$ | 4,265  | 3.7*                        | $\pm 0.0$ | -1.13 (L)   |
| Appointment Type  |       |                             |           |        |                             |           |             |
| Permanent   | 1,469 | 2.9*                        | $\pm 0.1$ | 14,315 | 3.7*                        | $\pm 0.0$ | -0.89 (L)   |
| Term  | 204   | 3.2*                        | $\pm 0.1$ | 1,452  | 3.8*                        | $\pm 0.0$ | -0.64 (M)   |
| Temporary   | 65    | 3.1*                        | ±0.3      | 802    | 3.8*                        | $\pm 0.1$ | -0.76 (M)   |
| Work Schedule   |       |                             |           |        |                             |           |             |
| Seasonal  | 122   | 3.3*                        | ±0.2      | 1,716  | 3.7*                        | $\pm 0.0$ | -0.48 (S)   |
| Non-Seasonal  | 1,394 | 2.8*                        | $\pm 0.1$ | 13,185 | 3.7*                        | $\pm 0.0$ | -0.92 (L)   |

|   | race/ | Experience<br>ethnicity har |           | Did not experience race/ethnicity harassment |       |           | Effect size |
|---|-------|-----------------------------|-----------|--|-------|-----------|-------------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N  | Meana | МоЕ       | Hedges' g   |
| Appointment Type and Work Schedule        |       |                             |           |  |       |           |             |
| Permanent-Seasonal                        | 80    | 3.2*                        | ±0.2      | 1,017  | 3.6*  | $\pm 0.1$ | -0.53 (M)   |
| Permanent-Non-Seasonal                    | 1,372 | 2.8*                        | $\pm 0.1$ | 13,084                                       | 3.7*  | $\pm 0.0$ | -0.91 (L)   |
| Term                                      | 204   | 3.2*                        | ±0.1      | 1,452  | 3.8*  | $\pm 0.0$ | -0.64 (M)   |
| Temporary-Seasonal                        | 42    | 3.5*                        | ±0.3      | 700  | 3.8*  | $\pm 0.1$ | -0.36 (S)   |
| Temporary-Non-Seasonal                    | 23    | 2.5*                        | ±0.5      | 101  | 4.1*  | ±0.1      | -1.93 (L)   |
| Race/Ethnicity - Collapsed                |       |                             |           |  |       |           |             |
| Non-Minority (Non-Hispanic White)         | 1,014 | 2.9*                        | ±0.1      | 13,442                                       | 3.7*  | ±0.0      | -0.85 (L)   |
| Minority                                  | 703   | 2.9*                        | ±0.1      | 2,973  | 3.7*  | ±0.0      | -0.88 (L)   |
| Race/Ethnicity                            |       |                             |           |  |       |           |             |
| Hispanic                                  | 240   | 2.9*                        | ±0.1      | 1,179  | 3.7*  | ±0.1      | -0.89 (L)   |
| American Indian or Alaskan Native         | 86    | 2.7*                        | ±0.2      | 290  | 4.0*  | ±0.1      | -1.37 (L)   |
| Asian                                     | 33    | 3.5*                        | ±0.4      | 133  | 3.9*  | ±0.1      | -0.49 (S)   |
| Black/African-American                    | 177   | 2.9*                        | ±0.2      | 621  | 3.6*  | ±0.1      | -0.67 (M)   |
| Native Hawaiian or Other Pacific Islander | 36    | 3.1*                        | ±0.3      | 165  | 4.0*  | ±0.1      | -1.00 (L)   |
| Non-Hispanic White                        | 1,014 | 2.9*                        | $\pm 0.1$ | 13,442                                       | 3.7*  | $\pm 0.0$ | -0.85 (L)   |
| Multi-racial                              | 131   | 2.8*                        | ±0.2      | 586  | 3.7*  | ±0.1      | -0.96 (L)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.24 presents the scale distribution of organizational inclusion for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.24 Racial/Ethnic Harassment and Organizational Inclusion Scale Distribution

|                                | race | Experienced race/ethnicity harassment |           |       | Did not experience race/ethnicity harassment |           |  |
|--------------------------------|------|---------------------------------------|-----------|-------|--|-----------|--|
|                                | N    | Percent                               | MoE       | N     | Percent                                      | МоЕ       |  |
| Organizational Inclusion       |      |                                       |           |       |  |           |  |
| (1) Strongly Disagree          | 278  | 15.7%                                 | $\pm 1.8$ | 437   | 2.6%   | ±0.3      |  |
| (2) Disagree                   | 390  | 22.1%                                 | $\pm 2.0$ | 1,576 | 9.4%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 508  | 28.8%                                 | ±2.2      | 3,530 | 21.1%  | ±0.6      |  |
| (4) Agree                      | 475  | 26.9%                                 | ±2.1      | 8,178 | 48.9%  | $\pm 0.8$ |  |
| (5) Strongly Agree             | 113  | 6.4%                                  | $\pm 1.2$ | 3,000 | 17.9%  | ±0.6      |  |

### 4.2.7 Racial/Ethnic Harassment and Bystander Harassment

Table 4.25 presents experiences of bystander racial/ethnic harassment for those who indicated they had or had not personally experienced racial/ethnic harassment within the past 12 months. Racial/ethnic bystander harassment (i.e., a situation in which an employee witnessed but may not have been a direct target of the harassing behavior) was measured on a 6-point response scale ranging from *never* to *one or more times a day*. The results indicate the percentage of employees who witnessed racial/ethnic harassment against another employee. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.25 Racial/Ethnic Harassment and Bystander Harassment

|   | rac              | Experienced race/ethnicity harassment |                      |                  | Did not experience race/ethnicity harassment |           |                      |  |
|---|------------------|---------------------------------------|----------------------|------------------|--|-----------|----------------------|--|
|   | N                | Percenta                              | MoE                  | N                | Percenta                                     | МоЕ       | Cohen's h            |  |
|   | 749              | 45.4%*                                | ±2.4                 | 950              | 5.7%*  | ±0.4      | 0.99 (L)             |  |
| nd Grade  |                  |                                       |                      |                  |  |           |                      |  |
| Grade (WG) 1-4  | 15               | 23.7%*                                | $\pm 12.5$           | 42               | 7.6%*  | $\pm 2.5$ | 0.46 (S)             |  |
| Grade (WG) 5-8  | 139              | 48.9%*                                | $\pm 5.8$            | 111              | 4.6%*  | ±0.9      | 1.12 (L)             |  |
| Grade (WG) 9-16   | 45               | 52.9%*                                | ±10.8                | 74               | 5.3%*  | ±1.3      | 1.16 (L)             |  |
| Wage Grade (WG)   | NR               | NR                                    | NR                   | 13               | 6.1%   | ±4.2      | NR                   |  |
| l Schedule (GS) 1-6   | 87               | 49.3%*                                | ±7.4                 | 148              | 7.7%*  | ±1.3      | 1.00 (L)             |  |
| l Schedule (GS) 7-10  | 209              | 49.2%*                                | $\pm 4.8$            | 264              | 7.4%*  | ±0.9      | 1.00 (L)             |  |
| l Schedule (GS) 11-12   | 152              | 45.6%*                                | ±5.4                 | 188              | 4.7%*  | ±0.7      | 1.05 (L)             |  |
| l Schedule (GS) 13-15   | 51               | 32.3%*                                | $\pm 7.8$            | 92               | 5.7%*  | ±1.2      | 0.73 (M)             |  |
| Level (SL)/Scientific<br>ional (ST)/Senior Executive<br>(SES) | NR               | NR                                    | NR                   | 0                | 0.0%   | NA        | NR                   |  |
|   | 34               | 42.7%*                                | ±11.3                | 15               | 2.5%*  | ±1.6      | 1.10 (L)             |  |
| ervice at Bureau or Office                                    |                  |                                       |                      |                  |  |           |                      |  |
| an 1 year   | 40               | 36.3%*                                | ±9.6                 | 30               | 2.9%*  | ±1.2      | 0.95 (L)             |  |
| rears   | 117              | 53.5%*                                | ±6.7                 | 144              | 6.2%*  | ±1.1      | 1.14 (L)             |  |
| rears   | 73               | 46.6%*                                | ±7.9                 | 111              | 8.5%*  | ±1.6      | 0.91 (L)             |  |
| years   | 159              | 50.6%*                                | ±5.5                 | 236              | 6.8%*  | ±0.9      | 1.05 (L)             |  |
| 4 years   | 84               | 49.2%*                                | ±7.5                 | 77               | 4.9%*  | ±1.2      | 1.11 (L)             |  |
| 0 years   | 94               | 41.7%*                                | ±6.6                 | 141              | 5.5%*  | ±1.0      | 0.93 (L)             |  |
| nan 20 years  | 183              | 41.8%*                                | ±4.7                 | 209              | 5.0%*  | ±0.7      | 0.96 (L)             |  |
| ent Type  |                  |                                       |                      |                  |  |           |                      |  |
| nent  | 623              | 45.2%*                                | ±2.6                 | 785              | 5.5%*  | ±0.4      | 1.00 (L)             |  |
|   | 70               | 37.5%*                                | ±7.2                 | 86               | 6.0%*  | ±1.4      | 0.82 (L)             |  |
| rary  | 39               | 64.1%*                                | ±13.1                | 72               | 9.4%*  | ±2.3      | 1.24 (L)             |  |
| nan 20 years<br>ent Type<br>ent                               | 183<br>623<br>70 | 41.8%*<br>45.2%*<br>37.5%*            | ±4.7<br>±2.6<br>±7.2 | 209<br>785<br>86 | 5.0%*<br>5.5%*<br>6.0%*                      | =         | ±0.7<br>±0.4<br>±1.4 |  |

|   | Experienced race/ethnicity harassment |                      |           |     | Did not experience race/ethnicity harassment |           |           |  |
|---|---------------------------------------|----------------------|-----------|-----|--|-----------|-----------|--|
|   | N                                     | Percent <sup>a</sup> | МоЕ       | N   | Percent <sup>a</sup>                         | МоЕ       | Cohen's h |  |
| Work Schedule                             |                                       |                      |           |     |  |           |           |  |
| Seasonal                                  | 55                                    | 47.8%*               | ±9.2      | 152 | 9.1%*  | $\pm 1.5$ | 0.91 (L)  |  |
| Non-Seasonal                              | 600                                   | 45.9%*               | $\pm 2.7$ | 703 | 5.4%*  | $\pm 0.4$ | 1.02 (L)  |  |
| Appointment Type and Work Schedule        |                                       |                      |           |     |  |           |           |  |
| Permanent-Seasonal                        | 34                                    | 44.0%*               | ±11.4     | 81  | 8.1%*  | ±1.9      | 0.87 (L)  |  |
| Permanent-Non-Seasonal                    | 582                                   | 45.3%*               | $\pm 2.7$ | 702 | 5.4%*  | $\pm 0.4$ | 1.01 (L)  |  |
| Term                                      | 70                                    | 37.5%*               | ±7.2      | 86  | 6.0%*  | ±1.4      | 0.82 (L)  |  |
| Temporary-Seasonal                        | NR                                    | NR                   | NR        | 71  | 10.6%  | $\pm 2.6$ | NR        |  |
| Temporary-Non-Seasonal                    | NR                                    | NR                   | NR        | NR  | NR   | NR        | NR        |  |
| Race/Ethnicity - Collapsed                |                                       |                      |           |     |  |           |           |  |
| Non-Minority (Non-Hispanic White)         | 426                                   | 44.8%*               | ±3.2      | 801 | 6.0%*  | ±0.4      | 0.97 (L)  |  |
| Minority                                  | 312                                   | 47.1%*               | ±3.8      | 138 | 4.7%*  | $\pm 0.8$ | 1.08 (L)  |  |
| Race/Ethnicity                            |                                       |                      |           |     |  |           |           |  |
| Hispanic                                  | 104                                   | 45.0%*               | ±6.5      | 77  | 6.6%*  | ±1.6      | 0.95 (L)  |  |
| American Indian or Alaskan Native         | 34                                    | 50.7%                | ±12.1     | NR  | NR   | NR        | NR        |  |
| Asian                                     | NR                                    | NR                   | NR        | 5   | 4.1%   | ±5.1      | NR        |  |
| Black/African-American                    | 93                                    | 55.6%*               | ±7.7      | 13  | 2.2%*  | ±1.5      | 1.39 (L)  |  |
| Native Hawaiian or Other Pacific Islander | NR                                    | NR                   | NR        | NR  | NR   | NR        | NR        |  |
| Non-Hispanic White                        | 426                                   | 44.8%*               | ±3.2      | 801 | 6.0%*  | $\pm 0.4$ | 0.97 (L)  |  |
| Multi-racial                              | 53                                    | 41.2%*               | $\pm 8.8$ | 33  | 5.6%*  | ±2.2      | 0.91 (L)  |  |

<sup>&</sup>lt;sup>a</sup> Represents the percent, who, in the past 12 months, indicated they witnessed a situation where another employee was subjected to harassment or discrimination based on race or ethnicity. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

# **4.2.8** Logistic Regression Analyses of Racial/Ethnic Harassment and Predictors of Workplace Harassment

In the previous sections, the results for the predictors of workplace harassment were each shown separately, comparing results of the organizational factors (e.g., general intolerance for harassment, leadership intolerance for harassment, supervisor support) for those who had experienced racial/ethnic harassment against those who had not. To further understand the relationship of the organizational factors, as well as individual and occupational characteristics, to racial/ethnic harassment, we performed a series of logistic regression analyses to identify the factors that are most likely to predict whether someone might experience racial/ethnic harassment. Table 4.26 presents the results of the regression analyses. Each predictor variable is shown in the first column.

Table 4.26 Logistic Regression of Racial/Ethnic Harassment and Predictors of Workplace Harassment

|  | В      | S.E.  | Wald    | p     | Odds<br>Ratio | 95% C.I. for<br>EXP(B) |       | Model Log<br>Likelihood | Change in -<br>2 Log<br>Likelihood |
|--|--------|-------|---------|-------|---------------|------------------------|-------|-------------------------|------------------------------------|
|  |        |       |         |       |               | Lower                  | Upper |                         |                                    |
| Constant                                     | 2.474  | 0.233 | 113.129 |       | 11.872        |                        |       |                         |                                    |
| Sex  | 0.302  | 0.071 | 17.961  | 0.000 | 1.352         | 1.176                  | 1.555 | -3341.259               | 18.223                             |
| Education Level                              | 0.427  | 0.069 | 37.907  | 0.000 | 1.533         | 1.338                  | 1.757 | -3351.327               | 38.359                             |
| Race/Ethnicity                               | -1.295 | 0.073 | 311.386 | 0.000 | 0.274         | 0.237                  | 0.316 | -3479.324               | 294.354                            |
| Work Schedule                                | 0.350  | 0.114 | 9.394   | 0.002 | 1.419         | 1.135                  | 1.775 | -3337.157               | 10.019                             |
| Organizational Inclusion                     | -0.441 | 0.037 | 138.546 | 0.000 | 0.643         | 0.598                  | 0.692 | -3401.398               | 138.501                            |
| Bystander Harassment Based on Race/Ethnicity | -2.141 | 0.075 | 815.087 | 0.000 | 0.118         | 0.102                  | 0.136 | -3718.518               | 772.742                            |
| General Intolerance                          | -0.336 | 0.042 | 63.920  | 0.000 | 0.715         | 0.658                  | 0.776 | -3363.901               | 63.506                             |
| Gender Context                               | -0.158 | 0.062 | 6.489   | 0.011 | 0.854         | 0.756                  | 0.964 | -3335.377               | 6.460                              |

Note. N = 15,209, Nagelkerke R Square = 0.284

# 4.3 Religious Harassment

The following sections display each of the predictors of workplace harassment and religious harassment. In each section results are shown for those who indicated they had or had not experienced religious harassment within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to religious harassment. Statistically significant differences are noted.

# 4.3.1 Religious Harassment and General Intolerance for Harassment

Table 4.27 presents general intolerance for harassment for those who indicated they had or had not experienced religious harassment within the past 12 months. General intolerance for harassment was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate an organizational climate more intolerant of harassment. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.27 Religious Harassment and General Intolerance for Harassment by Selected Characteristics

|   | Experienced religious harassment |          |           | Did religi | Effect size |           |           |
|---|----------------------------------|----------|-----------|------------|-------------|-----------|-----------|
|   | N                                | $Mean^a$ | MoE       | N          | $Mean^a$    | MoE       | Hedges' g |
| Overall   | 1,313                            | 3.0*     | ±0.1      | 16,941     | 3.6*        | ±0.0      | -0.61 (M) |
| Pay Plan and Grade  |                                  |          |           |            |             |           |           |
| Wage Grade (WG) 1-4   | 32                               | 2.9*     | ±0.2      | 588        | 3.4*        | $\pm 0.1$ | -0.41 (S) |
| Wage Grade (WG) 5-8   | 223                              | 3.2*     | $\pm 0.1$ | 2,527      | 3.6*        | $\pm 0.0$ | -0.45 (S) |
| Wage Grade (WG) 9-16  | 79                               | 2.7*     | $\pm 0.2$ | 1,397      | 3.5*        | $\pm 0.0$ | -0.86 (L) |
| Other Wage Grade (WG)   | NR                               | NR       | NR        | 214        | 3.6         | $\pm 0.1$ | NR        |
| General Schedule (GS) 1-6   | 204                              | 3.2*     | $\pm 0.1$ | 1,884      | 3.6*        | $\pm 0.0$ | -0.55 (M) |
| General Schedule (GS) 7-10  | 365                              | 2.7*     | $\pm 0.1$ | 3,645      | 3.4*        | $\pm 0.0$ | -0.77 (M) |
| General Schedule (GS) 11-12   | 256                              | 3.1*     | $\pm 0.1$ | 4,119      | 3.6*        | $\pm 0.0$ | -0.61 (M) |
| General Schedule (GS) 13-15   | 94                               | 3.1*     | ±0.2      | 1,679      | 3.8*        | $\pm 0.0$ | -0.74 (M) |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                               | NR       | NR        | 22         | 4.1         | ±0.3      | NR        |
| Other   | 49                               | 3.6      | ±0.2      | 626        | 3.6         | $\pm 0.1$ | -0.09     |

|                                      | rel   | Experienced religious harassment |           |        | not experiences   |           | Effect size |
|--------------------------------------|-------|----------------------------------|-----------|--------|-------------------|-----------|-------------|
|                                      | N     | Mean <sup>a</sup>                | МоЕ       | N      | Mean <sup>a</sup> | МоЕ       | Hedges' g   |
| Years of Service at Bureau or Office |       |                                  |           |        |                   |           | _           |
| Less than 1 year                     | 87    | 2.9*                             | ±0.2      | 1,059  | 3.7*              | $\pm 0.1$ | -0.94 (L)   |
| 1 to 3 years                         | 162   | 3.2*                             | ±0.1      | 2,321  | 3.7*              | $\pm 0.0$ | -0.53 (M)   |
| 4 to 5 years                         | 130   | 3.0*                             | ±0.2      | 1,341  | 3.6*              | $\pm 0.0$ | -0.70 (M)   |
| 6 to 10 years                        | 335   | 3.0*                             | ±0.1      | 3,441  | 3.5*              | $\pm 0.0$ | -0.54 (M)   |
| 11 to 14 years                       | 158   | 2.9*                             | ±0.1      | 1,634  | 3.5*              | $\pm 0.0$ | -0.67 (M)   |
| 15 to 20 years                       | 203   | 2.9*                             | ±0.1      | 2,599  | 3.5*              | $\pm 0.0$ | -0.61 (M)   |
| More than 20 years                   | 238   | 3.1*                             | $\pm 0.1$ | 4,419  | 3.6*              | $\pm 0.0$ | -0.55 (M)   |
| Appointment Type                     |       |                                  |           |        |                   |           |             |
| Permanent                            | 1,049 | 3.0*                             | $\pm 0.1$ | 14,555 | 3.5*              | $\pm 0.0$ | -0.64 (M)   |
| Term                                 | 169   | 3.2*                             | ±0.1      | 1,462  | 3.6*              | $\pm 0.0$ | -0.43 (S)   |
| Temporary                            | 91    | 3.0*                             | $\pm 0.2$ | 763    | 3.7*              | $\pm 0.1$ | -0.81 (L)   |
| Work Schedule                        |       |                                  |           |        |                   |           |             |
| Seasonal                             | 150   | 3.2*                             | $\pm 0.1$ | 1,673  | 3.5*              | $\pm 0.0$ | -0.41 (S)   |
| Non-Seasonal                         | 980   | 2.9*                             | $\pm 0.1$ | 13,423 | 3.6*              | $\pm 0.0$ | -0.67 (M)   |
| Appointment Type and Work Schedule   |       |                                  |           |        |                   |           |             |
| Permanent-Seasonal                   | 76    | 3.2*                             | ±0.2      | 1,017  | 3.5*              | $\pm 0.1$ | -0.27 (S)   |
| Permanent-Non-Seasonal               | 962   | 3.0*                             | ±0.1      | 13,317 | 3.6*              | $\pm 0.0$ | -0.66 (M)   |
| Term                                 | 169   | 3.2*                             | ±0.1      | 1,462  | 3.6*              | $\pm 0.0$ | -0.43 (S)   |
| Temporary-Seasonal                   | 74    | 3.2*                             | ±0.2      | 655    | 3.6*              | ±0.1      | -0.63 (M)   |
| Temporary-Non-Seasonal               | 18    | 2.6*                             | ±0.4      | 106    | 4.0*              | ±0.2      | -1.56 (L)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.28 presents the scale distribution of general intolerance for harassment for those who indicated they had or had not experienced religious harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.28 Religious Harassment and General Intolerance for Harassment Scale Distribution

|                                    | re  | Experienc<br>eligious haras |      | Did not experience religious harassment |         |           |
|------------------------------------|-----|-----------------------------|------|---|---------|-----------|
|                                    | N   | Percent                     | MoE  | N                                       | Percent | MoE       |
| General Intolerance for Harassment |     |                             |      |   |         |           |
| (1) Strongly Disagree              | 105 | 8.0%                        | ±1.6 | 468                                     | 2.8%    | ±0.3      |
| (2) Disagree                       | 288 | 21.9%                       | ±2.3 | 1,639                                   | 9.7%    | $\pm 0.5$ |
| (3) Neither Agree nor Disagree     | 480 | 36.5%                       | ±2.6 | 5,360                                   | 31.6%   | $\pm 0.7$ |
| (4) Agree                          | 362 | 27.6%                       | ±2.5 | 6,754                                   | 39.9%   | $\pm 0.7$ |
| (5) Strongly Agree                 | 79  | 6.0%                        | ±1.4 | 2,720                                   | 16.1%   | ±0.6      |

#### 4.3.2 Religious Harassment and Leadership Intolerance for Harassment

Table 4.29 presents leadership intolerance for harassment for those who indicated they had or had not experienced religious harassment within the past 12 months. Intolerance for harassment was measured using a *yes*, *no*, *do not know* response format, with higher scores indicating greater intolerance for harassment among leaders. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.29 Religious Harassment and Leadership Intolerance for Harassment by Selected Characteristics

|   | rel            | Experienci<br>igious haras |            |        | not experie<br>ous harassi |            | Effect size |
|---|----------------|----------------------------|------------|--------|----------------------------|------------|-------------|
|   | $\overline{N}$ | Meana                      | MoE        | N      | Meana                      | МоЕ        | Hedges' g   |
| Overall   | 1,302          | 0.48*                      | ±0.02      | 17,001 | 0.63*                      | ±0.01      | -0.34 (S)   |
| Pay Plan and Grade  |                |                            |            |        |                            |            |             |
| Wage Grade (WG) 1-4   | 35             | 0.18*                      | $\pm 0.11$ | 575    | 0.54*                      | $\pm 0.04$ | -0.78 (M)   |
| Wage Grade (WG) 5-8   | 223            | 0.57                       | $\pm 0.06$ | 2,550  | 0.57                       | $\pm 0.02$ | 0.01        |
| Wage Grade (WG) 9-16  | 79             | 0.39*                      | $\pm 0.09$ | 1,396  | 0.58*                      | $\pm 0.02$ | -0.44 (S)   |
| Other Wage Grade (WG)   | NR             | NR                         | NR         | 231    | 0.66                       | $\pm 0.05$ | NR          |
| General Schedule (GS) 1-6   | 192            | 0.59                       | $\pm 0.06$ | 1,885  | 0.63                       | $\pm 0.02$ | -0.08       |
| General Schedule (GS) 7-10  | 367            | 0.39*                      | $\pm 0.04$ | 3,655  | 0.62*                      | $\pm 0.01$ | -0.54 (M)   |
| General Schedule (GS) 11-12   | 254            | 0.51*                      | $\pm 0.05$ | 4,125  | 0.66*                      | $\pm 0.01$ | -0.35 (S)   |
| General Schedule (GS) 13-15   | 92             | 0.46*                      | ±0.09      | 1,685  | 0.72*                      | ±0.02      | -0.69 (M)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR             | NR                         | NR         | 22     | 0.82                       | ±0.15      | NR          |
| Other   | 49             | 0.58                       | ±0.13      | 641    | 0.68                       | ±0.03      | -0.24 (S)   |
| Years of Service at Bureau or Office  |                |                            |            |        |                            |            |             |
| Less than 1 year  | 87             | 0.59                       | $\pm 0.10$ | 1,053  | 0.61                       | ±0.03      | -0.04       |
| 1 to 3 years  | 152            | 0.55*                      | $\pm 0.07$ | 2,348  | 0.68*                      | $\pm 0.02$ | -0.29 (S)   |
| 4 to 5 years  | 129            | 0.41*                      | $\pm 0.07$ | 1,347  | 0.62*                      | $\pm 0.02$ | -0.50 (M)   |
| 6 to 10 years   | 333            | 0.53*                      | $\pm 0.05$ | 3,466  | 0.62*                      | $\pm 0.01$ | -0.22 (S)   |
| 11 to 14 years  | 159            | 0.36*                      | $\pm 0.06$ | 1,613  | 0.61*                      | $\pm 0.02$ | -0.60 (M)   |
| 15 to 20 years  | 203            | 0.42*                      | $\pm 0.06$ | 2,598  | 0.61*                      | $\pm 0.02$ | -0.45 (S)   |
| More than 20 years  | 236            | 0.50*                      | $\pm 0.06$ | 4,448  | 0.63*                      | $\pm 0.01$ | -0.29 (S)   |
| Appointment Type  |                |                            |            |        |                            |            |             |
| Permanent   | 1,045          | 0.46*                      | $\pm 0.03$ | 14,608 | 0.62*                      | $\pm 0.01$ | -0.38 (S)   |
| Term  | 159            | 0.56*                      | $\pm 0.07$ | 1,465  | 0.69*                      | $\pm 0.02$ | -0.30 (S)   |
| Temporary   | 91             | 0.53                       | $\pm 0.08$ | 767    | 0.59                       | ±0.03      | -0.12       |
| Work Schedule   |                |                            |            |        |                            |            |             |
| Seasonal  | 148            | 0.54                       | $\pm 0.07$ | 1,667  | 0.60                       | $\pm 0.02$ | -0.14       |
| Non-Seasonal  | 979            | 0.46*                      | $\pm 0.03$ | 13,487 | 0.62*                      | ±0.01      | -0.38 (S)   |
| 11011 Douboilui   | 717            | 0.10                       | _0.03      | 15,107 | 0.02                       | _0.01      |             |

|                                    | re  | Experienced religious harassment |            |        | Did not experience religious harassment |            |           |  |
|------------------------------------|-----|----------------------------------|------------|--------|---|------------|-----------|--|
|                                    | N   | N Mean <sup>a</sup> MoE          |            |        | Meana                                   | МоЕ        | Hedges' g |  |
| Appointment Type and Work Schedule |     |                                  |            |        |   |            |           |  |
| Permanent-Seasonal                 | 74  | 0.48*                            | $\pm 0.10$ | 1,007  | 0.62*                                   | $\pm 0.03$ | -0.32 (S) |  |
| Permanent-Non-Seasonal             | 961 | 0.47*                            | $\pm 0.03$ | 13,381 | 0.62*                                   | $\pm 0.01$ | -0.37 (S) |  |
| Term                               | 159 | 0.56*                            | $\pm 0.07$ | 1,465  | 0.69*                                   | ±0.02      | -0.30 (S) |  |
| Temporary-Seasonal                 | 74  | 0.61                             | $\pm 0.08$ | 660    | 0.58                                    | ±0.03      | 0.07      |  |
| Temporary-Non-Seasonal             | 18  | 0.23*                            | ±0.19      | 106    | 0.65*                                   | ±0.09      | -0.92 (L) |  |

a Scale values are 0 = Yes/Do Not Know, 1 = No. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

# 4.3.3 Religious Harassment and Organizational Politics

Table 4.30 presents organizational politics for those who indicated they had or had not experienced religious harassment within the past 12 months. Organizational politics was measured with a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater pressure to conform to organizational norms. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.30 Religious Harassment and Organizational Politics by Selected Characteristics

|   | Experienced religious harassment |                   |           | Did 1<br>religio | Effect size       |           |           |
|---|----------------------------------|-------------------|-----------|------------------|-------------------|-----------|-----------|
|   | N                                | Mean <sup>a</sup> | MoE       | N                | Mean <sup>a</sup> | МоЕ       | Hedges' g |
| Overall   | 1,303                            | 3.2*              | ±0.0      | 16,938           | 2.8*              | ±0.0      | 0.52 (M)  |
| Pay Plan and Grade  |                                  |                   |           |                  |                   |           |           |
| Wage Grade (WG) 1-4   | 25                               | 3.6*              | ±0.2      | 582              | 3.1*              | $\pm 0.1$ | 0.63 (M)  |
| Wage Grade (WG) 5-8   | 231                              | 2.8               | $\pm 0.1$ | 2,528            | 2.9               | $\pm 0.0$ | -0.04     |
| Wage Grade (WG) 9-16  | 79                               | 3.3*              | ±0.2      | 1,399            | 2.8*              | $\pm 0.0$ | 0.70  (M) |
| Other Wage Grade (WG)   | NR                               | NR                | NR        | 224              | 2.7               | $\pm 0.1$ | NR        |
| General Schedule (GS) 1-6   | 203                              | 3.3*              | $\pm 0.1$ | 1,877            | 2.9*              | $\pm 0.0$ | 0.42 (S)  |
| General Schedule (GS) 7-10  | 361                              | 3.4*              | $\pm 0.1$ | 3,663            | 2.9*              | $\pm 0.0$ | 0.61 (M)  |
| General Schedule (GS) 11-12   | 253                              | 3.1*              | $\pm 0.1$ | 4,091            | 2.6*              | $\pm 0.0$ | 0.57 (M)  |
| General Schedule (GS) 13-15   | 92                               | 3.2*              | ±0.2      | 1,682            | 2.5*              | $\pm 0.0$ | 0.82 (L)  |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                               | NR                | NR        | 22               | 2.0               | ±0.3      | NR        |
| Other   | 47                               | 3.6*              | ±0.2      | 623              | 2.8*              | ±0.1      | 0.96 (L)  |

|                                      | rel   | Experienced religious harassment |           |        | not experie       |           | Effect size |
|--------------------------------------|-------|----------------------------------|-----------|--------|-------------------|-----------|-------------|
|                                      | N     | Mean <sup>a</sup>                | МоЕ       | N      | Mean <sup>a</sup> | МоЕ       | Hedges' g   |
| Years of Service at Bureau or Office |       |                                  |           |        |                   |           |             |
| Less than 1 year                     | 78    | 3.0*                             | $\pm 0.2$ | 1,051  | 2.8*              | $\pm 0.0$ | 0.28 (S)    |
| 1 to 3 years                         | 164   | 3.1*                             | ±0.1      | 2,335  | 2.7*              | $\pm 0.0$ | 0.42 (S)    |
| 4 to 5 years                         | 131   | 3.3*                             | ±0.2      | 1,346  | 2.9*              | $\pm 0.0$ | 0.55 (M)    |
| 6 to 10 years                        | 335   | 3.2*                             | $\pm 0.1$ | 3,456  | 2.8*              | $\pm 0.0$ | 0.44 (S)    |
| 11 to 14 years                       | 156   | 3.3*                             | $\pm 0.1$ | 1,619  | 2.8*              | $\pm 0.0$ | 0.54 (M)    |
| 15 to 20 years                       | 204   | 3.3*                             | ±0.1      | 2,601  | 2.8*              | $\pm 0.0$ | 0.53 (M)    |
| More than 20 years                   | 234   | 3.3*                             | $\pm 0.1$ | 4,402  | 2.7*              | $\pm 0.0$ | 0.67 (M)    |
| Appointment Type                     |       |                                  |           |        |                   |           |             |
| Permanent                            | 1,044 | 3.2*                             | ±0.1      | 14,538 | 2.8*              | $\pm 0.0$ | 0.56(M)     |
| Term                                 | 161   | 2.9                              | $\pm 0.1$ | 1,478  | 2.8               | $\pm 0.0$ | 0.12        |
| Temporary                            | 91    | 3.5*                             | ±0.2      | 762    | 2.8*              | $\pm 0.1$ | 0.90 (L)    |
| Work Schedule                        |       |                                  |           |        |                   |           |             |
| Seasonal                             | 150   | 3.3*                             | $\pm 0.1$ | 1,686  | 2.8*              | $\pm 0.0$ | 0.55 (M)    |
| Non-Seasonal                         | 976   | 3.3*                             | ±0.1      | 13,392 | 2.8*              | $\pm 0.0$ | 0.58(M)     |
| Appointment Type and Work Schedule   |       |                                  |           |        |                   |           |             |
| Permanent-Seasonal                   | 76    | 3.0                              | ±0.2      | 1,019  | 2.9               | $\pm 0.1$ | 0.10        |
| Permanent-Non-Seasonal               | 958   | 3.3*                             | $\pm 0.1$ | 13,298 | 2.8*              | $\pm 0.0$ | 0.59 (M)    |
| Term                                 | 161   | 2.9                              | $\pm 0.1$ | 1,478  | 2.8               | $\pm 0.0$ | 0.12        |
| Temporary-Seasonal                   | 74    | 3.6*                             | ±0.2      | 667    | 2.8*              | ±0.1      | 1.04 (L)    |
| Temporary-Non-Seasonal               | 18    | 3.0                              | ±0.3      | 94     | 2.7               | ±0.2      | 0.37 (S)    |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.31 presents the scale distribution of organizational politics for those who indicated they had or had not experienced religious harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.31 Religious Harassment and Organizational Politics Scale Distribution

|                                | re  | Experience<br>eligious haras |      | Did not experience religious harassment |         |           |
|--------------------------------|-----|------------------------------|------|---|---------|-----------|
|                                | N   | Percent                      | MoE  | N                                       | Percent | MoE       |
| Organizational Politics        |     |                              |      |   |         | _         |
| (1) Strongly Disagree          | 31  | 2.4%                         | ±1.0 | 897                                     | 5.3%    | ±0.3      |
| (2) Disagree                   | 304 | 23.3%                        | ±2.4 | 6,176                                   | 36.5%   | $\pm 0.7$ |
| (3) Neither Agree nor Disagree | 424 | 32.5%                        | ±2.6 | 6,531                                   | 38.6%   | $\pm 0.7$ |
| (4) Agree                      | 444 | 34.1%                        | ±2.6 | 2,693                                   | 15.9%   | ±0.6      |
| (5) Strongly Agree             | 100 | 7.7%                         | ±1.6 | 642                                     | 3.8%    | ±0.3      |

# 4.3.4 Religious Harassment and Organizational Trust

Table 4.32 presents organizational trust for those who indicated they had or had not experienced religious harassment within the past 12 months. Organizational trust was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of trust. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.32 Religious Harassment and Organizational Trust by Selected Characteristics

|   | rel   | Experience<br>ligious haras |           |        | not experie |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|-------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>           | MoE       | N      | Meana       | МоЕ       | Hedges' g      |
| Overall   | 1,322 | 2.8*                        | ±0.1      | 17,031 | 3.3*        | ±0.0      | -0.55 (M)      |
| Pay Plan and Grade  |       |                             |           |        |             |           |                |
| Wage Grade (WG) 1-4   | 35    | 2.6*                        | $\pm 0.2$ | 578    | 3.1*        | ±0.1      | -0.46 (S)      |
| Wage Grade (WG) 5-8   | 231   | 3.1*                        | $\pm 0.1$ | 2,561  | 3.2*        | $\pm 0.0$ | -0.17          |
| Wage Grade (WG) 9-16  | 79    | 2.4*                        | $\pm 0.2$ | 1,409  | 3.1*        | $\pm 0.0$ | -0.83 (L)      |
| Other Wage Grade (WG)   | NR    | NR                          | NR        | 231    | 3.3         | $\pm 0.1$ | NR             |
| General Schedule (GS) 1-6   | 204   | 2.8*                        | $\pm 0.1$ | 1,881  | 3.3*        | $\pm 0.0$ | -0.52 (M)      |
| General Schedule (GS) 7-10  | 367   | 2.7*                        | $\pm 0.1$ | 3,661  | 3.2*        | $\pm 0.0$ | -0.56 (M)      |
| General Schedule (GS) 11-12   | 253   | 2.9*                        | $\pm 0.1$ | 4,118  | 3.5*        | $\pm 0.0$ | -0.62 (M)      |
| General Schedule (GS) 13-15   | 94    | 3.1*                        | ±0.2      | 1,685  | 3.8*        | $\pm 0.0$ | -0.73 (M)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                          | NR        | 22     | 4.3         | ±0.2      | NR             |
| Other   | 49    | 2.6*                        | ±0.1      | 640    | 3.3*        | $\pm 0.1$ | -0.83 (L)      |
| Years of Service at Bureau or Office  |       |                             |           |        |             |           |                |
| Less than 1 year  | 87    | 3.0*                        | ±0.2      | 1,060  | 3.5*        | $\pm 0.1$ | -0.59 (M)      |
| 1 to 3 years  | 164   | 3.0*                        | $\pm 0.1$ | 2,344  | 3.5*        | $\pm 0.0$ | -0.48 (S)      |
| 4 to 5 years  | 131   | 2.7*                        | ±0.2      | 1,352  | 3.3*        | $\pm 0.1$ | -0.64 (M)      |
| 6 to 10 years   | 337   | 2.8*                        | ±0.1      | 3,470  | 3.3*        | $\pm 0.0$ | -0.48(S)       |
| 11 to 14 years  | 159   | 2.8*                        | ±0.1      | 1,639  | 3.3*        | $\pm 0.0$ | -0.55 (M)      |
| 15 to 20 years  | 207   | 2.8*                        | $\pm 0.1$ | 2,598  | 3.3*        | $\pm 0.0$ | -0.51 (M)      |
| More than 20 years  | 237   | 2.8*                        | ±0.1      | 4,441  | 3.3*        | $\pm 0.0$ | -0.64 (M)      |
| Appointment Type  |       |                             |           |        |             |           |                |
| Permanent   | 1,054 | 2.8*                        | $\pm 0.1$ | 14,619 | 3.3*        | $\pm 0.0$ | -0.57 (M)      |
| Term  | 171   | 3.1*                        | $\pm 0.1$ | 1,477  | 3.4*        | $\pm 0.0$ | -0.27 (S)      |
| Temporary   | 91    | 2.5*                        | $\pm 0.2$ | 773    | 3.5*        | ±0.1      | -1.15 (L)      |
| Work Schedule   |       |                             |           |        |             |           |                |
| Seasonal  | 150   | 2.7*                        | ±0.2      | 1,686  | 3.3*        | $\pm 0.0$ | -0.63 (M)      |
| Non-Seasonal  | 986   | 2.8*                        | ±0.1      | 13,482 | 3.4*        | $\pm 0.0$ | -0.59 (M)      |

|                                    | re  | Experienced religious harassment |           |        | Did not experience religious harassment |           |           |  |
|------------------------------------|-----|----------------------------------|-----------|--------|---|-----------|-----------|--|
|                                    | N   | Mean <sup>a</sup>                | MoE       | N      | Mean <sup>a</sup>                       | МоЕ       | Hedges' g |  |
| Appointment Type and Work Schedule |     |                                  |           |        |   |           |           |  |
| Permanent-Seasonal                 | 76  | 3.0                              | ±0.2      | 1,021  | 3.2                                     | $\pm 0.1$ | -0.17     |  |
| Permanent-Non-Seasonal             | 968 | 2.8*                             | $\pm 0.1$ | 13,377 | 3.4*                                    | $\pm 0.0$ | -0.59 (M) |  |
| Term                               | 171 | 3.1*                             | $\pm 0.1$ | 1,477  | 3.4*                                    | $\pm 0.0$ | -0.27 (S) |  |
| Temporary-Seasonal                 | 74  | 2.4*                             | ±0.2      | 666    | 3.5*                                    | $\pm 0.1$ | -1.19 (L) |  |
| Temporary-Non-Seasonal             | 18  | 2.8*                             | ±0.3      | 106    | 3.8*                                    | ±0.2      | -1.20 (L) |  |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.33 presents the scale distribution of organizational trust for those who indicated they had or had not experienced religious harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.33 Religious Harassment and Organizational Trust Scale Distribution

|                                | r   | Experience<br>Eligious haras |      | Did not experience religious harassment |         |           |  |
|--------------------------------|-----|------------------------------|------|---|---------|-----------|--|
|                                | N   | Percent                      | MoE  | N                                       | Percent | МоЕ       |  |
| Organizational Trust           |     |                              |      |   |         |           |  |
| (1) Strongly Disagree          | 99  | 7.5%                         | ±1.5 | 573                                     | 3.4%    | ±0.3      |  |
| (2) Disagree                   | 386 | 29.2%                        | ±2.5 | 2,352                                   | 13.8%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 428 | 32.3%                        | ±2.6 | 5,242                                   | 30.8%   | $\pm 0.7$ |  |
| (4) Agree                      | 371 | 28.1%                        | ±2.5 | 7,088                                   | 41.6%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | 39  | 2.9%                         | ±1.1 | 1,776                                   | 10.4%   | ±0.5      |  |

# 4.3.5 Religious Harassment and Supervisor Support

Table 4.34 presents supervisor support for those who indicated they had or had not experienced religious harassment within the past 12 months. Supervisory support was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of support. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.34 Religious Harassment and Supervisor Support by Selected Characteristics

|   | rel   | Experience<br>ligious haras |           |        | ot experie<br>ous harassn |           | Effect size |
|---|-------|-----------------------------|-----------|--------|---------------------------|-----------|-------------|
|   | N     | Mean <sup>a</sup>           | MoE       | N      | Mean <sup>a</sup>         | МоЕ       | Hedges' g   |
| Overall   | 1,259 | 3.2*                        | ±0.1      | 16,670 | 3.8*                      | ±0.0      | -0.50 (M)   |
| Pay Plan and Grade  |       |                             |           |        |                           |           |             |
| Wage Grade (WG) 1-4   | 25    | 2.8*                        | ±0.3      | 587    | 3.4*                      | ±0.1      | -0.51 (M)   |
| Wage Grade (WG) 5-8   | 201   | 3.1*                        | $\pm 0.2$ | 2,478  | 3.6*                      | $\pm 0.0$ | -0.53 (M)   |
| Wage Grade (WG) 9-16  | 73    | 3.0*                        | $\pm 0.3$ | 1,399  | 3.5*                      | $\pm 0.1$ | -0.48 (S)   |
| Other Wage Grade (WG)   | NR    | NR                          | NR        | 214    | 3.4                       | $\pm 0.2$ | NR          |
| General Schedule (GS) 1-6   | 204   | 3.3*                        | ±0.2      | 1,821  | 3.9*                      | $\pm 0.0$ | -0.54 (M)   |
| General Schedule (GS) 7-10  | 356   | 3.2*                        | ±0.1      | 3,570  | 3.7*                      | $\pm 0.0$ | -0.47 (S)   |
| General Schedule (GS) 11-12   | 248   | 3.5*                        | ±0.2      | 4,053  | 3.9*                      | $\pm 0.0$ | -0.41 (S)   |
| General Schedule (GS) 13-15   | 93    | 3.4*                        | ±0.3      | 1,654  | 4.0*                      | ±0.0      | -0.61 (M)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                          | NR        | 22     | 4.4                       | ±0.3      | NR          |
| Other   | 47    | 2.8*                        | ±0.3      | 621    | 3.9*                      | ±0.1      | -1.14 (L)   |
| Years of Service at Bureau or Office  |       |                             |           |        |                           |           |             |
| Less than 1 year  | 55    | 3.0*                        | ±0.3      | 1,038  | 4.0*                      | $\pm 0.1$ | -0.99 (L)   |
| 1 to 3 years  | 161   | 3.4*                        | ±0.2      | 2,316  | 3.9*                      | $\pm 0.0$ | -0.45 (S)   |
| 4 to 5 years  | 123   | 3.0*                        | ±0.2      | 1,338  | 3.8*                      | ±0.1      | -0.77 (M)   |
| 6 to 10 years   | 334   | 3.4*                        | ±0.1      | 3,388  | 3.7*                      | $\pm 0.0$ | -0.29 (S)   |
| 11 to 14 years  | 150   | 3.0*                        | ±0.2      | 1,606  | 3.7*                      | ±0.1      | -0.64 (M)   |
| 15 to 20 years  | 205   | 3.2*                        | ±0.2      | 2,563  | 3.7*                      | $\pm 0.0$ | -0.45 (S)   |
| More than 20 years  | 230   | 3.2*                        | ±0.1      | 4,294  | 3.8*                      | $\pm 0.0$ | -0.52 (M)   |
| Appointment Type  |       |                             |           |        |                           |           |             |
| Permanent   | 1,023 | 3.2*                        | $\pm 0.1$ | 14,322 | 3.8*                      | $\pm 0.0$ | -0.49 (S)   |
| Term  | 138   | 3.4*                        | $\pm 0.2$ | 1,453  | 3.8*                      | ±0.1      | -0.37 (S)   |
| Temporary   | 91    | 2.9*                        | ±0.2      | 767    | 4.0*                      | ±0.1      | -1.17 (L)   |
| Work Schedule   |       |                             |           |        |                           |           |             |
| Seasonal  | 149   | 3.2*                        | ±0.2      | 1,674  | 3.8*                      | $\pm 0.0$ | -0.62 (M)   |
| Non-Seasonal  | 956   | 3.2*                        | $\pm 0.1$ | 13,193 | 3.8*                      | $\pm 0.0$ | -0.51 (M)   |
|   |       |                             |           |        |                           |           |             |

|                                    | re  | Experienced religious harassment |           |        | Did not experience religious harassment |           |           |
|------------------------------------|-----|----------------------------------|-----------|--------|---|-----------|-----------|
|                                    | N   | Mean <sup>a</sup>                | MoE       | N      | Meana                                   | МоЕ       | Hedges' g |
| Appointment Type and Work Schedule |     |                                  |           |        |   |           |           |
| Permanent-Seasonal                 | 75  | 3.6                              | $\pm 0.2$ | 1,012  | 3.8                                     | $\pm 0.1$ | -0.19     |
| Permanent-Non-Seasonal             | 939 | 3.2*                             | $\pm 0.1$ | 13,088 | 3.8*                                    | $\pm 0.0$ | -0.50 (M) |
| Term                               | 138 | 3.4*                             | ±0.2      | 1,453  | 3.8*                                    | $\pm 0.1$ | -0.37 (S) |
| Temporary-Seasonal                 | 74  | 2.9*                             | ±0.3      | 661    | 4.0*                                    | ±0.1      | -1.17 (L) |
| Temporary-Non-Seasonal             | 18  | 3.1*                             | $\pm 0.5$ | 105    | 4.2*                                    | ±0.2      | -1.26 (L) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.35 presents the scale distribution of supervisor support for those who indicated they had or had not experienced religious harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.35 Religious Harassment and Supervisor Support Scale Distribution

|                                | Experienced religious harassment |         |           | Did not experience religious harassment |         |           |
|--------------------------------|----------------------------------|---------|-----------|---|---------|-----------|
|                                | N                                | Percent | MoE       | N                                       | Percent | МоЕ       |
| Supervisor Support             |                                  |         |           |   |         |           |
| (1) Strongly Disagree          | 120                              | 9.5%    | $\pm 1.8$ | 756                                     | 4.5%    | ±0.3      |
| (2) Disagree                   | 240                              | 19.1%   | $\pm 2.3$ | 1,323                                   | 7.9%    | $\pm 0.4$ |
| (3) Neither Agree nor Disagree | 278                              | 22.0%   | $\pm 2.4$ | 2,916                                   | 17.5%   | ±0.6      |
| (4) Agree                      | 385                              | 30.6%   | ±2.6      | 6,367                                   | 38.2%   | $\pm 0.7$ |
| (5) Strongly Agree             | 236                              | 18.8%   | ±2.3      | 5,308                                   | 31.8%   | ±0.7      |

# 4.3.6 Religious Harassment and Organizational Inclusion

Table 4.36 presents organizational inclusion for those who indicated they had or had not experienced religious harassment within the past 12 months. Organizational inclusion was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of inclusion. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.36 Religious Harassment and Organizational Inclusion by Selected Characteristics

|   | rel   | Experience<br>ligious haras |      |        | ot experie |           | Effect size |
|---|-------|-----------------------------|------|--------|------------|-----------|-------------|
|   | N     | Mean <sup>a</sup>           | MoE  | N      | Meana      | МоЕ       | Hedges' g   |
| Overall   | 1,325 | 3.1*                        | ±0.1 | 17,123 | 3.7*       | ±0.0      | -0.56 (M)   |
| Pay Plan and Grade  |       |                             |      |        |            |           |             |
| Wage Grade (WG) 1-4   | 35    | 2.8*                        | ±0.3 | 589    | 3.5*       | $\pm 0.1$ | -0.57 (M)   |
| Wage Grade (WG) 5-8   | 231   | 3.0*                        | ±0.1 | 2,586  | 3.6*       | $\pm 0.0$ | -0.56 (M)   |
| Wage Grade (WG) 9-16  | 79    | 2.7*                        | ±0.2 | 1,405  | 3.6*       | $\pm 0.0$ | -1.03 (L)   |
| Other Wage Grade (WG)   | NR    | NR                          | NR   | 231    | 3.6        | $\pm 0.1$ | NR          |
| General Schedule (GS) 1-6   | 204   | 3.3*                        | ±0.1 | 1,900  | 3.7*       | $\pm 0.0$ | -0.46 (S)   |
| General Schedule (GS) 7-10  | 367   | 3.1*                        | ±0.1 | 3,667  | 3.6*       | ±0.0      | -0.53 (M)   |
| General Schedule (GS) 11-12   | 256   | 3.3*                        | ±0.1 | 4,141  | 3.7*       | $\pm 0.0$ | -0.47 (S)   |
| General Schedule (GS) 13-15   | 94    | 3.2*                        | ±0.2 | 1,688  | 3.9*       | ±0.0      | -0.75 (M)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                          | NR   | 22     | 4.4        | ±0.2      | NR          |
| Other   | 49    | 3.1*                        | ±0.3 | 642    | 3.7*       | ±0.1      | -0.75 (M)   |
| Years of Service at Bureau or Office  |       |                             |      |        |            |           |             |
| Less than 1 year  | 87    | 2.8*                        | ±0.2 | 1,062  | 3.8*       | $\pm 0.1$ | -0.95 (L)   |
| 1 to 3 years  | 164   | 3.3*                        | ±0.1 | 2,368  | 3.8*       | $\pm 0.0$ | -0.49 (S)   |
| 4 to 5 years  | 131   | 3.1*                        | ±0.2 | 1,357  | 3.7*       | ±0.0      | -0.74 (M)   |
| 6 to 10 years   | 337   | 3.2*                        | ±0.1 | 3,481  | 3.6*       | ±0.0      | -0.42 (S)   |
| 11 to 14 years  | 159   | 2.8*                        | ±0.2 | 1,642  | 3.6*       | ±0.0      | -0.82 (L)   |
| 15 to 20 years  | 208   | 3.2*                        | ±0.1 | 2,611  | 3.6*       | $\pm 0.0$ | -0.41 (S)   |
| More than 20 years  | 238   | 3.1*                        | ±0.1 | 4,475  | 3.6*       | ±0.0      | -0.57 (M)   |
| Appointment Type  |       |                             |      |        |            |           |             |
| Permanent   | 1,057 | 3.1*                        | ±0.1 | 14,700 | 3.7*       | $\pm 0.0$ | -0.57 (M)   |
| Term  | 171   | 3.2*                        | ±0.1 | 1,485  | 3.7*       | $\pm 0.0$ | -0.53 (M)   |
| Temporary   | 91    | 3.1*                        | ±0.2 | 775    | 3.8*       | ±0.1      | -0.85 (L)   |

|                                    | Experienced religious harassment |                   |           | Did n<br>religio | Effect<br>size |           |           |
|------------------------------------|----------------------------------|-------------------|-----------|------------------|----------------|-----------|-----------|
|                                    | N                                | Mean <sup>a</sup> | МоЕ       | N                | Meana          | МоЕ       | Hedges' g |
| Work Schedule                      |                                  |                   |           |                  |                |           |           |
| Seasonal                           | 150                              | 3.3*              | $\pm 0.1$ | 1,689            | 3.7*           | $\pm 0.0$ | -0.45 (S) |
| Non-Seasonal                       | 989                              | 3.1*              | $\pm 0.1$ | 13,564           | 3.7*           | $\pm 0.0$ | -0.60 (M) |
| Appointment Type and Work Schedule |                                  |                   |           |                  |                |           |           |
| Permanent-Seasonal                 | 76                               | 3.4*              | ±0.2      | 1,021            | 3.6*           | $\pm 0.1$ | -0.27 (S) |
| Permanent-Non-Seasonal             | 971                              | 3.1*              | $\pm 0.1$ | 13,458           | 3.7*           | $\pm 0.0$ | -0.59(M)  |
| Term                               | 171                              | 3.2*              | $\pm 0.1$ | 1,485            | 3.7*           | $\pm 0.0$ | -0.53 (M) |
| Temporary-Seasonal                 | 74                               | 3.2*              | $\pm 0.2$ | 668              | 3.8*           | ±0.1      | -0.68 (M) |
| Temporary-Non-Seasonal             | 18                               | 2.6*              | ±0.5      | 106              | 4.1*           | ±0.2      | -1.66 (L) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.37 presents the scale distribution of organizational inclusion for those who indicated they had or had not experienced religious harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.37 Religious Harassment and Organizational Inclusion Scale Distribution

|                                | re  | Experienc<br>eligious haras |      | Did not experience religious harassment |         |           |
|--------------------------------|-----|-----------------------------|------|---|---------|-----------|
|                                | N   | Percent                     | MoE  | N                                       | Percent | МоЕ       |
| Organizational Inclusion       |     |                             |      |   |         |           |
| (1) Strongly Disagree          | 123 | 9.3%                        | ±1.7 | 591                                     | 3.5%    | ±0.3      |
| (2) Disagree                   | 234 | 17.7%                       | ±2.2 | 1,720                                   | 10.0%   | $\pm 0.5$ |
| (3) Neither Agree nor Disagree | 396 | 29.8%                       | ±2.5 | 3,637                                   | 21.2%   | ±0.6      |
| (4) Agree                      | 464 | 35.0%                       | ±2.6 | 8,171                                   | 47.7%   | $\pm 0.7$ |
| (5) Strongly Agree             | 108 | 8.2%                        | ±1.6 | 3,004                                   | 17.5%   | ±0.6      |

#### 4.3.7 Religious Harassment and Bystander Harassment

Table 4.38 presents experiences of bystander religious harassment for those who indicated they had or had not personally experienced religious harassment within the past 12 months. Religious bystander harassment (i.e., a situation in which an employee witnessed but may not have been a direct target of the harassing behavior) was measured on a 6-point response scale ranging from *never* to *one or more times a day*. The results indicate the percentage of employees who witnessed religious harassment against another employee. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.38 Religious Harassment and Bystander Harassment

|   | 1   | Experience<br>religious haras |            |     | not experientious harassm |           | Effect<br>size |
|---|-----|-------------------------------|------------|-----|---------------------------|-----------|----------------|
|   | N   | Percent <sup>a</sup>          | МоЕ        | N   | Percent <sup>a</sup>      | МоЕ       | Cohen's h      |
| Overall   | 489 | 37.7%*                        | ±2.7       | 536 | 3.2%*                     | ±0.3      | 0.96 (L)       |
| Pay Plan and Grade  |     |                               |            |     |                           |           |                |
| Wage Grade (WG) 1-4   | NR  | NR                            | NR         | 27  | 4.6%                      | $\pm 2.0$ | NR             |
| Wage Grade (WG) 5-8   | 105 | 47.9%*                        | ±6.6       | 91  | 3.7%*                     | $\pm 0.8$ | 1.14 (L)       |
| Wage Grade (WG) 9-16  | 40  | 50.6%*                        | ±11.1      | 32  | 2.3%*                     | $\pm 0.9$ | 1.28 (L)       |
| Other Wage Grade (WG)   | NR  | NR                            | NR         | 11  | 5.0%                      | ±3.7      | NR             |
| General Schedule (GS) 1-6   | 64  | 32.1%*                        | ±6.8       | 68  | 3.6%*                     | ±0.9      | 0.82 (L)       |
| General Schedule (GS) 7-10  | 118 | 32.7%*                        | ±5.0       | 138 | 3.8%*                     | ±0.7      | 0.82 (L)       |
| General Schedule (GS) 11-12   | 103 | 41.6%*                        | ±6.3       | 123 | 3.0%*                     | ±0.6      | 1.05 (L)       |
| General Schedule (GS) 13-15   | 36  | 38.4%*                        | ±10.4      | 34  | 2.0%*                     | $\pm 0.8$ | 1.05 (L)       |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR  | NR                            | NR         | 0   | 0.0%                      | NA        | NR             |
| Other   | 14  | 28.7%*                        | ±14.7      | 10  | 1.6%*                     | ±1.3      | 0.88 (L)       |
| Years of Service at Bureau or Office  |     |                               |            |     |                           |           |                |
| Less than 1 year  | 54  | 61.8%*                        | $\pm 10.8$ | 14  | 1.3%*                     | ±0.9      | 1.58 (L)       |
| 1 to 3 years  | 48  | 30.0%*                        | ±7.6       | 115 | 5.0%*                     | ±1.0      | 0.71 (M)       |
| 4 to 5 years  | 42  | 32.3%*                        | ±8.6       | 26  | 1.9%*                     | ±0.9      | 0.93 (L)       |
| 6 to 10 years   | 130 | 39.5%*                        | ±5.4       | 132 | 3.8%*                     | ±0.7      | 0.96 (L)       |
| 11 to 14 years  | 78  | 49.8%*                        | ±7.8       | 39  | 2.4%*                     | ±0.9      | 1.25 (L)       |
| 15 to 20 years  | 54  | 27.5%*                        | ±6.7       | 79  | 3.0%*                     | ±0.7      | 0.75 (M)       |
| More than 20 years  | 82  | 34.9%*                        | ±6.4       | 130 | 3.0%*                     | ±0.5      | 0.92 (L)       |
| Appointment Type  |     |                               |            |     |                           |           |                |
| Permanent   | 386 | 37.4%*                        | ±3.0       | 421 | 2.9%*                     | ±0.3      | 0.97 (L)       |
| Term  | 72  | 42.7%*                        | ±7.7       | 52  | 3.6%*                     | ±1.1      | 1.04 (L)       |
| Temporary   | 30  | 32.7%*                        | ±10.4      | 44  | 6.0%*                     | ±2.0      | 0.72 (M)       |

|                                    | :   | Experienced religious harassment |       |     | Did not experience religious harassment |           |           |  |
|------------------------------------|-----|----------------------------------|-------|-----|---|-----------|-----------|--|
|                                    | N   | Percent <sup>a</sup>             | МоЕ   | N   | Percent <sup>a</sup>                    | МоЕ       | Cohen's h |  |
| Work Schedule                      |     |                                  |       |     |   |           |           |  |
| Seasonal                           | 38  | 25.5%*                           | ±7.7  | 65  | 4.0%*                                   | ±1.1      | 0.66 (M)  |  |
| Non-Seasonal                       | 372 | 38.5%*                           | ±3.1  | 399 | 3.0%*                                   | ±0.3      | 0.99 (L)  |  |
| Appointment Type and Work Schedule |     |                                  |       |     |   |           |           |  |
| Permanent-Seasonal                 | 20  | 26.7%*                           | ±11.4 | 21  | 2.1%*                                   | $\pm 1.1$ | 0.80(L)   |  |
| Permanent-Non-Seasonal             | 360 | 38.0%*                           | ±3.1  | 399 | 3.0%*                                   | ±0.3      | 0.98 (L)  |  |
| Term                               | 72  | 42.7%*                           | ±7.7  | 52  | 3.6%*                                   | ±1.1      | 1.04 (L)  |  |
| Temporary-Seasonal                 | 18  | 24.3%*                           | ±11.4 | 44  | 7.0%*                                   | ±2.3      | 0.50 (M)  |  |
| Temporary-Non-Seasonal             | NR  | NR                               | NR    | 0   | 0.0%                                    | NA        | NR        |  |

<sup>&</sup>lt;sup>a</sup> Represents the percent, who, in the past 12 months, indicated they witnessed a situation where another employee was subjected to harassment or discrimination based on religion. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

# 4.3.8 Logistic Regression Analyses of Religious Harassment and Predictors of Workplace Harassment

In the previous sections, the results for the predictors of workplace harassment were each shown separately, comparing results of the organizational factors (e.g., general intolerance for harassment, leadership intolerance for harassment, supervisor support) for those who had experienced religious harassment against those who had not. To further understand the relationship of the organizational factors, as well as individual and occupational characteristics, to religious harassment, we performed a series of logistic regression analyses to identify the factors that are most likely to predict whether someone might experience religious harassment. Table 4.39 presents the results of the regression analyses. Each predictor variable is shown in the first column.

Table 4.39 Logistic Regression of Religious Harassment and Predictors of Workplace Harassment

|   | В      | S.E.  | Wald    | p     | Odds<br>Ratio | 95% C<br>EXI |       | Model Log<br>Likelihood | Change in -<br>2 Log<br>Likelihood |
|---|--------|-------|---------|-------|---------------|--------------|-------|-------------------------|------------------------------------|
|   |        |       |         |       |               | Lower        | Upper |                         |                                    |
| Constant  | 0.708  | 0.366 | 3.744   |       | 2.029         |              |       |                         |                                    |
| Sex   | 0.336  | 0.075 | 20.268  | 0.000 | 1.399         | 1.209        | 1.619 | -3281.075               | 20.635                             |
| Age   | -0.372 | 0.084 | 19.717  | 0.000 | 0.690         | 0.585        | 0.813 | -3280.621               | 19.727                             |
| Education Level                                 | 0.369  | 0.076 | 23.711  | 0.000 | 1.447         | 1.247        | 1.679 | -3282.707               | 23.899                             |
| Race/Ethnicity                                  | -0.308 | 0.085 | 13.054  | 0.000 | 0.735         | 0.622        | 0.868 | -3277.049               | 12.583                             |
| Relationship Status                             | 0.324  | 0.077 | 17.695  | 0.000 | 1.383         | 1.189        | 1.609 | -3279.842               | 18.168                             |
| Pay Grade                                       |        |       | 22.795  |       |               |              |       |                         |                                    |
| Middle Grade vs. Junior Grade                   | -0.031 | 0.101 | 0.096   | 0.757 | 0.969         | 0.794        | 1.182 | -3282.365               | 23.215                             |
| Senior Grade vs. Junior Grade                   | -0.436 | 0.120 | 13.128  | 0.000 | 0.647         | 0.511        | 0.819 | -3282.365               | 23.215                             |
| Executive Grade vs. Junior Grade                | 0.014  | 0.995 | 0.000   | 0.989 | 1.014         | 0.144        | 7.123 | -3282.365               | 23.215                             |
| Years of Service at Bureau or Office            | 0.072  | 0.024 | 9.012   | 0.003 | 1.074         | 1.025        | 1.125 | -3275.334               | 9.154                              |
| Appointment Type                                | -0.259 | 0.104 | 6.155   | 0.013 | 0.772         | 0.629        | 0.947 | -3273.778               | 6.042                              |
| Organizational Politics                         | 0.184  | 0.051 | 12.912  | 0.000 | 1.201         | 1.087        | 1.328 | -3277.198               | 12.881                             |
| Organizational Inclusion                        | -0.170 | 0.043 | 15.485  | 0.000 | 0.844         | 0.775        | 0.918 | -3278.458               | 15.401                             |
| Bystander Harassment Based on Religious Beliefs | -2.572 | 0.085 | 912.135 | 0.000 | 0.076         | 0.065        | 0.090 | -3694.061               | 846.607                            |
| General Intolerance                             | -0.174 | 0.048 | 13.017  | 0.000 | 0.840         | 0.764        | 0.924 | -3277.238               | 12.960                             |
| Gender Context                                  | -0.235 | 0.066 | 12.817  | 0.000 | 0.790         | 0.695        | 0.899 | -3277.126               | 12.737                             |

Note. N = 15,246, Nagelkerke R Square = 0.216

# 4.4 Disability Harassment

The following sections display each of the predictors of workplace harassment and disability harassment. In each section results are shown for those who indicated they had or had not experienced disability harassment within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to disability harassment. Statistically significant differences are noted.

### 4.4.1 Disability Harassment and General Intolerance for Harassment

Table 4.40 presents general intolerance for harassment for those who indicated they had or had not experienced disability harassment within the past 12 months. General intolerance for harassment was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate an organizational climate more intolerant of harassment. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.40 Disability Harassment and General Intolerance for Harassment by Selected Characteristics

|   | Experienced disability harassment |                   |           |        | Did not experience disability harassment |           |           |  |
|---|-----------------------------------|-------------------|-----------|--------|--|-----------|-----------|--|
|   | N                                 | Mean <sup>a</sup> | MoE       | N      | $Mean^a$                                 | MoE       | Hedges' g |  |
| Overall   | 1,261                             | 2.7*              | ±0.0      | 16,876 | 3.6*                                     | ±0.0      | -0.97 (L) |  |
| Pay Plan and Grade  |                                   |                   |           |        |  |           |           |  |
| Wage Grade (WG) 1-4   | 26                                | 2.7*              | ±0.3      | 610    | 3.3*                                     | $\pm 0.1$ | -0.61 (M) |  |
| Wage Grade (WG) 5-8   | 268                               | 2.6*              | $\pm 0.1$ | 2,467  | 3.6*                                     | $\pm 0.0$ | -1.16 (L) |  |
| Wage Grade (WG) 9-16  | 141                               | 2.6*              | $\pm 0.1$ | 1,334  | 3.5*                                     | $\pm 0.0$ | -1.08 (L) |  |
| Other Wage Grade (WG)   | 15                                | 2.8*              | $\pm 0.3$ | 202    | 3.6*                                     | $\pm 0.1$ | -1.06 (L) |  |
| General Schedule (GS) 1-6   | 135                               | 2.8*              | $\pm 0.1$ | 1,954  | 3.6*                                     | $\pm 0.0$ | -1.03 (L) |  |
| General Schedule (GS) 7-10  | 342                               | 2.5*              | $\pm 0.1$ | 3,630  | 3.5*                                     | $\pm 0.0$ | -1.07 (L) |  |
| General Schedule (GS) 11-12   | 237                               | 3.0*              | $\pm 0.1$ | 4,092  | 3.6*                                     | $\pm 0.0$ | -0.68 (M) |  |
| General Schedule (GS) 13-15   | 48                                | 3.0*              | ±0.3      | 1,694  | 3.7*                                     | $\pm 0.0$ | -0.86 (L) |  |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                                | NR                | NR        | 23     | 4.1                                      | ±0.2      | NR        |  |
| Other   | 38                                | 2.8*              | ±0.4      | 635    | 3.7*                                     | ±0.1      | -0.94 (L) |  |

|                                      | dis   | Experience<br>ability haras |           |        | not experie<br>lity harassr |           | Effect size |
|--------------------------------------|-------|-----------------------------|-----------|--------|-----------------------------|-----------|-------------|
|                                      | N     | Mean <sup>a</sup>           | МоЕ       | N      | Meana                       | МоЕ       | Hedges' g   |
| Years of Service at Bureau or Office |       |                             |           |        |                             |           |             |
| Less than 1 year                     | 61    | 2.5*                        | ±0.2      | 1,068  | 3.7*                        | $\pm 0.0$ | -1.44 (L)   |
| 1 to 3 years                         | 129   | 2.9*                        | $\pm 0.1$ | 2,379  | 3.7*                        | $\pm 0.0$ | -0.88 (L)   |
| 4 to 5 years                         | 139   | 2.9*                        | $\pm 0.1$ | 1,322  | 3.6*                        | $\pm 0.0$ | -0.73 (M)   |
| 6 to 10 years                        | 278   | 2.8*                        | $\pm 0.1$ | 3,465  | 3.5*                        | $\pm 0.0$ | -0.76 (M)   |
| 11 to 14 years                       | 114   | 2.6*                        | $\pm 0.1$ | 1,659  | 3.5*                        | $\pm 0.0$ | -0.94 (L)   |
| 15 to 20 years                       | 215   | 2.6*                        | ±0.1      | 2,567  | 3.5*                        | $\pm 0.0$ | -0.97 (L)   |
| More than 20 years                   | 312   | 2.5*                        | ±0.1      | 4,301  | 3.6*                        | $\pm 0.0$ | -1.32 (L)   |
| Appointment Type                     |       |                             |           |        |                             |           |             |
| Permanent                            | 1,121 | 2.7*                        | ±0.1      | 14,373 | 3.6*                        | $\pm 0.0$ | -1.00 (L)   |
| Term                                 | 72    | 3.1*                        | ±0.2      | 1,543  | 3.6*                        | ±0.0      | -0.54 (M)   |
| Temporary                            | 47    | 2.9*                        | ±0.2      | 801    | 3.7*                        | ±0.1      | -1.03 (L)   |
| Work Schedule                        |       |                             |           |        |                             |           |             |
| Seasonal                             | 112   | 2.9*                        | ±0.1      | 1,691  | 3.5*                        | ±0.0      | -0.81 (L)   |
| Non-Seasonal                         | 1,044 | 2.7*                        | ±0.1      | 13,263 | 3.6*                        | ±0.0      | -1.01 (L)   |
| Appointment Type and Work Schedule   |       |                             |           |        |                             |           |             |
| Permanent-Seasonal                   | 82    | 2.9*                        | ±0.2      | 996    | 3.5*                        | ±0.1      | -0.80 (L)   |
| Permanent-Non-Seasonal               | 1,026 | 2.7*                        | ±0.1      | 13,158 | 3.6*                        | ±0.0      | -1.00 (L)   |
| Term                                 | 72    | 3.1*                        | ±0.2      | 1,543  | 3.6*                        | ±0.0      | -0.54 (M)   |
| Temporary-Seasonal                   | 29    | 3.0*                        | ±0.3      | 694    | 3.6*                        | ±0.1      | -0.76 (M)   |
| Temporary-Non-Seasonal               | 17    | 2.5*                        | ±0.2      | 105    | 4.0*                        | ±0.2      | -1.63 (L)   |
| Disability                           |       |                             |           |        |                             |           |             |
| Yes                                  | 511   | 2.8*                        | ±0.1      | 1,374  | 3.5*                        | ±0.1      | -0.79 (M)   |
| No                                   | 741   | 2.7*                        | ±0.1      | 15,402 | 3.6*                        | ±0.0      | -1.05 (L)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.41 presents the scale distribution of general intolerance for harassment for those who indicated they had or had not experienced disability harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.41 Disability Harassment and General Intolerance for Harassment Scale Distribution

|                                    | d   | Experience<br>isability haras |           | Did not experience disability harassment |         |           |
|------------------------------------|-----|-------------------------------|-----------|--|---------|-----------|
|                                    | N   | Percent                       | MoE       | N  | Percent | MoE       |
| General Intolerance for Harassment |     |                               |           |  |         |           |
| (1) Strongly Disagree              | 128 | 10.1%                         | $\pm 1.8$ | 443                                      | 2.6%    | ±0.3      |
| (2) Disagree                       | 386 | 30.6%                         | ±2.6      | 1,533                                    | 9.1%    | $\pm 0.4$ |
| (3) Neither Agree nor Disagree     | 511 | 40.5%                         | $\pm 2.7$ | 5,300                                    | 31.4%   | $\pm 0.7$ |
| (4) Agree                          | 200 | 15.8%                         | $\pm 2.1$ | 6,859                                    | 40.6%   | $\pm 0.7$ |
| (5) Strongly Agree                 | 37  | 3.0%                          | ±1.1      | 2,740                                    | 16.2%   | ±0.6      |

### 4.4.2 Disability Harassment and Leadership Intolerance for Harassment

Table 4.42 presents leadership intolerance for harassment for those who indicated they had or had not experienced disability harassment within the past 12 months. Intolerance for harassment was measured using a *yes*, *no*, *do not know* response format, with higher scores indicating greater intolerance for harassment among leaders. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.42 Disability Harassment and Leadership Intolerance for Harassment by Selected Characteristics

|   | dis   | Experience ability haras |            |        | not experie<br>lity harass: |            | Effect size |
|---|-------|--------------------------|------------|--------|-----------------------------|------------|-------------|
|   | N     | Meana                    | MoE        | N      | Meana                       | МоЕ        | Hedges' g   |
| Overall   | 1,263 | 0.32*                    | ±0.02      | 16,930 | 0.64*                       | ±0.01      | -0.74 (M)   |
| Pay Plan and Grade  |       |                          |            |        |                             |            |             |
| Wage Grade (WG) 1-4   | 25    | 0.21*                    | ±0.12      | 601    | 0.54*                       | $\pm 0.04$ | -0.71 (M)   |
| Wage Grade (WG) 5-8   | 268   | 0.29*                    | $\pm 0.04$ | 2,490  | 0.60*                       | $\pm 0.02$ | -0.69 (M)   |
| Wage Grade (WG) 9-16  | 143   | 0.18*                    | $\pm 0.05$ | 1,330  | 0.61*                       | $\pm 0.02$ | -1.07 (L)   |
| Other Wage Grade (WG)   | 15    | 0.36*                    | $\pm 0.17$ | 220    | 0.66*                       | $\pm 0.05$ | -0.79 (M)   |
| General Schedule (GS) 1-6   | 135   | 0.39*                    | $\pm 0.06$ | 1,943  | 0.63*                       | ±0.02      | -0.60 (M)   |
| General Schedule (GS) 7-10  | 343   | 0.28*                    | $\pm 0.04$ | 3,644  | 0.63*                       | $\pm 0.01$ | -0.82 (L)   |
| General Schedule (GS) 11-12   | 236   | 0.43*                    | $\pm 0.06$ | 4,097  | 0.66*                       | ±0.01      | -0.55 (M)   |
| General Schedule (GS) 13-15   | 48    | 0.48*                    | ±0.12      | 1,701  | 0.71*                       | ±0.02      | -0.59 (M)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                       | NR         | 23     | 0.83                        | ±0.14      | NR          |
| Other   | 38    | 0.33*                    | ±0.15      | 650    | 0.70*                       | ±0.03      | -0.94 (L)   |
| Years of Service at Bureau or Office  |       |                          |            |        |                             |            |             |
| Less than 1 year  | 61    | 0.19*                    | $\pm 0.09$ | 1,062  | 0.63*                       | ±0.03      | -0.98 (L)   |
| 1 to 3 years  | 129   | 0.34*                    | $\pm 0.07$ | 2,397  | 0.68*                       | $\pm 0.02$ | -0.84 (L)   |
| 4 to 5 years  | 141   | 0.48*                    | $\pm 0.06$ | 1,328  | 0.61*                       | $\pm 0.02$ | -0.31 (S)   |
| 6 to 10 years   | 280   | 0.37*                    | $\pm 0.05$ | 3,488  | 0.63*                       | $\pm 0.01$ | -0.63 (M)   |
| 11 to 14 years  | 114   | 0.31*                    | $\pm 0.07$ | 1,640  | 0.61*                       | $\pm 0.02$ | -0.70 (M)   |
| 15 to 20 years  | 211   | 0.29*                    | $\pm 0.05$ | 2,569  | 0.62*                       | $\pm 0.02$ | -0.79 (M)   |
| More than 20 years  | 314   | 0.24*                    | $\pm 0.04$ | 4,332  | 0.65*                       | $\pm 0.01$ | -1.00 (L)   |
| Appointment Type  |       |                          |            |        |                             |            |             |
| Permanent   | 1,121 | 0.31*                    | $\pm 0.02$ | 14,429 | 0.64*                       | $\pm 0.01$ | -0.77 (M)   |
| Term  | 71    | 0.49*                    | ±0.10      | 1,538  | 0.68*                       | $\pm 0.02$ | -0.47 (S)   |
| Temporary   | 49    | 0.38*                    | $\pm 0.10$ | 803    | 0.59*                       | ±0.03      | -0.49 (S)   |
| Work Schedule   |       |                          |            |        |                             |            |             |
| Seasonal  | 114   | 0.41*                    | $\pm 0.08$ | 1,681  | 0.61*                       | ±0.02      | -0.46 (S)   |
| Non-Seasonal  | 1,045 | 0.31*                    | $\pm 0.02$ | 13,331 | 0.64*                       | $\pm 0.01$ | -0.79 (M)   |

|                                    | Experienced disability harassment |       |            | Did not experience disability harassment |       |            | Effect size |
|------------------------------------|-----------------------------------|-------|------------|--|-------|------------|-------------|
|                                    | N                                 | Meana | МоЕ        | N  | Meana | МоЕ        | Hedges' g   |
| Appointment Type and Work Schedule |                                   |       |            |  |       |            |             |
| Permanent-Seasonal                 | 82                                | 0.37* | $\pm 0.09$ | 985                                      | 0.63* | $\pm 0.03$ | -0.59 (M)   |
| Permanent-Non-Seasonal             | 1,028                             | 0.31* | $\pm 0.02$ | 13,226                                   | 0.64* | $\pm 0.01$ | -0.78 (M)   |
| Term                               | 71                                | 0.49* | $\pm 0.10$ | 1,538                                    | 0.68* | $\pm 0.02$ | -0.47 (S)   |
| Temporary-Seasonal                 | 31                                | 0.50  | ±0.12      | 696                                      | 0.58  | ±0.03      | -0.18       |
| Temporary-Non-Seasonal             | 17                                | 0.15* | ±0.14      | 105                                      | 0.66* | ±0.09      | -1.17 (L)   |
| Disability                         |                                   |       |            |  |       |            |             |
| Yes                                | 516                               | 0.31* | ±0.03      | 1,414                                    | 0.64* | ±0.02      | -0.78 (M)   |
| No                                 | 737                               | 0.33* | ±0.03      | 15,428                                   | 0.64* | ±0.01      | -0.74 (M)   |

<sup>&</sup>lt;sup>a</sup> Scale values are 0 = Yes/Do Not Know, 1 = No. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

#### 4.4.3 Disability Harassment and Organizational Politics

Table 4.43 presents organizational politics for those who indicated they had or had not experienced disability harassment within the past 12 months. Organizational politics was measured with a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater pressure to conform to organizational norms. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.43 Disability Harassment and Organizational Politics by Selected Characteristics

|   | dis   | Experience ability haras |           |        | not experie<br>lity harassı |           | Effect size |
|---|-------|--------------------------|-----------|--------|-----------------------------|-----------|-------------|
|   | N     | Meana                    | MoE       | N      | Meana                       | МоЕ       | Hedges' g   |
| Overall   | 1,242 | 3.5*                     | ±0.0      | 16,857 | 2.8*                        | ±0.0      | 0.86 (L)    |
| Pay Plan and Grade  |       |                          |           |        |                             |           |             |
| Wage Grade (WG) 1-4   | 16    | 3.4                      | ±0.3      | 606    | 3.1                         | ±0.1      | 0.41 (S)    |
| Wage Grade (WG) 5-8   | 276   | 3.4*                     | ±0.1      | 2,468  | 2.8*                        | ±0.0      | 0.87 (L)    |
| Wage Grade (WG) 9-16  | 143   | 3.6*                     | ±0.1      | 1,334  | 2.8*                        | ±0.0      | 1.14 (L)    |
| Other Wage Grade (WG)   | 15    | 3.4*                     | ±0.4      | 213    | 2.7*                        | ±0.1      | 0.86 (L)    |
| General Schedule (GS) 1-6   | 133   | 3.4*                     | ±0.1      | 1,922  | 2.9*                        | $\pm 0.0$ | 0.64 (M)    |
| General Schedule (GS) 7-10  | 339   | 3.7*                     | ±0.1      | 3,649  | 2.9*                        | $\pm 0.0$ | 0.94 (L)    |
| General Schedule (GS) 11-12   | 224   | 3.3*                     | ±0.1      | 4,074  | 2.6*                        | $\pm 0.0$ | 0.76 (M)    |
| General Schedule (GS) 13-15   | 48    | 2.9*                     | ±0.3      | 1,695  | 2.5*                        | $\pm 0.0$ | 0.45 (S)    |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                       | NR        | 23     | 2.0                         | ±0.3      | NR          |
| Other   | 37    | 3.8*                     | ±0.3      | 632    | 2.8*                        | ±0.1      | 1.33 (L)    |
| Years of Service at Bureau or Office  |       |                          |           |        |                             |           |             |
| Less than 1 year  | 51    | 3.6*                     | ±0.2      | 1,060  | 2.7*                        | $\pm 0.0$ | 1.07 (L)    |
| 1 to 3 years  | 130   | 3.5*                     | ±0.1      | 2,368  | 2.7*                        | $\pm 0.0$ | 0.95 (L)    |
| 4 to 5 years  | 140   | 3.4*                     | $\pm 0.1$ | 1,328  | 2.9*                        | $\pm 0.0$ | 0.56 (M)    |
| 6 to 10 years   | 282   | 3.4*                     | $\pm 0.1$ | 3,477  | 2.8*                        | $\pm 0.0$ | 0.67 (M)    |
| 11 to 14 years  | 112   | 3.5*                     | $\pm 0.1$ | 1,644  | 2.8*                        | $\pm 0.0$ | 0.82 (L)    |
| 15 to 20 years  | 216   | 3.6*                     | $\pm 0.1$ | 2,568  | 2.8*                        | $\pm 0.0$ | 0.91 (L)    |
| More than 20 years  | 298   | 3.6*                     | $\pm 0.1$ | 4,297  | 2.7*                        | $\pm 0.0$ | 1.05 (L)    |
| Appointment Type  |       |                          |           |        |                             |           |             |
| Permanent   | 1,109 | 3.5*                     | $\pm 0.0$ | 14,338 | 2.7*                        | $\pm 0.0$ | 0.90 (L)    |
| Term  | 62    | 3.1*                     | ±0.2      | 1,561  | 2.8*                        | $\pm 0.0$ | 0.39 (S)    |
| Temporary   | 49    | 3.2*                     | ±0.1      | 799    | 2.8*                        | ±0.1      | 0.40 (S)    |
| Work Schedule   |       |                          |           |        |                             |           |             |
| Seasonal  | 114   | 3.4*                     | $\pm 0.1$ | 1,701  | 2.8*                        | $\pm 0.0$ | 0.64 (M)    |
| Non-Seasonal  | 1,031 | 3.5*                     | $\pm 0.0$ | 13,216 | 2.7*                        | $\pm 0.0$ | 0.90 (L)    |

|                                    | dis   | Experience ability haras |           | Did not experience disability harassment |                   |           | Effect<br>size |
|------------------------------------|-------|--------------------------|-----------|--|-------------------|-----------|----------------|
|                                    | N     | Mean <sup>a</sup>        | МоЕ       | N  | Mean <sup>a</sup> | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule |       |                          |           |  |                   |           |                |
| Permanent-Seasonal                 | 83    | 3.4*                     | ±0.2      | 997                                      | 2.8*              | $\pm 0.0$ | 0.75 (M)       |
| Permanent-Non-Seasonal             | 1,014 | 3.5*                     | $\pm 0.1$ | 13,122                                   | 2.7*              | $\pm 0.0$ | 0.91 (L)       |
| Term                               | 62    | 3.1*                     | ±0.2      | 1,561                                    | 2.8*              | $\pm 0.0$ | 0.39 (S)       |
| Temporary-Seasonal                 | 31    | 3.2*                     | ±0.2      | 704                                      | 2.8*              | $\pm 0.1$ | 0.39 (S)       |
| Temporary-Non-Seasonal             | 17    | 3.1*                     | $\pm 0.1$ | 94                                       | 2.7*              | ±0.2      | 0.55 (M)       |
| Disability                         |       |                          |           |  |                   |           |                |
| Yes                                | 503   | 3.5*                     | ±0.1      | 1,356                                    | 2.9*              | $\pm 0.0$ | 0.78 (M)       |
| No                                 | 729   | 3.5*                     | ±0.1      | 15,397                                   | 2.8*              | ±0.0      | 0.85 (L)       |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.44 presents the scale distribution of organizational politics for those who indicated they had or had not experienced disability harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.44 Disability Harassment and Organizational Politics Scale Distribution

|                                | d   | Experience<br>isability haras |           | Did not experience disability harassment |         |           |  |
|--------------------------------|-----|-------------------------------|-----------|--|---------|-----------|--|
|                                | N   | Percent                       | MoE       | N  | Percent | MoE       |  |
| Organizational Politics        |     |                               |           |  |         |           |  |
| (1) Strongly Disagree          | 17  | 1.4%                          | $\pm 0.8$ | 908                                      | 5.4%    | ±0.4      |  |
| (2) Disagree                   | 145 | 11.7%                         | ±1.9      | 6,250                                    | 37.1%   | $\pm 0.7$ |  |
| (3) Neither Agree nor Disagree | 418 | 33.7%                         | $\pm 2.7$ | 6,505                                    | 38.6%   | $\pm 0.7$ |  |
| (4) Agree                      | 545 | 43.9%                         | $\pm 2.8$ | 2,573                                    | 15.3%   | ±0.6      |  |
| (5) Strongly Agree             | 117 | 9.4%                          | ±1.8      | 620                                      | 3.7%    | ±0.3      |  |

# 4.4.4 Disability Harassment and Organizational Trust

Table 4.45 presents organizational trust for those who indicated they had or had not experienced disability harassment within the past 12 months. Organizational trust was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of trust. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.45 Disability Harassment and Organizational Trust by Selected Characteristics

|   | Experienced disability harassment |                   |           | Did ı<br>disabi | Effect<br>size    |           |           |
|---|-----------------------------------|-------------------|-----------|-----------------|-------------------|-----------|-----------|
|   | N                                 | Mean <sup>a</sup> | МоЕ       | N               | Mean <sup>a</sup> | МоЕ       | Hedges' g |
| Overall   | 1,274                             | 2.5*              | ±0.0      | 16,962          | 3.4*              | ±0.0      | -0.95 (L) |
| Pay Plan and Grade  |                                   |                   |           |                 |                   |           |           |
| Wage Grade (WG) 1-4   | 26                                | 2.5*              | ±0.3      | 602             | 3.1*              | $\pm 0.1$ | -0.62 (M) |
| Wage Grade (WG) 5-8   | 277                               | 2.5*              | $\pm 0.1$ | 2,500           | 3.3*              | $\pm 0.0$ | -0.93 (L) |
| Wage Grade (WG) 9-16  | 143                               | 2.3*              | $\pm 0.1$ | 1,343           | 3.2*              | $\pm 0.0$ | -0.95 (L) |
| Other Wage Grade (WG)   | 15                                | 2.5*              | ±0.6      | 220             | 3.3*              | $\pm 0.1$ | -0.95 (L) |
| General Schedule (GS) 1-6   | 134                               | 2.6*              | $\pm 0.1$ | 1,952           | 3.3*              | $\pm 0.0$ | -0.78 (M) |
| General Schedule (GS) 7-10  | 343                               | 2.3*              | $\pm 0.1$ | 3,648           | 3.2*              | $\pm 0.0$ | -0.99 (L) |
| General Schedule (GS) 11-12   | 238                               | 2.7*              | $\pm 0.1$ | 4,087           | 3.5*              | $\pm 0.0$ | -0.86 (L) |
| General Schedule (GS) 13-15   | 48                                | 2.9*              | ±0.3      | 1,700           | 3.7*              | ±0.0      | -0.97 (L) |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                                | NR                | NR        | 23              | 4.2               | ±0.2      | NR        |
| Other   | 38                                | 2.3*              | $\pm 0.1$ | 650             | 3.4*              | $\pm 0.1$ | -1.28 (L) |
| Years of Service at Bureau or Office  |                                   |                   |           |                 |                   |           |           |
| Less than 1 year  | 61                                | 2.3*              | $\pm 0.2$ | 1,069           | 3.6*              | $\pm 0.0$ | -1.50 (L) |
| 1 to 3 years  | 130                               | 2.6*              | ±0.2      | 2,403           | 3.5*              | $\pm 0.0$ | -1.03 (L) |
| 4 to 5 years  | 141                               | 2.8*              | $\pm 0.1$ | 1,333           | 3.3*              | $\pm 0.1$ | -0.46 (S) |
| 6 to 10 years   | 284                               | 2.5*              | $\pm 0.1$ | 3,490           | 3.3*              | $\pm 0.0$ | -0.83 (L) |
| 11 to 14 years  | 115                               | 2.6*              | ±0.2      | 1,664           | 3.3*              | $\pm 0.0$ | -0.81 (L) |
| 15 to 20 years  | 216                               | 2.5*              | $\pm 0.1$ | 2,567           | 3.3*              | $\pm 0.0$ | -0.91 (L) |
| More than 20 years  | 314                               | 2.3*              | $\pm 0.1$ | 4,321           | 3.4*              | $\pm 0.0$ | -1.20 (L) |
| Appointment Type  |                                   |                   |           |                 |                   |           |           |
| Permanent   | 1,131                             | 2.5*              | $\pm 0.0$ | 14,432          | 3.4*              | $\pm 0.0$ | -0.97 (L) |
| Term  | 72                                | 2.8*              | ±0.2      | 1,561           | 3.4*              | $\pm 0.0$ | -0.66 (M) |
| Temporary   | 49                                | 3.1*              | ±0.2      | 809             | 3.4*              | $\pm 0.1$ | -0.37 (S) |
| Work Schedule   |                                   |                   |           |                 |                   |           |           |
| Seasonal  | 114                               | 2.7*              | ±0.2      | 1,702           | 3.3*              | $\pm 0.0$ | -0.63 (M) |
| Non-Seasonal  | 1,054                             | 2.5*              | $\pm 0.1$ | 13,318          | 3.4*              | $\pm 0.0$ | -0.97 (L) |

|                                    | Experienced disability harassment |                   |           | Did not experience disability harassment |                   |           | Effect size |
|------------------------------------|-----------------------------------|-------------------|-----------|--|-------------------|-----------|-------------|
|                                    | N                                 | Mean <sup>a</sup> | МоЕ       | N  | Mean <sup>a</sup> | МоЕ       | Hedges' g   |
| Appointment Type and Work Schedule |                                   |                   |           |  |                   |           |             |
| Permanent-Seasonal                 | 83                                | 2.5*              | ±0.2      | 999                                      | 3.2*              | $\pm 0.1$ | -0.80(L)    |
| Permanent-Non-Seasonal             | 1,036                             | 2.5*              | $\pm 0.1$ | 13,213                                   | 3.4*              | $\pm 0.0$ | -0.97 (L)   |
| Term                               | 72                                | 2.8*              | ±0.2      | 1,561                                    | 3.4*              | $\pm 0.0$ | -0.66 (M)   |
| Temporary-Seasonal                 | 31                                | 3.2               | ±0.2      | 702                                      | 3.4               | $\pm 0.1$ | -0.15       |
| Temporary-Non-Seasonal             | 17                                | 2.8*              | ±0.3      | 105                                      | 3.8*              | ±0.2      | -1.23 (L)   |
| Disability                         |                                   |                   |           |  |                   |           |             |
| Yes                                | 519                               | 2.4*              | $\pm 0.1$ | 1,399                                    | 3.2*              | $\pm 0.1$ | -0.86 (L)   |
| No                                 | 746                               | 2.6*              | ±0.1      | 15,460                                   | 3.4*              | ±0.0      | -0.92 (L)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.46 presents the scale distribution of organizational trust for those who indicated they had or had not experienced disability harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.46 Disability Harassment and Organizational Trust Scale Distribution

|                                | Experienced disability harassment |         |           | Did not experience disability harassment |       |           |  |
|--------------------------------|-----------------------------------|---------|-----------|--|-------|-----------|--|
|                                | N                                 | Percent | N         | Percent                                  | МоЕ   |           |  |
| Organizational Trust           |                                   |         |           |  |       |           |  |
| (1) Strongly Disagree          | 135                               | 10.6%   | $\pm 1.8$ | 532                                      | 3.1%  | ±0.3      |  |
| (2) Disagree                   | 495                               | 38.8%   | $\pm 2.7$ | 2,243                                    | 13.2% | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 410                               | 32.2%   | ±2.6      | 5,259                                    | 31.0% | $\pm 0.7$ |  |
| (4) Agree                      | 221                               | 17.3%   | ±2.2      | 7,144                                    | 42.1% | $\pm 0.7$ |  |
| (5) Strongly Agree             | 14                                | 1.1%    | $\pm 0.7$ | 1,784                                    | 10.5% | ±0.5      |  |

### 4.4.5 Disability Harassment and Supervisor Support

Table 4.47 presents supervisor support for those who indicated they had or had not experienced disability harassment within the past 12 months. Supervisory support was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of support. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.47 Disability Harassment and Supervisor Support by Selected Characteristics

|   | dis   | Experience<br>ability haras |           |        | not experie<br>lity harassı |           | Effect size |
|---|-------|-----------------------------|-----------|--------|-----------------------------|-----------|-------------|
|   | N     | Mean <sup>a</sup>           | MoE       | N      | Mean <sup>a</sup>           | МоЕ       | Hedges' g   |
| Overall   | 1,193 | 3.0*                        | ±0.1      | 16,593 | 3.8*                        | ±0.0      | -0.75 (M)   |
| Pay Plan and Grade  |       |                             |           |        |                             |           |             |
| Wage Grade (WG) 1-4   | 16    | 4.0                         | ±0.6      | 611    | 3.4                         | $\pm 0.1$ | 0.47 (S)    |
| Wage Grade (WG) 5-8   | 253   | 2.9*                        | $\pm 0.1$ | 2,413  | 3.7*                        | $\pm 0.0$ | -0.72 (M)   |
| Wage Grade (WG) 9-16  | 139   | 2.6*                        | $\pm 0.2$ | 1,329  | 3.6*                        | $\pm 0.1$ | -0.89 (L)   |
| Other Wage Grade (WG)   | 15    | 2.7*                        | $\pm 0.7$ | 203    | 3.4*                        | $\pm 0.2$ | -0.57 (M)   |
| General Schedule (GS) 1-6   | 120   | 3.3*                        | ±0.2      | 1,880  | 3.8*                        | $\pm 0.0$ | -0.45 (S)   |
| General Schedule (GS) 7-10  | 324   | 2.7*                        | $\pm 0.1$ | 3,565  | 3.8*                        | $\pm 0.0$ | -0.93 (L)   |
| General Schedule (GS) 11-12   | 229   | 3.3*                        | ±0.2      | 4,026  | 3.9*                        | $\pm 0.0$ | -0.56 (M)   |
| General Schedule (GS) 13-15   | 48    | 3.5*                        | $\pm 0.4$ | 1,669  | 4.0*                        | $\pm 0.0$ | -0.56 (M)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                          | NR        | 23     | 4.4                         | ±0.3      | NR          |
| Other   | 37    | 2.5*                        | ±0.3      | 631    | 3.9*                        | $\pm 0.1$ | -1.48 (L)   |
| Years of Service at Bureau or Office  |       |                             |           |        |                             |           |             |
| Less than 1 year  | 51    | 2.5*                        | ±0.4      | 1,024  | 4.0*                        | $\pm 0.1$ | -1.67 (L)   |
| 1 to 3 years  | 123   | 3.1*                        | $\pm 0.2$ | 2,352  | 3.9*                        | $\pm 0.0$ | -0.73 (M)   |
| 4 to 5 years  | 139   | 3.1*                        | ±0.2      | 1,315  | 3.8*                        | $\pm 0.1$ | -0.69 (M)   |
| 6 to 10 years   | 279   | 3.2*                        | $\pm 0.1$ | 3,410  | 3.7*                        | $\pm 0.0$ | -0.44(S)    |
| 11 to 14 years  | 104   | 2.8*                        | ±0.2      | 1,634  | 3.7*                        | $\pm 0.1$ | -0.78 (M)   |
| 15 to 20 years  | 210   | 3.0*                        | $\pm 0.1$ | 2,536  | 3.7*                        | $\pm 0.0$ | -0.63 (M)   |
| More than 20 years  | 274   | 2.7*                        | ±0.1      | 4,207  | 3.8*                        | $\pm 0.0$ | -1.07 (L)   |
| Appointment Type  |       |                             |           |        |                             |           |             |
| Permanent   | 1,076 | 2.9*                        | $\pm 0.1$ | 14,134 | 3.8*                        | $\pm 0.0$ | -0.79 (M)   |
| Term  | 62    | 3.5                         | ±0.3      | 1,514  | 3.8                         | ±0.1      | -0.23 (S)   |
| Temporary   | 49    | 3.3*                        | ±0.2      | 804    | 3.9*                        | $\pm 0.1$ | -0.60 (M)   |
| Work Schedule   |       |                             |           |        |                             |           |             |
| Seasonal  | 113   | 3.2*                        | ±0.2      | 1,689  | 3.8*                        | $\pm 0.0$ | -0.64 (M)   |
| Non-Seasonal  | 1,000 | 2.9*                        | $\pm 0.1$ | 13,028 | 3.8*                        | $\pm 0.0$ | -0.79 (M)   |

|                                    | dis | Experience sability haras |           | Did not experience disability harassment |                   |           | Effect<br>size |
|------------------------------------|-----|---------------------------|-----------|--|-------------------|-----------|----------------|
|                                    | N   | Mean <sup>a</sup>         | МоЕ       | N  | Mean <sup>a</sup> | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule |     |                           |           |  |                   |           |                |
| Permanent-Seasonal                 | 82  | 3.1*                      | ±0.3      | 991                                      | 3.8*              | $\pm 0.1$ | -0.71 (M)      |
| Permanent-Non-Seasonal             | 982 | 2.9*                      | $\pm 0.1$ | 12,924                                   | 3.8*              | $\pm 0.0$ | -0.78 (M)      |
| Term                               | 62  | 3.5                       | ±0.3      | 1,514                                    | 3.8               | $\pm 0.1$ | -0.23 (S)      |
| Temporary-Seasonal                 | 31  | 3.5*                      | $\pm 0.2$ | 698                                      | 3.9*              | $\pm 0.1$ | -0.39 (S)      |
| Temporary-Non-Seasonal             | 17  | 3.1*                      | ±0.3      | 104                                      | 4.2*              | $\pm 0.2$ | -1.31 (L)      |
| Disability                         |     |                           |           |  |                   |           |                |
| Yes                                | 487 | 2.9*                      | $\pm 0.1$ | 1,327                                    | 3.6*              | $\pm 0.1$ | -0.56 (M)      |
| No                                 | 696 | 3.0*                      | ±0.1      | 15,164                                   | 3.8*              | ±0.0      | -0.75 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.48 presents the scale distribution of supervisor support for those who indicated they had or had not experienced disability harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.48 Disability Harassment and Supervisor Support Scale Distribution

|                                | d   | Experienc<br>isability haras |           | Did not experience disability harassment |         |           |  |
|--------------------------------|-----|------------------------------|-----------|--|---------|-----------|--|
|                                | N   | Percent                      | MoE       | N  | Percent | МоЕ       |  |
| Supervisor Support             |     |                              |           |  |         |           |  |
| (1) Strongly Disagree          | 166 | 13.9%                        | ±2.1      | 705                                      | 4.3%    | ±0.3      |  |
| (2) Disagree                   | 241 | 20.2%                        | $\pm 2.4$ | 1,319                                    | 7.9%    | $\pm 0.4$ |  |
| (3) Neither Agree nor Disagree | 321 | 26.9%                        | ±2.6      | 2,868                                    | 17.3%   | ±0.6      |  |
| (4) Agree                      | 282 | 23.6%                        | $\pm 2.5$ | 6,398                                    | 38.6%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | 183 | 15.4%                        | ±2.2      | 5,303                                    | 32.0%   | $\pm 0.7$ |  |

#### 4.4.6 Disability Harassment and Organizational Inclusion

Table 4.49 presents organizational inclusion for those who indicated they had or had not experienced disability harassment within the past 12 months. Organizational inclusion was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of inclusion. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.49 Disability Harassment and Organizational Inclusion by Selected Characteristics

|   | dis   | Experience<br>ability haras |           |        | not experie<br>lity harassı |           | Effect size |
|---|-------|-----------------------------|-----------|--------|-----------------------------|-----------|-------------|
|   | N     | Meana                       | MoE       | N      | Meana                       | МоЕ       | Hedges' g   |
| Overall   | 1,274 | 2.8*                        | ±0.1      | 17,057 | 3.7*                        | ±0.0      | -0.91 (L)   |
| Pay Plan and Grade  |       |                             |           |        |                             |           |             |
| Wage Grade (WG) 1-4   | 26    | 2.5*                        | $\pm 0.4$ | 613    | 3.5*                        | $\pm 0.1$ | -0.90 (L)   |
| Wage Grade (WG) 5-8   | 277   | 2.8*                        | $\pm 0.1$ | 2,525  | 3.6*                        | $\pm 0.0$ | -0.83 (L)   |
| Wage Grade (WG) 9-16  | 143   | 2.7*                        | $\pm 0.2$ | 1,339  | 3.6*                        | $\pm 0.0$ | -1.03 (L)   |
| Other Wage Grade (WG)   | 15    | 2.9*                        | $\pm 0.5$ | 220    | 3.7*                        | $\pm 0.1$ | -0.78 (M)   |
| General Schedule (GS) 1-6   | 135   | 3.0*                        | $\pm 0.1$ | 1,970  | 3.7*                        | $\pm 0.0$ | -0.82 (L)   |
| General Schedule (GS) 7-10  | 343   | 2.7*                        | $\pm 0.1$ | 3,653  | 3.6*                        | $\pm 0.0$ | -0.94 (L)   |
| General Schedule (GS) 11-12   | 237   | 2.9*                        | $\pm 0.1$ | 4,114  | 3.7*                        | $\pm 0.0$ | -0.93 (L)   |
| General Schedule (GS) 13-15   | 48    | 3.3*                        | ±0.3      | 1,703  | 3.9*                        | $\pm 0.0$ | -0.70 (M)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                          | NR        | 23     | 4.4                         | ±0.2      | NR          |
| Other   | 38    | 3.2*                        | ±0.3      | 652    | 3.7*                        | $\pm 0.1$ | -0.60 (M)   |
| Years of Service at Bureau or Office  |       |                             |           |        |                             |           |             |
| Less than 1 year  | 61    | 2.2*                        | ±0.3      | 1,071  | 3.8*                        | $\pm 0.1$ | -1.62 (L)   |
| 1 to 3 years  | 131   | 2.8*                        | $\pm 0.2$ | 2,425  | 3.8*                        | $\pm 0.0$ | -1.06 (L)   |
| 4 to 5 years  | 141   | 3.2*                        | $\pm 0.2$ | 1,338  | 3.7*                        | $\pm 0.0$ | -0.67 (M)   |
| 6 to 10 years   | 284   | 3.0*                        | $\pm 0.1$ | 3,502  | 3.6*                        | $\pm 0.0$ | -0.67 (M)   |
| 11 to 14 years  | 114   | 2.6*                        | ±0.2      | 1,668  | 3.6*                        | $\pm 0.0$ | -1.02 (L)   |
| 15 to 20 years  | 216   | 3.0*                        | $\pm 0.1$ | 2,582  | 3.6*                        | $\pm 0.0$ | -0.70 (M)   |
| More than 20 years  | 314   | 2.6*                        | $\pm 0.1$ | 4,356  | 3.7*                        | $\pm 0.0$ | -1.15 (L)   |
| Appointment Type  |       |                             |           |        |                             |           |             |
| Permanent   | 1,131 | 2.8*                        | $\pm 0.1$ | 14,515 | 3.7*                        | $\pm 0.0$ | -0.91 (L)   |
| Term  | 72    | 3.2*                        | ±0.2      | 1,569  | 3.7*                        | $\pm 0.0$ | -0.60 (M)   |
| Temporary   | 49    | 3.1*                        | ±0.3      | 812    | 3.8*                        | $\pm 0.1$ | -0.80 (L)   |
| Work Schedule   |       |                             |           |        |                             |           |             |
| Seasonal  | 115   | 3.1*                        | ±0.2      | 1,703  | 3.7*                        | $\pm 0.0$ | -0.62 (M)   |
| Non-Seasonal  | 1,053 | 2.8*                        | $\pm 0.1$ | 13,403 | 3.7*                        | $\pm 0.0$ | -0.93 (L)   |

|                                    | Experienced disability harassment |                   |           | Did not experience disability harassment |                   |           | Effect size |
|------------------------------------|-----------------------------------|-------------------|-----------|--|-------------------|-----------|-------------|
|                                    | N                                 | Mean <sup>a</sup> | MoE       | N  | Mean <sup>a</sup> | МоЕ       | Hedges' g   |
| Appointment Type and Work Schedule |                                   |                   |           |  |                   |           |             |
| Permanent-Seasonal                 | 84                                | 3.0*              | ±0.2      | 998                                      | 3.7*              | $\pm 0.1$ | -0.76 (M)   |
| Permanent-Non-Seasonal             | 1,035                             | 2.8*              | $\pm 0.1$ | 13,298                                   | 3.7*              | $\pm 0.0$ | -0.91 (L)   |
| Term                               | 72                                | 3.2*              | ±0.2      | 1,569                                    | 3.7*              | $\pm 0.0$ | -0.60 (M)   |
| Temporary-Seasonal                 | 31                                | 3.6               | ±0.3      | 705                                      | 3.8               | $\pm 0.1$ | -0.23 (S)   |
| Temporary-Non-Seasonal             | 17                                | 2.2*              | ±0.3      | 105                                      | 4.1*              | ±0.2      | -2.30 (L)   |
| Disability                         |                                   |                   |           |  |                   |           |             |
| Yes                                | 520                               | 2.9*              | ±0.1      | 1,419                                    | 3.6*              | ±0.1      | -0.76 (M)   |
| No                                 | 745                               | 2.8*              | ±0.1      | 15,534                                   | 3.7*              | ±0.0      | -0.94 (L)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.50 presents the scale distribution of organizational inclusion for those who indicated they had or had not experienced disability harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.50 Disability Harassment and Organizational Inclusion Scale Distribution

|                                | d   | Experience<br>isability haras |      |       | Did not experience disability harassment |           |  |  |
|--------------------------------|-----|-------------------------------|------|-------|--|-----------|--|--|
|                                | N   | Percent                       | MoE  | N     | Percent                                  | МоЕ       |  |  |
| Organizational Inclusion       |     |                               |      |       |  |           |  |  |
| (1) Strongly Disagree          | 172 | 13.5%                         | ±2.0 | 543   | 3.2%                                     | ±0.3      |  |  |
| (2) Disagree                   | 344 | 27.0%                         | ±2.5 | 1,596 | 9.4%                                     | $\pm 0.4$ |  |  |
| (3) Neither Agree nor Disagree | 363 | 28.5%                         | ±2.5 | 3,659 | 21.5%                                    | ±0.6      |  |  |
| (4) Agree                      | 347 | 27.2%                         | ±2.5 | 8,225 | 48.2%                                    | $\pm 0.8$ |  |  |
| (5) Strongly Agree             | 48  | 3.7%                          | ±1.2 | 3,034 | 17.8%                                    | ±0.6      |  |  |

#### 4.4.7 Disability Harassment and Bystander Harassment

Table 4.51 presents experiences of bystander disability harassment for those who indicated they had or had not personally experienced disability harassment within the past 12 months. Disability bystander harassment (i.e., a situation in which an employee witnessed but may not have been a direct target of the harassing behavior) was measured on a 6-point response scale ranging from *never* to *one or more times a day*. The results indicate the percentage of employees who witnessed disability harassment against another employee. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.51 Disability Harassment and Bystander Harassment

|   | Experienced disability harassment |          |           |     | Did not experience disability harassment |           |           |
|---|-----------------------------------|----------|-----------|-----|--|-----------|-----------|
|   | N                                 | Percenta | MoE       | N   | Percent <sup>a</sup>                     | МоЕ       | Cohen's h |
| Overall   | 627                               | 50.9%*   | ±2.8      | 806 | 4.8%*                                    | ±0.3      | 1.15 (L)  |
| Pay Plan and Grade  |                                   |          |           |     |  |           |           |
| Wage Grade (WG) 1-4   | NR                                | NR       | NR        | 91  | 15.0%                                    | ±3.1      | NR        |
| Wage Grade (WG) 5-8   | 194                               | 74.1%*   | ±5.7      | 103 | 4.2%*                                    | ±0.9      | 1.66 (L)  |
| Wage Grade (WG) 9-16  | 73                                | 56.2%*   | $\pm 8.7$ | 48  | 3.6%*                                    | ±1.1      | 1.31 (L)  |
| Other Wage Grade (WG)   | NR                                | NR       | NR        | NR  | NR                                       | NR        | NR        |
| General Schedule (GS) 1-6   | 42                                | 30.9%*   | $\pm 8.4$ | 96  | 4.9%*                                    | ±1.1      | 0.73 (M)  |
| General Schedule (GS) 7-10  | 179                               | 53.5%*   | ±5.4      | 193 | 5.4%*                                    | $\pm 0.8$ | 1.17 (L)  |
| General Schedule (GS) 11-12   | 79                                | 34.0%*   | ±6.4      | 171 | 4.2%*                                    | $\pm 0.7$ | 0.83 (L)  |
| General Schedule (GS) 13-15   | 21                                | 43.9%*   | ±14.8     | 62  | 3.7%*                                    | ±1.0      | 1.06 (L)  |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                                | NR       | NR        | 0   | 0.0%                                     | NA        | NR        |
| Other   | 6                                 | 14.8%*   | ±16.0     | 38  | 5.8%*                                    | ±2.1      | 0.30 (S)  |
| Years of Service at Bureau or Office  |                                   |          |           |     |  |           |           |
| Less than 1 year  | 47                                | 78.7%*   | ±12.6     | 21  | 2.0%*                                    | ±1.0      | 1.90 (L)  |
| 1 to 3 years  | 55                                | 42.4%*   | $\pm 8.8$ | 120 | 5.0%*                                    | ±1.0      | 0.97 (L)  |
| 4 to 5 years  | 83                                | 58.7%*   | $\pm 8.4$ | 66  | 5.0%*                                    | ±1.3      | 1.30 (L)  |
| 6 to 10 years   | 154                               | 55.5%*   | ±5.9      | 196 | 5.6%*                                    | $\pm 0.8$ | 1.20 (L)  |
| 11 to 14 years  | 67                                | 59.1%*   | ±9.4      | 89  | 5.5%*                                    | ±1.2      | 1.28 (L)  |
| 15 to 20 years  | 95                                | 45.5%*   | ±6.9      | 128 | 5.0%*                                    | ±0.9      | 1.03 (L)  |
| More than 20 years  | 126                               | 42.3%*   | ±5.7      | 170 | 4.0%*                                    | ±0.6      | 1.02 (L)  |
| Appointment Type  |                                   |          |           |     |  |           |           |
| Permanent   | 547                               | 50.2%*   | ±3.0      | 660 | 4.6%*                                    | ±0.4      | 1.14 (L)  |
| Term  | 33                                | 47.0%*   | ±11.9     | 89  | 5.7%*                                    | ±1.3      | 1.03 (L)  |
| Temporary   | 26                                | 52.7%*   | ±14.4     | 40  | 5.2%*                                    | ±1.8      | 1.17 (L)  |
|   |                                   |          |           |     |  |           |           |

|                                    | Experienced disability harassment |                      |       | Did<br>disab | Effect size          |           |           |
|------------------------------------|-----------------------------------|----------------------|-------|--------------|----------------------|-----------|-----------|
|                                    | N                                 | Percent <sup>a</sup> | МоЕ   | N            | Percent <sup>a</sup> | МоЕ       | Cohen's h |
| Work Schedule                      |                                   |                      |       |              |                      |           |           |
| Seasonal                           | 58                                | 55.0%*               | ±9.8  | 72           | 4.4%*                | $\pm 1.1$ | 1.25 (L)  |
| Non-Seasonal                       | 509                               | 49.7%*               | ±3.1  | 625          | 4.7%*                | $\pm 0.4$ | 1.13 (L)  |
| Appointment Type and Work Schedule |                                   |                      |       |              |                      |           |           |
| Permanent-Seasonal                 | 43                                | 59.1%*               | ±11.8 | 35           | 3.5%*                | $\pm 1.3$ | 1.38 (L)  |
| Permanent-Non-Seasonal             | 497                               | 49.4%*               | ±3.1  | 623          | 4.7%*                | $\pm 0.4$ | 1.12 (L)  |
| Term                               | 33                                | 47.0%*               | ±11.9 | 89           | 5.7%*                | $\pm 1.3$ | 1.03 (L)  |
| Temporary-Seasonal                 | NR                                | NR                   | NR    | 38           | 5.7%                 | $\pm 2.0$ | NR        |
| Temporary-Non-Seasonal             | NR                                | NR                   | NR    | NR           | NR                   | NR        | NR        |
| Disability                         |                                   |                      |       |              |                      |           |           |
| Yes                                | 272                               | 53.2%*               | ±4.4  | 135          | 9.7%*                | ±1.7      | 1.00 (L)  |
| No                                 | 352                               | 49.6%*               | ±3.7  | 667          | 4.3%*                | ±0.3      | 1.14 (L)  |

<sup>&</sup>lt;sup>a</sup> Represents the percent, who, in the past 12 months, indicated they witnessed a situation where another employee was subjected to harassment or discrimination based on disability. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

# 4.4.8 Logistic Regression Analyses of Disability Harassment and Predictors of Workplace Harassment

In the previous sections, the results for the predictors of workplace harassment were each shown separately, comparing results of the organizational factors (e.g., general intolerance for harassment, leadership intolerance for harassment, supervisor support) for those who had experienced disability harassment against those who had not. To further understand the relationship of the organizational factors, as well as individual and occupational characteristics, to disability harassment, we performed a series of logistic regression analyses to identify the factors that are most likely to predict whether someone might experience disability harassment. Table 4.52 presents the results of the regression analyses. Each predictor variable is shown in the first column.

Table 4.52 Logistic Regression of Disability Harassment and Predictors of Workplace Harassment

|  | В       | S.E.     | Wald    | p     | Odds<br>Ratio | 95% C<br>EXI | C.I. for<br>P(B) | Model Log<br>Likelihood | Change in -<br>2 Log<br>Likelihood |
|--|---------|----------|---------|-------|---------------|--------------|------------------|-------------------------|------------------------------------|
|  |         |          |         |       |               | Lower        | Upper            |                         |                                    |
| Constant                                 | -0.070  | 0.425    | 0.027   |       | 0.933         |              |                  |                         |                                    |
| Age                                      | 0.545   | 0.092    | 34.914  | 0.000 | 1.724         | 1.439        | 2.066            | -2519.061               | 36.602                             |
| Relationship Status                      | 0.230   | 0.085    | 7.317   | 0.007 | 1.259         | 1.066        | 1.488            | -2504.483               | 7.444                              |
| Disability Status                        | -1.724  | 0.089    | 377.645 | 0.000 | 0.178         | 0.150        | 0.212            | -2673.558               | 345.595                            |
| Pay Grade                                |         |          | 54.735  |       |               |              |                  |                         |                                    |
| Middle Grade vs. Junior Grade            | 0.709   | 0.127    | 31.197  | 0.000 | 2.033         | 1.585        | 2.607            | -2529.322               | 57.123                             |
| Senior Grade vs. Junior Grade            | 0.155   | 0.142    | 1.193   | 0.275 | 1.168         | 0.884        | 1.543            | -2529.322               | 57.123                             |
| Executive Grade vs. Junior Grade         | -16.914 | 8235.416 | 0.000   | 0.998 | 0.000         | 0.000        | 0.000            | -2529.322               | 57.123                             |
| Supervisor Support                       | 0.237   | 0.046    | 26.495  | 0.000 | 1.268         | 1.158        | 1.388            | -2514.069               | 26.617                             |
| Organizational Politics                  | 0.403   | 0.063    | 40.377  | 0.000 | 1.496         | 1.321        | 1.694            | -2521.076               | 40.631                             |
| Organizational Inclusion                 | -0.239  | 0.050    | 22.785  | 0.000 | 0.788         | 0.714        | 0.869            | -2512.133               | 22.744                             |
| Bystander Harassment Based on Disability | -2.144  | 0.092    | 538.666 | 0.000 | 0.117         | 0.098        | 0.140            | -2758.066               | 514.610                            |
| General Intolerance                      | -0.307  | 0.059    | 27.009  | 0.000 | 0.736         | 0.656        | 0.826            | -2514.236               | 26.951                             |
| Leadership Intolerance                   | -0.389  | 0.110    | 12.401  | 0.000 | 0.678         | 0.546        | 0.842            | -2506.923               | 12.325                             |
| Gender Context                           | -0.271  | 0.071    | 14.647  | 0.000 | 0.763         | 0.664        | 0.876            | -2508.025               | 14.529                             |

Note. N = 15,090, Nagelkerke R Square = 0.332

#### 4.5 Sexual Orientation Harassment

The following sections display each of the predictors of workplace harassment and sexual orientation harassment. In each section results are shown for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to sexual orientation harassment. Statistically significant differences are noted.

#### 4.5.1 Sexual Orientation Harassment and General Intolerance for Harassment

Table 4.53 presents general intolerance for harassment for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. General intolerance for harassment was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate an organizational climate more intolerant of harassment. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.53 Sexual Orientation Harassment and General Intolerance for Harassment by Selected Characteristics

|   | Experienced sexual orientation harassment |          |           | Did not experience<br>sexual orientation<br>harassment |          |           | Effect<br>size |
|---|---|----------|-----------|--|----------|-----------|----------------|
|   | N   | $Mean^a$ | MoE       | N  | $Mean^a$ | МоЕ       | Hedges' g      |
| Overall   | 828                                       | 2.7*     | ±0.1      | 17,426   | 3.6*     | $\pm 0.0$ | -0.91 (L)      |
| Pay Plan and Grade  |   |          |           |  |          |           |                |
| Wage Grade (WG) 1-4   | 29  | 2.9*     | ±0.2      | 607  | 3.3*     | $\pm 0.1$ | -0.39 (S)      |
| Wage Grade (WG) 5-8   | 140                                       | 2.9*     | $\pm 0.1$ | 2,614  | 3.6*     | $\pm 0.0$ | -0.74 (M)      |
| Wage Grade (WG) 9-16  | 44  | 2.7*     | ±0.2      | 1,433  | 3.5*     | $\pm 0.0$ | -0.84 (L)      |
| Other Wage Grade (WG)   | 6   | 3.5      | $\pm 0.8$ | 211  | 3.6      | $\pm 0.1$ | -0.11          |
| General Schedule (GS) 1-6   | 136                                       | 3.0*     | ±0.2      | 1,975  | 3.6*     | $\pm 0.0$ | -0.74 (M)      |
| General Schedule (GS) 7-10  | 233                                       | 2.4*     | ±0.1      | 3,765  | 3.4*     | $\pm 0.0$ | -1.12 (L)      |
| General Schedule (GS) 11-12   | 165                                       | 2.6*     | ±0.1      | 4,196  | 3.6*     | $\pm 0.0$ | -1.17 (L)      |
| General Schedule (GS) 13-15   | 53  | 3.2*     | ±0.3      | 1,705  | 3.7*     | $\pm 0.0$ | -0.64 (M)      |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR  | NR       | NR        | 23   | 4.1      | ±0.2      | NR             |
| Other   | 18  | 2.8*     | ±0.4      | 655  | 3.7*     | $\pm 0.1$ | -0.88 (L)      |
| Years of Service at Bureau or Office  |   |          |           |  |          |           |                |
| Less than 1 year  | 44  | 2.8*     | $\pm 0.2$ | 1,099  | 3.7*     | $\pm 0.1$ | -1.05 (L)      |
| 1 to 3 years  | 119                                       | 3.0*     | ±0.2      | 2,409  | 3.7*     | $\pm 0.0$ | -0.66 (M)      |
| 4 to 5 years  | 129                                       | 2.8*     | ±0.1      | 1,336  | 3.6*     | $\pm 0.0$ | -0.93 (L)      |
| 6 to 10 years   | 178                                       | 2.8*     | $\pm 0.1$ | 3,589  | 3.5*     | $\pm 0.0$ | -0.84 (L)      |
| 11 to 14 years  | 85  | 2.8*     | ±0.2      | 1,694  | 3.5*     | $\pm 0.0$ | -0.69 (M)      |
| 15 to 20 years  | 105                                       | 2.4*     | ±0.2      | 2,690  | 3.5*     | $\pm 0.0$ | -1.19 (L)      |
| More than 20 years  | 168                                       | 2.6*     | ±0.1      | 4,481  | 3.6*     | $\pm 0.0$ | -1.14 (L)      |

|   | Experienced sexual orientation harassment |                   | Did not experience<br>sexual orientation<br>harassment |        |       | Effect<br>size |           |
|---|---|-------------------|--|--------|-------|----------------|-----------|
|   | N   | Mean <sup>a</sup> | MoE  | N      | Meana | МоЕ            | Hedges' g |
| Appointment Type                                |   |                   |  |        |       |                |           |
| Permanent                                       | 648                                       | 2.7*              | $\pm 0.1$  | 14,936 | 3.5*  | $\pm 0.0$      | -0.98 (L) |
| Term  | 91  | 2.9*              | $\pm 0.2$  | 1,537  | 3.6*  | $\pm 0.0$      | -0.70 (M) |
| Temporary                                       | 75  | 3.0*              | $\pm 0.2$  | 775    | 3.7*  | $\pm 0.1$      | -0.89 (L) |
| Work Schedule                                   |   |                   |  |        |       |                |           |
| Seasonal  | 124                                       | 2.9*              | $\pm 0.1$  | 1,695  | 3.6*  | $\pm 0.0$      | -0.78 (M) |
| Non-Seasonal                                    | 589                                       | 2.7*              | $\pm 0.1$  | 13,794 | 3.6*  | $\pm 0.0$      | -0.99 (L) |
| Appointment Type and Work Schedule              |   |                   |  |        |       |                |           |
| Permanent-Seasonal                              | 62  | 2.8*              | ±0.2   | 1,029  | 3.5*  | $\pm 0.0$      | -0.85 (L) |
| Permanent-Non-Seasonal                          | 575                                       | 2.7*              | $\pm 0.1$  | 13,686 | 3.6*  | $\pm 0.0$      | -0.99 (L) |
| Term  | 91  | 2.9*              | $\pm 0.2$  | 1,537  | 3.6*  | $\pm 0.0$      | -0.70 (M) |
| Temporary-Seasonal                              | 62  | 3.1*              | $\pm 0.2$  | 665    | 3.6*  | $\pm 0.1$      | -0.76 (M) |
| Temporary-Non-Seasonal                          | 14  | 2.6*              | $\pm 0.4$  | 109    | 3.9*  | ±0.2           | -1.42 (L) |
| Sex   |   |                   |  |        |       |                |           |
| Men   | 380                                       | 2.8*              | $\pm 0.1$  | 10,938 | 3.6*  | $\pm 0.0$      | -0.92 (L) |
| Women   | 433                                       | 2.7*              | $\pm 0.1$  | 6,434  | 3.5*  | $\pm 0.0$      | -0.85 (L) |
| Gender Identity                                 |   |                   |  |        |       |                |           |
| Male  | 380                                       | 2.8*              | $\pm 0.1$  | 10,938 | 3.6*  | $\pm 0.0$      | -0.92 (L) |
| Female  | 433                                       | 2.7*              | $\pm 0.1$  | 6,434  | 3.5*  | $\pm 0.0$      | -0.85 (L) |
| Transgender                                     | 5   | 2.5*              | ±1.3   | 11     | 4.1*  | $\pm 0.5$      | -1.37 (L) |
| Do not identify as female, male, or transgender | 9   | 2.5*              | ±0.7   | 44     | 3.4*  | ±0.3           | -0.90 (L) |
| Sexual Orientation - Collapsed                  |   |                   |  |        |       |                |           |
| Heterosexual                                    | 505                                       | 2.7*              | $\pm 0.1$  | 15,944 | 3.6*  | $\pm 0.0$      | -0.95 (L) |
| Sexual Minority                                 | 257                                       | 2.8*              | $\pm 0.1$  | 575    | 3.5*  | $\pm 0.1$      | -0.76 (M) |
| Sexual Orientation                              |   |                   |  |        |       |                |           |
| Heterosexual or straight                        | 505                                       | 2.7*              | $\pm 0.1$  | 15,944 | 3.6*  | $\pm 0.0$      | -0.95 (L) |
| Lesbian   | 76  | 2.9*              | $\pm 0.2$  | 104    | 3.5*  | $\pm 0.2$      | -0.63 (M) |
| Gay   | 90  | 3.0*              | $\pm 0.1$  | 158    | 3.7*  | ±0.1           | -0.86 (L) |
| Bisexual  | 77  | 2.6*              | ±0.2   | 208    | 3.6*  | ±0.1           | -0.92 (L) |
| Other   | 14  | 2.5*              | $\pm 0.4$  | 105    | 3.3*  | ±0.2           | -0.86 (L) |
| I prefer not to say                             | 58  | 2.4*              | ±0.3   | 734    | 3.4*  | ±0.1           | -1.06 (L) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.54 presents the scale distribution of general intolerance for harassment for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.54 Sexual Orientation Harassment and General Intolerance for Harassment Scale Distribution

|                                    | sexua | Experience<br>l orientation l |           | Did not experience sexual orientation harassment |         |           |  |
|------------------------------------|-------|-------------------------------|-----------|--|---------|-----------|--|
|                                    | N     | Percent                       | МоЕ       | N  | Percent | MoE       |  |
| General Intolerance for Harassment |       |                               |           |  |         | _         |  |
| (1) Strongly Disagree              | 103   | 12.4%                         | $\pm 2.4$ | 468  | 2.7%    | $\pm 0.3$ |  |
| (2) Disagree                       | 241   | 29.1%                         | ±3.2      | 1,677  | 9.6%    | $\pm 0.4$ |  |
| (3) Neither Agree nor Disagree     | 322   | 38.9%                         | ±3.4      | 5,526  | 31.7%   | $\pm 0.7$ |  |
| (4) Agree                          | 122   | 14.8%                         | ±2.6      | 7,001  | 40.2%   | $\pm 0.7$ |  |
| (5) Strongly Agree                 | 39    | 4.8%                          | ±1.7      | 2,754  | 15.8%   | ±0.5      |  |

# 4.5.2 Sexual Orientation Harassment and Leadership Intolerance for Harassment

Table 4.55 presents leadership intolerance for harassment for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Intolerance for harassment was measured using a *yes*, *no*, *do not know* response format, with higher scores indicating greater intolerance for harassment among leaders. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.55 Sexual Orientation Harassment and Leadership Intolerance for Harassment by Selected Characteristics

|   | sexual | Experienc orientation |            | sexu   | not experientational orientation | ion        | Effect<br>size |
|---|--------|-----------------------|------------|--------|----------------------------------|------------|----------------|
|   | N      | Mean <sup>a</sup>     | МоЕ        | N      | Meana                            | MoE        | Hedges' g      |
| Overall   | 817    | 0.36*                 | ±0.03      | 17,478 | 0.63*                            | ±0.01      | -0.63 (M)      |
| Pay Plan and Grade  |        |                       |            |        |                                  |            |                |
| Wage Grade (WG) 1-4   | 29     | 0.20*                 | ±0.12      | 596    | 0.55*                            | $\pm 0.04$ | -0.74 (M)      |
| Wage Grade (WG) 5-8   | 137    | 0.40*                 | $\pm 0.06$ | 2,640  | 0.58*                            | $\pm 0.02$ | -0.40(S)       |
| Wage Grade (WG) 9-16  | 44     | 0.14*                 | $\pm 0.10$ | 1,431  | 0.58*                            | $\pm 0.02$ | -1.04 (L)      |
| Other Wage Grade (WG)                                       | 6      | 0.66                  | $\pm 0.37$ | 228    | 0.65                             | $\pm 0.05$ | 0.03           |
| General Schedule (GS) 1-6                                   | 132    | 0.47*                 | $\pm 0.07$ | 1,958  | 0.63*                            | $\pm 0.02$ | -0.39 (S)      |
| General Schedule (GS) 7-10                                  | 233    | 0.33*                 | $\pm 0.05$ | 3,779  | 0.62*                            | $\pm 0.01$ | -0.67 (M)      |
| General Schedule (GS) 11-12                                 | 162    | 0.31*                 | $\pm 0.06$ | 4,203  | 0.66*                            | $\pm 0.01$ | -0.86 (L)      |
| General Schedule (GS) 13-15<br>Senior Level (SL)/Scientific | 52     | 0.52*                 | ±0.12      | 1,710  | 0.71*                            | ±0.02      | -0.50 (M)      |
| Professional (ST)/Senior Executive<br>Service (SES)         | NR     | NR                    | NR         | 23     | 0.83                             | ±0.14      | NR             |
| Other   | 18     | 0.43*                 | ±0.21      | 670    | 0.68*                            | ±0.03      | -0.63 (M)      |
| Years of Service at Bureau or Office                        |        |                       |            |        |                                  |            |                |
| Less than 1 year  | 44     | 0.41*                 | ±0.13      | 1,093  | 0.61*                            | $\pm 0.03$ | -0.45 (S)      |
| 1 to 3 years  | 118    | 0.44*                 | $\pm 0.08$ | 2,418  | 0.68*                            | $\pm 0.02$ | -0.56 (M)      |
| 4 to 5 years  | 129    | 0.48*                 | $\pm 0.06$ | 1,342  | 0.61*                            | $\pm 0.02$ | -0.30 (S)      |
| 6 to 10 years   | 173    | 0.33*                 | $\pm 0.06$ | 3,618  | 0.63*                            | $\pm 0.01$ | -0.70 (M)      |
| 11 to 14 years  | 83     | 0.35*                 | $\pm 0.07$ | 1,678  | 0.60*                            | $\pm 0.02$ | -0.58 (M)      |
| 15 to 20 years  | 103    | 0.31*                 | $\pm 0.08$ | 2,690  | 0.61*                            | $\pm 0.02$ | -0.71 (M)      |
| More than 20 years  | 166    | 0.26*                 | ±0.06      | 4,511  | 0.63*                            | ±0.01      | -0.89 (L)      |
| Appointment Type  |        |                       |            |        |                                  |            |                |
| Permanent   | 639    | 0.35*                 | ±0.03      | 14,987 | 0.62*                            | $\pm 0.01$ | -0.63 (M)      |
| Term  | 90     | 0.37*                 | $\pm 0.09$ | 1,531  | 0.69*                            | $\pm 0.02$ | -0.78 (M)      |
| Temporary   | 74     | 0.41*                 | $\pm 0.09$ | 781    | 0.60*                            | ±0.03      | -0.43 (S)      |

|   | sexual | Experience I orientation I |            | sext   | not experientational | ion        | Effect<br>size |
|---|--------|----------------------------|------------|--------|----------------------|------------|----------------|
|   | N      | Mean <sup>a</sup>          | МоЕ        | N      | Mean <sup>a</sup>    | МоЕ        | Hedges' g      |
| Work Schedule                                   |        |                            |            |        |                      |            |                |
| Seasonal  | 122    | 0.38*                      | $\pm 0.07$ | 1,690  | 0.61*                | $\pm 0.02$ | -0.54 (M)      |
| Non-Seasonal                                    | 581    | 0.36*                      | ±0.03      | 13,857 | 0.62*                | $\pm 0.01$ | -0.62 (M)      |
| Appointment Type and Work Schedule              |        |                            |            |        |                      |            |                |
| Permanent-Seasonal                              | 61     | 0.30*                      | $\pm 0.10$ | 1,019  | 0.63*                | ±0.03      | -0.76 (M)      |
| Permanent-Non-Seasonal                          | 567    | 0.36*                      | $\pm 0.03$ | 13,748 | 0.62*                | $\pm 0.01$ | -0.61 (M)      |
| Term  | 90     | 0.37*                      | $\pm 0.09$ | 1,531  | 0.69*                | $\pm 0.02$ | -0.78 (M)      |
| Temporary-Seasonal                              | 61     | 0.46*                      | $\pm 0.10$ | 670    | 0.59*                | $\pm 0.03$ | -0.31 (S)      |
| Temporary-Non-Seasonal                          | NR     | NR                         | NR         | 109    | 0.63                 | $\pm 0.09$ | NR             |
| Sex   |        |                            |            |        |                      |            |                |
| Men   | 377    | 0.38*                      | $\pm 0.04$ | 10,987 | 0.65*                | ±0.01      | -0.63 (M)      |
| Women   | 426    | 0.34*                      | ±0.04      | 6,436  | 0.59*                | ±0.01      | -0.58 (M)      |
| Gender Identity                                 |        |                            |            |        |                      |            |                |
| Male  | 377    | 0.38*                      | $\pm 0.04$ | 10,987 | 0.65*                | $\pm 0.01$ | -0.63 (M)      |
| Female  | 426    | 0.34*                      | $\pm 0.04$ | 6,436  | 0.59*                | ±0.01      | -0.58 (M)      |
| Transgender                                     | NR     | NR                         | NR         | 11     | 0.70                 | ±0.24      | NR             |
| Do not identify as female, male, or transgender | 9      | 0.30                       | ±0.25      | 44     | 0.57                 | ±0.13      | -0.61 (M)      |
| Sexual Orientation - Collapsed                  |        |                            |            |        |                      |            |                |
| Heterosexual                                    | 497    | 0.35*                      | $\pm 0.04$ | 15,966 | 0.64*                | $\pm 0.01$ | -0.68 (M)      |
| Sexual Minority                                 | 255    | 0.42*                      | $\pm 0.05$ | 588    | 0.62*                | $\pm 0.03$ | -0.49 (S)      |
| Sexual Orientation                              |        |                            |            |        |                      |            |                |
| Heterosexual or straight                        | 497    | 0.35*                      | $\pm 0.04$ | 15,966 | 0.64*                | $\pm 0.01$ | -0.68 (M)      |
| Lesbian   | 75     | 0.44*                      | ±0.09      | 104    | 0.63*                | $\pm 0.08$ | -0.48 (S)      |
| Gay   | 89     | 0.48*                      | $\pm 0.08$ | 155    | 0.69*                | $\pm 0.07$ | -0.48 (S)      |
| Bisexual  | 77     | 0.34*                      | ±0.09      | 208    | 0.59*                | ±0.06      | -0.58 (M)      |
| Other   | 14     | 0.35*                      | ±0.21      | 121    | 0.59*                | ±0.07      | -0.65 (M)      |
| I prefer not to say                             | 56     | 0.17*                      | ±0.09      | 747    | 0.47*                | ±0.03      | -0.69 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values are 0 = Yes/Do Not Know, 1 = No. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

## 4.5.3 Sexual Orientation Harassment and Organizational Politics

Table 4.56 presents organizational politics for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Organizational politics was measured with a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater pressure to conform to organizational norms. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.56 Sexual Orientation Harassment and Organizational Politics by Selected Characteristics

|   | sexua | Experience<br>al orientation |           | sexu   | ot experier<br>al orientati<br>arassment |           | Effect<br>size |
|---|-------|------------------------------|-----------|--------|--|-----------|----------------|
|   | N     | Mean <sup>a</sup>            | MoE       | N      | Meana                                    | МоЕ       | Hedges' g      |
| Overall   | 824   | 3.3*                         | $\pm 0.1$ | 17,390 | 2.8*                                     | $\pm 0.0$ | 0.65 (M)       |
| Pay Plan and Grade  |       |                              |           |        |  |           |                |
| Wage Grade (WG) 1-4   | 29    | 2.9                          | $\pm 0.2$ | 593    | 3.1                                      | $\pm 0.1$ | -0.20(S)       |
| Wage Grade (WG) 5-8   | 140   | 3.1*                         | $\pm 0.1$ | 2,623  | 2.9*                                     | $\pm 0.0$ | 0.33 (S)       |
| Wage Grade (WG) 9-16  | 44    | 3.3*                         | ±0.2      | 1,435  | 2.8*                                     | $\pm 0.0$ | 0.66 (M)       |
| Other Wage Grade (WG)   | 6     | 2.8                          | ±0.6      | 221    | 2.7                                      | $\pm 0.1$ | 0.09           |
| General Schedule (GS) 1-6   | 134   | 3.3*                         | $\pm 0.2$ | 1,944  | 2.9*                                     | $\pm 0.0$ | 0.52 (M)       |
| General Schedule (GS) 7-10  | 231   | 3.5*                         | $\pm 0.1$ | 3,782  | 2.9*                                     | $\pm 0.0$ | 0.70 (M)       |
| General Schedule (GS) 11-12   | 165   | 3.5*                         | $\pm 0.1$ | 4,163  | 2.6*                                     | $\pm 0.0$ | 1.03 (L)       |
| General Schedule (GS) 13-15   | 53    | 2.9*                         | ±0.3      | 1,707  | 2.5*                                     | $\pm 0.0$ | 0.45 (S)       |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR    | NR                           | NR        | 23     | 2.0                                      | ±0.3      | NR             |
| Other   | 18    | 3.3*                         | $\pm 0.4$ | 651    | 2.9*                                     | ±0.1      | 0.53 (M)       |
| Years of Service at Bureau or Office  |       |                              |           |        |  |           |                |
| Less than 1 year  | 44    | 3.2*                         | ±0.2      | 1,081  | 2.8*                                     | $\pm 0.0$ | 0.55 (M)       |
| 1 to 3 years  | 117   | 3.1*                         | ±0.2      | 2,401  | 2.7*                                     | $\pm 0.0$ | 0.45 (S)       |
| 4 to 5 years  | 129   | 3.3*                         | ±0.1      | 1,343  | 2.9*                                     | $\pm 0.0$ | 0.53 (M)       |
| 6 to 10 years   | 176   | 3.3*                         | $\pm 0.1$ | 3,606  | 2.9*                                     | $\pm 0.0$ | 0.47 (S)       |
| 11 to 14 years  | 85    | 3.2*                         | $\pm 0.2$ | 1,678  | 2.8*                                     | $\pm 0.0$ | 0.47 (S)       |
| 15 to 20 years  | 105   | 3.7*                         | $\pm 0.2$ | 2,692  | 2.8*                                     | $\pm 0.0$ | 1.03 (L)       |
| More than 20 years  | 168   | 3.4*                         | ±0.1      | 4,459  | 2.7*                                     | $\pm 0.0$ | 0.88 (L)       |
| Appointment Type  |       |                              |           |        |  |           |                |
| Permanent   | 644   | 3.4*                         | ±0.1      | 14,892 | 2.8*                                     | $\pm 0.0$ | 0.74 (M)       |
| Term  | 91    | 3.2*                         | $\pm 0.1$ | 1,545  | 2.8*                                     | $\pm 0.0$ | 0.43 (S)       |
| Temporary   | 75    | 3.1*                         | ±0.2      | 775    | 2.8*                                     | $\pm 0.1$ | 0.30 (S)       |
| Work Schedule   |       |                              |           |        |  |           |                |
| Seasonal  | 124   | 3.1*                         | ±0.1      | 1,706  | 2.9*                                     | $\pm 0.0$ | 0.26 (S)       |
| Non-Seasonal  | 585   | 3.4*                         | ±0.1      | 13,739 | 2.8*                                     | $\pm 0.0$ | 0.77(M)        |

|   | Experienced sexual orientation harassment |                   |           | Did not experience<br>sexual orientation<br>harassment |          |           | Effect<br>size |
|---|---|-------------------|-----------|--|----------|-----------|----------------|
|   | N   | Mean <sup>a</sup> | MoE       | N  | $Mean^a$ | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |   |                   |           |  |          |           |                |
| Permanent-Seasonal                              | 62  | 3.1*              | $\pm 0.2$ | 1,029  | 2.9*     | $\pm 0.1$ | 0.29 (S)       |
| Permanent-Non-Seasonal                          | 571                                       | 3.4*              | $\pm 0.1$ | 13,642   | 2.8*     | $\pm 0.0$ | 0.78 (M)       |
| Term  | 91  | 3.2*              | $\pm 0.1$ | 1,545  | 2.8*     | $\pm 0.0$ | 0.43 (S)       |
| Temporary-Seasonal                              | 62  | 3.0               | $\pm 0.2$ | 677  | 2.8      | $\pm 0.1$ | 0.25 (S)       |
| Temporary-Non-Seasonal                          | 14  | 3.2*              | $\pm 0.2$ | 97   | 2.7*     | $\pm 0.2$ | 0.60 (M)       |
| Sex   |   |                   |           |  |          |           |                |
| Men   | 378                                       | 3.4*              | $\pm 0.1$ | 10,952   | 2.8*     | $\pm 0.0$ | 0.70 (M)       |
| Women   | 431                                       | 3.3*              | ±0.1      | 6,384  | 2.8*     | ±0.0      | 0.60 (M)       |
| Gender Identity                                 |   |                   |           |  |          |           |                |
| Male  | 378                                       | 3.4*              | ±0.1      | 10,952   | 2.8*     | $\pm 0.0$ | 0.70 (M)       |
| Female  | 431                                       | 3.3*              | ±0.1      | 6,384  | 2.8*     | $\pm 0.0$ | 0.60 (M)       |
| Transgender                                     | 5   | 3.6*              | ±0.5      | 10   | 2.1*     | ±0.5      | 1.70 (L)       |
| Do not identify as female, male, or transgender | 9   | 3.4               | ±0.6      | 44   | 3.2      | ±0.3      | 0.19           |
| Sexual Orientation - Collapsed                  |   |                   |           |  |          |           |                |
| Heterosexual                                    | 500                                       | 3.4*              | ±0.1      | 15,889   | 2.8*     | $\pm 0.0$ | 0.76 (M)       |
| Sexual Minority                                 | 257                                       | 3.1*              | ±0.1      | 589  | 2.8*     | ±0.1      | 0.35 (S)       |
| Sexual Orientation                              |   |                   |           |  |          |           |                |
| Heterosexual or straight                        | 500                                       | 3.4*              | ±0.1      | 15,889   | 2.8*     | $\pm 0.0$ | 0.76 (M)       |
| Lesbian   | 76  | 3.0*              | ±0.2      | 104  | 2.5*     | ±0.1      | 0.63 (M)       |
| Gay   | 90  | 3.0               | ±0.2      | 157  | 3.0      | ±0.2      | 0.02           |
| Bisexual  | 77  | 3.3*              | ±0.2      | 208  | 2.7*     | ±0.1      | 0.65 (M)       |
| Other   | 14  | 3.2               | ±0.4      | 121  | 2.9      | ±0.1      | 0.38 (S)       |
| I prefer not to say                             | 58  | 3.5*              | ±0.3      | 723  | 3.0*     | ±0.1      | 0.63 (M)       |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.57 presents the scale distribution of organizational politics for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.57 Sexual Orientation Harassment and Organizational Politics Scale Distribution

|                                | sexua | Experience<br>l orientation l |           | Did not experience sexual orientation harassment |         |           |  |
|--------------------------------|-------|-------------------------------|-----------|--|---------|-----------|--|
|                                | N     | Percent                       | МоЕ       | N  | Percent | MoE       |  |
| Organizational Politics        |       |                               |           |  |         |           |  |
| (1) Strongly Disagree          | 9     | 1.1%                          | ±1.0      | 916  | 5.3%    | ±0.3      |  |
| (2) Disagree                   | 150   | 18.2%                         | $\pm 2.8$ | 6,311  | 36.3%   | $\pm 0.7$ |  |
| (3) Neither Agree nor Disagree | 322   | 39.1%                         | $\pm 3.4$ | 6,645  | 38.2%   | $\pm 0.7$ |  |
| (4) Agree                      | 242   | 29.4%                         | ±3.2      | 2,885  | 16.6%   | ±0.6      |  |
| (5) Strongly Agree             | 101   | 12.3%                         | ±2.4      | 633  | 3.6%    | ±0.3      |  |

## 4.5.4 Sexual Orientation Harassment and Organizational Trust

Table 4.58 presents organizational trust for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Organizational trust was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of trust. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.58 Sexual Orientation Harassment and Organizational Trust by Selected Characteristics

|   | sexua | Experience<br>al orientation |           | sexu   | ot experier<br>al orientati<br>arassment |           | Effect<br>size |
|---|-------|------------------------------|-----------|--------|--|-----------|----------------|
|   | N     | Mean <sup>a</sup>            | MoE       | N      | Meana                                    | МоЕ       | Hedges' g      |
| Overall   | 826   | 2.7*                         | ±0.1      | 17,525 | 3.3*                                     | ±0.0      | -0.70 (M)      |
| Pay Plan and Grade  |       |                              |           |        |  |           |                |
| Wage Grade (WG) 1-4   | 29    | 2.6*                         | ±0.2      | 599    | 3.1*                                     | $\pm 0.1$ | -0.46 (S)      |
| Wage Grade (WG) 5-8   | 140   | 2.9*                         | $\pm 0.1$ | 2,656  | 3.2*                                     | $\pm 0.0$ | -0.38 (S)      |
| Wage Grade (WG) 9-16  | 44    | 2.4*                         | ±0.2      | 1,444  | 3.1*                                     | $\pm 0.0$ | -0.81 (L)      |
| Other Wage Grade (WG)   | 6     | 3.1                          | $\pm 0.7$ | 228    | 3.3                                      | $\pm 0.1$ | -0.21 (S)      |
| General Schedule (GS) 1-6   | 136   | 2.8*                         | ±0.2      | 1,973  | 3.3*                                     | $\pm 0.0$ | -0.51 (M)      |
| General Schedule (GS) 7-10  | 231   | 2.5*                         | $\pm 0.1$ | 3,786  | 3.2*                                     | $\pm 0.0$ | -0.73 (M)      |
| General Schedule (GS) 11-12   | 165   | 2.6*                         | ±0.2      | 4,190  | 3.5*                                     | $\pm 0.0$ | -1.04 (L)      |
| General Schedule (GS) 13-15   | 53    | 3.2*                         | ±0.3      | 1,711  | 3.7*                                     | $\pm 0.0$ | -0.57 (M)      |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR    | NR                           | NR        | 23     | 4.2                                      | ±0.2      | NR             |
| Other   | 18    | 2.4*                         | $\pm 0.4$ | 670    | 3.3*                                     | $\pm 0.1$ | -1.09 (L)      |
| Years of Service at Bureau or Office  |       |                              |           |        |  |           |                |
| Less than 1 year  | 44    | 2.9*                         | ±0.2      | 1,100  | 3.5*                                     | $\pm 0.1$ | -0.73 (M)      |
| 1 to 3 years  | 117   | 3.1*                         | ±0.2      | 2,436  | 3.5*                                     | $\pm 0.0$ | -0.35 (S)      |
| 4 to 5 years  | 129   | 3.1                          | ±0.2      | 1,349  | 3.2                                      | $\pm 0.1$ | -0.18          |
| 6 to 10 years   | 178   | 2.6*                         | $\pm 0.1$ | 3,620  | 3.3*                                     | $\pm 0.0$ | -0.77(M)       |
| 11 to 14 years  | 85    | 2.6*                         | ±0.2      | 1,701  | 3.3*                                     | $\pm 0.0$ | -0.73 (M)      |
| 15 to 20 years  | 105   | 2.4*                         | ±0.2      | 2,691  | 3.3*                                     | $\pm 0.0$ | -0.98 (L)      |
| More than 20 years  | 168   | 2.4*                         | $\pm 0.1$ | 4,500  | 3.4*                                     | $\pm 0.0$ | -1.06 (L)      |
| Appointment Type  |       |                              |           |        |  |           |                |
| Permanent   | 647   | 2.6*                         | $\pm 0.1$ | 15,005 | 3.3*                                     | $\pm 0.0$ | -0.76 (M)      |
| Term  | 91    | 2.7*                         | ±0.2      | 1,554  | 3.4*                                     | $\pm 0.0$ | -0.75 (M)      |
| Temporary   | 75    | 3.1*                         | ±0.2      | 786    | 3.4*                                     | ±0.1      | -0.33 (S)      |
| Work Schedule   |       |                              |           |        |  |           |                |
| Seasonal  | 124   | 3.1                          | ±0.1      | 1,707  | 3.3                                      | $\pm 0.0$ | -0.12          |
| Non-Seasonal  | 587   | 2.6*                         | $\pm 0.1$ | 13,862 | 3.4*                                     | $\pm 0.0$ | -0.81 (L)      |

|   | sexua | Experience<br>al orientation |           | sexu   | ot experier<br>al orientati<br>arassment |           | Effect<br>size |
|---|-------|------------------------------|-----------|--------|--|-----------|----------------|
|   | N     | Mean <sup>a</sup>            | MoE       | N      | $Mean^a$                                 | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |       |                              |           |        |  |           |                |
| Permanent-Seasonal                              | 62    | 3.0                          | $\pm 0.2$ | 1,031  | 3.2                                      | $\pm 0.1$ | -0.18          |
| Permanent-Non-Seasonal                          | 574   | 2.6*                         | $\pm 0.1$ | 13,753 | 3.3*                                     | $\pm 0.0$ | -0.80(L)       |
| Term  | 91    | 2.7*                         | ±0.2      | 1,554  | 3.4*                                     | $\pm 0.0$ | -0.75 (M)      |
| Temporary-Seasonal                              | 62    | 3.3                          | ±0.2      | 675    | 3.4                                      | $\pm 0.1$ | -0.11          |
| Temporary-Non-Seasonal                          | 14    | 2.5*                         | $\pm 0.1$ | 109    | 3.8*                                     | $\pm 0.2$ | -1.65 (L)      |
| Sex   |       |                              |           |        |  |           |                |
| Men   | 380   | 2.6*                         | $\pm 0.1$ | 11,057 | 3.3*                                     | $\pm 0.0$ | -0.77 (M)      |
| Women   | 432   | 2.8*                         | $\pm 0.1$ | 6,413  | 3.3*                                     | $\pm 0.0$ | -0.64 (M)      |
| Gender Identity                                 |       |                              |           |        |  |           |                |
| Male  | 380   | 2.6*                         | $\pm 0.1$ | 11,057 | 3.3*                                     | $\pm 0.0$ | -0.77 (M)      |
| Female  | 432   | 2.8*                         | $\pm 0.1$ | 6,413  | 3.3*                                     | $\pm 0.0$ | -0.64 (M)      |
| Transgender                                     | 5     | 2.2*                         | $\pm 0.7$ | 11     | 4.1*                                     | ±0.5      | -2.02 (L)      |
| Do not identify as female, male, or transgender | 9     | 2.6                          | ±0.4      | 44     | 2.9                                      | ±0.3      | -0.32 (S)      |
| Sexual Orientation - Collapsed                  |       |                              |           |        |  |           |                |
| Heterosexual                                    | 505   | 2.6*                         | $\pm 0.1$ | 16,012 | 3.3*                                     | $\pm 0.0$ | -0.83 (L)      |
| Sexual Minority                                 | 255   | 3.0*                         | $\pm 0.1$ | 591    | 3.4*                                     | ±0.1      | -0.45 (S)      |
| Sexual Orientation                              |       |                              |           |        |  |           |                |
| Heterosexual or straight                        | 505   | 2.6*                         | ±0.1      | 16,012 | 3.3*                                     | $\pm 0.0$ | -0.83 (L)      |
| Lesbian   | 76    | 3.1*                         | ±0.2      | 105    | 3.6*                                     | ±0.2      | -0.48 (S)      |
| Gay   | 90    | 3.2                          | ±0.2      | 158    | 3.4                                      | ±0.2      | -0.14          |
| Bisexual  | 77    | 2.7*                         | ±0.2      | 208    | 3.5*                                     | ±0.1      | -0.72 (M)      |
| Other   | 12    | 2.5*                         | ±0.4      | 121    | 3.4*                                     | ±0.1      | -1.10 (L)      |
| I prefer not to say                             | 58    | 2.3*                         | ±0.2      | 739    | 3.3*                                     | ±0.1      | -1.07 (L)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.59 presents the scale distribution of organizational trust for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.59 Sexual Orientation Harassment and Organizational Trust Scale Distribution

|                                | sexua | Experience<br>l orientation l |      | Did not experience sexual orientation harassment |         |           |  |
|--------------------------------|-------|-------------------------------|------|--|---------|-----------|--|
|                                | N     | Percent                       | МоЕ  | N  | Percent | MoE       |  |
| Organizational Trust           |       |                               |      |  |         |           |  |
| (1) Strongly Disagree          | 89    | 10.8%                         | ±2.3 | 580  | 3.3%    | ±0.3      |  |
| (2) Disagree                   | 271   | 32.9%                         | ±3.3 | 2,465  | 14.1%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 260   | 31.4%                         | ±3.3 | 5,437  | 31.0%   | $\pm 0.7$ |  |
| (4) Agree                      | 170   | 20.5%                         | ±2.9 | 7,271  | 41.5%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | 36    | 4.4%                          | ±1.6 | 1,773  | 10.1%   | ±0.5      |  |

# 4.5.5 Sexual Orientation Harassment and Supervisor Support

Table 4.60 presents supervisor support for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Supervisory support was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of support. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.60 Sexual Orientation Harassment and Supervisor Support by Selected Characteristics

|   | Experienced sexual orientation harassment |                   |           | sexu   | ot experie<br>al orientati<br>arassment |           | Effect<br>size |
|---|---|-------------------|-----------|--------|---|-----------|----------------|
|   | N   | Mean <sup>a</sup> | МоЕ       | N      | Meana                                   | МоЕ       | Hedges' g      |
| Overall   | 796                                       | 3.1*              | ±0.1      | 17,108 | 3.8*                                    | ±0.0      | -0.63 (M)      |
| Pay Plan and Grade  |   |                   |           |        |   |           |                |
| Wage Grade (WG) 1-4   | 29  | 2.1*              | ±0.5      | 598    | 3.5*                                    | $\pm 0.1$ | -1.11 (L)      |
| Wage Grade (WG) 5-8   | 140                                       | 3.0*              | ±0.2      | 2,545  | 3.6*                                    | $\pm 0.0$ | -0.63 (M)      |
| Wage Grade (WG) 9-16  | 44  | 2.8*              | $\pm 0.4$ | 1,428  | 3.5*                                    | $\pm 0.1$ | -0.68 (M)      |
| Other Wage Grade (WG)   | 6   | 3.3               | ±0.6      | 211    | 3.3                                     | $\pm 0.2$ | 0.00           |
| General Schedule (GS) 1-6   | 118                                       | 3.5*              | ±0.2      | 1,904  | 3.8*                                    | $\pm 0.0$ | -0.30 (S)      |
| General Schedule (GS) 7-10  | 224                                       | 3.0*              | ±0.2      | 3,692  | 3.7*                                    | $\pm 0.0$ | -0.63 (M)      |
| General Schedule (GS) 11-12   | 161                                       | 3.0*              | ±0.2      | 4,123  | 3.9*                                    | $\pm 0.0$ | -0.83 (L)      |
| General Schedule (GS) 13-15   | 52  | 3.6*              | ±0.3      | 1,681  | 4.0*                                    | $\pm 0.0$ | -0.48 (S)      |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR  | NR                | NR        | 23     | 4.4                                     | ±0.3      | NR             |
| Other   | 17  | 3.6               | $\pm 0.7$ | 651    | 3.8                                     | $\pm 0.1$ | -0.26 (S)      |
| Years of Service at Bureau or Office  |   |                   |           |        |   |           |                |
| Less than 1 year  | 44  | 2.9*              | ±0.3      | 1,045  | 4.0*                                    | $\pm 0.1$ | -1.13 (L)      |
| 1 to 3 years  | 118                                       | 3.8               | ±0.2      | 2,378  | 3.9                                     | $\pm 0.0$ | -0.06          |
| 4 to 5 years  | 124                                       | 3.5*              | ±0.2      | 1,334  | 3.8*                                    | $\pm 0.1$ | -0.27 (S)      |
| 6 to 10 years   | 178                                       | 3.0*              | ±0.2      | 3,535  | 3.7*                                    | $\pm 0.0$ | -0.65 (M)      |
| 11 to 14 years  | 83  | 2.7*              | ±0.3      | 1,660  | 3.7*                                    | $\pm 0.1$ | -0.90(L)       |
| 15 to 20 years  | 99  | 2.6*              | ±0.3      | 2,660  | 3.7*                                    | $\pm 0.0$ | -1.00 (L)      |
| More than 20 years  | 149                                       | 2.8*              | ±0.2      | 4,367  | 3.8*                                    | $\pm 0.0$ | -0.85 (L)      |
| Appointment Type  |   |                   |           |        |   |           |                |
| Permanent   | 617                                       | 3.1*              | ±0.1      | 14,683 | 3.8*                                    | $\pm 0.0$ | -0.63 (M)      |
| Term  | 91  | 2.9*              | ±0.3      | 1,497  | 3.8*                                    | $\pm 0.1$ | -0.86 (L)      |
| Temporary   | 74  | 3.5*              | ±0.2      | 781    | 3.9*                                    | $\pm 0.1$ | -0.48 (S)      |
| Work Schedule   |   |                   |           |        |   |           |                |
| Seasonal  | 121                                       | 3.6*              | ±0.2      | 1,696  | 3.8*                                    | $\pm 0.0$ | -0.20 (S)      |
| Non-Seasonal  | 560                                       | 3.0*              | $\pm 0.1$ | 13,546 | 3.8*                                    | $\pm 0.0$ | -0.66 (M)      |

|   | sexua | Experience<br>al orientation |           | sexu   | ot experier<br>al orientati<br>arassment |           | Effect<br>size |
|---|-------|------------------------------|-----------|--------|--|-----------|----------------|
|   | N     | Mean <sup>a</sup>            | MoE       | N      | $Mean^a$                                 | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |       |                              |           |        |  |           |                |
| Permanent-Seasonal                              | 61    | 3.6                          | ±0.3      | 1,023  | 3.8                                      | $\pm 0.1$ | -0.16          |
| Permanent-Non-Seasonal                          | 546   | 3.0*                         | $\pm 0.1$ | 13,439 | 3.8*                                     | $\pm 0.0$ | -0.65 (M)      |
| Term  | 91    | 2.9*                         | ±0.3      | 1,497  | 3.8*                                     | $\pm 0.1$ | -0.86(L)       |
| Temporary-Seasonal                              | 61    | 3.6*                         | $\pm 0.2$ | 672    | 3.9*                                     | $\pm 0.1$ | -0.26 (S)      |
| Temporary-Non-Seasonal                          | 14    | 2.8*                         | ±0.3      | 108    | 4.2*                                     | $\pm 0.2$ | -1.72 (L)      |
| Sex   |       |                              |           |        |  |           |                |
| Men   | 379   | 3.0*                         | $\pm 0.1$ | 10,729 | 3.7*                                     | $\pm 0.0$ | -0.70 (M)      |
| Women   | 404   | 3.2*                         | ±0.1      | 6,324  | 3.8*                                     | $\pm 0.0$ | -0.57 (M)      |
| Gender Identity                                 |       |                              |           |        |  |           |                |
| Male  | 379   | 3.0*                         | $\pm 0.1$ | 10,729 | 3.7*                                     | $\pm 0.0$ | -0.70 (M)      |
| Female  | 404   | 3.2*                         | $\pm 0.1$ | 6,324  | 3.8*                                     | $\pm 0.0$ | -0.57 (M)      |
| Transgender                                     | NR    | NR                           | NR        | 11     | 4.5                                      | $\pm 0.3$ | NR             |
| Do not identify as female, male, or transgender | 9     | 3.3                          | ±0.7      | 44     | 3.6                                      | ±0.3      | -0.27 (S)      |
| Sexual Orientation - Collapsed                  |       |                              |           |        |  |           |                |
| Heterosexual                                    | 485   | 3.0*                         | $\pm 0.1$ | 15,654 | 3.8*                                     | $\pm 0.0$ | -0.75 (M)      |
| Sexual Minority                                 | 251   | 3.5*                         | ±0.1      | 567    | 3.8*                                     | ±0.1      | -0.28 (S)      |
| Sexual Orientation                              |       |                              |           |        |  |           |                |
| Heterosexual or straight                        | 485   | 3.0*                         | ±0.1      | 15,654 | 3.8*                                     | $\pm 0.0$ | -0.75 (M)      |
| Lesbian   | 74    | 3.4*                         | ±0.3      | 103    | 4.0*                                     | ±0.2      | -0.65 (M)      |
| Gay   | 90    | 3.8                          | ±0.2      | 156    | 3.5                                      | ±0.2      | 0.21 (S)       |
| Bisexual  | 75    | 3.3*                         | ±0.3      | 203    | 3.8*                                     | ±0.2      | -0.37 (S)      |
| Other   | 13    | 2.7*                         | ±0.9      | 105    | 4.0*                                     | ±0.2      | -1.30 (L)      |
| I prefer not to say                             | 54    | 2.4*                         | ±0.3      | 705    | 3.6*                                     | ±0.1      | -1.12 (L)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.61 presents the scale distribution of supervisor support for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.61 Sexual Orientation Harassment and Supervisor Support Scale Distribution

|                                | Experienced sexual orientation harassment |         |      | Did not experience sexual orientation harassmen |         |           |
|--------------------------------|---|---------|------|---|---------|-----------|
|                                | N   | Percent | МоЕ  | N   | Percent | MoE       |
| Supervisor Support             |   |         |      |   |         |           |
| (1) Strongly Disagree          | 114                                       | 14.3%   | ±2.6 | 759   | 4.4%    | ±0.3      |
| (2) Disagree                   | 167                                       | 20.9%   | ±3.0 | 1,403   | 8.2%    | $\pm 0.4$ |
| (3) Neither Agree nor Disagree | 174                                       | 21.9%   | ±3.0 | 3,024   | 17.7%   | ±0.6      |
| (4) Agree                      | 170                                       | 21.4%   | ±3.0 | 6,560   | 38.3%   | $\pm 0.7$ |
| (5) Strongly Agree             | 171                                       | 21.5%   | ±3.0 | 5,361   | 31.3%   | $\pm 0.7$ |

## 4.5.6 Sexual Orientation Harassment and Organizational Inclusion

Table 4.62 presents organizational inclusion for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Organizational inclusion was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of inclusion. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.62 Sexual Orientation Harassment and Organizational Inclusion by Selected Characteristics

|   | sexua | Experience<br>al orientation |           | sexu   | ot experier<br>al orientation |           | Effect<br>size |
|---|-------|------------------------------|-----------|--------|-------------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>            | MoE       | N      | Meana                         | МоЕ       | Hedges' g      |
| Overall   | 826   | 3.0*                         | ±0.1      | 17,620 | 3.7*                          | $\pm 0.0$ | -0.73 (M)      |
| Pay Plan and Grade  |       |                              |           |        |                               |           |                |
| Wage Grade (WG) 1-4   | 29    | 3.0*                         | ±0.3      | 611    | 3.4*                          | $\pm 0.1$ | -0.44 (S)      |
| Wage Grade (WG) 5-8   | 140   | 2.7*                         | ±0.2      | 2,680  | 3.6*                          | $\pm 0.0$ | -0.82 (L)      |
| Wage Grade (WG) 9-16  | 44    | 2.7*                         | ±0.2      | 1,440  | 3.6*                          | $\pm 0.0$ | -0.99 (L)      |
| Other Wage Grade (WG)   | 6     | 2.8*                         | $\pm 1.0$ | 228    | 3.7*                          | $\pm 0.1$ | -0.83 (L)      |
| General Schedule (GS) 1-6   | 135   | 3.3*                         | ±0.2      | 1,992  | 3.7*                          | $\pm 0.0$ | -0.43 (S)      |
| General Schedule (GS) 7-10  | 233   | 2.9*                         | $\pm 0.1$ | 3,790  | 3.6*                          | $\pm 0.0$ | -0.74 (M)      |
| General Schedule (GS) 11-12   | 164   | 2.9*                         | ±0.2      | 4,216  | 3.7*                          | $\pm 0.0$ | -0.84 (L)      |
| General Schedule (GS) 13-15   | 53    | 3.3*                         | ±0.3      | 1,715  | 3.9*                          | $\pm 0.0$ | -0.62 (M)      |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR    | NR                           | NR        | 23     | 4.4                           | ±0.2      | NR             |
| Other   | 18    | 2.8*                         | ±0.6      | 672    | 3.7*                          | $\pm 0.1$ | -0.96 (L)      |
| Years of Service at Bureau or Office  |       |                              |           |        |                               |           |                |
| Less than 1 year  | 44    | 2.8*                         | ±0.3      | 1,102  | 3.7*                          | $\pm 0.1$ | -0.87 (L)      |
| 1 to 3 years  | 119   | 3.5*                         | ±0.2      | 2,458  | 3.8*                          | $\pm 0.0$ | -0.22 (S)      |
| 4 to 5 years  | 129   | 3.4*                         | ±0.1      | 1,354  | 3.7*                          | $\pm 0.0$ | -0.38 (S)      |
| 6 to 10 years   | 178   | 2.9*                         | ±0.1      | 3,631  | 3.6*                          | $\pm 0.0$ | -0.79 (M)      |
| 11 to 14 years  | 83    | 2.5*                         | ±0.3      | 1,705  | 3.6*                          | $\pm 0.0$ | -1.20 (L)      |
| 15 to 20 years  | 105   | 2.7*                         | ±0.2      | 2,706  | 3.6*                          | $\pm 0.0$ | -0.95 (L)      |
| More than 20 years  | 168   | 2.7*                         | ±0.2      | 4,535  | 3.6*                          | $\pm 0.0$ | -0.95 (L)      |
| Appointment Type  |       |                              |           |        |                               |           |                |
| Permanent   | 647   | 2.9*                         | ±0.1      | 15,088 | 3.6*                          | $\pm 0.0$ | -0.79 (M)      |
| Term  | 91    | 3.3*                         | ±0.2      | 1,562  | 3.7*                          | $\pm 0.0$ | -0.46 (S)      |
| Temporary   | 74    | 3.3*                         | ±0.2      | 789    | 3.8*                          | $\pm 0.1$ | -0.57 (M)      |
| Work Schedule   |       |                              |           |        |                               |           |                |
| Seasonal  | 123   | 3.5*                         | ±0.2      | 1,710  | 3.7*                          | $\pm 0.0$ | -0.20 (S)      |
| Non-Seasonal  | 588   | 2.8*                         | $\pm 0.1$ | 13,945 | 3.7*                          | $\pm 0.0$ | -0.86 (L)      |

|   | Experienced sexual orientation harassment |                   |           | Did not experience<br>sexual orientation<br>harassment |          |           | Effect<br>size |
|---|---|-------------------|-----------|--|----------|-----------|----------------|
|   | N   | Mean <sup>a</sup> | MoE       | N  | $Mean^a$ | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |   |                   |           |  |          |           |                |
| Permanent-Seasonal                              | 62  | 3.4               | $\pm 0.2$ | 1,031  | 3.6      | $\pm 0.1$ | -0.20(S)       |
| Permanent-Non-Seasonal                          | 574                                       | 2.8*              | $\pm 0.1$ | 13,836   | 3.6*     | $\pm 0.0$ | -0.84 (L)      |
| Term  | 91  | 3.3*              | ±0.2      | 1,562  | 3.7*     | $\pm 0.0$ | -0.46(S)       |
| Temporary-Seasonal                              | 61  | 3.6               | $\pm 0.2$ | 679  | 3.8      | $\pm 0.1$ | -0.25 (S)      |
| Temporary-Non-Seasonal                          | 14  | 2.2*              | $\pm 0.4$ | 109  | 4.1*     | $\pm 0.2$ | -2.22 (L)      |
| Sex   |   |                   |           |  |          |           |                |
| Men   | 380                                       | 2.9*              | $\pm 0.1$ | 11,084   | 3.7*     | $\pm 0.0$ | -0.89 (L)      |
| Women   | 432                                       | 3.0*              | ±0.1      | 6,481  | 3.6*     | $\pm 0.0$ | -0.55 (M)      |
| Gender Identity                                 |   |                   |           |  |          |           |                |
| Male  | 380                                       | 2.9*              | $\pm 0.1$ | 11,084   | 3.7*     | $\pm 0.0$ | -0.89 (L)      |
| Female  | 432                                       | 3.0*              | $\pm 0.1$ | 6,481  | 3.6*     | $\pm 0.0$ | -0.55 (M)      |
| Transgender                                     | 5   | 2.7*              | ±1.2      | 11   | 4.2*     | ±0.3      | -1.67 (L)      |
| Do not identify as female, male, or transgender | 9   | 3.2               | ±0.7      | 44   | 3.4      | ±0.3      | -0.19          |
| Sexual Orientation - Collapsed                  |   |                   |           |  |          |           |                |
| Heterosexual                                    | 503                                       | 2.8*              | $\pm 0.1$ | 16,084   | 3.7*     | $\pm 0.0$ | -0.85 (L)      |
| Sexual Minority                                 | 257                                       | 3.2*              | ±0.1      | 591  | 3.8*     | ±0.1      | -0.61 (M)      |
| Sexual Orientation                              |   |                   |           |  |          |           |                |
| Heterosexual or straight                        | 503                                       | 2.8*              | ±0.1      | 16,084   | 3.7*     | $\pm 0.0$ | -0.85 (L)      |
| Lesbian   | 76  | 3.2*              | ±0.2      | 104  | 3.8*     | ±0.2      | -0.61 (M)      |
| Gay   | 90  | 3.5*              | ±0.2      | 159  | 3.8*     | ±0.1      | -0.37 (S)      |
| Bisexual  | 77  | 2.9*              | ±0.3      | 208  | 3.7*     | ±0.1      | -0.76 (M)      |
| Other   | 14  | 3.0*              | ±0.8      | 121  | 4.0*     | ±0.1      | -1.07 (L)      |
| I prefer not to say                             | 58  | 2.8*              | ±0.3      | 752  | 3.5*     | ±0.1      | -0.71 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.63 presents the scale distribution of organizational inclusion for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.63 Sexual Orientation Harassment and Organizational Inclusion Scale Distribution

|                                | sexua | Experience<br>l orientation l |           | Did not experience sexual orientation harassment |         |           |  |
|--------------------------------|-------|-------------------------------|-----------|--|---------|-----------|--|
|                                | N     | Percent                       | МоЕ       | N  | Percent | MoE       |  |
| Organizational Inclusion       |       |                               |           |  |         | _         |  |
| (1) Strongly Disagree          | 106   | 12.8%                         | ±2.5      | 608  | 3.5%    | ±0.3      |  |
| (2) Disagree                   | 171   | 20.7%                         | ±2.9      | 1,786  | 10.1%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 250   | 30.3%                         | $\pm 3.2$ | 3,782  | 21.5%   | ±0.6      |  |
| (4) Agree                      | 250   | 30.2%                         | ±3.2      | 8,390  | 47.6%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | 50    | 6.0%                          | $\pm 1.8$ | 3,055  | 17.3%   | ±0.6      |  |

### 4.5.7 Sexual Orientation Harassment and Gender Context

Table 4.64 presents gender context for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Gender context was measured with three questions about the mix of men and women in the workplace. Scale values include *mostly women*, a relatively even mix of men and women, and mostly men. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.64 Sexual Orientation Harassment and Gender Context by Selected Characteristics

|   | Experienced sexual orientation harassment |                   |           | Did r<br>sexu<br>h | Effect<br>size |           |           |
|---|---|-------------------|-----------|--------------------|----------------|-----------|-----------|
|   | N   | Mean <sup>a</sup> | MoE       | N                  | Meana          | МоЕ       | Hedges' g |
| Overall   | 823                                       | 2.3               | ±0.0      | 17,491             | 2.3            | ±0.0      | -0.04     |
| Pay Plan and Grade  |   |                   |           |                    |                |           |           |
| Wage Grade (WG) 1-4   | 29  | 2.3               | ±0.2      | 585                | 2.4            | $\pm 0.0$ | -0.08     |
| Wage Grade (WG) 5-8   | 140                                       | 2.6               | $\pm 0.1$ | 2,655              | 2.6            | $\pm 0.0$ | 0.01      |
| Wage Grade (WG) 9-16  | 44  | 2.9*              | $\pm 0.1$ | 1,428              | 2.7*           | $\pm 0.0$ | 0.37 (S)  |
| Other Wage Grade (WG)   | 6   | 2.9               | $\pm 0.1$ | 228                | 2.7            | $\pm 0.0$ | 0.57 (M)  |
| General Schedule (GS) 1-6   | 134                                       | 2.0               | ±0.1      | 1,983              | 2.1            | $\pm 0.0$ | -0.12     |
| General Schedule (GS) 7-10  | 233                                       | 2.2               | ±0.1      | 3,791              | 2.2            | $\pm 0.0$ | 0.02      |
| General Schedule (GS) 11-12   | 162                                       | 2.1               | ±0.1      | 4,210              | 2.2            | $\pm 0.0$ | -0.02     |
| General Schedule (GS) 13-15   | 53  | 2.1               | ±0.1      | 1,712              | 2.1            | $\pm 0.0$ | -0.05     |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR  | NR                | NR        | 23                 | 2.0            | ±0.1      | NR        |
| Other   | 18  | 2.8               | ±0.2      | 650                | 2.7            | $\pm 0.0$ | 0.32 (S)  |
| Years of Service at Bureau or Office  |   |                   |           |                    |                |           |           |
| Less than 1 year  | 44  | 2.4               | ±0.2      | 1,100              | 2.3            | $\pm 0.0$ | 0.14      |
| 1 to 3 years  | 116                                       | 2.1*              | ±0.1      | 2,398              | 2.3*           | $\pm 0.0$ | -0.43 (S) |
| 4 to 5 years  | 129                                       | 2.3               | ±0.1      | 1,353              | 2.3            | ±0.0      | 0.03      |
| 6 to 10 years   | 178                                       | 2.3               | $\pm 0.1$ | 3,615              | 2.3            | $\pm 0.0$ | 0.05      |
| 11 to 14 years  | 84  | 2.6*              | $\pm 0.1$ | 1,702              | 2.3*           | $\pm 0.0$ | 0.54 (M)  |
| 15 to 20 years  | 105                                       | 2.1*              | $\pm 0.1$ | 2,697              | 2.3*           | $\pm 0.0$ | -0.34 (S) |
| More than 20 years  | 168                                       | 2.3               | $\pm 0.1$ | 4,509              | 2.3            | $\pm 0.0$ | -0.05     |
| Appointment Type  |   |                   |           |                    |                |           |           |
| Permanent   | 647                                       | 2.3               | $\pm 0.0$ | 14,996             | 2.3            | $\pm 0.0$ | -0.02     |
| Term  | 90  | 2.1*              | $\pm 0.1$ | 1,528              | 2.3*           | $\pm 0.0$ | -0.37 (S) |
| Temporary   | 73  | 2.4               | $\pm 0.1$ | 787                | 2.2            | $\pm 0.0$ | 0.24 (S)  |
| Work Schedule   |   |                   |           |                    |                |           |           |
| Seasonal  | 121                                       | 2.3               | ±0.1      | 1,710              | 2.3            | $\pm 0.0$ | 0.10      |
| Non-Seasonal  | 589                                       | 2.3               | $\pm 0.0$ | 13,857             | 2.3            | $\pm 0.0$ | -0.01     |

|   | Experienced sexual orientation harassment |                   |           | Did not experience<br>sexual orientation<br>harassment |                   |           | Effect<br>size |
|---|---|-------------------|-----------|--|-------------------|-----------|----------------|
|   | N   | Mean <sup>a</sup> | MoE       | N  | Mean <sup>a</sup> | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |   |                   |           |  |                   |           |                |
| Permanent-Seasonal                              | 61  | 2.3               | $\pm 0.1$ | 1,032  | 2.3               | $\pm 0.0$ | 0.06           |
| Permanent-Non-Seasonal                          | 575                                       | 2.3               | $\pm 0.0$ | 13,750   | 2.3               | $\pm 0.0$ | -0.02          |
| Term  | 90  | 2.1*              | $\pm 0.1$ | 1,528  | 2.3*              | $\pm 0.0$ | -0.37 (S)      |
| Temporary-Seasonal                              | 60  | 2.3               | $\pm 0.1$ | 678  | 2.2               | $\pm 0.0$ | 0.17           |
| Temporary-Non-Seasonal                          | 14  | 2.5*              | ±0.2      | 107  | 2.2*              | ±0.1      | 0.69 (M)       |
| Sex   |   |                   |           |  |                   |           |                |
| Men   | 379                                       | 2.3*              | ±0.1      | 11,005   | 2.4*              | $\pm 0.0$ | -0.19          |
| Women   | 430                                       | 2.2*              | ±0.0      | 6,436  | 2.1*              | $\pm 0.0$ | 0.26 (S)       |
| Gender Identity                                 |   |                   |           |  |                   |           |                |
| Male  | 379                                       | 2.3*              | ±0.1      | 11,005   | 2.4*              | $\pm 0.0$ | -0.19          |
| Female  | 430                                       | 2.2*              | $\pm 0.0$ | 6,436  | 2.1*              | $\pm 0.0$ | 0.26 (S)       |
| Transgender                                     | 5   | 2.9*              | ±0.3      | 11   | 1.9*              | ±0.4      | 1.67 (L)       |
| Do not identify as female, male, or transgender | 9   | 2.2               | ±0.2      | 40   | 2.1               | ±0.2      | 0.27 (S)       |
| Sexual Orientation - Collapsed                  |   |                   |           |  |                   |           |                |
| Heterosexual                                    | 500                                       | 2.3*              | $\pm 0.0$ | 16,006   | 2.3*              | $\pm 0.0$ | -0.11          |
| Sexual Minority                                 | 257                                       | 2.3*              | ±0.1      | 589  | 2.1*              | $\pm 0.0$ | 0.41 (S)       |
| Sexual Orientation                              |   |                   |           |  |                   |           |                |
| Heterosexual or straight                        | 500                                       | 2.3*              | $\pm 0.0$ | 16,006   | 2.3*              | $\pm 0.0$ | -0.11          |
| Lesbian   | 76  | 2.3*              | ±0.1      | 105  | 2.1*              | ±0.1      | 0.42 (S)       |
| Gay   | 90  | 2.3*              | ±0.1      | 159  | 2.0*              | ±0.1      | 0.65 (M)       |
| Bisexual  | 77  | 2.3*              | ±0.1      | 207  | 2.1*              | ±0.1      | 0.34 (S)       |
| Other   | 14  | 2.3               | ±0.4      | 119  | 2.2               | ±0.1      | 0.16           |
| I prefer not to say                             | 58  | 2.4               | ±0.1      | 711  | 2.3               | $\pm 0.0$ | 0.24 (S)       |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Mostly women, 2 = A relatively even mix of men and women, and 3 = Mostly men.

<sup>\*</sup> Indicates a statistically significant difference between those who experienced harassment and those who did not.

## 4.5.8 Sexual Orientation Harassment and Bystander Harassment

Table 4.65 presents experiences of bystander sexual orientation harassment for those who indicated they had or had not personally experienced sexual orientation harassment within the past 12 months. Sexual orientation bystander harassment (i.e., a situation in which an employee witnessed but may not have been a direct target of the harassing behavior) was measured on a 6-point response scale ranging from *never* to *one or more times a day*. The results indicate the percentage of employees who witnessed sexual orientation harassment against another employee. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.65 Sexual Orientation Harassment and Bystander Harassment

|   | Experienced sexual orientation harassment |                      |            | sex | not experier<br>ual orientation<br>harassment |           | Effect<br>size |
|---|---|----------------------|------------|-----|---|-----------|----------------|
|   | N   | Percent <sup>a</sup> | MoE        | N   | Percent <sup>a</sup>                          | MoE       | Cohen's h      |
| Overall   | 317                                       | 39.1%*               | ±3.4       | 860 | 5.0%*   | ±0.3      | 0.90 (L)       |
| Pay Plan and Grade  |   |                      |            |     |   |           |                |
| Wage Grade (WG) 1-4   | NR  | NR                   | NR         | 16  | 2.7%  | $\pm 1.7$ | NR             |
| Wage Grade (WG) 5-8   | 63  | 45.8%*               | $\pm 8.4$  | 177 | 6.8%*   | $\pm 1.0$ | 0.96 (L)       |
| Wage Grade (WG) 9-16  | 11  | 27.3%*               | $\pm 16.0$ | 84  | 5.9%*   | $\pm 1.4$ | 0.61 (M)       |
| Other Wage Grade (WG)   | NR  | NR                   | NR         | 15  | 6.8%  | $\pm 4.1$ | NR             |
| General Schedule (GS) 1-6   | 43  | 32.0%*               | $\pm 8.4$  | 92  | 4.7%*   | ±1.0      | 0.77 (M)       |
| General Schedule (GS) 7-10  | 89  | 39.1%*               | ±6.5       | 198 | 5.3%*   | $\pm 0.8$ | 0.89 (L)       |
| General Schedule (GS) 11-12   | 80  | 49.8%*               | ±7.8       | 167 | 4.0%*   | ±0.6      | 1.17 (L)       |
| General Schedule (GS) 13-15   | 16  | 30.8%*               | ±14.1      | 77  | 4.5%*   | ±1.1      | 0.75 (M)       |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR  | NR                   | NR         | 0   | 0.0%  | NA        | NR             |
| Other   | NR  | NR                   | NR         | 25  | 3.8%  | ±1.7      | NR             |
| Years of Service at Bureau or Office  |   |                      |            |     |   |           |                |
| Less than 1 year  | 19  | 43.0%*               | ±15.3      | 42  | 3.9%*   | ±1.3      | 1.03 (L)       |
| 1 to 3 years  | 38  | 32.5%*               | ±9.1       | 116 | 4.8%*   | ±0.9      | 0.77 (M)       |
| 4 to 5 years  | 36  | 28.0%*               | ±8.5       | 91  | 6.8%*   | ±1.5      | 0.59 (M)       |
| 6 to 10 years   | 60  | 35.1%*               | ±7.5       | 248 | 6.9%*   | ±0.9      | 0.74 (M)       |
| 11 to 14 years  | 50  | 60.9%*               | ±11.1      | 78  | 4.7%*   | ±1.1      | 1.35 (L)       |
| 15 to 20 years  | 51  | 49.0%*               | ±9.7       | 96  | 3.6%*   | $\pm 0.8$ | 1.17 (L)       |
| More than 20 years  | 62  | 38.5%*               | ±7.8       | 184 | 4.1%*   | ±0.6      | 0.93 (L)       |
| Appointment Type  |   |                      |            |     |   |           |                |
| Permanent   | 245                                       | 38.9%*               | ±3.9       | 723 | 4.8%*   | ±0.4      | 0.90 (L)       |
| Term  | 39  | 42.9%*               | ±10.6      | 51  | 3.3%*   | ±1.0      | 1.06 (L)       |
| Temporary   | 33  | 43.4%*               | ±11.6      | 66  | 8.8%*   | ±2.3      | 0.83 (L)       |
|   |   |                      |            |     |   |           |                |

|   | Experienced sexual orientation harassment |          |            | sex | not experier<br>ual orientation<br>harassment |           | Effect size |
|---|---|----------|------------|-----|---|-----------|-------------|
|   | N   | Percenta | MoE        | N   | Percent <sup>a</sup>                          | МоЕ       | Cohen's h   |
| Work Schedule                                   |   |          |            |     |   |           |             |
| Seasonal  | 30  | 25.0%*   | $\pm 8.7$  | 143 | 8.6%*   | ±1.5      | 0.45 (S)    |
| Non-Seasonal                                    | 242                                       | 42.2%*   | ±4.1       | 638 | 4.6%*   | $\pm 0.4$ | 0.98 (L)    |
| Appointment Type and Work Schedule              |   |          |            |     |   |           |             |
| Permanent-Seasonal                              | 11  | 18.9%*   | ±12.5      | 78  | 7.7%*   | $\pm 1.8$ | 0.34 (S)    |
| Permanent-Non-Seasonal                          | 229                                       | 40.7%*   | ±4.1       | 637 | 4.7%*   | $\pm 0.4$ | 0.95 (L)    |
| Term  | 39  | 42.9%*   | ±10.6      | 51  | 3.3%*   | $\pm 1.0$ | 1.06 (L)    |
| Temporary-Seasonal                              | 19  | 30.7%*   | ±12.9      | 65  | 10.1%*  | $\pm 2.6$ | 0.53 (M)    |
| Temporary-Non-Seasonal                          | NR  | NR       | NR         | NR  | NR  | NR        | NR          |
| Sex   |   |          |            |     |   |           |             |
| Men   | 152                                       | 40.9%*   | ±5.1       | 548 | 5.0%*   | ±0.4      | 0.94 (L)    |
| Women   | 158                                       | 37.2%*   | ±4.7       | 310 | 4.9%*   | ±0.6      | 0.87 (L)    |
| Gender Identity                                 |   |          |            |     |   |           |             |
| Male  | 152                                       | 40.9%*   | ±5.1       | 548 | 5.0%*   | $\pm 0.4$ | 0.94 (L)    |
| Female  | 158                                       | 37.2%*   | ±4.7       | 310 | 4.9%*   | ±0.6      | 0.87 (L)    |
| Transgender                                     | NR  | NR       | NR         | NR  | NR  | NR        | NR          |
| Do not identify as female, male, or transgender | NR  | NR       | NR         | NR  | NR  | NR        | NR          |
| Sexual Orientation - Collapsed                  |   |          |            |     |   |           |             |
| Heterosexual                                    | 179                                       | 36.4%*   | $\pm 4.4$  | 790 | 5.0%*   | ±0.3      | 0.85 (L)    |
| Sexual Minority                                 | 107                                       | 42.5%*   | ±6.2       | 46  | 7.8%*   | ±2.5      | 0.85 (L)    |
| Sexual Orientation                              |   |          |            |     |   |           |             |
| Heterosexual or straight                        | 179                                       | 36.4%*   | ±4.4       | 790 | 5.0%*   | ±0.3      | 0.85 (L)    |
| Lesbian   | 28  | 38.2%*   | ±11.7      | 9   | 8.5%*   | ±7.3      | 0.74 (M)    |
| Gay   | 31  | 36.0%    | $\pm 10.8$ | NR  | NR  | NR        | NR          |
| Bisexual  | 42  | 54.9%*   | ±11.5      | 28  | 13.7%*  | ±5.4      | 0.91 (L)    |
| Other   | NR  | NR       | NR         | 7   | 5.7%  | ±5.9      | NR          |
| I prefer not to say                             | 27  | 46.3%*   | ±13.2      | 23  | 3.1%*   | ±1.5      | 1.14 (L)    |

<sup>&</sup>lt;sup>a</sup> Represents the percent, who, in the past 12 months, indicated they witnessed a situation where another employee was subjected to harassment or discrimination based on sexual orientation. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

# **4.5.9** Logistic Regression Analyses of Sexual Orientation Harassment and Predictors of Workplace Harassment

In the previous sections, the results for the predictors of workplace harassment were each shown separately, comparing results of the organizational factors (e.g., general intolerance for harassment, leadership intolerance for harassment, supervisor support) for those who had experienced sexual orientation harassment against those who had not. To further understand the relationship of the organizational factors, as well as individual and occupational characteristics, to sexual orientation harassment, we performed a series of logistic regression analyses to identify the factors that are most likely to predict whether someone might experience sexual orientation harassment. Table 4.66 presents the results of the regression analyses. Each predictor variable is shown in the first column.

Table 4.66 Logistic Regression of Sexual Orientation Harassment and Predictors of Workplace Harassment

|  | В      | S.E.  | Wald    | p     | Odds<br>Ratio | 95% C.I. for<br>EXP(B) |       | Model Log<br>Likelihood | Change in -<br>2 Log<br>Likelihood |
|--|--------|-------|---------|-------|---------------|------------------------|-------|-------------------------|------------------------------------|
|  |        |       |         |       |               | Lower                  | Upper |                         |                                    |
| Constant   | 0.734  | 0.417 | 3.090   |       | 2.082         |                        |       |                         |                                    |
| Sex  | -0.325 | 0.086 | 14.143  | 0.000 | 0.723         | 0.610                  | 0.856 | -2282.204               | 14.104                             |
| Education Level                                  | 0.244  | 0.087 | 7.849   | 0.005 | 1.277         | 1.076                  | 1.515 | -2279.104               | 7.903                              |
| Relationship Status                              | -0.317 | 0.087 | 13.197  | 0.000 | 0.728         | 0.614                  | 0.864 | -2281.689               | 13.072                             |
| Years of Service at Bureau or Office             | -0.067 | 0.025 | 7.171   | 0.007 | 0.935         | 0.891                  | 0.982 | -2278.728               | 7.152                              |
| Appointment Type                                 | -0.498 | 0.117 | 18.093  | 0.000 | 0.608         | 0.483                  | 0.765 | -2283.923               | 17.542                             |
| Organizational Politics                          | 0.218  | 0.069 | 9.904   | 0.002 | 1.244         | 1.086                  | 1.425 | -2280.131               | 9.956                              |
| Organizational Inclusion                         | -0.240 | 0.059 | 16.760  | 0.000 | 0.787         | 0.702                  | 0.883 | -2283.573               | 16.842                             |
| Organizational Trust                             | 0.219  | 0.077 | 8.165   | 0.004 | 1.245         | 1.071                  | 1.447 | -2279.278               | 8.251                              |
| Bystander Harassment Based on Sexual Orientation | -2.037 | 0.094 | 468.248 | 0.000 | 0.130         | 0.108                  | 0.157 | -2482.140               | 413.975                            |
| General Intolerance                              | -0.471 | 0.064 | 53.539  | 0.000 | 0.624         | 0.550                  | 0.708 | -2301.680               | 53.054                             |
| Leadership Intolerance                           | -0.374 | 0.120 | 9.693   | 0.002 | 0.688         | 0.544                  | 0.871 | -2280.002               | 9.699                              |

Note. N = 15,188, Nagelkerke R Square = 0.218

#### 4.6 Sexual Harassment

The following sections display each of the predictors of workplace harassment and sexual harassment. In each section results are shown for those who indicated they had or had not experienced sexual harassment within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to sexual harassment. Statistically significant differences are noted.

#### 4.6.1 Sexual Harassment and General Intolerance for Harassment

Table 4.67 presents general intolerance for harassment for those who indicated they had or had not experienced sexual harassment within the past 12 months. General intolerance for harassment was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate an organizational climate more intolerant of harassment. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.67 Sexual Harassment and General Intolerance for Harassment by Selected Characteristics

|   | Experienced sexual harassment |                   |           | Did n<br>sexua | Effect<br>size |           |           |
|---|-------------------------------|-------------------|-----------|----------------|----------------|-----------|-----------|
|   | N                             | Mean <sup>a</sup> | МоЕ       | N              | Meana          | МоЕ       | Hedges' g |
| Overall   | 1,903                         | 2.8*              | ±0.0      | 16,366         | 3.6*           | ±0.0      | -0.97 (L) |
| Pay Plan and Grade  |                               |                   |           |                |                |           |           |
| Wage Grade (WG) 1-4   | 52                            | 2.2*              | ±0.3      | 585            | 3.4*           | $\pm 0.1$ | -1.18 (L) |
| Wage Grade (WG) 5-8   | 263                           | 2.9*              | $\pm 0.1$ | 2,499          | 3.6*           | $\pm 0.0$ | -0.74 (M) |
| Wage Grade (WG) 9-16  | 73                            | 2.5*              | ±0.2      | 1,408          | 3.5*           | $\pm 0.0$ | -1.15 (L) |
| Other Wage Grade (WG)   | 28                            | 2.6*              | ±0.2      | 191            | 3.7*           | $\pm 0.1$ | -1.43 (L) |
| General Schedule (GS) 1-6   | 299                           | 3.0*              | $\pm 0.1$ | 1,806          | 3.7*           | $\pm 0.0$ | -0.84 (L) |
| General Schedule (GS) 7-10  | 574                           | 2.6*              | $\pm 0.1$ | 3,427          | 3.5*           | $\pm 0.0$ | -1.04 (L) |
| General Schedule (GS) 11-12   | 408                           | 2.7*              | $\pm 0.1$ | 3,959          | 3.6*           | $\pm 0.0$ | -1.14 (L) |
| General Schedule (GS) 13-15   | 131                           | 3.1*              | ±0.1      | 1,641          | 3.8*           | $\pm 0.0$ | -0.79 (M) |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                            | NR                | NR        | 22             | 4.1            | ±0.3      | NR        |
| Other   | 44                            | 2.8*              | $\pm 0.4$ | 630            | 3.7*           | $\pm 0.1$ | -0.95 (L) |
| Years of Service at Bureau or Office  |                               |                   |           |                |                |           |           |
| Less than 1 year  | 84                            | 2.6*              | ±0.2      | 1,063          | 3.8*           | $\pm 0.0$ | -1.47 (L) |
| 1 to 3 years  | 272                           | 2.7*              | $\pm 0.1$ | 2,253          | 3.7*           | $\pm 0.0$ | -1.12 (L) |
| 4 to 5 years  | 182                           | 2.8*              | $\pm 0.1$ | 1,290          | 3.6*           | $\pm 0.0$ | -1.00 (L) |
| 6 to 10 years   | 498                           | 2.8*              | $\pm 0.1$ | 3,267          | 3.6*           | $\pm 0.0$ | -0.91 (L) |
| 11 to 14 years  | 238                           | 2.6*              | $\pm 0.1$ | 1,554          | 3.5*           | $\pm 0.0$ | -1.08 (L) |
| 15 to 20 years  | 278                           | 2.8*              | $\pm 0.1$ | 2,519          | 3.5*           | $\pm 0.0$ | -0.72 (M) |
| More than 20 years  | 325                           | 2.8*              | $\pm 0.1$ | 4,335          | 3.6*           | $\pm 0.0$ | -0.96 (L) |

|   | Se    | Experience<br>exual harassi |           |        | ot experient |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|--------------|-----------|----------------|
|   | N     | $Mean^a$                    | MoE       | N      | Meana        | МоЕ       | Hedges' g      |
| Appointment Type                                |       |                             |           |        |              |           |                |
| Permanent                                       | 1,568 | 2.7*                        | $\pm 0.0$ | 14,035 | 3.6*         | $\pm 0.0$ | -1.00 (L)      |
| Term  | 193   | 2.8*                        | $\pm 0.1$ | 1,439  | 3.7*         | $\pm 0.0$ | -0.92 (L)      |
| Temporary                                       | 141   | 3.0*                        | ±0.1      | 699    | 3.7*         | $\pm 0.1$ | -1.02 (L)      |
| Work Schedule                                   |       |                             |           |        |              |           |                |
| Seasonal  | 247   | 3.0*                        | ±0.1      | 1,561  | 3.6*         | $\pm 0.0$ | -0.71 (M)      |
| Non-Seasonal                                    | 1,457 | 2.7*                        | $\pm 0.0$ | 12,945 | 3.6*         | $\pm 0.0$ | -1.03 (L)      |
| Appointment Type and Work Schedule              |       |                             |           |        |              |           |                |
| Permanent-Seasonal                              | 129   | 3.1*                        | ±0.1      | 964    | 3.5*         | $\pm 0.1$ | -0.56 (M)      |
| Permanent-Non-Seasonal                          | 1,434 | 2.7*                        | $\pm 0.0$ | 12,844 | 3.6*         | $\pm 0.0$ | -1.03 (L)      |
| Term  | 193   | 2.8*                        | ±0.1      | 1,439  | 3.7*         | $\pm 0.0$ | -0.92 (L)      |
| Temporary-Seasonal                              | 118   | 3.0*                        | $\pm 0.1$ | 597    | 3.7*         | $\pm 0.1$ | -0.96 (L)      |
| Temporary-Non-Seasonal                          | 23    | 2.8*                        | ±0.3      | 101    | 4.0*         | $\pm 0.2$ | -1.36 (L)      |
| Sex   |       |                             |           |        |              |           |                |
| Men   | 679   | 2.8*                        | $\pm 0.1$ | 10,663 | 3.6*         | $\pm 0.0$ | -0.95 (L)      |
| Women   | 1,214 | 2.7*                        | $\pm 0.1$ | 5,642  | 3.5*         | $\pm 0.0$ | -0.94 (L)      |
| Gender Identity                                 |       |                             |           |        |              |           |                |
| Male  | 679   | 2.8*                        | $\pm 0.1$ | 10,663 | 3.6*         | $\pm 0.0$ | -0.95 (L)      |
| Female  | 1,214 | 2.7*                        | $\pm 0.1$ | 5,642  | 3.5*         | $\pm 0.0$ | -0.94 (L)      |
| Transgender                                     | NR    | NR                          | NR        | 15     | 3.7          | $\pm 0.5$ | NR             |
| Do not identify as female, male, or transgender | 8     | 2.2*                        | ±0.6      | 45     | 3.4*         | ±0.3      | -1.25 (L)      |
| Sexual Orientation - Collapsed                  |       |                             |           |        |              |           |                |
| Heterosexual                                    | 1,553 | 2.8*                        | $\pm 0.0$ | 14,918 | 3.6*         | $\pm 0.0$ | -0.95 (L)      |
| Sexual Minority                                 | 223   | 2.7*                        | ±0.1      | 610    | 3.5*         | ±0.1      | -0.90 (L)      |
| Sexual Orientation                              |       |                             |           |        |              |           |                |
| Heterosexual or straight                        | 1,553 | 2.8*                        | $\pm 0.0$ | 14,918 | 3.6*         | $\pm 0.0$ | -0.95 (L)      |
| Lesbian   | 53    | 2.8*                        | ±0.2      | 128    | 3.4*         | ±0.1      | -0.74 (M)      |
| Gay   | 34    | 2.8*                        | ±0.3      | 213    | 3.5*         | ±0.1      | -0.88 (L)      |
| Bisexual  | 99    | 2.5*                        | ±0.2      | 187    | 3.7*         | ±0.1      | -1.32 (L)      |
| Other   | 37    | 3.2                         | ±0.3      | 82     | 3.3          | ±0.2      | -0.12          |
| I prefer not to say                             | 89    | 2.5*                        | ±0.2      | 690    | 3.4*         | ±0.1      | -1.00 (L)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.68 presents the scale distribution of general intolerance for harassment for those who indicated they had or had not experienced sexual harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.68 Sexual Harassment and General Intolerance for Harassment Scale Distribution

|                                    |     | Experience<br>sexual harass |      | Did not experience sexual harassment |         |           |  |
|------------------------------------|-----|-----------------------------|------|--------------------------------------|---------|-----------|--|
|                                    | N   | Percent                     | MoE  | N                                    | Percent | MoE       |  |
| General Intolerance for Harassment |     |                             |      |                                      |         |           |  |
| (1) Strongly Disagree              | 215 | 11.3%                       | ±1.5 | 358                                  | 2.2%    | ±0.2      |  |
| (2) Disagree                       | 534 | 28.1%                       | ±2.1 | 1,398                                | 8.5%    | $\pm 0.4$ |  |
| (3) Neither Agree nor Disagree     | 682 | 35.8%                       | ±2.2 | 5,178                                | 31.6%   | $\pm 0.7$ |  |
| (4) Agree                          | 399 | 21.0%                       | ±1.9 | 6,723                                | 41.1%   | $\pm 0.8$ |  |
| (5) Strongly Agree                 | 73  | 3.8%                        | ±1.0 | 2,708                                | 16.5%   | ±0.6      |  |

## 4.6.2 Sexual Harassment and Leadership Intolerance for Harassment

Table 4.69 presents leadership intolerance for harassment for those who indicated they had or had not experienced sexual harassment within the past 12 months. Intolerance for harassment was measured using a *yes*, *no*, *do not know* response format, with higher scores indicating greater intolerance for harassment among leaders. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.69 Sexual Harassment and Leadership Intolerance for Harassment by Selected Characteristics

|   | Experienced sexual harassment |       |            |        | ot experie<br>al harassm |            | Effect size |
|---|-------------------------------|-------|------------|--------|--------------------------|------------|-------------|
|   | N                             | Meana | MoE        | N      | Meana                    | МоЕ        | Hedges' g   |
| Overall   | 1,868                         | 0.40* | ±0.02      | 16,449 | 0.64*                    | ±0.01      | -0.58 (M)   |
| Pay Plan and Grade  |                               |       |            |        |                          |            |             |
| Wage Grade (WG) 1-4   | 52                            | 0.10* | $\pm 0.08$ | 574    | 0.57*                    | $\pm 0.04$ | -1.02 (L)   |
| Wage Grade (WG) 5-8   | 246                           | 0.41* | $\pm 0.05$ | 2,539  | 0.58*                    | $\pm 0.02$ | -0.38 (S)   |
| Wage Grade (WG) 9-16  | 76                            | 0.22* | $\pm 0.08$ | 1,404  | 0.59*                    | $\pm 0.02$ | -0.88 (L)   |
| Other Wage Grade (WG)   | 28                            | 0.31* | $\pm 0.14$ | 208    | 0.69*                    | $\pm 0.05$ | -1.07 (L)   |
| General Schedule (GS) 1-6   | 285                           | 0.46* | $\pm 0.05$ | 1,809  | 0.64*                    | ±0.02      | -0.44 (S)   |
| General Schedule (GS) 7-10  | 569                           | 0.38* | $\pm 0.03$ | 3,444  | 0.64*                    | $\pm 0.01$ | -0.60 (M)   |
| General Schedule (GS) 11-12   | 406                           | 0.39* | $\pm 0.04$ | 3,964  | 0.67*                    | $\pm 0.01$ | -0.70 (M)   |
| General Schedule (GS) 13-15   | 131                           | 0.48* | $\pm 0.08$ | 1,644  | 0.73*                    | ±0.02      | -0.63 (M)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                            | NR    | NR         | 22     | 0.77                     | ±0.16      | NR          |
| Other   | 44                            | 0.44* | $\pm 0.14$ | 645    | 0.69*                    | $\pm 0.03$ | -0.63 (M)   |
| Years of Service at Bureau or Office  |                               |       |            |        |                          |            |             |
| Less than 1 year  | 84                            | 0.27* | $\pm 0.08$ | 1,056  | 0.63*                    | $\pm 0.03$ | -0.81 (L)   |
| 1 to 3 years  | 259                           | 0.41* | $\pm 0.05$ | 2,285  | 0.70*                    | $\pm 0.02$ | -0.70 (M)   |
| 4 to 5 years  | 182                           | 0.46* | $\pm 0.06$ | 1,296  | 0.62*                    | $\pm 0.02$ | -0.39 (S)   |
| 6 to 10 years   | 497                           | 0.42* | $\pm 0.04$ | 3,292  | 0.64*                    | $\pm 0.01$ | -0.52 (M)   |
| 11 to 14 years  | 219                           | 0.31* | $\pm 0.05$ | 1,554  | 0.63*                    | $\pm 0.02$ | -0.75 (M)   |
| 15 to 20 years  | 278                           | 0.44* | $\pm 0.05$ | 2,518  | 0.61*                    | $\pm 0.02$ | -0.40 (S)   |
| More than 20 years  | 325                           | 0.33* | $\pm 0.04$ | 4,364  | 0.64*                    | $\pm 0.01$ | -0.75 (M)   |
| Appointment Type  |                               |       |            |        |                          |            |             |
| Permanent   | 1,548                         | 0.39* | $\pm 0.02$ | 14,105 | 0.64*                    | $\pm 0.01$ | -0.59 (M)   |
| Term  | 181                           | 0.41* | $\pm 0.06$ | 1,444  | 0.71*                    | ±0.02      | -0.73 (M)   |
| Temporary   | 138                           | 0.46* | $\pm 0.07$ | 706    | 0.60*                    | $\pm 0.03$ | -0.32 (S)   |
| Work Schedule   |                               |       |            |        |                          |            |             |
| Seasonal  | 243                           | 0.50* | $\pm 0.05$ | 1,558  | 0.61*                    | ±0.02      | -0.24 (S)   |
| Non-Seasonal  | 1,438                         | 0.38* | $\pm 0.02$ | 13,026 | 0.64*                    | ±0.01      | -0.62 (M)   |

|   | Experienced sexual harassment |       |            |        | not experie<br>al harassm |            | Effect<br>size |
|---|-------------------------------|-------|------------|--------|---------------------------|------------|----------------|
|   | N                             | Meana | MoE        | N      | Meana                     | МоЕ        | Hedges' g      |
| Appointment Type and Work Schedule              |                               |       |            |        |                           |            |                |
| Permanent-Seasonal                              | 128                           | 0.50* | $\pm 0.08$ | 954    | 0.62*                     | $\pm 0.03$ | -0.28 (S)      |
| Permanent-Non-Seasonal                          | 1,415                         | 0.38* | $\pm 0.02$ | 12,926 | 0.64*                     | $\pm 0.01$ | -0.62 (M)      |
| Term  | 181                           | 0.41* | $\pm 0.06$ | 1,444  | 0.71*                     | $\pm 0.02$ | -0.73 (M)      |
| Temporary-Seasonal                              | 115                           | 0.50  | $\pm 0.07$ | 604    | 0.59                      | $\pm 0.04$ | -0.20 (S)      |
| Temporary-Non-Seasonal                          | 23                            | 0.25* | ±0.17      | 101    | 0.67*                     | ±0.09      | -0.95 (L)      |
| Sex   |                               |       |            |        |                           |            |                |
| Men   | 662                           | 0.43* | ±0.03      | 10,735 | 0.65*                     | ±0.01      | -0.53 (M)      |
| Women   | 1,197                         | 0.38* | ±0.02      | 5,654  | 0.61*                     | ±0.01      | -0.56 (M)      |
| Gender Identity                                 |                               |       |            |        |                           |            |                |
| Male  | 662                           | 0.43* | ±0.03      | 10,735 | 0.65*                     | ±0.01      | -0.53 (M)      |
| Female  | 1,197                         | 0.38* | ±0.02      | 5,654  | 0.61*                     | ±0.01      | -0.56 (M)      |
| Transgender                                     | NR                            | NR    | NR         | 15     | 0.64                      | ±0.23      | NR             |
| Do not identify as female, male, or transgender | 8                             | 0.38  | ±0.31      | 45     | 0.55                      | ±0.13      | -0.38 (S)      |
| Sexual Orientation - Collapsed                  |                               |       |            |        |                           |            |                |
| Heterosexual                                    | 1,519                         | 0.41* | ±0.02      | 14,975 | 0.65*                     | ±0.01      | -0.57 (M)      |
| Sexual Minority                                 | 223                           | 0.37* | ±0.05      | 621    | 0.63*                     | ±0.03      | -0.65 (M)      |
| Sexual Orientation                              |                               |       |            |        |                           |            |                |
| Heterosexual or straight                        | 1,519                         | 0.41* | ±0.02      | 14,975 | 0.65*                     | ±0.01      | -0.57 (M)      |
| Lesbian   | 53                            | 0.36* | ±0.10      | 127    | 0.63*                     | ±0.07      | -0.69 (M)      |
| Gay   | 34                            | 0.39* | ±0.14      | 210    | 0.65*                     | ±0.06      | -0.62 (M)      |
| Bisexual  | 99                            | 0.27* | $\pm 0.08$ | 187    | 0.65*                     | ±0.06      | -0.95 (L)      |
| Other   | 37                            | 0.61  | ±0.13      | 98     | 0.54                      | ±0.07      | 0.19           |
| I prefer not to say                             | 88                            | 0.21* | ±0.05      | 703    | 0.46*                     | ±0.03      | -0.59 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values are 0 = Yes/Do Not Know, 1 = No. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

# 4.6.3 Sexual Harassment and Organizational Politics

Table 4.70 presents organizational politics for those who indicated they had or had not experienced sexual harassment within the past 12 months. Organizational politics was measured with a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater pressure to conform to organizational norms. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.70 Sexual Harassment and Organizational Politics by Selected Characteristics

|   | S     | Experience<br>sexual harassi |           |        | ot experie |           | Effect<br>size |
|---|-------|------------------------------|-----------|--------|------------|-----------|----------------|
|   | N     | Meana                        | МоЕ       | N      | Meana      | МоЕ       | Hedges' g      |
| Overall   | 1,904 | 3.2*                         | ±0.0      | 16,323 | 2.8*       | ±0.0      | 0.57 (M)       |
| Pay Plan and Grade  |       |                              |           |        |            |           |                |
| Wage Grade (WG) 1-4   | 53    | 3.6*                         | ±0.2      | 570    | 3.0*       | $\pm 0.1$ | 0.70 (M)       |
| Wage Grade (WG) 5-8   | 268   | 3.1*                         | $\pm 0.1$ | 2,503  | 2.8*       | $\pm 0.0$ | 0.31 (S)       |
| Wage Grade (WG) 9-16  | 76    | 3.4*                         | ±0.2      | 1,408  | 2.8*       | $\pm 0.0$ | 0.85 (L)       |
| Other Wage Grade (WG)   | 28    | 3.2*                         | ±0.3      | 201    | 2.6*       | $\pm 0.1$ | 0.67 (M)       |
| General Schedule (GS) 1-6   | 299   | 3.2*                         | $\pm 0.1$ | 1,773  | 2.9*       | $\pm 0.0$ | 0.43 (S)       |
| General Schedule (GS) 7-10  | 570   | 3.4*                         | $\pm 0.1$ | 3,446  | 2.9*       | $\pm 0.0$ | 0.56 (M)       |
| General Schedule (GS) 11-12   | 406   | 3.1*                         | ±0.1      | 3,929  | 2.6*       | $\pm 0.0$ | 0.57 (M)       |
| General Schedule (GS) 13-15   | 129   | 3.2*                         | ±0.2      | 1,644  | 2.4*       | $\pm 0.0$ | 0.81 (L)       |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                           | NR        | 22     | 2.0        | ±0.3      | NR             |
| Other   | 44    | 3.6*                         | ±0.2      | 626    | 2.8*       | ±0.1      | 1.02 (L)       |
| Years of Service at Bureau or Office  |       |                              |           |        |            |           |                |
| Less than 1 year  | 84    | 3.4*                         | ±0.2      | 1,045  | 2.7*       | $\pm 0.0$ | 0.92 (L)       |
| 1 to 3 years  | 272   | 3.2*                         | ±0.1      | 2,243  | 2.7*       | $\pm 0.0$ | 0.57 (M)       |
| 4 to 5 years  | 184   | 3.2*                         | ±0.1      | 1,295  | 2.9*       | $\pm 0.0$ | 0.41 (S)       |
| 6 to 10 years   | 495   | 3.2*                         | ±0.1      | 3,286  | 2.8*       | $\pm 0.0$ | 0.47 (S)       |
| 11 to 14 years  | 237   | 3.2*                         | ±0.1      | 1,538  | 2.8*       | $\pm 0.0$ | 0.46 (S)       |
| 15 to 20 years  | 284   | 3.4*                         | ±0.1      | 2,514  | 2.8*       | $\pm 0.0$ | 0.65 (M)       |
| More than 20 years  | 323   | 3.3*                         | ±0.1      | 4,316  | 2.7*       | $\pm 0.0$ | 0.69 (M)       |
| Appointment Type  |       |                              |           |        |            |           |                |
| Permanent   | 1,568 | 3.3*                         | $\pm 0.0$ | 13,987 | 2.8*       | $\pm 0.0$ | 0.59 (M)       |
| Term  | 193   | 3.1*                         | $\pm 0.1$ | 1,447  | 2.8*       | $\pm 0.0$ | 0.45 (S)       |
| Temporary   | 142   | 3.3*                         | $\pm 0.1$ | 697    | 2.8*       | ±0.1      | 0.66 (M)       |
| Work Schedule   |       |                              |           |        |            |           |                |
| Seasonal  | 249   | 3.2*                         | $\pm 0.1$ | 1,572  | 2.8*       | $\pm 0.0$ | 0.51 (M)       |
| Non-Seasonal  | 1,457 | 3.3*                         | $\pm 0.0$ | 12,883 | 2.7*       | $\pm 0.0$ | 0.60 (M)       |

|   | S     | Experience<br>sexual harass |           |        | ot experient<br>al harassmo |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|-----------------------------|-----------|----------------|
|   | N     | Meana                       | МоЕ       | N      | Meana                       | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |       |                             |           |        |                             |           |                |
| Permanent-Seasonal                              | 129   | 3.1*                        | ±0.1      | 965    | 2.8*                        | $\pm 0.1$ | 0.36 (S)       |
| Permanent-Non-Seasonal                          | 1,434 | 3.3*                        | $\pm 0.0$ | 12,794 | 2.7*                        | $\pm 0.0$ | 0.61 (M)       |
| Term  | 193   | 3.1*                        | ±0.1      | 1,447  | 2.8*                        | $\pm 0.0$ | 0.45 (S)       |
| Temporary-Seasonal                              | 119   | 3.3*                        | $\pm 0.1$ | 607    | 2.8*                        | $\pm 0.1$ | 0.69 (M)       |
| Temporary-Non-Seasonal                          | 23    | 3.1*                        | ±0.2      | 89     | 2.7*                        | ±0.2      | 0.53 (M)       |
| Sex   |       |                             |           |        |                             |           |                |
| Men   | 682   | 3.3*                        | ±0.1      | 10,675 | 2.8*                        | $\pm 0.0$ | 0.63 (M)       |
| Women   | 1,213 | 3.2*                        | ±0.0      | 5,589  | 2.8*                        | ±0.0      | 0.55 (M)       |
| Gender Identity                                 |       |                             |           |        |                             |           |                |
| Male  | 682   | 3.3*                        | ±0.1      | 10,675 | 2.8*                        | $\pm 0.0$ | 0.63 (M)       |
| Female  | 1,213 | 3.2*                        | ±0.0      | 5,589  | 2.8*                        | $\pm 0.0$ | 0.55 (M)       |
| Transgender                                     | NR    | NR                          | NR        | 14     | 2.5                         | ±0.5      | NR             |
| Do not identify as female, male, or transgender | 8     | 3.7                         | ±0.6      | 45     | 3.1                         | ±0.3      | 0.59 (M)       |
| Sexual Orientation - Collapsed                  |       |                             |           |        |                             |           |                |
| Heterosexual                                    | 1,549 | 3.2*                        | $\pm 0.0$ | 14,863 | 2.7*                        | $\pm 0.0$ | 0.58 (M)       |
| Sexual Minority                                 | 223   | 3.1*                        | ±0.1      | 625    | 2.8*                        | ±0.1      | 0.29 (S)       |
| Sexual Orientation                              |       |                             |           |        |                             |           |                |
| Heterosexual or straight                        | 1,549 | 3.2*                        | $\pm 0.0$ | 14,863 | 2.7*                        | $\pm 0.0$ | 0.58 (M)       |
| Lesbian   | 53    | 3.1*                        | ±0.2      | 128    | 2.6*                        | ±0.1      | 0.67 (M)       |
| Gay   | 34    | 3.1                         | ±0.3      | 212    | 3.0                         | ±0.1      | 0.06           |
| Bisexual  | 99    | 3.3*                        | ±0.2      | 187    | 2.7*                        | ±0.1      | 0.60(M)        |
| Other   | 37    | 2.7*                        | ±0.3      | 98     | 3.0*                        | ±0.1      | -0.43 (S)      |
| I prefer not to say                             | 89    | 3.6*                        | ±0.2      | 680    | 3.0*                        | ±0.1      | 0.74 (M)       |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.71 presents the scale distribution of organizational politics for those who indicated they had or had not experienced sexual harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.71 Sexual Harassment and Organizational Politics Scale Distribution

|                                |     | Experienced sexual harassment |           |       | Did not experience sexual harassment |           |  |  |
|--------------------------------|-----|-------------------------------|-----------|-------|--------------------------------------|-----------|--|--|
|                                | N   | Percent                       | MoE       | N     | Percent                              | MoE       |  |  |
| Organizational Politics        |     |                               |           |       |                                      | _         |  |  |
| (1) Strongly Disagree          | 29  | 1.5%                          | $\pm 0.7$ | 879   | 5.4%                                 | $\pm 0.4$ |  |  |
| (2) Disagree                   | 425 | 22.3%                         | ±1.9      | 6,031 | 36.9%                                | $\pm 0.7$ |  |  |
| (3) Neither Agree nor Disagree | 668 | 35.1%                         | $\pm 2.2$ | 6,316 | 38.7%                                | $\pm 0.7$ |  |  |
| (4) Agree                      | 608 | 31.9%                         | ±2.1      | 2,528 | 15.5%                                | ±0.6      |  |  |
| (5) Strongly Agree             | 175 | 9.2%                          | ±1.4      | 569   | 3.5%                                 | ±0.3      |  |  |

# 4.6.4 Sexual Harassment and Organizational Trust

Table 4.72 presents organizational trust for those who indicated they had or had not experienced sexual harassment within the past 12 months. Organizational trust was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of trust. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.72 Sexual Harassment and Organizational Trust by Selected Characteristics

|   | S              | Experience<br>sexual harass |           |        | ot experie |           | Effect size |
|---|----------------|-----------------------------|-----------|--------|------------|-----------|-------------|
|   | $\overline{N}$ | Mean <sup>a</sup>           | MoE       | N      | Meana      | MoE       | Hedges' g   |
| Overall   | 1,912          | 2.7*                        | ±0.0      | 16,454 | 3.4*       | $\pm 0.0$ | -0.73 (M)   |
| Pay Plan and Grade  |                |                             |           |        |            |           |             |
| Wage Grade (WG) 1-4   | 53             | 2.5*                        | ±0.1      | 575    | 3.1*       | $\pm 0.1$ | -0.62 (M)   |
| Wage Grade (WG) 5-8   | 268            | 2.8*                        | ±0.1      | 2,535  | 3.3*       | $\pm 0.0$ | -0.52 (M)   |
| Wage Grade (WG) 9-16  | 76             | 2.2*                        | ±0.2      | 1,417  | 3.1*       | $\pm 0.0$ | -1.12 (L)   |
| Other Wage Grade (WG)   | 28             | 2.6*                        | ±0.4      | 208    | 3.4*       | $\pm 0.1$ | -0.96 (L)   |
| General Schedule (GS) 1-6   | 299            | 2.8*                        | $\pm 0.1$ | 1,804  | 3.4*       | $\pm 0.0$ | -0.56 (M)   |
| General Schedule (GS) 7-10  | 574            | 2.6*                        | $\pm 0.1$ | 3,445  | 3.3*       | $\pm 0.0$ | -0.71 (M)   |
| General Schedule (GS) 11-12   | 408            | 2.8*                        | $\pm 0.1$ | 3,955  | 3.5*       | $\pm 0.0$ | -0.87 (L)   |
| General Schedule (GS) 13-15   | 131            | 3.0*                        | ±0.2      | 1,646  | 3.8*       | $\pm 0.0$ | -0.96 (L)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR             | NR                          | NR        | 22     | 4.2        | ±0.3      | NR          |
| Other   | 44             | 2.2*                        | ±0.3      | 645    | 3.4*       | ±0.1      | -1.40 (L)   |
| Years of Service at Bureau or Office  |                |                             |           |        |            |           |             |
| Less than 1 year  | 84             | 2.6*                        | ±0.2      | 1,063  | 3.6*       | $\pm 0.0$ | -1.21 (L)   |
| 1 to 3 years  | 271            | 2.9*                        | ±0.1      | 2,280  | 3.5*       | $\pm 0.0$ | -0.68 (M)   |
| 4 to 5 years  | 184            | 2.9*                        | ±0.1      | 1,301  | 3.3*       | $\pm 0.1$ | -0.36 (S)   |
| 6 to 10 years   | 500            | 2.7*                        | ±0.1      | 3,297  | 3.3*       | $\pm 0.0$ | -0.68 (M)   |
| 11 to 14 years  | 238            | 2.5*                        | ±0.1      | 1,560  | 3.4*       | $\pm 0.0$ | -0.92 (L)   |
| 15 to 20 years  | 284            | 2.6*                        | ±0.1      | 2,513  | 3.4*       | $\pm 0.0$ | -0.78 (M)   |
| More than 20 years  | 326            | 2.7*                        | ±0.1      | 4,355  | 3.4*       | $\pm 0.0$ | -0.80 (L)   |
| Appointment Type  |                |                             |           |        |            |           |             |
| Permanent   | 1,576          | 2.7*                        | $\pm 0.0$ | 14,096 | 3.4*       | $\pm 0.0$ | -0.79 (M)   |
| Term  | 193            | 3.0*                        | $\pm 0.1$ | 1,457  | 3.4*       | $\pm 0.0$ | -0.48 (S)   |
| Temporary   | 142            | 2.9*                        | $\pm 0.2$ | 708    | 3.5*       | ±0.1      | -0.65 (M)   |
| Work Schedule   |                |                             |           |        |            |           |             |
| Seasonal  | 249            | 2.9*                        | $\pm 0.1$ | 1,573  | 3.3*       | $\pm 0.0$ | -0.42 (S)   |
| Non-Seasonal  | 1,465          | 2.6*                        | ±0.1      | 13,001 | 3.4*       | $\pm 0.0$ | -0.82 (L)   |

|   | S     | Experienc<br>sexual harass |           |        | ot experie |           | Effect<br>size |
|---|-------|----------------------------|-----------|--------|------------|-----------|----------------|
|   | N     | Meana                      | MoE       | N      | Meana      | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |       |                            |           |        |            |           |                |
| Permanent-Seasonal                              | 129   | 2.9*                       | ±0.2      | 968    | 3.2*       | $\pm 0.1$ | -0.36(S)       |
| Permanent-Non-Seasonal                          | 1,442 | 2.6*                       | $\pm 0.1$ | 12,901 | 3.4*       | $\pm 0.0$ | -0.82 (L)      |
| Term  | 193   | 3.0*                       | $\pm 0.1$ | 1,457  | 3.4*       | $\pm 0.0$ | -0.48(S)       |
| Temporary-Seasonal                              | 119   | 2.9*                       | ±0.2      | 606    | 3.4*       | $\pm 0.1$ | -0.53 (M)      |
| Temporary-Non-Seasonal                          | 23    | 2.7*                       | ±0.3      | 101    | 3.9*       | $\pm 0.2$ | -1.53 (L)      |
| Sex   |       |                            |           |        |            |           |                |
| Men   | 687   | 2.6*                       | $\pm 0.1$ | 10,776 | 3.4*       | $\pm 0.0$ | -0.79 (M)      |
| Women   | 1,216 | 2.8*                       | ±0.1      | 5,618  | 3.4*       | $\pm 0.0$ | -0.74 (M)      |
| Gender Identity                                 |       |                            |           |        |            |           |                |
| Male  | 687   | 2.6*                       | ±0.1      | 10,776 | 3.4*       | $\pm 0.0$ | -0.79 (M)      |
| Female  | 1,216 | 2.8*                       | ±0.1      | 5,618  | 3.4*       | $\pm 0.0$ | -0.74 (M)      |
| Transgender                                     | NR    | NR                         | NR        | 15     | 3.6        | ±0.6      | NR             |
| Do not identify as female, male, or transgender | 8     | 2.5                        | ±0.6      | 45     | 2.9        | ±0.3      | -0.51 (M)      |
| Sexual Orientation - Collapsed                  |       |                            |           |        |            |           |                |
| Heterosexual                                    | 1,556 | 2.7*                       | $\pm 0.0$ | 14,984 | 3.4*       | $\pm 0.0$ | -0.75 (M)      |
| Sexual Minority                                 | 223   | 2.9*                       | ±0.1      | 625    | 3.5*       | ±0.1      | -0.60 (M)      |
| Sexual Orientation                              |       |                            |           |        |            |           |                |
| Heterosexual or straight                        | 1,556 | 2.7*                       | $\pm 0.0$ | 14,984 | 3.4*       | ±0.0      | -0.75 (M)      |
| Lesbian   | 53    | 3.0*                       | ±0.3      | 129    | 3.5*       | ±0.2      | -0.65 (M)      |
| Gay   | 34    | 3.0                        | ±0.3      | 213    | 3.4        | ±0.1      | -0.34 (S)      |
| Bisexual  | 99    | 2.6*                       | ±0.2      | 187    | 3.6*       | ±0.1      | -0.97 (L)      |
| Other   | 37    | 3.4                        | ±0.3      | 96     | 3.3        | ±0.2      | 0.06           |
| I prefer not to say                             | 89    | 2.5*                       | ±0.2      | 696    | 3.2*       | ±0.1      | -0.90 (L)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.73 presents the scale distribution of organizational trust for those who indicated they had or had not experienced sexual harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.73 Sexual Harassment and Organizational Trust Scale Distribution

|                                |     | Experienced sexual harassment |           |       | Did not experience sexual harassment |           |  |  |
|--------------------------------|-----|-------------------------------|-----------|-------|--------------------------------------|-----------|--|--|
|                                | N   | Percent                       | MoE       | N     | Percent                              | MoE       |  |  |
| Organizational Trust           |     |                               |           |       |                                      | _         |  |  |
| (1) Strongly Disagree          | 236 | 12.3%                         | ±1.6      | 436   | 2.6%                                 | ±0.3      |  |  |
| (2) Disagree                   | 553 | 28.9%                         | ±2.1      | 2,179 | 13.2%                                | $\pm 0.5$ |  |  |
| (3) Neither Agree nor Disagree | 571 | 29.9%                         | ±2.1      | 5,153 | 31.3%                                | $\pm 0.7$ |  |  |
| (4) Agree                      | 489 | 25.6%                         | $\pm 2.0$ | 6,940 | 42.2%                                | $\pm 0.8$ |  |  |
| (5) Strongly Agree             | 64  | 3.4%                          | ±0.9      | 1,747 | 10.6%                                | ±0.5      |  |  |

# 4.6.5 Sexual Harassment and Supervisor Support

Table 4.74 presents supervisor support for those who indicated they had or had not experienced sexual harassment within the past 12 months. Supervisory support was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of support. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.74 Sexual Harassment and Supervisor Support by Selected Characteristics

|   | S              | Experience<br>sexual harass |           |        | ot experie |           | Effect<br>size |
|---|----------------|-----------------------------|-----------|--------|------------|-----------|----------------|
|   | $\overline{N}$ | Meana                       | MoE       | N      | Meana      | МоЕ       | Hedges' g      |
| Overall   | 1,841          | 3.2*                        | ±0.1      | 16,073 | 3.8*       | ±0.0      | -0.58 (M)      |
| Pay Plan and Grade  |                |                             |           |        |            |           |                |
| Wage Grade (WG) 1-4   | 53             | 2.7*                        | ±0.2      | 574    | 3.5*       | $\pm 0.1$ | -0.64 (M)      |
| Wage Grade (WG) 5-8   | 263            | 3.0*                        | ±0.2      | 2,428  | 3.7*       | $\pm 0.0$ | -0.63 (M)      |
| Wage Grade (WG) 9-16  | 73             | 2.6*                        | ±0.3      | 1,402  | 3.5*       | $\pm 0.1$ | -0.83 (L)      |
| Other Wage Grade (WG)   | 28             | 3.0                         | $\pm 0.4$ | 191    | 3.4        | $\pm 0.2$ | -0.34 (S)      |
| General Schedule (GS) 1-6   | 283            | 3.5*                        | $\pm 0.1$ | 1,734  | 3.8*       | $\pm 0.1$ | -0.33 (S)      |
| General Schedule (GS) 7-10  | 551            | 3.1*                        | ±0.1      | 3,367  | 3.8*       | $\pm 0.0$ | -0.57 (M)      |
| General Schedule (GS) 11-12   | 401            | 3.2*                        | ±0.1      | 3,893  | 3.9*       | ±0.0      | -0.68 (M)      |
| General Schedule (GS) 13-15   | 114            | 3.5*                        | ±0.2      | 1,631  | 4.1*       | ±0.0      | -0.57 (M)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR             | NR                          | NR        | 22     | 4.3        | ±0.3      | NR             |
| Other   | 44             | 2.6*                        | ±0.3      | 624    | 3.9*       | ±0.1      | -1.41 (L)      |
| Years of Service at Bureau or Office  |                |                             |           |        |            |           |                |
| Less than 1 year  | 84             | 2.8*                        | ±0.3      | 1,009  | 4.1*       | ±0.1      | -1.38 (L)      |
| 1 to 3 years  | 265            | 3.5*                        | ±0.1      | 2,228  | 3.9*       | ±0.0      | -0.40 (S)      |
| 4 to 5 years  | 179            | 3.3*                        | ±0.2      | 1,285  | 3.8*       | ±0.1      | -0.51 (M)      |
| 6 to 10 years   | 493            | 3.3*                        | ±0.1      | 3,219  | 3.8*       | ±0.0      | -0.42 (S)      |
| 11 to 14 years  | 234            | 2.8*                        | ±0.2      | 1,522  | 3.8*       | ±0.1      | -0.90 (L)      |
| 15 to 20 years  | 263            | 3.1*                        | ±0.2      | 2,498  | 3.7*       | ±0.0      | -0.60 (M)      |
| More than 20 years  | 300            | 3.1*                        | ±0.1      | 4,227  | 3.8*       | ±0.0      | -0.66 (M)      |
| Appointment Type  |                |                             |           |        |            |           |                |
| Permanent   | 1,508          | 3.1*                        | ±0.1      | 13,809 | 3.8*       | ±0.0      | -0.62 (M)      |
| Term  | 191            | 3.4*                        | ±0.2      | 1,401  | 3.8*       | ±0.1      | -0.38 (S)      |
| Temporary   | 141            | 3.3*                        | ±0.2      | 703    | 4.0*       | ±0.1      | -0.76 (M)      |
| Work Schedule   |                |                             |           |        |            |           |                |
| Seasonal  | 248            | 3.4*                        | ±0.1      | 1,560  | 3.8*       | ±0.0      | -0.43 (S)      |
| Non-Seasonal  | 1,396          | 3.1*                        | ±0.1      | 12,723 | 3.8*       | $\pm 0.0$ | -0.65 (M)      |

|   | Experienced sexual harassment |                   |           | Did not experience sexual harassment |       |           | Effect<br>size |
|---|-------------------------------|-------------------|-----------|--------------------------------------|-------|-----------|----------------|
|   | N                             | Mean <sup>a</sup> | MoE       | N                                    | Meana | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |                               |                   |           |                                      |       |           |                |
| Permanent-Seasonal                              | 129                           | 3.5*              | ±0.2      | 958                                  | 3.8*  | $\pm 0.1$ | -0.25 (S)      |
| Permanent-Non-Seasonal                          | 1,373                         | 3.1*              | $\pm 0.1$ | 12,623                               | 3.8*  | $\pm 0.0$ | -0.65 (M)      |
| Term  | 191                           | 3.4*              | $\pm 0.2$ | 1,401                                | 3.8*  | $\pm 0.1$ | -0.38 (S)      |
| Temporary-Seasonal                              | 118                           | 3.3*              | $\pm 0.2$ | 602                                  | 4.0*  | $\pm 0.1$ | -0.68 (M)      |
| Temporary-Non-Seasonal                          | 23                            | 3.2*              | $\pm 0.4$ | 99                                   | 4.3*  | ±0.2      | -1.26 (L)      |
| Sex   |                               |                   |           |                                      |       |           |                |
| Men   | 662                           | 3.0*              | $\pm 0.1$ | 10,468                               | 3.8*  | $\pm 0.0$ | -0.70 (M)      |
| Women   | 1,171                         | 3.3*              | $\pm 0.1$ | 5,545                                | 3.9*  | $\pm 0.0$ | -0.56 (M)      |
| Gender Identity                                 |                               |                   |           |                                      |       |           |                |
| Male  | 662                           | 3.0*              | ±0.1      | 10,468                               | 3.8*  | $\pm 0.0$ | -0.70 (M)      |
| Female  | 1,171                         | 3.3*              | $\pm 0.1$ | 5,545                                | 3.9*  | $\pm 0.0$ | -0.56 (M)      |
| Transgender                                     |                               |                   |           | 15                                   | 3.9   | ±0.7      | NA             |
| Do not identify as female, male, or transgender | 8                             | 3.4               | ±0.9      | 45                                   | 3.6   | ±0.3      | -0.22 (S)      |
| Sexual Orientation - Collapsed                  |                               |                   |           |                                      |       |           |                |
| Heterosexual                                    | 1,494                         | 3.1*              | $\pm 0.1$ | 14,665                               | 3.8*  | $\pm 0.0$ | -0.62 (M)      |
| Sexual Minority                                 | 220                           | 3.4*              | ±0.2      | 600                                  | 3.8*  | ±0.1      | -0.41 (S)      |
| Sexual Orientation                              |                               |                   |           |                                      |       |           |                |
| Heterosexual or straight                        | 1,494                         | 3.1*              | ±0.1      | 14,665                               | 3.8*  | $\pm 0.0$ | -0.62 (M)      |
| Lesbian   | 53                            | 3.3*              | ±0.3      | 124                                  | 3.9*  | ±0.2      | -0.53 (M)      |
| Gay   | 34                            | 3.5               | ±0.4      | 212                                  | 3.7   | ±0.2      | -0.15          |
| Bisexual  | 97                            | 3.1*              | ±0.3      | 183                                  | 3.9*  | ±0.1      | -0.69 (M)      |
| Other   | 36                            | 3.8               | ±0.4      | 82                                   | 3.9   | ±0.2      | -0.10          |
| I prefer not to say                             | 86                            | 3.1*              | ±0.3      | 659                                  | 3.5*  | ±0.1      | -0.41 (S)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.75 presents the scale distribution of supervisor support for those who indicated they had or had not experienced sexual harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.75 Sexual Harassment and Supervisor Support Scale Distribution

|                                | Experienced sexual harassment |         |           | Did not experience sexual harassment |         |           |  |
|--------------------------------|-------------------------------|---------|-----------|--------------------------------------|---------|-----------|--|
|                                | N                             | Percent | MoE       | N                                    | Percent | MoE       |  |
| Supervisor Support             |                               |         |           |                                      |         |           |  |
| (1) Strongly Disagree          | 234                           | 12.7%   | ±1.6      | 645                                  | 4.0%    | ±0.3      |  |
| (2) Disagree                   | 327                           | 17.7%   | $\pm 1.8$ | 1,253                                | 7.8%    | $\pm 0.4$ |  |
| (3) Neither Agree nor Disagree | 385                           | 20.9%   | ±1.9      | 2,821                                | 17.6%   | ±0.6      |  |
| (4) Agree                      | 540                           | 29.3%   | ±2.1      | 6,188                                | 38.5%   | $\pm 0.8$ |  |
| (5) Strongly Agree             | 357                           | 19.4%   | ±1.9      | 5,167                                | 32.1%   | ±0.7      |  |

# 4.6.6 Sexual Harassment and Organizational Inclusion

Table 4.76 presents organizational inclusion for those who indicated they had or had not experienced sexual harassment within the past 12 months. Organizational inclusion was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of inclusion. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.76 Sexual Harassment and Organizational Inclusion by Selected Characteristics

|   | S     | Experience<br>sexual harassi |           |        | ot experie |           | Effect size |
|---|-------|------------------------------|-----------|--------|------------|-----------|-------------|
|   | N     | Meana                        | МоЕ       | N      | Meana      | МоЕ       | Hedges' g   |
| Overall   | 1,909 | 3.0*                         | ±0.1      | 16,552 | 3.7*       | ±0.0      | -0.75 (M)   |
| Pay Plan and Grade  |       |                              |           |        |            |           |             |
| Wage Grade (WG) 1-4   | 53    | 2.9*                         | ±0.2      | 587    | 3.5*       | ±0.1      | -0.54 (M)   |
| Wage Grade (WG) 5-8   | 268   | 2.8*                         | $\pm 0.1$ | 2,560  | 3.6*       | $\pm 0.0$ | -0.75 (M)   |
| Wage Grade (WG) 9-16  | 76    | 2.6*                         | ±0.2      | 1,413  | 3.6*       | $\pm 0.0$ | -1.14 (L)   |
| Other Wage Grade (WG)   | 28    | 2.8*                         | $\pm 0.4$ | 208    | 3.8*       | $\pm 0.1$ | -1.00 (L)   |
| General Schedule (GS) 1-6   | 297   | 3.3*                         | $\pm 0.1$ | 1,825  | 3.8*       | $\pm 0.0$ | -0.55 (M)   |
| General Schedule (GS) 7-10  | 572   | 2.9*                         | $\pm 0.1$ | 3,453  | 3.7*       | $\pm 0.0$ | -0.76 (M)   |
| General Schedule (GS) 11-12   | 409   | 3.1*                         | ±0.1      | 3,980  | 3.8*       | $\pm 0.0$ | -0.72 (M)   |
| General Schedule (GS) 13-15   | 131   | 3.1*                         | ±0.2      | 1,650  | 3.9*       | ±0.0      | -1.02 (L)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                           | NR        | 22     | 4.3        | ±0.2      | NR          |
| Other   | 44    | 2.6*                         | ±0.2      | 646    | 3.7*       | ±0.1      | -1.34 (L)   |
| Years of Service at Bureau or Office  |       |                              |           |        |            |           |             |
| Less than 1 year  | 84    | 2.5*                         | ±0.3      | 1,066  | 3.8*       | ±0.1      | -1.30 (L)   |
| 1 to 3 years  | 272   | 3.2*                         | ±0.1      | 2,302  | 3.8*       | $\pm 0.0$ | -0.68 (M)   |
| 4 to 5 years  | 184   | 3.4*                         | ±0.1      | 1,306  | 3.7*       | $\pm 0.0$ | -0.41 (S)   |
| 6 to 10 years   | 498   | 3.1*                         | ±0.1      | 3,309  | 3.7*       | $\pm 0.0$ | -0.59 (M)   |
| 11 to 14 years  | 237   | 2.8*                         | ±0.2      | 1,564  | 3.7*       | $\pm 0.0$ | -0.99 (L)   |
| 15 to 20 years  | 284   | 2.9*                         | ±0.1      | 2,528  | 3.7*       | $\pm 0.0$ | -0.81 (L)   |
| More than 20 years  | 325   | 2.8*                         | ±0.1      | 4,391  | 3.7*       | $\pm 0.0$ | -0.95 (L)   |
| Appointment Type  |       |                              |           |        |            |           |             |
| Permanent   | 1,574 | 2.9*                         | ±0.1      | 14,181 | 3.7*       | $\pm 0.0$ | -0.83 (L)   |
| Term  | 193   | 3.4*                         | $\pm 0.1$ | 1,465  | 3.7*       | $\pm 0.0$ | -0.32 (S)   |
| Temporary   | 141   | 3.2*                         | ±0.2      | 711    | 3.9*       | ±0.1      | -0.75 (M)   |
| Work Schedule   |       |                              |           |        |            |           |             |
| Seasonal  | 248   | 3.3*                         | $\pm 0.1$ | 1,577  | 3.7*       | $\pm 0.0$ | -0.42 (S)   |
| Non-Seasonal  | 1,463 | 2.9*                         | ±0.1      | 13,087 | 3.7*       | $\pm 0.0$ | -0.87 (L)   |

|   | Experienced sexual harassment |       |           | Did not experience sexual harassment |       |           | Effect<br>size |
|---|-------------------------------|-------|-----------|--------------------------------------|-------|-----------|----------------|
|   | N                             | Meana | MoE       | N                                    | Meana | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |                               |       |           |                                      |       |           |                |
| Permanent-Seasonal                              | 129                           | 3.3*  | ±0.2      | 967                                  | 3.6*  | $\pm 0.1$ | -0.34 (S)      |
| Permanent-Non-Seasonal                          | 1,440                         | 2.9*  | $\pm 0.1$ | 12,986                               | 3.7*  | $\pm 0.0$ | -0.86(L)       |
| Term  | 193                           | 3.4*  | $\pm 0.1$ | 1,465                                | 3.7*  | $\pm 0.0$ | -0.32 (S)      |
| Temporary-Seasonal                              | 118                           | 3.3*  | $\pm 0.2$ | 609                                  | 3.8*  | $\pm 0.1$ | -0.54 (M)      |
| Temporary-Non-Seasonal                          | 23                            | 2.5*  | $\pm 0.4$ | 101                                  | 4.2*  | $\pm 0.2$ | -2.03 (L)      |
| Sex   |                               |       |           |                                      |       |           |                |
| Men   | 686                           | 3.0*  | $\pm 0.1$ | 10,805                               | 3.7*  | $\pm 0.0$ | -0.83 (L)      |
| Women   | 1,215                         | 3.0*  | $\pm 0.1$ | 5,687                                | 3.7*  | $\pm 0.0$ | -0.66 (M)      |
| Gender Identity                                 |                               |       |           |                                      |       |           |                |
| Male  | 686                           | 3.0*  | ±0.1      | 10,805                               | 3.7*  | $\pm 0.0$ | -0.83 (L)      |
| Female  | 1,215                         | 3.0*  | $\pm 0.1$ | 5,687                                | 3.7*  | $\pm 0.0$ | -0.66 (M)      |
| Transgender                                     | NR                            | NR    | NR        | 15                                   | 3.8   | ±0.6      | NR             |
| Do not identify as female, male, or transgender | 8                             | 3.1   | ±0.8      | 45                                   | 3.4   | ±0.3      | -0.27 (S)      |
| Sexual Orientation - Collapsed                  |                               |       |           |                                      |       |           |                |
| Heterosexual                                    | 1,554                         | 3.0*  | $\pm 0.1$ | 15,056                               | 3.7*  | $\pm 0.0$ | -0.76 (M)      |
| Sexual Minority                                 | 223                           | 3.1*  | ±0.2      | 627                                  | 3.8*  | ±0.1      | -0.71 (M)      |
| Sexual Orientation                              |                               |       |           |                                      |       |           |                |
| Heterosexual or straight                        | 1,554                         | 3.0*  | ±0.1      | 15,056                               | 3.7*  | $\pm 0.0$ | -0.76 (M)      |
| Lesbian   | 53                            | 3.0*  | ±0.3      | 128                                  | 3.8*  | ±0.2      | -0.82 (L)      |
| Gay   | 34                            | 3.3*  | ±0.3      | 214                                  | 3.8*  | ±0.1      | -0.50 (M)      |
| Bisexual  | 99                            | 2.8*  | ±0.2      | 187                                  | 3.8*  | ±0.1      | -0.94 (L)      |
| Other   | 37                            | 3.8   | ±0.4      | 98                                   | 3.9   | ±0.1      | -0.06          |
| I prefer not to say                             | 89                            | 2.7*  | ±0.2      | 708                                  | 3.5*  | ±0.1      | -0.80 (L)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.77 presents the scale distribution of organizational inclusion for those who indicated they had or had not experienced sexual harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.77 Sexual Harassment and Organizational Inclusion Scale Distribution

|                                |     | Experienced sexual harassment |           |       | Did not experience sexual harassment |           |  |  |
|--------------------------------|-----|-------------------------------|-----------|-------|--------------------------------------|-----------|--|--|
|                                | N   | Percent                       | MoE       | N     | Percent                              | MoE       |  |  |
| Organizational Inclusion       |     |                               |           |       |                                      | _         |  |  |
| (1) Strongly Disagree          | 263 | 13.8%                         | ±1.6      | 455   | 2.7%                                 | ±0.3      |  |  |
| (2) Disagree                   | 375 | 19.6%                         | $\pm 1.8$ | 1,587 | 9.6%                                 | $\pm 0.5$ |  |  |
| (3) Neither Agree nor Disagree | 553 | 29.0%                         | ±2.1      | 3,500 | 21.1%                                | ±0.6      |  |  |
| (4) Agree                      | 579 | 30.3%                         | ±2.1      | 8,033 | 48.5%                                | $\pm 0.8$ |  |  |
| (5) Strongly Agree             | 139 | 7.3%                          | ±1.3      | 2,977 | 18.0%                                | ±0.6      |  |  |

#### 4.6.7 Sexual Harassment and Gender Context

Table 4.78 presents gender context for those who indicated they had or had not experienced sexual harassment within the past 12 months. Gender context was measured with three questions about the mix of men and women in the workplace. Scale values include *mostly women*, a relatively even mix of men and women, and mostly men. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.78 Sexual Harassment and Gender Context by Selected Characteristics

|   | Experienced sexual harassment |          |           | Did n<br>sexua | Effect<br>size |           |           |
|---|-------------------------------|----------|-----------|----------------|----------------|-----------|-----------|
|   | $\overline{N}$                | $Mean^a$ | MoE       | N              | Meana          | МоЕ       | Hedges' g |
| Overall   | 1,905                         | 2.3      | ±0.0      | 16,423         | 2.3            | ±0.0      | 0.00      |
| Pay Plan and Grade  |                               |          |           |                |                |           |           |
| Wage Grade (WG) 1-4   | 53                            | 2.5      | ±0.1      | 561            | 2.4            | $\pm 0.0$ | 0.28 (S)  |
| Wage Grade (WG) 5-8   | 268                           | 2.5*     | $\pm 0.1$ | 2,535          | 2.6*           | $\pm 0.0$ | -0.19     |
| Wage Grade (WG) 9-16  | 76                            | 2.9*     | $\pm 0.1$ | 1,401          | 2.7*           | $\pm 0.0$ | 0.55 (M)  |
| Other Wage Grade (WG)   | 28                            | 2.7      | ±0.1      | 208            | 2.7            | $\pm 0.0$ | -0.06     |
| General Schedule (GS) 1-6   | 297                           | 2.1      | ±0.1      | 1,814          | 2.1            | $\pm 0.0$ | 0.03      |
| General Schedule (GS) 7-10  | 574                           | 2.2*     | $\pm 0.0$ | 3,452          | 2.2*           | $\pm 0.0$ | 0.10      |
| General Schedule (GS) 11-12   | 408                           | 2.2*     | ±0.1      | 3,973          | 2.1*           | $\pm 0.0$ | 0.15      |
| General Schedule (GS) 13-15   | 131                           | 2.2*     | ±0.1      | 1,646          | 2.1*           | $\pm 0.0$ | 0.21 (S)  |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                            | NR       | NR        | 22             | 2.1            | ±0.2      | NR        |
| Other   | 44                            | 2.9*     | $\pm 0.1$ | 623            | 2.7*           | $\pm 0.0$ | 0.55 (M)  |
| Years of Service at Bureau or Office  |                               |          |           |                |                |           |           |
| Less than 1 year  | 84                            | 2.3      | $\pm 0.1$ | 1,063          | 2.3            | $\pm 0.0$ | 0.05      |
| 1 to 3 years  | 269                           | 2.2*     | $\pm 0.1$ | 2,242          | 2.3*           | $\pm 0.0$ | -0.23 (S) |
| 4 to 5 years  | 184                           | 2.2      | $\pm 0.1$ | 1,306          | 2.3            | $\pm 0.0$ | -0.10     |
| 6 to 10 years   | 500                           | 2.3      | ±0.1      | 3,292          | 2.3            | $\pm 0.0$ | -0.03     |
| 11 to 14 years  | 238                           | 2.5*     | ±0.1      | 1,559          | 2.3*           | $\pm 0.0$ | 0.25 (S)  |
| 15 to 20 years  | 279                           | 2.3      | ±0.1      | 2,523          | 2.3            | $\pm 0.0$ | -0.11     |
| More than 20 years  | 326                           | 2.4*     | ±0.1      | 4,363          | 2.3*           | $\pm 0.0$ | 0.21 (S)  |
| Appointment Type  |                               |          |           |                |                |           |           |
| Permanent   | 1,572                         | 2.3      | $\pm 0.0$ | 14,089         | 2.3            | $\pm 0.0$ | 0.03      |
| Term  | 192                           | 2.1*     | ±0.1      | 1,431          | 2.3*           | $\pm 0.0$ | -0.40 (S) |
| Temporary   | 140                           | 2.3*     | ±0.1      | 709            | 2.2*           | $\pm 0.0$ | 0.19      |
|   |                               |          |           |                |                |           |           |

|   | Experienced sexual harassment |                   |           | Did n<br>sexua | Effect size |           |           |
|---|-------------------------------|-------------------|-----------|----------------|-------------|-----------|-----------|
|   | N                             | Mean <sup>a</sup> | MoE       | N              | Meana       | MoE       | Hedges' g |
| Work Schedule                                   |                               |                   |           |                |             |           |           |
| Seasonal  | 246                           | 2.3               | $\pm 0.1$ | 1,575          | 2.3         | $\pm 0.0$ | 0.07      |
| Non-Seasonal                                    | 1,461                         | 2.3               | $\pm 0.0$ | 13,001         | 2.3         | $\pm 0.0$ | 0.03      |
| Appointment Type and Work Schedule              |                               |                   |           |                |             |           |           |
| Permanent-Seasonal                              | 129                           | 2.3               | ±0.1      | 967            | 2.3         | $\pm 0.0$ | -0.03     |
| Permanent-Non-Seasonal                          | 1,438                         | 2.3               | $\pm 0.0$ | 12,902         | 2.3         | $\pm 0.0$ | 0.04      |
| Term  | 192                           | 2.1*              | $\pm 0.1$ | 1,431          | 2.3*        | $\pm 0.0$ | -0.40(S)  |
| Temporary-Seasonal                              | 117                           | 2.3*              | $\pm 0.1$ | 608            | 2.2*        | $\pm 0.0$ | 0.20 (S)  |
| Temporary-Non-Seasonal                          | 23                            | 2.2               | ±0.2      | 99             | 2.2         | ±0.1      | 0.10      |
| Sex   |                               |                   |           |                |             |           |           |
| Men   | 686                           | 2.4               | $\pm 0.0$ | 10,723         | 2.4         | $\pm 0.0$ | 0.00      |
| Women   | 1,210                         | 2.2*              | ±0.0      | 5,644          | 2.1*        | $\pm 0.0$ | 0.32 (S)  |
| Gender Identity                                 |                               |                   |           |                |             |           |           |
| Male  | 686                           | 2.4               | $\pm 0.0$ | 10,723         | 2.4         | $\pm 0.0$ | 0.00      |
| Female  | 1,210                         | 2.2*              | $\pm 0.0$ | 5,644          | 2.1*        | $\pm 0.0$ | 0.32 (S)  |
| Transgender                                     | NR                            | NR                | NR        | 15             | 2.2         | ±0.4      | NR        |
| Do not identify as female, male, or transgender | 8                             | 2.0               | ±0.2      | 41             | 2.1         | ±0.2      | -0.16     |
| Sexual Orientation - Collapsed                  |                               |                   |           |                |             |           |           |
| Heterosexual                                    | 1,549                         | 2.3               | $\pm 0.0$ | 14,979         | 2.3         | $\pm 0.0$ | -0.03     |
| Sexual Minority                                 | 223                           | 2.3*              | $\pm 0.1$ | 625            | 2.1*        | $\pm 0.0$ | 0.28 (S)  |
| Sexual Orientation                              |                               |                   |           |                |             |           |           |
| Heterosexual or straight                        | 1,549                         | 2.3               | ±0.0      | 14,979         | 2.3         | $\pm 0.0$ | -0.03     |
| Lesbian   | 53                            | 2.4*              | ±0.1      | 129            | 2.1*        | ±0.1      | 0.60 (M)  |
| Gay   | 34                            | 2.5*              | ±0.2      | 214            | 2.1*        | ±0.1      | 0.93 (L)  |
| Bisexual  | 99                            | 2.3*              | ±0.1      | 186            | 2.1*        | ±0.1      | 0.29 (S)  |
| Other   | 37                            | 1.9*              | ±0.2      | 95             | 2.3*        | ±0.1      | -0.77 (M) |
| I prefer not to say                             | 89                            | 2.5*              | ±0.1      | 667            | 2.2*        | ±0.0      | 0.47 (S)  |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Mostly women, 2 = A relatively even mix of men and women, and 3 = Mostly men.

<sup>\*</sup> Indicates a statistically significant difference between those who experienced harassment and those who did not.

## 4.6.8 Sexual Harassment and Bystander Harassment

Table 4.79 presents experiences of bystander sex/gender harassment for those who indicated they had or had not personally experienced sexual harassment within the past 12 months. Sex/gender bystander harassment (i.e., a situation in which an employee witnessed but may not have been a direct target of the harassing behavior) was measured on a 6-point response scale ranging from *never* to *one or more times a day*. The results indicate the percentage of employees who witnessed sex/gender harassment against another employee. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.79 Sexual Harassment and Bystander Harassment

|   | Experienced sexual harassment |                      |            |       | not experier<br>al harassme |           | Effect<br>size |
|---|-------------------------------|----------------------|------------|-------|-----------------------------|-----------|----------------|
|   | N                             | Percent <sup>a</sup> | MoE        | N     | Percenta                    | МоЕ       | Cohen's h      |
| Overall   | 1,105                         | 59.9%*               | ±2.3       | 1,687 | 10.4%*                      | ±0.5      | 1.11 (L)       |
| Pay Plan and Grade  |                               |                      |            |       |                             |           |                |
| Wage Grade (WG) 1-4   | 7                             | 12.3%                | $\pm 12.4$ | 35    | 6.1%                        | $\pm 2.3$ | 0.22 (S)       |
| Wage Grade (WG) 5-8   | 136                           | 57.1%*               | ±6.4       | 166   | 6.7%*                       | $\pm 1.0$ | 1.19 (L)       |
| Wage Grade (WG) 9-16  | 48                            | 76.3%*               | $\pm 12.4$ | 101   | 7.4%*                       | $\pm 1.5$ | 1.57 (L)       |
| Other Wage Grade (WG)   | NR                            | NR                   | NR         | 0     | 0.0%                        | NA        | NR             |
| General Schedule (GS) 1-6   | 205                           | 68.6%*               | ±5.5       | 205   | 11.4%*                      | ±1.6      | 1.26 (L)       |
| General Schedule (GS) 7-10  | 364                           | 65.2%*               | ±4.1       | 509   | 15.0%*                      | ±1.2      | 1.09 (L)       |
| General Schedule (GS) 11-12   | 220                           | 54.6%*               | ±4.9       | 427   | 10.8%*                      | ±1.0      | 0.99 (L)       |
| General Schedule (GS) 13-15   | 81                            | 62.5%*               | ±8.8       | 156   | 9.5%*                       | ±1.5      | 1.20 (L)       |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                            | NR                   | NR         | NR    | NR                          | NR        | NR             |
| Other   | 21                            | 47.3%*               | ±15.1      | 51    | 8.0%*                       | ±2.4      | 0.94 (L)       |
| Years of Service at Bureau or Office  |                               |                      |            |       |                             |           |                |
| Less than 1 year  | 61                            | 73.9%*               | ±10.7      | 62    | 6.0%*                       | ±1.6      | 1.57 (L)       |
| 1 to 3 years  | 179                           | 66.5%*               | ±5.9       | 254   | 11.2%*                      | ±1.4      | 1.22 (L)       |
| 4 to 5 years  | 114                           | 62.2%*               | ±7.3       | 175   | 13.5%*                      | ±2.0      | 1.07 (L)       |
| 6 to 10 years   | 296                           | 61.1%*               | ±4.4       | 399   | 12.2%*                      | ±1.2      | 1.08 (L)       |
| 11 to 14 years  | 142                           | 64.4%*               | ±6.6       | 167   | 10.7%*                      | ±1.6      | 1.20 (L)       |
| 15 to 20 years  | 158                           | 56.8%*               | ±5.9       | 278   | 11.1%*                      | ±1.3      | 1.03 (L)       |
| More than 20 years  | 154                           | 50.1%*               | ±5.6       | 341   | 7.9%*                       | ±0.8      | 1.00 (L)       |
| Appointment Type  |                               |                      |            |       |                             |           |                |
| Permanent   | 892                           | 59.1%*               | ±2.5       | 1,414 | 10.1%*                      | ±0.5      | 1.11 (L)       |
| Term  | 109                           | 57.0%*               | ±7.2       | 150   | 10.5%*                      | ±1.7      | 1.05 (L)       |
| Temporary   | 102                           | 72.5%*               | ±8.1       | 104   | 15.4%*                      | ±2.9      | 1.23 (L)       |

|   | Experienced sexual harassment |                      |           | Did<br>sext | Effect<br>size       |           |           |
|---|-------------------------------|----------------------|-----------|-------------|----------------------|-----------|-----------|
|   | N                             | Percent <sup>a</sup> | MoE       | N           | Percent <sup>a</sup> | МоЕ       | Cohen's h |
| Work Schedule                                   |                               |                      |           |             |                      |           |           |
| Seasonal  | 162                           | 68.5%*               | ±6.2      | 269         | 17.6%*               | $\pm 2.0$ | 1.08 (L)  |
| Non-Seasonal                                    | 831                           | 58.9%*               | ±2.6      | 1,240       | 9.6%*                | $\pm 0.5$ | 1.12 (L)  |
| Appointment Type and Work Schedule              |                               |                      |           |             |                      |           |           |
| Permanent-Seasonal                              | 82                            | 68.5%*               | ±9.0      | 172         | 18.0%*               | ±2.6      | 1.07 (L)  |
| Permanent-Non-Seasonal                          | 809                           | 58.4%*               | ±2.6      | 1,233       | 9.6%*                | $\pm 0.5$ | 1.11 (L)  |
| Term  | 109                           | 57.0%*               | ±7.2      | 150         | 10.5%*               | $\pm 1.7$ | 1.05 (L)  |
| Temporary-Seasonal                              | 81                            | 68.5%*               | ±9.1      | 97          | 17.0%*               | ±3.3      | 1.10 (L)  |
| Temporary-Non-Seasonal                          | NR                            | NR                   | NR        | 7           | 6.5%                 | $\pm 7.0$ | NR        |
| Sex   |                               |                      |           |             |                      |           |           |
| Men   | 332                           | 51.3%*               | ±3.9      | 870         | 8.2%*                | $\pm 0.5$ | 1.02 (L)  |
| Women   | 765                           | 64.5%*               | $\pm 2.8$ | 809         | 14.4%*               | ±0.9      | 1.08 (L)  |
| Gender Identity                                 |                               |                      |           |             |                      |           |           |
| Male  | 332                           | 51.3%*               | ±3.9      | 870         | 8.2%*                | $\pm 0.5$ | 1.02 (L)  |
| Female  | 765                           | 64.5%*               | $\pm 2.8$ | 809         | 14.4%*               | ±0.9      | 1.08 (L)  |
| Transgender                                     | NR                            | NR                   | NR        | NR          | NR                   | NR        | NR        |
| Do not identify as female, male, or transgender | NR                            | NR                   | NR        | 7           | 15.6%                | ±14.3     | NR        |
| Sexual Orientation - Collapsed                  |                               |                      |           |             |                      |           |           |
| Heterosexual                                    | 895                           | 59.3%*               | ±2.5      | 1,506       | 10.1%*               | $\pm 0.5$ | 1.11 (L)  |
| Sexual Minority                                 | 149                           | 67.3%*               | ±6.5      | 105         | 16.9%*               | $\pm 3.2$ | 1.08 (L)  |
| Sexual Orientation                              |                               |                      |           |             |                      |           |           |
| Heterosexual or straight                        | 895                           | 59.3%*               | ±2.5      | 1,506       | 10.1%*               | ±0.5      | 1.11 (L)  |
| Lesbian   | 41                            | 76.9%*               | ±13.7     | 27          | 21.3%*               | ±8.1      | 1.18 (L)  |
| Gay   | NR                            | NR                   | NR        | 28          | 13.0%                | ±5.3      | NR        |
| Bisexual  | 78                            | 78.4%*               | ±9.3      | 41          | 22.2%*               | ±6.6      | 1.19 (L)  |
| Other   | NR                            | NR                   | NR        | 9           | 9.6%                 | ±7.8      | NR        |
| I prefer not to say                             | 51                            | 61.5%*               | ±11.1     | 60          | 8.9%*                | ±2.4      | 1.20 (L)  |

<sup>&</sup>lt;sup>a</sup> Represents the percent, who, in the past 12 months, indicated they witnessed a situation where another employee was subjected to harassment or discrimination based on sex/gender. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

# **4.6.9** Logistic Regression Analyses of Sexual Harassment and Predictors of Workplace Harassment

In the previous sections, the results for the predictors of workplace harassment were each shown separately, comparing results of the organizational factors (e.g., general intolerance for harassment, leadership intolerance for harassment, supervisor support) for those who had experienced sexual harassment against those who had not. To further understand the relationship of the organizational factors, as well as individual and occupational characteristics, to sexual harassment, we performed a series of logistic regression analyses to identify the factors that are most likely to predict whether someone might experience sexual harassment. Table 4.80 presents the results of the regression analyses. Each predictor variable is shown in the first column.

Table 4.80 Logistic Regression of Sexual Harassment and Predictors of Workplace Harassment

|  | В      | S.E.  | Wald    | p     | Odds<br>Ratio | 95% C.I. for EXP(B) |       | Model Log<br>Likelihood | Change in -<br>2 Log<br>Likelihood |
|--|--------|-------|---------|-------|---------------|---------------------|-------|-------------------------|------------------------------------|
|  |        |       |         |       |               | Lower               | Upper |                         |                                    |
| Constant                                 | 2.982  | 0.313 | 90.521  |       | 19.722        |                     |       |                         |                                    |
| Sex                                      | -0.876 | 0.065 | 180.201 | 0.000 | 0.416         | 0.366               | 0.473 | -3805.414               | 184.242                            |
| Age                                      | -0.549 | 0.063 | 75.950  | 0.000 | 0.577         | 0.510               | 0.653 | -3751.087               | 75.587                             |
| Education Level                          | 0.229  | 0.066 | 12.210  | 0.000 | 1.258         | 1.106               | 1.431 | -3719.429               | 12.272                             |
| Relationship Status                      | -0.588 | 0.062 | 89.975  | 0.000 | 0.555         | 0.492               | 0.627 | -3758.057               | 89.527                             |
| Organizational Politics                  | -0.120 | 0.046 | 6.961   | 0.008 | 0.887         | 0.811               | 0.970 | -3716.789               | 6.992                              |
| Organizational Inclusion                 | -0.280 | 0.038 | 55.563  | 0.000 | 0.756         | 0.703               | 0.814 | -3741.139               | 55.692                             |
| Bystander Harassment Based on Sex/Gender | -1.816 | 0.065 | 772.150 | 0.000 | 0.163         | 0.143               | 0.185 | -4097.658               | 768.730                            |
| General Intolerance                      | -0.590 | 0.044 | 182.088 | 0.000 | 0.554         | 0.509               | 0.604 | -3805.410               | 184.232                            |
| Gender Context                           | 0.134  | 0.058 | 5.240   | 0.022 | 1.143         | 1.019               | 1.281 | -3715.925               | 5.263                              |

Note. N = 15,191, Nagelkerke R Square = 0.343

#### 4.7 Crude and Offensive Behavior

The following sections display each of the predictors of workplace harassment and crude and offensive behavior. In each section results are shown for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to crude and offensive behavior. Statistically significant differences are noted.

#### 4.7.1 Crude and Offensive Behavior and General Intolerance for Harassment

Table 4.81 presents general intolerance for harassment for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. General Intolerance for harassment was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate an organizational climate more intolerant of harassment. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.81 Crude and Offensive Behavior and General Intolerance for Harassment by Selected Characteristics

|   | Experienced crude and offensive behavior |          |           | Did not experience<br>crude and offensive<br>behavior |                   |           | Effect<br>size |
|---|--|----------|-----------|---|-------------------|-----------|----------------|
|   | N  | $Mean^a$ | MoE       | N   | Mean <sup>a</sup> | МоЕ       | Hedges' g      |
| Overall   | 3,512                                    | 3.0*     | $\pm 0.0$ | 14,819  | 3.6*              | $\pm 0.0$ | -0.69 (M)      |
| Pay Plan and Grade  |  |          |           |   |                   |           |                |
| Wage Grade (WG) 1-4   | 124                                      | 2.8*     | ±0.2      | 513   | 3.5*              | $\pm 0.1$ | -0.66 (M)      |
| Wage Grade (WG) 5-8   | 513                                      | 3.2*     | ±0.1      | 2,249   | 3.6*              | ±0.0      | -0.41 (S)      |
| Wage Grade (WG) 9-16  | 193                                      | 2.8*     | ±0.1      | 1,291   | 3.5*              | ±0.0      | -0.83 (L)      |
| Other Wage Grade (WG)   | 51                                       | 3.0*     | ±0.2      | 168   | 3.7*              | ±0.1      | -1.05 (L)      |
| General Schedule (GS) 1-6   | 532                                      | 3.2*     | ±0.1      | 1,591   | 3.7*              | ±0.0      | -0.69 (M)      |
| General Schedule (GS) 7-10  | 982                                      | 2.8*     | ±0.1      | 3,028   | 3.5*              | ±0.0      | -0.80 (L)      |
| General Schedule (GS) 11-12   | 709                                      | 3.0*     | ±0.1      | 3,672   | 3.7*              | ±0.0      | -0.83 (L)      |
| General Schedule (GS) 13-15   | 239                                      | 3.2*     | ±0.1      | 1,534   | 3.8*              | $\pm 0.0$ | -0.65 (M)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 7  | 4.1      | ±0.4      | 17  | 4.1               | ±0.3      | -0.14          |
| Other   | 100                                      | 3.3*     | ±0.3      | 574   | 3.7*              | ±0.1      | -0.46 (S)      |
| Years of Service at Bureau or Office  |  |          |           |   |                   |           |                |
| Less than 1 year  | 134                                      | 2.9*     | $\pm 0.2$ | 1,012   | 3.8*              | $\pm 0.1$ | -1.04 (L)      |
| 1 to 3 years  | 555                                      | 3.1*     | $\pm 0.1$ | 1,978   | 3.8*              | $\pm 0.0$ | -0.73 (M)      |
| 4 to 5 years  | 347                                      | 3.1*     | $\pm 0.1$ | 1,125   | 3.7*              | $\pm 0.1$ | -0.63 (M)      |
| 6 to 10 years   | 882                                      | 3.0*     | $\pm 0.1$ | 2,898   | 3.6*              | $\pm 0.0$ | -0.73 (M)      |
| 11 to 14 years  | 393                                      | 2.9*     | $\pm 0.1$ | 1,402   | 3.6*              | $\pm 0.0$ | -0.84 (L)      |
| 15 to 20 years  | 486                                      | 2.9*     | $\pm 0.1$ | 2,318   | 3.5*              | $\pm 0.0$ | -0.67 (M)      |
| More than 20 years  | 672                                      | 3.1*     | $\pm 0.1$ | 4,000   | 3.6*              | $\pm 0.0$ | -0.60 (M)      |

|   | crude | Experience<br>and offensive |           | crude  | ot experient<br>and offens<br>behavior |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|--|-----------|----------------|
|   | N     | $Mean^a$                    | MoE       | N      | Mean <sup>a</sup>                      | МоЕ       | Hedges' g      |
| Appointment Type                                |       |                             |           |        |  |           |                |
| Permanent                                       | 2,877 | 3.0*                        | $\pm 0.0$ | 12,776 | 3.6*                                   | $\pm 0.0$ | -0.72 (M)      |
| Term  | 334   | 3.1*                        | $\pm 0.1$ | 1,297  | 3.7*                                   | $\pm 0.1$ | -0.59 (M)      |
| Temporary                                       | 258   | 3.2*                        | $\pm 0.1$ | 596    | 3.8*                                   | $\pm 0.1$ | -0.83 (L)      |
| Work Schedule                                   |       |                             |           |        |  |           |                |
| Seasonal  | 521   | 3.2*                        | $\pm 0.1$ | 1,301  | 3.6*                                   | $\pm 0.0$ | -0.48 (S)      |
| Non-Seasonal                                    | 2,596 | 3.0*                        | $\pm 0.0$ | 11,854 | 3.6*                                   | $\pm 0.0$ | -0.76 (M)      |
| Appointment Type and Work Schedule              |       |                             |           |        |  |           |                |
| Permanent-Seasonal                              | 288   | 3.3*                        | $\pm 0.1$ | 805    | 3.5*                                   | $\pm 0.1$ | -0.34 (S)      |
| Permanent-Non-Seasonal                          | 2,571 | 3.0*                        | $\pm 0.0$ | 11,757 | 3.6*                                   | $\pm 0.0$ | -0.75 (M)      |
| Term  | 334   | 3.1*                        | $\pm 0.1$ | 1,297  | 3.7*                                   | $\pm 0.1$ | -0.59 (M)      |
| Temporary-Seasonal                              | 233   | 3.2*                        | $\pm 0.1$ | 496    | 3.8*                                   | $\pm 0.1$ | -0.74 (M)      |
| Temporary-Non-Seasonal                          | 26    | 2.7*                        | $\pm 0.3$ | 98     | 4.0*                                   | $\pm 0.2$ | -1.50 (L)      |
| Sex   |       |                             |           |        |  |           |                |
| Men   | 1,717 | 3.1*                        | $\pm 0.0$ | 9,643  | 3.7*                                   | $\pm 0.0$ | -0.63 (M)      |
| Women   | 1,774 | 2.9*                        | $\pm 0.0$ | 5,127  | 3.6*                                   | $\pm 0.0$ | -0.73 (M)      |
| Gender Identity                                 |       |                             |           |        |  |           |                |
| Male  | 1,717 | 3.1*                        | $\pm 0.0$ | 9,643  | 3.7*                                   | $\pm 0.0$ | -0.63 (M)      |
| Female  | 1,774 | 2.9*                        | $\pm 0.0$ | 5,127  | 3.6*                                   | $\pm 0.0$ | -0.73 (M)      |
| Transgender                                     | 5     | 3.1                         | ±1.2      | 11     | 3.8                                    | ±0.7      | -0.54 (M)      |
| Do not identify as female, male, or transgender | 15    | 2.9                         | ±0.6      | 38     | 3.3                                    | ±0.3      | -0.40 (S)      |
| Sexual Orientation - Collapsed                  |       |                             |           |        |  |           |                |
| Heterosexual                                    | 3,008 | 3.1*                        | $\pm 0.0$ | 13,509 | 3.6*                                   | $\pm 0.0$ | -0.67 (M)      |
| Sexual Minority                                 | 300   | 2.9*                        | $\pm 0.1$ | 533    | 3.6*                                   | ±0.1      | -0.80(L)       |
| Sexual Orientation                              |       |                             |           |        |  |           |                |
| Heterosexual or straight                        | 3,008 | 3.1*                        | $\pm 0.0$ | 13,509 | 3.6*                                   | $\pm 0.0$ | -0.67 (M)      |
| Lesbian   | 75    | 2.9*                        | ±0.2      | 106    | 3.5*                                   | ±0.2      | -0.68 (M)      |
| Gay   | 52    | 3.0*                        | ±0.3      | 196    | 3.5*                                   | ±0.1      | -0.66 (M)      |
| Bisexual  | 128   | 2.7*                        | ±0.2      | 158    | 3.8*                                   | ±0.1      | -1.22 (L)      |
| Other   | 46    | 3.1                         | ±0.3      | 73     | 3.3                                    | ±0.2      | -0.17          |
| I prefer not to say                             | 167   | 2.9*                        | ±0.2      | 629    | 3.4*                                   | ±0.1      | -0.55 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.82 presents the scale distribution of general intolerance for harassment for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.82 Crude and Offensive Behavior and General Intolerance for Harassment Scale Distribution

|                                    | crude a | Experience and offensive |      | Did not experience crude and offensive behavior |         |           |
|------------------------------------|---------|--------------------------|------|---|---------|-----------|
|                                    | N       | Percent                  | МоЕ  | N   | Percent | MoE       |
| General Intolerance for Harassment |         |                          |      |   |         | _         |
| (1) Strongly Disagree              | 275     | 7.8%                     | ±0.9 | 297   | 2.0%    | ±0.2      |
| (2) Disagree                       | 743     | 21.2%                    | ±1.4 | 1,188   | 8.0%    | $\pm 0.4$ |
| (3) Neither Agree nor Disagree     | 1,263   | 36.0%                    | ±1.6 | 4,605   | 31.1%   | $\pm 0.8$ |
| (4) Agree                          | 993     | 28.3%                    | ±1.5 | 6,167   | 41.6%   | $\pm 0.8$ |
| (5) Strongly Agree                 | 237     | 6.7%                     | ±0.9 | 2,562   | 17.3%   | ±0.6      |

# 4.7.2 Crude and Offensive Behavior and Leadership Intolerance for Harassment

Table 4.83 presents leadership intolerance for harassment for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Intolerance for harassment was measured using a *yes*, *no*, *do not know* response format, with higher scores indicating greater intolerance for harassment among leaders. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.83 Crude and Offensive Behavior and Leadership Intolerance for Harassment by Selected Characteristics

|   | Experienced crude and offensive behavior |                   |            | Did r<br>crude | Effect<br>size |            |           |
|---|--|-------------------|------------|----------------|----------------|------------|-----------|
|   | N  | Mean <sup>a</sup> | MoE        | N              | Meana          | MoE        | Hedges' g |
| Overall   | 3,453                                    | 0.46*             | $\pm 0.01$ | 14,916         | 0.65*          | $\pm 0.01$ | -0.45 (S) |
| Pay Plan and Grade  |  |                   |            |                |                |            |           |
| Wage Grade (WG) 1-4   | 124                                      | 0.19*             | $\pm 0.06$ | 501            | 0.61*          | $\pm 0.04$ | -0.98 (L) |
| Wage Grade (WG) 5-8   | 494                                      | 0.48*             | $\pm 0.04$ | 2,290          | 0.59*          | $\pm 0.02$ | -0.25 (S) |
| Wage Grade (WG) 9-16  | 190                                      | 0.31*             | $\pm 0.05$ | 1,292          | 0.61*          | $\pm 0.02$ | -0.70 (M) |
| Other Wage Grade (WG)                                       | 51                                       | 0.46*             | ±0.12      | 185            | 0.70*          | $\pm 0.05$ | -0.66 (M) |
| General Schedule (GS) 1-6                                   | 507                                      | 0.54*             | $\pm 0.04$ | 1,594          | 0.65*          | $\pm 0.02$ | -0.27 (S) |
| General Schedule (GS) 7-10                                  | 977                                      | 0.44*             | ±0.03      | 3,046          | 0.65*          | $\pm 0.01$ | -0.50 (M) |
| General Schedule (GS) 11-12                                 | 702                                      | 0.48*             | ±0.03      | 3,682          | 0.68*          | $\pm 0.01$ | -0.49 (S) |
| General Schedule (GS) 13-15<br>Senior Level (SL)/Scientific | 237                                      | 0.53*             | ±0.05      | 1,539          | 0.74*          | ±0.02      | -0.55 (M) |
| Professional (ST)/Senior Executive<br>Service (SES)         | 7  | 0.68              | ±0.37      | 17             | 0.84           | ±0.15      | -0.39 (S) |
| Other   | 100                                      | 0.54*             | $\pm 0.09$ | 589            | 0.70*          | $\pm 0.03$ | -0.40(S)  |
| Years of Service at Bureau or Office                        |  |                   |            |                |                |            |           |
| Less than 1 year  | 134                                      | 0.31*             | $\pm 0.07$ | 1,006          | 0.65*          | $\pm 0.03$ | -0.76 (M) |
| 1 to 3 years  | 532                                      | 0.51*             | $\pm 0.04$ | 2,009          | 0.71*          | $\pm 0.02$ | -0.49 (S) |
| 4 to 5 years  | 347                                      | 0.56*             | $\pm 0.04$ | 1,131          | 0.61*          | $\pm 0.03$ | -0.13     |
| 6 to 10 years   | 873                                      | 0.44*             | $\pm 0.03$ | 2,930          | 0.67*          | $\pm 0.02$ | -0.54 (M) |
| 11 to 14 years  | 371                                      | 0.41*             | $\pm 0.04$ | 1,404          | 0.63*          | $\pm 0.02$ | -0.54 (M) |
| 15 to 20 years  | 485                                      | 0.46*             | $\pm 0.04$ | 2,318          | 0.62*          | $\pm 0.02$ | -0.40(S)  |
| More than 20 years  | 667                                      | 0.45*             | ±0.03      | 4,034          | 0.65*          | ±0.01      | -0.47 (S) |
| Appointment Type  |  |                   |            |                |                |            |           |
| Permanent   | 2,831                                    | 0.45*             | $\pm 0.02$ | 12,862         | 0.65*          | $\pm 0.01$ | -0.46 (S) |
| Term  | 325                                      | 0.52*             | ±0.05      | 1,300          | 0.71*          | ±0.02      | -0.47 (S) |
| Temporary   | 255                                      | 0.52*             | $\pm 0.05$ | 603            | 0.61*          | $\pm 0.04$ | -0.21 (S) |

|   | Experienced crude and offensive behavior |       |            | Did r<br>crude | Effect<br>size |            |           |
|---|--|-------|------------|----------------|----------------|------------|-----------|
|   | N  | Meana | MoE        | N              | Meana          | МоЕ        | Hedges' g |
| Work Schedule                                   |  |       |            |                |                |            |           |
| Seasonal  | 510                                      | 0.56* | $\pm 0.04$ | 1,305          | 0.61*          | $\pm 0.02$ | -0.10     |
| Non-Seasonal                                    | 2,558                                    | 0.44* | $\pm 0.02$ | 11,945         | 0.65*          | $\pm 0.01$ | -0.50 (M) |
| Appointment Type and Work Schedule              |  |       |            |                |                |            |           |
| Permanent-Seasonal                              | 280                                      | 0.57  | $\pm 0.05$ | 802            | 0.62           | $\pm 0.03$ | -0.10     |
| Permanent-Non-Seasonal                          | 2,533                                    | 0.44* | $\pm 0.02$ | 11,847         | 0.65*          | $\pm 0.01$ | -0.49 (S) |
| Term  | 325                                      | 0.52* | $\pm 0.05$ | 1,300          | 0.71*          | $\pm 0.02$ | -0.47 (S) |
| Temporary-Seasonal                              | 230                                      | 0.55  | $\pm 0.05$ | 504            | 0.59           | $\pm 0.04$ | -0.09     |
| Temporary-Non-Seasonal                          | 26                                       | 0.22* | ±0.16      | 98             | 0.69*          | ±0.09      | -1.08 (L) |
| Sex   |  |       |            |                |                |            |           |
| Men   | 1,682                                    | 0.50* | ±0.02      | 9,723          | 0.67*          | ±0.01      | -0.41 (S) |
| Women   | 1,752                                    | 0.43* | ±0.02      | 5,144          | 0.62*          | ±0.01      | -0.45 (S) |
| Gender Identity                                 |  |       |            |                |                |            |           |
| Male  | 1,682                                    | 0.50* | ±0.02      | 9,723          | 0.67*          | ±0.01      | -0.41 (S) |
| Female  | 1,752                                    | 0.43* | ±0.02      | 5,144          | 0.62*          | ±0.01      | -0.45 (S) |
| Transgender                                     | 5  | 0.60  | ±0.48      | 11             | 0.61           | ±0.26      | -0.01     |
| Do not identify as female, male, or transgender | 15                                       | 0.36  | ±0.19      | 38             | 0.59           | ±0.15      | -0.52 (M) |
| Sexual Orientation - Collapsed                  |  |       |            |                |                |            |           |
| Heterosexual                                    | 2,952                                    | 0.48* | $\pm 0.02$ | 13,578         | 0.66*          | $\pm 0.01$ | -0.44 (S) |
| Sexual Minority                                 | 299                                      | 0.40* | $\pm 0.05$ | 546            | 0.65*          | ±0.03      | -0.60 (M) |
| Sexual Orientation                              |  |       |            |                |                |            |           |
| Heterosexual or straight                        | 2,952                                    | 0.48* | ±0.02      | 13,578         | 0.66*          | ±0.01      | -0.44 (S) |
| Lesbian   | 74                                       | 0.41* | ±0.09      | 106            | 0.65*          | $\pm 0.08$ | -0.60 (M) |
| Gay   | 52                                       | 0.46* | ±0.12      | 192            | 0.66*          | ±0.06      | -0.46 (S) |
| Bisexual  | 128                                      | 0.33* | $\pm 0.07$ | 158            | 0.67*          | ±0.06      | -0.86 (L) |
| Other   | 46                                       | 0.54  | ±0.11      | 89             | 0.58           | $\pm 0.08$ | -0.10     |
| I prefer not to say                             | 166                                      | 0.35* | ±0.06      | 642            | 0.47*          | ±0.03      | -0.27 (S) |

<sup>&</sup>lt;sup>a</sup> Scale values are 0 = Yes/Do Not Know, 1 = No. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

## 4.7.3 Crude and Offensive Behavior and Organizational Politics

Table 4.84 presents organizational politics for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Organizational politics was measured with a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater pressure to conform to organizational norms. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.84 Crude and Offensive Behavior and Organizational Politics by Selected Characteristics

|   | Experienced crude and offensive behavior |                   |           | Did not experience<br>crude and offensive<br>behavior |       |           | Effect<br>size |
|---|--|-------------------|-----------|---|-------|-----------|----------------|
|   | N  | Mean <sup>a</sup> | МоЕ       | N   | Meana | МоЕ       | Hedges' g      |
| Overall   | 3,509                                    | 3.1*              | ±0.0      | 14,780  | 2.7*  | ±0.0      | 0.45 (S)       |
| Pay Plan and Grade  |  |                   |           |   |       |           |                |
| Wage Grade (WG) 1-4   | 127                                      | 3.4*              | $\pm 0.1$ | 496   | 3.0*  | $\pm 0.1$ | 0.53 (M)       |
| Wage Grade (WG) 5-8   | 508                                      | 3.0*              | $\pm 0.1$ | 2,262   | 2.9*  | $\pm 0.0$ | 0.14           |
| Wage Grade (WG) 9-16  | 196                                      | 3.3*              | $\pm 0.1$ | 1,291   | 2.8*  | $\pm 0.0$ | 0.72 (M)       |
| Other Wage Grade (WG)                                       | 51                                       | 3.0*              | $\pm 0.2$ | 178   | 2.6*  | $\pm 0.1$ | 0.44 (S)       |
| General Schedule (GS) 1-6                                   | 533                                      | 3.1*              | $\pm 0.1$ | 1,556   | 2.9*  | $\pm 0.0$ | 0.31 (S)       |
| General Schedule (GS) 7-10                                  | 980                                      | 3.3*              | $\pm 0.1$ | 3,045   | 2.8*  | $\pm 0.0$ | 0.51 (M)       |
| General Schedule (GS) 11-12                                 | 707                                      | 3.0*              | $\pm 0.1$ | 3,640   | 2.6*  | $\pm 0.0$ | 0.49 (S)       |
| General Schedule (GS) 13-15<br>Senior Level (SL)/Scientific | 235                                      | 2.8*              | ±0.1      | 1,539   | 2.4*  | ±0.0      | 0.44 (S)       |
| Professional (ST)/Senior Executive<br>Service (SES)         | 7  | 2.3               | ±0.3      | 17  | 1.9   | ±0.3      | 0.72 (M)       |
| Other   | 100                                      | 3.3*              | ±0.2      | 570   | 2.8*  | $\pm 0.1$ | 0.67 (M)       |
| Years of Service at Bureau or Office                        |  |                   |           |   |       |           |                |
| Less than 1 year  | 134                                      | 3.2*              | $\pm 0.1$ | 995   | 2.7*  | $\pm 0.0$ | 0.63 (M)       |
| 1 to 3 years  | 551                                      | 3.1*              | $\pm 0.1$ | 1,972   | 2.7*  | $\pm 0.0$ | 0.50 (M)       |
| 4 to 5 years  | 352                                      | 3.2*              | $\pm 0.1$ | 1,127   | 2.8*  | $\pm 0.0$ | 0.36 (S)       |
| 6 to 10 years   | 876                                      | 3.1*              | $\pm 0.1$ | 2,919   | 2.8*  | $\pm 0.0$ | 0.38 (S)       |
| 11 to 14 years  | 392                                      | 3.1*              | $\pm 0.1$ | 1,387   | 2.8*  | $\pm 0.0$ | 0.44 (S)       |
| 15 to 20 years  | 491                                      | 3.2*              | $\pm 0.1$ | 2,316   | 2.8*  | $\pm 0.0$ | 0.53 (M)       |
| More than 20 years  | 670                                      | 3.1*              | $\pm 0.1$ | 3,980   | 2.7*  | $\pm 0.0$ | 0.48 (S)       |
| Appointment Type  |  |                   |           |   |       |           |                |
| Permanent   | 2,877                                    | 3.1*              | $\pm 0.0$ | 12,727  | 2.7*  | $\pm 0.0$ | 0.47 (S)       |
| Term  | 330                                      | 3.0*              | ±0.1      | 1,309   | 2.8*  | $\pm 0.0$ | 0.25 (S)       |
| Temporary   | 260                                      | 3.1*              | $\pm 0.1$ | 594   | 2.7*  | $\pm 0.1$ | 0.46 (S)       |

|   | Experienced crude and offensive behavior |                   |           | Did not experience<br>crude and offensive<br>behavior |       |           | Effect<br>size |
|---|--|-------------------|-----------|---|-------|-----------|----------------|
|   | N  | Mean <sup>a</sup> | MoE       | N   | Meana | МоЕ       | Hedges' g      |
| Work Schedule                                   |  |                   |           |   |       |           |                |
| Seasonal  | 522                                      | 3.1*              | ±0.1      | 1,311   | 2.8*  | $\pm 0.0$ | 0.34 (S)       |
| Non-Seasonal                                    | 2,596                                    | 3.1*              | $\pm 0.0$ | 11,794  | 2.7*  | $\pm 0.0$ | 0.49 (S)       |
| Appointment Type and Work Schedule              |  |                   |           |   |       |           |                |
| Permanent-Seasonal                              | 288                                      | 3.0*              | $\pm 0.1$ | 805   | 2.8*  | $\pm 0.1$ | 0.27 (S)       |
| Permanent-Non-Seasonal                          | 2,571                                    | 3.1*              | $\pm 0.0$ | 11,708  | 2.7*  | $\pm 0.0$ | 0.48 (S)       |
| Term  | 330                                      | 3.0*              | $\pm 0.1$ | 1,309   | 2.8*  | $\pm 0.0$ | 0.25 (S)       |
| Temporary-Seasonal                              | 234                                      | 3.1*              | ±0.1      | 506   | 2.7*  | $\pm 0.1$ | 0.43 (S)       |
| Temporary-Non-Seasonal                          | 26                                       | 3.2*              | ±0.3      | 86  | 2.6*  | ±0.2      | 0.67 (M)       |
| Sex   |  |                   |           |   |       |           |                |
| Men   | 1,708                                    | 3.1*              | $\pm 0.0$ | 9,665   | 2.7*  | ±0.0      | 0.48 (S)       |
| Women   | 1,781                                    | 3.1*              | ±0.0      | 5,067   | 2.7*  | ±0.0      | 0.42 (S)       |
| Gender Identity                                 |  |                   |           |   |       |           |                |
| Male  | 1,708                                    | 3.1*              | $\pm 0.0$ | 9,665   | 2.7*  | ±0.0      | 0.48 (S)       |
| Female  | 1,781                                    | 3.1*              | ±0.0      | 5,067   | 2.7*  | ±0.0      | 0.42 (S)       |
| Transgender                                     | 5  | 3.4*              | ±0.5      | 10  | 2.2*  | ±0.6      | 1.31 (L)       |
| Do not identify as female, male, or transgender | 15                                       | 3.4               | ±0.5      | 38  | 3.2   | ±0.3      | 0.29 (S)       |
| Sexual Orientation - Collapsed                  |  |                   |           |   |       |           |                |
| Heterosexual                                    | 2,999                                    | 3.1*              | $\pm 0.0$ | 13,458  | 2.7*  | $\pm 0.0$ | 0.46 (S)       |
| Sexual Minority                                 | 300                                      | 3.1*              | $\pm 0.1$ | 548   | 2.8*  | $\pm 0.1$ | 0.40 (S)       |
| Sexual Orientation                              |  |                   |           |   |       |           |                |
| Heterosexual or straight                        | 2,999                                    | 3.1*              | $\pm 0.0$ | 13,458  | 2.7*  | $\pm 0.0$ | 0.46 (S)       |
| Lesbian   | 75                                       | 3.0*              | ±0.2      | 106   | 2.5*  | ±0.1      | 0.65 (M)       |
| Gay   | 52                                       | 3.2               | ±0.3      | 195   | 3.0   | ±0.1      | 0.22 (S)       |
| Bisexual  | 128                                      | 3.3*              | ±0.2      | 158   | 2.6*  | ±0.1      | 0.69 (M)       |
| Other   | 46                                       | 3.0               | ±0.3      | 89  | 2.9   | ±0.2      | 0.03           |
| I prefer not to say                             | 167                                      | 3.1*              | ±0.2      | 618   | 3.0*  | ±0.1      | 0.21 (S)       |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.85 presents the scale distribution of organizational politics for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.85 Crude and Offensive Behavior and Organizational Politics Scale Distribution

|                                | crude a | Experience and offensive |      | Did not experience crude and offensive behavior |         |           |  |
|--------------------------------|---------|--------------------------|------|---|---------|-----------|--|
|                                | N       | Percent                  | МоЕ  | N   | Percent | MoE       |  |
| Organizational Politics        |         |                          |      |   |         | _         |  |
| (1) Strongly Disagree          | 104     | 3.0%                     | ±0.6 | 824   | 5.6%    | $\pm 0.4$ |  |
| (2) Disagree                   | 854     | 24.3%                    | ±1.4 | 5,629   | 38.1%   | $\pm 0.8$ |  |
| (3) Neither Agree nor Disagree | 1,367   | 39.0%                    | ±1.6 | 5,630   | 38.1%   | $\pm 0.8$ |  |
| (4) Agree                      | 945     | 26.9%                    | ±1.5 | 2,194   | 14.8%   | ±0.6      |  |
| (5) Strongly Agree             | 239     | 6.8%                     | ±0.9 | 504   | 3.4%    | ±0.3      |  |

# 4.7.4 Crude and Offensive Behavior and Organizational Trust

Table 4.86 presents organizational trust for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Organizational trust was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of trust. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.86 Crude and Offensive Behavior and Organizational Trust by Selected Characteristics

|   | Experienced crude and offensive behavior |                   |           | Did n<br>crude<br>l | Effect<br>size |           |           |
|---|--|-------------------|-----------|---------------------|----------------|-----------|-----------|
|   | N  | Mean <sup>a</sup> | MoE       | N                   | Meana          | МоЕ       | Hedges' g |
| Overall   | 3,522                                    | 2.9*              | $\pm 0.0$ | 14,906              | 3.4*           | $\pm 0.0$ | -0.58 (M) |
| Pay Plan and Grade  |  |                   |           |                     |                |           |           |
| Wage Grade (WG) 1-4   | 127                                      | 2.6*              | $\pm 0.1$ | 501                 | 3.2*           | $\pm 0.1$ | -0.56 (M) |
| Wage Grade (WG) 5-8   | 517                                      | 2.9*              | ±0.1      | 2,287               | 3.3*           | $\pm 0.0$ | -0.43 (S) |
| Wage Grade (WG) 9-16  | 196                                      | 2.5*              | ±0.1      | 1,300               | 3.2*           | $\pm 0.0$ | -0.73 (M) |
| Other Wage Grade (WG)   | 51                                       | 2.9*              | ±0.3      | 185                 | 3.4*           | $\pm 0.1$ | -0.60 (M) |
| General Schedule (GS) 1-6   | 533                                      | 3.0*              | ±0.1      | 1,587               | 3.4*           | $\pm 0.0$ | -0.38(S)  |
| General Schedule (GS) 7-10  | 985                                      | 2.7*              | ±0.1      | 3,043               | 3.3*           | $\pm 0.0$ | -0.64 (M) |
| General Schedule (GS) 11-12   | 705                                      | 3.0*              | $\pm 0.1$ | 3,670               | 3.5*           | $\pm 0.0$ | -0.68 (M) |
| General Schedule (GS) 13-15   | 239                                      | 3.3*              | $\pm 0.1$ | 1,540               | 3.8*           | $\pm 0.0$ | -0.52 (M) |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 7  | 3.9               | ±0.5      | 17                  | 4.3            | ±0.2      | -0.58 (M) |
| Other   | 100                                      | 2.6*              | ±0.2      | 589                 | 3.4*           | ±0.1      | -0.94 (L) |
| Years of Service at Bureau or Office  |  |                   |           |                     |                |           |           |
| Less than 1 year  | 134                                      | 2.9*              | ±0.2      | 1,013               | 3.6*           | $\pm 0.1$ | -0.86 (L) |
| 1 to 3 years  | 556                                      | 3.1*              | ±0.1      | 2,003               | 3.6*           | $\pm 0.0$ | -0.56 (M) |
| 4 to 5 years  | 352                                      | 2.9*              | ±0.1      | 1,133               | 3.3*           | $\pm 0.1$ | -0.40(S)  |
| 6 to 10 years   | 883                                      | 2.9*              | $\pm 0.1$ | 2,928               | 3.3*           | $\pm 0.0$ | -0.53 (M) |
| 11 to 14 years  | 392                                      | 2.7*              | $\pm 0.1$ | 1,410               | 3.4*           | $\pm 0.0$ | -0.77 (M) |
| 15 to 20 years  | 490                                      | 2.8*              | ±0.1      | 2,315               | 3.4*           | $\pm 0.0$ | -0.62 (M) |
| More than 20 years  | 671                                      | 2.9*              | ±0.1      | 4,020               | 3.4*           | $\pm 0.0$ | -0.58 (M) |
| Appointment Type  |  |                   |           |                     |                |           |           |
| Permanent   | 2,884                                    | 2.8*              | $\pm 0.0$ | 12,836              | 3.4*           | $\pm 0.0$ | -0.62 (M) |
| Term  | 336                                      | 3.1*              | ±0.1      | 1,312               | 3.4*           | $\pm 0.0$ | -0.29 (S) |
| Temporary   | 260                                      | 3.1*              | ±0.1      | 604                 | 3.5*           | ±0.1      | -0.52 (M) |
| Work Schedule   |  |                   |           |                     |                |           |           |
| Seasonal  | 522                                      | 3.0*              | ±0.1      | 1,312               | 3.4*           | $\pm 0.0$ | -0.40 (S) |
| Non-Seasonal  | 2,603                                    | 2.8*              | $\pm 0.0$ | 11,913              | 3.4*           | $\pm 0.0$ | -0.64 (M) |

|   | Experienced crude and offensive behavior |          |           | crude  | ot experient<br>and offens<br>behavior |           | Effect<br>size |
|---|--|----------|-----------|--------|--|-----------|----------------|
|   | N  | $Mean^a$ | MoE       | N      | Meana                                  | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |  |          |           |        |  |           |                |
| Permanent-Seasonal                              | 288                                      | 2.9*     | $\pm 0.1$ | 807    | 3.3*                                   | $\pm 0.1$ | -0.45 (S)      |
| Permanent-Non-Seasonal                          | 2,578                                    | 2.8*     | $\pm 0.0$ | 11,815 | 3.4*                                   | $\pm 0.0$ | -0.63 (M)      |
| Term  | 336                                      | 3.1*     | $\pm 0.1$ | 1,312  | 3.4*                                   | $\pm 0.0$ | -0.29 (S)      |
| Temporary-Seasonal                              | 234                                      | 3.1*     | $\pm 0.1$ | 505    | 3.5*                                   | $\pm 0.1$ | -0.38 (S)      |
| Temporary-Non-Seasonal                          | 26                                       | 2.7*     | $\pm 0.2$ | 98     | 4.0*                                   | $\pm 0.1$ | -1.78 (L)      |
| Sex   |  |          |           |        |  |           |                |
| Men   | 1,721                                    | 2.9*     | $\pm 0.0$ | 9,759  | 3.4*                                   | $\pm 0.0$ | -0.58 (M)      |
| Women   | 1,782                                    | 2.9*     | $\pm 0.0$ | 5,098  | 3.4*                                   | $\pm 0.0$ | -0.59 (M)      |
| Gender Identity                                 |  |          |           |        |  |           |                |
| Male  | 1,721                                    | 2.9*     | $\pm 0.0$ | 9,759  | 3.4*                                   | $\pm 0.0$ | -0.58 (M)      |
| Female  | 1,782                                    | 2.9*     | $\pm 0.0$ | 5,098  | 3.4*                                   | $\pm 0.0$ | -0.59 (M)      |
| Transgender                                     | 5  | 2.8      | ±0.9      | 11     | 3.8                                    | ±0.7      | -0.88 (L)      |
| Do not identify as female, male, or transgender | 15                                       | 2.6      | ±0.4      | 38     | 3.0                                    | ±0.3      | -0.39 (S)      |
| Sexual Orientation - Collapsed                  |  |          |           |        |  |           |                |
| Heterosexual                                    | 3,012                                    | 2.9*     | $\pm 0.0$ | 13,573 | 3.4*                                   | $\pm 0.0$ | -0.57 (M)      |
| Sexual Minority                                 | 300                                      | 2.9*     | $\pm 0.1$ | 548    | 3.5*                                   | ±0.1      | -0.66 (M)      |
| Sexual Orientation                              |  |          |           |        |  |           |                |
| Heterosexual or straight                        | 3,012                                    | 2.9*     | $\pm 0.0$ | 13,573 | 3.4*                                   | $\pm 0.0$ | -0.57 (M)      |
| Lesbian   | 75                                       | 3.0*     | ±0.2      | 107    | 3.6*                                   | ±0.2      | -0.64 (M)      |
| Gay   | 52                                       | 3.0*     | ±0.3      | 196    | 3.4*                                   | ±0.1      | -0.46 (S)      |
| Bisexual  | 128                                      | 2.7*     | ±0.2      | 158    | 3.7*                                   | ±0.1      | -1.09 (L)      |
| Other   | 46                                       | 3.3      | ±0.3      | 87     | 3.3                                    | ±0.2      | -0.06          |
| I prefer not to say                             | 167                                      | 2.8*     | ±0.2      | 634    | 3.3*                                   | ±0.1      | -0.50 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.87 presents the scale distribution of organizational trust for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.87 Crude and Offensive Behavior and Organizational Trust Scale Distribution

|                                | crude a | Experienced crude and offensive behavior |           |       | Did not experience crude and offensive behav |           |  |
|--------------------------------|---------|--|-----------|-------|--|-----------|--|
|                                | N       | Percent                                  | MoE       | N     | Percent                                      | MoE       |  |
| Organizational Trust           |         |  |           |       |  |           |  |
| (1) Strongly Disagree          | 292     | 8.3%                                     | $\pm 1.0$ | 379   | 2.5%   | ±0.3      |  |
| (2) Disagree                   | 922     | 26.2%                                    | ±1.5      | 1,820 | 12.2%  | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 1,064   | 30.2%                                    | ±1.5      | 4,666 | 31.3%  | $\pm 0.7$ |  |
| (4) Agree                      | 1,093   | 31.0%                                    | ±1.5      | 6,377 | 42.8%  | $\pm 0.8$ |  |
| (5) Strongly Agree             | 151     | 4.3%                                     | $\pm 0.7$ | 1,664 | 11.2%  | $\pm 0.5$ |  |

# 4.7.5 Crude and Offensive Behavior and Supervisor Support

Table 4.88 presents supervisor support for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Supervisory support was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of support. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.88 Crude and Offensive Behavior and Supervisor Support by Selected Characteristics

|   | Experienced crude and offensive behavior |                   |           | crude  | ot experient<br>and offens<br>behavior |           | Effect<br>size |
|---|--|-------------------|-----------|--------|--|-----------|----------------|
|   | N  | Mean <sup>a</sup> | МоЕ       | N      | Meana                                  | МоЕ       | Hedges' g      |
| Overall   | 3,459                                    | 3.3*              | ±0.0      | 14,518 | 3.8*                                   | ±0.0      | -0.48 (S)      |
| Pay Plan and Grade  |  |                   |           |        |  |           |                |
| Wage Grade (WG) 1-4   | 127                                      | 2.6*              | ±0.2      | 500    | 3.6*                                   | $\pm 0.1$ | -0.82 (L)      |
| Wage Grade (WG) 5-8   | 512                                      | 3.2*              | $\pm 0.1$ | 2,179  | 3.7*                                   | $\pm 0.0$ | -0.47 (S)      |
| Wage Grade (WG) 9-16  | 191                                      | 2.9*              | ±0.2      | 1,286  | 3.6*                                   | $\pm 0.1$ | -0.61 (M)      |
| Other Wage Grade (WG)   | 51                                       | 3.0*              | ±0.3      | 168    | 3.4*                                   | $\pm 0.2$ | -0.38 (S)      |
| General Schedule (GS) 1-6   | 513                                      | 3.6*              | $\pm 0.1$ | 1,520  | 3.9*                                   | $\pm 0.1$ | -0.25 (S)      |
| General Schedule (GS) 7-10  | 961                                      | 3.3*              | $\pm 0.1$ | 2,966  | 3.8*                                   | $\pm 0.0$ | -0.51 (M)      |
| General Schedule (GS) 11-12   | 695                                      | 3.4*              | $\pm 0.1$ | 3,611  | 3.9*                                   | $\pm 0.0$ | -0.49 (S)      |
| General Schedule (GS) 13-15   | 239                                      | 3.7*              | ±0.1      | 1,508  | 4.1*                                   | $\pm 0.0$ | -0.43 (S)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 7  | 4.1               | ±0.5      | 17     | 4.4                                    | ±0.3      | -0.43 (S)      |
| Other   | 99                                       | 3.0*              | $\pm 0.3$ | 570    | 3.9*                                   | $\pm 0.1$ | -1.04 (L)      |
| Years of Service at Bureau or Office  |  |                   |           |        |  |           |                |
| Less than 1 year  | 132                                      | 3.0*              | ±0.2      | 961    | 4.1*                                   | $\pm 0.1$ | -1.23 (L)      |
| 1 to 3 years  | 551                                      | 3.6*              | $\pm 0.1$ | 1,950  | 3.9*                                   | $\pm 0.0$ | -0.32 (S)      |
| 4 to 5 years  | 344                                      | 3.5*              | $\pm 0.1$ | 1,120  | 3.8*                                   | $\pm 0.1$ | -0.33 (S)      |
| 6 to 10 years   | 870                                      | 3.3*              | $\pm 0.1$ | 2,856  | 3.8*                                   | $\pm 0.0$ | -0.43 (S)      |
| 11 to 14 years  | 389                                      | 3.1*              | $\pm 0.1$ | 1,370  | 3.8*                                   | $\pm 0.1$ | -0.69 (M)      |
| 15 to 20 years  | 484                                      | 3.2*              | $\pm 0.1$ | 2,285  | 3.7*                                   | $\pm 0.0$ | -0.48 (S)      |
| More than 20 years  | 645                                      | 3.2*              | ±0.1      | 3,892  | 3.8*                                   | $\pm 0.0$ | -0.53 (M)      |
| Appointment Type  |  |                   |           |        |  |           |                |
| Permanent   | 2,825                                    | 3.3*              | $\pm 0.0$ | 12,540 | 3.8*                                   | $\pm 0.0$ | -0.48 (S)      |
| Term  | 335                                      | 3.5*              | ±0.1      | 1,257  | 3.9*                                   | $\pm 0.1$ | -0.31 (S)      |
| Temporary   | 257                                      | 3.4*              | $\pm 0.1$ | 602    | 4.1*                                   | ±0.1      | -0.71 (M)      |

|   | crude | Experience and offensive |           | Did not experience<br>crude and offensive<br>behavior |       |           | Effect<br>size |
|---|-------|--------------------------|-----------|---|-------|-----------|----------------|
|   | N     | Mean <sup>a</sup>        | MoE       | N   | Meana | МоЕ       | Hedges' g      |
| Work Schedule                                   |       |                          |           |   |       |           |                |
| Seasonal  | 517   | 3.5*                     | ±0.1      | 1,304   | 3.9*  | $\pm 0.1$ | -0.43 (S)      |
| Non-Seasonal                                    | 2,547 | 3.3*                     | $\pm 0.0$ | 11,623  | 3.8*  | $\pm 0.0$ | -0.51 (M)      |
| Appointment Type and Work Schedule              |       |                          |           |   |       |           |                |
| Permanent-Seasonal                              | 286   | 3.5*                     | $\pm 0.1$ | 800   | 3.8*  | $\pm 0.1$ | -0.30(S)       |
| Permanent-Non-Seasonal                          | 2,521 | 3.3*                     | $\pm 0.0$ | 11,526  | 3.8*  | $\pm 0.0$ | -0.51 (M)      |
| Term  | 335   | 3.5*                     | ±0.1      | 1,257   | 3.9*  | $\pm 0.1$ | -0.31 (S)      |
| Temporary-Seasonal                              | 231   | 3.5*                     | $\pm 0.1$ | 504   | 4.0*  | $\pm 0.1$ | -0.63 (M)      |
| Temporary-Non-Seasonal                          | 26    | 3.2*                     | ±0.4      | 97  | 4.3*  | ±0.2      | -1.27 (L)      |
| Sex   |       |                          |           |   |       |           |                |
| Men   | 1,702 | 3.3*                     | ±0.1      | 9,445   | 3.8*  | $\pm 0.0$ | -0.51 (M)      |
| Women   | 1,737 | 3.4*                     | ±0.1      | 5,025   | 3.9*  | $\pm 0.0$ | -0.48 (S)      |
| Gender Identity                                 |       |                          |           |   |       |           |                |
| Male  | 1,702 | 3.3*                     | ±0.1      | 9,445   | 3.8*  | $\pm 0.0$ | -0.51 (M)      |
| Female  | 1,737 | 3.4*                     | ±0.1      | 5,025   | 3.9*  | $\pm 0.0$ | -0.48 (S)      |
| Transgender                                     | 5     | 3.3                      | ±1.2      | 10  | 4.2   | ±0.8      | -0.69 (M)      |
| Do not identify as female, male, or transgender | 15    | 3.7                      | ±0.6      | 38  | 3.5   | ±0.3      | 0.12           |
| Sexual Orientation - Collapsed                  |       |                          |           |   |       |           |                |
| Heterosexual                                    | 2,959 | 3.3*                     | $\pm 0.0$ | 13,246  | 3.8*  | $\pm 0.0$ | -0.48(S)       |
| Sexual Minority                                 | 297   | 3.4*                     | $\pm 0.1$ | 524   | 3.9*  | $\pm 0.1$ | -0.44 (S)      |
| Sexual Orientation                              |       |                          |           |   |       |           |                |
| Heterosexual or straight                        | 2,959 | 3.3*                     | $\pm 0.0$ | 13,246  | 3.8*  | $\pm 0.0$ | -0.48 (S)      |
| Lesbian   | 75    | 3.5*                     | ±0.3      | 102   | 4.0*  | ±0.2      | -0.46 (S)      |
| Gay   | 52    | 3.4                      | ±0.3      | 195   | 3.7   | ±0.2      | -0.25 (S)      |
| Bisexual  | 125   | 3.2*                     | ±0.2      | 155   | 4.0*  | ±0.2      | -0.71 (M)      |
| Other   | 46    | 3.7                      | ±0.4      | 72  | 4.0   | ±0.2      | -0.35 (S)      |
| I prefer not to say                             | 163   | 3.2*                     | ±0.2      | 598   | 3.6*  | ±0.1      | -0.30 (S)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.89 presents the scale distribution of supervisor support for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.89 Crude and Offensive Behavior and Supervisor Support Scale Distribution

|                                | crude a | Experience and offensive |      | Did not experience crude and offensive behavior |         |           |  |
|--------------------------------|---------|--------------------------|------|---|---------|-----------|--|
|                                | N       | Percent                  | МоЕ  | N   | Percent | MoE       |  |
| Supervisor Support             |         |                          |      |   |         |           |  |
| (1) Strongly Disagree          | 366     | 10.6%                    | ±1.1 | 509   | 3.5%    | ±0.3      |  |
| (2) Disagree                   | 513     | 14.8%                    | ±1.2 | 1,069   | 7.4%    | $\pm 0.4$ |  |
| (3) Neither Agree nor Disagree | 698     | 20.2%                    | ±1.4 | 2,510   | 17.3%   | ±0.6      |  |
| (4) Agree                      | 1,141   | 33.0%                    | ±1.6 | 5,614   | 38.7%   | $\pm 0.8$ |  |
| (5) Strongly Agree             | 741     | 21.4%                    | ±1.4 | 4,816   | 33.2%   | $\pm 0.8$ |  |

## 4.7.6 Crude and Offensive Behavior and Organizational Inclusion

Table 4.90 presents organizational inclusion for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Organizational inclusion was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of inclusion. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.90 Crude and Offensive Behavior and Organizational Inclusion by Selected Characteristics

|   | crude | Experience<br>and offensive |           | crude  | ot experient<br>and offens<br>behavior |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|--|-----------|----------------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N      | Meana                                  | МоЕ       | Hedges' g      |
| Overall   | 3,529 | 3.2*                        | $\pm 0.0$ | 14,994 | 3.7*                                   | $\pm 0.0$ | -0.56 (M)      |
| Pay Plan and Grade  |       |                             |           |        |  |           |                |
| Wage Grade (WG) 1-4   | 127   | 2.9*                        | $\pm 0.1$ | 513    | 3.5*                                   | $\pm 0.1$ | -0.56 (M)      |
| Wage Grade (WG) 5-8   | 518   | 3.1*                        | $\pm 0.1$ | 2,310  | 3.6*                                   | $\pm 0.0$ | -0.54 (M)      |
| Wage Grade (WG) 9-16  | 196   | 2.9*                        | $\pm 0.1$ | 1,296  | 3.6*                                   | $\pm 0.0$ | -0.88 (L)      |
| Other Wage Grade (WG)   | 51    | 3.1*                        | $\pm 0.3$ | 185    | 3.8*                                   | $\pm 0.1$ | -0.64 (M)      |
| General Schedule (GS) 1-6   | 532   | 3.4*                        | $\pm 0.1$ | 1,607  | 3.8*                                   | $\pm 0.0$ | -0.42 (S)      |
| General Schedule (GS) 7-10  | 984   | 3.1*                        | $\pm 0.1$ | 3,050  | 3.7*                                   | $\pm 0.0$ | -0.64 (M)      |
| General Schedule (GS) 11-12   | 712   | 3.3*                        | $\pm 0.1$ | 3,689  | 3.8*                                   | $\pm 0.0$ | -0.53 (M)      |
| General Schedule (GS) 13-15   | 239   | 3.5*                        | $\pm 0.1$ | 1,543  | 3.9*                                   | $\pm 0.0$ | -0.49 (S)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 7     | 4.2                         | ±0.4      | 17     | 4.4                                    | ±0.3      | -0.39 (S)      |
| Other   | 100   | 3.1*                        | ±0.2      | 590    | 3.8*                                   | ±0.1      | -0.75 (M)      |
| Years of Service at Bureau or Office  |       |                             |           |        |  |           |                |
| Less than 1 year  | 134   | 2.9*                        | ±0.2      | 1,016  | 3.8*                                   | $\pm 0.1$ | -0.88 (L)      |
| 1 to 3 years  | 557   | 3.3*                        | $\pm 0.1$ | 2,025  | 3.9*                                   | $\pm 0.0$ | -0.57 (M)      |
| 4 to 5 years  | 352   | 3.4*                        | $\pm 0.1$ | 1,138  | 3.8*                                   | $\pm 0.1$ | -0.41 (S)      |
| 6 to 10 years   | 882   | 3.2*                        | $\pm 0.1$ | 2,940  | 3.7*                                   | $\pm 0.0$ | -0.50 (M)      |
| 11 to 14 years  | 392   | 3.0*                        | $\pm 0.1$ | 1,412  | 3.7*                                   | $\pm 0.0$ | -0.70 (M)      |
| 15 to 20 years  | 494   | 3.2*                        | $\pm 0.1$ | 2,327  | 3.7*                                   | $\pm 0.0$ | -0.55 (M)      |
| More than 20 years  | 675   | 3.1*                        | ±0.1      | 4,052  | 3.7*                                   | $\pm 0.0$ | -0.67 (M)      |
| Appointment Type  |       |                             |           |        |  |           |                |
| Permanent   | 2,892 | 3.1*                        | $\pm 0.0$ | 12,912 | 3.7*                                   | $\pm 0.0$ | -0.62 (M)      |
| Term  | 336   | 3.5*                        | ±0.1      | 1,320  | 3.7*                                   | $\pm 0.0$ | -0.20 (S)      |
| Temporary   | 259   | 3.4*                        | ±0.1      | 608    | 3.9*                                   | ±0.1      | -0.58 (M)      |

|   | crude | Experience<br>and offensive |           | Did n<br>crude | Effect<br>size |           |           |
|---|-------|-----------------------------|-----------|----------------|----------------|-----------|-----------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N              | Meana          | МоЕ       | Hedges' g |
| Work Schedule                                   |       |                             |           |                |                |           |           |
| Seasonal  | 521   | 3.5*                        | $\pm 0.1$ | 1,315          | 3.7*           | $\pm 0.0$ | -0.29 (S) |
| Non-Seasonal                                    | 2,611 | 3.1*                        | $\pm 0.0$ | 11,989         | 3.7*           | $\pm 0.0$ | -0.67 (M) |
| Appointment Type and Work Schedule              |       |                             |           |                |                |           |           |
| Permanent-Seasonal                              | 288   | 3.5*                        | $\pm 0.1$ | 807            | 3.7*           | $\pm 0.1$ | -0.24 (S) |
| Permanent-Non-Seasonal                          | 2,585 | 3.1*                        | $\pm 0.0$ | 11,891         | 3.7*           | $\pm 0.0$ | -0.66 (M) |
| Term  | 336   | 3.5*                        | $\pm 0.1$ | 1,320          | 3.7*           | $\pm 0.0$ | -0.20(S)  |
| Temporary-Seasonal                              | 233   | 3.5*                        | $\pm 0.1$ | 509            | 3.9*           | $\pm 0.1$ | -0.40(S)  |
| Temporary-Non-Seasonal                          | 26    | 2.4*                        | $\pm 0.4$ | 98             | 4.2*           | $\pm 0.1$ | -2.48 (L) |
| Sex   |       |                             |           |                |                |           |           |
| Men   | 1,727 | 3.2*                        | $\pm 0.0$ | 9,780          | 3.7*           | $\pm 0.0$ | -0.54 (M) |
| Women   | 1,782 | 3.1*                        | $\pm 0.0$ | 5,165          | 3.7*           | $\pm 0.0$ | -0.56 (M) |
| Gender Identity                                 |       |                             |           |                |                |           |           |
| Male  | 1,727 | 3.2*                        | $\pm 0.0$ | 9,780          | 3.7*           | $\pm 0.0$ | -0.54 (M) |
| Female  | 1,782 | 3.1*                        | $\pm 0.0$ | 5,165          | 3.7*           | $\pm 0.0$ | -0.56 (M) |
| Transgender                                     | 5     | 3.7                         | ±1.1      | 11             | 3.8            | ±0.6      | -0.09     |
| Do not identify as female, male, or transgender | 15    | 3.0                         | ±0.5      | 38             | 3.5            | ±0.3      | -0.46 (S) |
| Sexual Orientation - Collapsed                  |       |                             |           |                |                |           |           |
| Heterosexual                                    | 3,019 | 3.2*                        | $\pm 0.0$ | 13,636         | 3.7*           | $\pm 0.0$ | -0.56 (M) |
| Sexual Minority                                 | 300   | 3.2*                        | $\pm 0.1$ | 550            | 3.9*           | $\pm 0.1$ | -0.72 (M) |
| Sexual Orientation                              |       |                             |           |                |                |           |           |
| Heterosexual or straight                        | 3,019 | 3.2*                        | $\pm 0.0$ | 13,636         | 3.7*           | $\pm 0.0$ | -0.56 (M) |
| Lesbian   | 75    | 3.1*                        | ±0.2      | 106            | 3.9*           | ±0.2      | -0.90 (L) |
| Gay   | 52    | 3.4*                        | ±0.2      | 197            | 3.8*           | ±0.1      | -0.51 (M) |
| Bisexual  | 128   | 3.0*                        | ±0.2      | 158            | 3.8*           | ±0.1      | -0.84 (L) |
| Other   | 46    | 3.7                         | ±0.3      | 89             | 3.9            | ±0.1      | -0.28 (S) |
| I prefer not to say                             | 167   | 3.1*                        | ±0.2      | 646            | 3.5*           | ±0.1      | -0.47 (S) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.91 presents the scale distribution of organizational inclusion for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.91 Crude and Offensive Behavior and Organizational Inclusion Scale Distribution

|                                | crude a | Experience and offensive |           | Did not experience crude and offensive behavior |         |           |  |
|--------------------------------|---------|--------------------------|-----------|---|---------|-----------|--|
|                                | N       | Percent                  | MoE       | N   | Percent | MoE       |  |
| Organizational Inclusion       |         |                          |           |   |         |           |  |
| (1) Strongly Disagree          | 286     | 8.1%                     | ±0.9      | 429   | 2.9%    | ±0.3      |  |
| (2) Disagree                   | 659     | 18.7%                    | ±1.3      | 1,305   | 8.7%    | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 986     | 27.9%                    | ±1.5      | 3,073   | 20.5%   | $\pm 0.7$ |  |
| (4) Agree                      | 1,307   | 37.0%                    | ±1.6      | 7,364   | 49.1%   | $\pm 0.8$ |  |
| (5) Strongly Agree             | 291     | 8.3%                     | $\pm 1.0$ | 2,822   | 18.8%   | ±0.6      |  |

#### 4.7.7 Crude and Offensive Behavior and Gender Context

Table 4.92 presents gender context for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Gender context was measured with three questions about the mix of men and women in the workplace. Scale values include *mostly women*, a relatively even mix of men and women, and mostly men. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.92 Crude and Offensive Behavior and Gender Context by Selected Characteristics

|   | crude | Experience<br>and offensive |           | crude  | ot experient<br>and offens<br>behavior |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|--|-----------|----------------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N      | Meana                                  | МоЕ       | Hedges' g      |
| Overall   | 3,511 | 2.3*                        | ±0.0      | 14,879 | 2.3*                                   | ±0.0      | 0.04           |
| Pay Plan and Grade  |       |                             |           |        |  |           |                |
| Wage Grade (WG) 1-4   | 127   | 2.3                         | $\pm 0.1$ | 487    | 2.4                                    | $\pm 0.1$ | -0.13          |
| Wage Grade (WG) 5-8   | 518   | 2.6*                        | $\pm 0.0$ | 2,285  | 2.6*                                   | $\pm 0.0$ | -0.16          |
| Wage Grade (WG) 9-16  | 196   | 2.8*                        | $\pm 0.0$ | 1,284  | 2.7*                                   | $\pm 0.0$ | 0.41 (S)       |
| Other Wage Grade (WG)   | 51    | 2.6                         | ±0.1      | 185    | 2.7                                    | $\pm 0.0$ | -0.20 (S)      |
| General Schedule (GS) 1-6   | 527   | 2.1                         | $\pm 0.0$ | 1,601  | 2.0                                    | $\pm 0.0$ | 0.02           |
| General Schedule (GS) 7-10  | 985   | 2.3*                        | $\pm 0.0$ | 3,050  | 2.2*                                   | $\pm 0.0$ | 0.20 (S)       |
| General Schedule (GS) 11-12   | 708   | 2.2*                        | $\pm 0.0$ | 3,685  | 2.1*                                   | $\pm 0.0$ | 0.17           |
| General Schedule (GS) 13-15   | 239   | 2.2*                        | ±0.1      | 1,540  | 2.1*                                   | $\pm 0.0$ | 0.21 (S)       |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 7     | 2.3                         | ±0.3      | 17     | 2.0                                    | ±0.2      | 0.65 (M)       |
| Other   | 99    | 2.8*                        | $\pm 0.0$ | 568    | 2.7*                                   | $\pm 0.0$ | 0.43 (S)       |
| Years of Service at Bureau or Office  |       |                             |           |        |  |           |                |
| Less than 1 year  | 134   | 2.4                         | $\pm 0.1$ | 1,013  | 2.3                                    | $\pm 0.0$ | 0.16           |
| 1 to 3 years  | 550   | 2.2                         | $\pm 0.0$ | 1,968  | 2.3                                    | $\pm 0.0$ | -0.07          |
| 4 to 5 years  | 352   | 2.3                         | $\pm 0.1$ | 1,137  | 2.3                                    | $\pm 0.0$ | -0.01          |
| 6 to 10 years   | 882   | 2.3                         | $\pm 0.0$ | 2,924  | 2.3                                    | $\pm 0.0$ | 0.02           |
| 11 to 14 years  | 390   | 2.4*                        | $\pm 0.1$ | 1,410  | 2.3*                                   | $\pm 0.0$ | 0.22 (S)       |
| 15 to 20 years  | 488   | 2.3                         | $\pm 0.0$ | 2,322  | 2.3                                    | $\pm 0.0$ | -0.07          |
| More than 20 years  | 675   | 2.4*                        | $\pm 0.0$ | 4,025  | 2.3*                                   | $\pm 0.0$ | 0.19           |
| Appointment Type  |       |                             |           |        |  |           |                |
| Permanent   | 2,875 | 2.3*                        | $\pm 0.0$ | 12,834 | 2.3*                                   | $\pm 0.0$ | 0.08           |
| Term  | 335   | 2.2*                        | $\pm 0.1$ | 1,287  | 2.4*                                   | $\pm 0.0$ | -0.35 (S)      |
| Temporary   | 258   | 2.3*                        | $\pm 0.1$ | 605    | 2.2*                                   | $\pm 0.0$ | 0.28 (S)       |

|   | Experienced crude and offensive behavior |                   |           | Did n<br>crude<br>l | Effect<br>size    |           |           |
|---|--|-------------------|-----------|---------------------|-------------------|-----------|-----------|
|   | N  | Mean <sup>a</sup> | МоЕ       | N                   | Mean <sup>a</sup> | MoE       | Hedges' g |
| Work Schedule                                   |  |                   |           |                     |                   |           |           |
| Seasonal  | 519                                      | 2.3*              | $\pm 0.0$ | 1,316               | 2.3*              | $\pm 0.0$ | 0.16      |
| Non-Seasonal                                    | 2,601                                    | 2.3*              | $\pm 0.0$ | 11,910              | 2.3*              | $\pm 0.0$ | 0.07      |
| Appointment Type and Work Schedule              |  |                   |           |                     |                   |           |           |
| Permanent-Seasonal                              | 287                                      | 2.3               | $\pm 0.1$ | 808                 | 2.3               | $\pm 0.0$ | 0.09      |
| Permanent-Non-Seasonal                          | 2,576                                    | 2.3*              | $\pm 0.0$ | 11,814              | 2.3*              | $\pm 0.0$ | 0.07      |
| Term  | 335                                      | 2.2*              | ±0.1      | 1,287               | 2.4*              | $\pm 0.0$ | -0.35 (S) |
| Temporary-Seasonal                              | 232                                      | 2.3*              | $\pm 0.1$ | 508                 | 2.2*              | $\pm 0.1$ | 0.28 (S)  |
| Temporary-Non-Seasonal                          | 26                                       | 2.3               | ±0.2      | 96                  | 2.2               | ±0.1      | 0.28 (S)  |
| Sex   |  |                   |           |                     |                   |           |           |
| Men   | 1,717                                    | 2.4               | $\pm 0.0$ | 9,708               | 2.4               | $\pm 0.0$ | 0.03      |
| Women   | 1,774                                    | 2.2*              | $\pm 0.0$ | 5,125               | 2.0*              | $\pm 0.0$ | 0.29 (S)  |
| Gender Identity                                 |  |                   |           |                     |                   |           |           |
| Male  | 1,717                                    | 2.4               | ±0.0      | 9,708               | 2.4               | ±0.0      | 0.03      |
| Female  | 1,774                                    | 2.2*              | $\pm 0.0$ | 5,125               | 2.0*              | $\pm 0.0$ | 0.29 (S)  |
| Transgender                                     | 5  | 2.6               | ±0.6      | 11                  | 2.1               | ±0.4      | 0.79 (M)  |
| Do not identify as female, male, or transgender | 14                                       | 2.2               | ±0.3      | 35                  | 2.1               | ±0.2      | 0.16      |
| Sexual Orientation - Collapsed                  |  |                   |           |                     |                   |           |           |
| Heterosexual                                    | 3,001                                    | 2.3               | $\pm 0.0$ | 13,572              | 2.3               | $\pm 0.0$ | 0.04      |
| Sexual Minority                                 | 300                                      | 2.3*              | $\pm 0.1$ | 548                 | 2.1*              | $\pm 0.0$ | 0.30 (S)  |
| Sexual Orientation                              |  |                   |           |                     |                   |           |           |
| Heterosexual or straight                        | 3,001                                    | 2.3               | $\pm 0.0$ | 13,572              | 2.3               | $\pm 0.0$ | 0.04      |
| Lesbian   | 75                                       | 2.3*              | ±0.1      | 107                 | 2.1*              | ±0.1      | 0.43 (S)  |
| Gay   | 52                                       | 2.4*              | ±0.1      | 197                 | 2.0*              | ±0.1      | 0.76 (M)  |
| Bisexual  | 128                                      | 2.3*              | ±0.1      | 157                 | 2.1*              | ±0.1      | 0.38 (S)  |
| Other   | 46                                       | 2.0*              | ±0.2      | 87                  | 2.3*              | ±0.1      | -0.60 (M) |
| I prefer not to say                             | 167                                      | 2.4*              | ±0.1      | 606                 | 2.2*              | ±0.0      | 0.22 (S)  |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Mostly women, 2 = A relatively even mix of men and women, and 3 = Mostly men. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

## 4.7.8 Crude and Offensive Behavior and Bystander Harassment

Table 4.93 presents experiences of bystander sex/gender harassment for those who indicated they had or had not personally experienced crude and offensive behavior within the past 12 months. Sex/gender bystander harassment (i.e., a situation in which an employee witnessed but may not have been a direct target of the harassing behavior) was measured on a 6-point response scale ranging from *never* to *one or more times a day*. The results indicate the percentage of employees who witnessed sex/gender harassment against another employee. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.93 Crude and Offensive Behavior and Bystander Harassment

|   | crude a | Experience and offensive |            |       | l not experier<br>d offensive b |           | Effect<br>size |
|---|---------|--------------------------|------------|-------|---------------------------------|-----------|----------------|
|   | N       | Percent <sup>a</sup>     | MoE        | N     | Percent <sup>a</sup>            | MoE       | Cohen's h      |
| Overall   | 1,598   | 46.6%*                   | ±1.7       | 1,196 | 8.1%*                           | ±0.5      | 0.93 (L)       |
| Pay Plan and Grade  |         |                          |            |       |                                 |           |                |
| Wage Grade (WG) 1-4   | 14      | 11.3%*                   | ±6.9       | 28    | 5.4%*                           | $\pm 2.3$ | 0.22 (S)       |
| Wage Grade (WG) 5-8   | 226     | 45.8%*                   | ±4.4       | 76    | 3.4%*                           | $\pm 0.8$ | 1.12 (L)       |
| Wage Grade (WG) 9-16  | 82      | 45.9%*                   | ±7.4       | 67    | 5.3%*                           | $\pm 1.4$ | 1.02 (L)       |
| Other Wage Grade (WG)   | 13      | 24.8%                    | $\pm 14.1$ | 0     | 0.0%                            | NA        | NA             |
| General Schedule (GS) 1-6   | 269     | 50.8%*                   | ±4.3       | 139   | 8.8%*                           | ±1.5      | 0.99 (L)       |
| General Schedule (GS) 7-10  | 518     | 54.4%*                   | ±3.2       | 357   | 11.8%*                          | ±1.2      | 0.96 (L)       |
| General Schedule (GS) 11-12   | 309     | 44.1%*                   | ±3.7       | 339   | 9.2%*                           | ±1.0      | 0.83 (L)       |
| General Schedule (GS) 13-15   | 107     | 45.1%*                   | ±6.4       | 130   | 8.5%*                           | ±1.5      | 0.88 (L)       |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR      | NR                       | NR         | 0     | 0.0%                            | NA        | NR             |
| Other   | 41      | 41.2%*                   | ±10.0      | 31    | 5.3%*                           | ±2.1      | 0.93 (L)       |
| Years of Service at Bureau or Office  |         |                          |            |       |                                 |           |                |
| Less than 1 year  | 73      | 54.7%*                   | ±8.6       | 50    | 5.1%*                           | ±1.6      | 1.21 (L)       |
| 1 to 3 years  | 286     | 51.8%*                   | ±4.2       | 146   | 7.4%*                           | ±1.2      | 1.06 (L)       |
| 4 to 5 years  | 184     | 52.7%*                   | ±5.3       | 105   | 9.3%*                           | ±1.8      | 1.01 (L)       |
| 6 to 10 years   | 415     | 48.3%*                   | ±3.4       | 282   | 9.7%*                           | ±1.1      | 0.90 (L)       |
| 11 to 14 years  | 182     | 48.9%*                   | ±5.1       | 126   | 9.0%*                           | ±1.6      | 0.94 (L)       |
| 15 to 20 years  | 205     | 42.1%*                   | ±4.5       | 232   | 10.1%*                          | ±1.3      | 0.76 (M)       |
| More than 20 years  | 251     | 39.5%*                   | ±3.9       | 243   | 6.1%*                           | $\pm 0.8$ | 0.86 (L)       |
| Appointment Type  |         |                          |            |       |                                 |           |                |
| Permanent   | 1,270   | 45.5%*                   | ±1.9       | 1,037 | 8.1%*                           | $\pm 0.5$ | 0.90 (L)       |
| Term  | 150     | 44.7%*                   | ±5.4       | 110   | 8.5%*                           | $\pm 1.7$ | 0.87 (L)       |
| Temporary   | 163     | 63.2%*                   | ±6.1       | 44    | 7.8%*                           | ±2.5      | 1.27 (L)       |

|   | crude a | Experience and offensive |           |       | l not experiend offensive b |           | Effect<br>size |
|---|---------|--------------------------|-----------|-------|-----------------------------|-----------|----------------|
|   | N       | Percent <sup>a</sup>     | MoE       | N     | Percenta                    | MoE       | Cohen's h      |
| Work Schedule                                   |         |                          |           |       |                             |           |                |
| Seasonal  | 271     | 52.6%*                   | ±4.3      | 162   | 12.8%*                      | $\pm 2.0$ | 0.89 (L)       |
| Non-Seasonal                                    | 1,160   | 45.9%*                   | $\pm 2.0$ | 912   | 7.7%*                       | $\pm 0.5$ | 0.93 (L)       |
| Appointment Type and Work Schedule              |         |                          |           |       |                             |           |                |
| Permanent-Seasonal                              | 132     | 46.8%*                   | ±5.9      | 121   | 15.3%*                      | $\pm 2.7$ | 0.70(M)        |
| Permanent-Non-Seasonal                          | 1,135   | 45.4%*                   | $\pm 2.0$ | 909   | 7.7%*                       | $\pm 0.5$ | 0.92 (L)       |
| Term  | 150     | 44.7%*                   | ±5.4      | 110   | 8.5%*                       | ±1.7      | 0.87 (L)       |
| Temporary-Seasonal                              | 139     | 59.8%*                   | ±6.5      | 41    | 8.6%*                       | ±2.9      | 1.17 (L)       |
| Temporary-Non-Seasonal                          | NR      | NR                       | NR        | NR    | NR                          | NR        | NR             |
| Sex   |         |                          |           |       |                             |           |                |
| Men   | 648     | 38.7%*                   | $\pm 2.4$ | 556   | 5.8%*                       | ±0.5      | 0.86 (L)       |
| Women   | 943     | 54.3%*                   | ±2.4      | 634   | 12.4%*                      | ±0.9      | 0.94 (L)       |
| Gender Identity                                 |         |                          |           |       |                             |           |                |
| Male  | 648     | 38.7%*                   | ±2.4      | 556   | 5.8%*                       | ±0.5      | 0.86 (L)       |
| Female  | 943     | 54.3%*                   | ±2.4      | 634   | 12.4%*                      | ±0.9      | 0.94 (L)       |
| Transgender                                     | NR      | NR                       | NR        | NR    | NR                          | NR        | NR             |
| Do not identify as female, male, or transgender | NR      | NR                       | NR        | 6     | 15.8%                       | ±16.1     | NR             |
| Sexual Orientation - Collapsed                  |         |                          |           |       |                             |           |                |
| Heterosexual                                    | 1,335   | 45.4%*                   | $\pm 1.8$ | 1,071 | 8.0%*                       | ±0.5      | 0.91 (L)       |
| Sexual Minority                                 | 181     | 60.9%*                   | ±5.7      | 74    | 13.5%*                      | ±3.1      | 1.04 (L)       |
| Sexual Orientation                              |         |                          |           |       |                             |           |                |
| Heterosexual or straight                        | 1,335   | 45.4%*                   | ±1.8      | 1,071 | 8.0%*                       | ±0.5      | 0.91 (L)       |
| Lesbian   | 45      | 62.6%*                   | ±11.9     | 22    | 20.8%*                      | ±8.9      | 0.88 (L)       |
| Gay   | 22      | 44.1%*                   | ±14.3     | 21    | 10.6%*                      | ±5.2      | 0.79 (M)       |
| Bisexual  | 96      | 74.5%*                   | ±8.4      | 24    | 15.1%*                      | ±6.6      | 1.29 (L)       |
| Other   | 18      | 38.7%*                   | ±15.3     | 7     | 8.1%*                       | $\pm 8.0$ | 0.76 (M)       |
| I prefer not to say                             | 71      | 44.8%*                   | ±7.9      | 39    | 6.3%*                       | ±2.2      | 0.96 (L)       |

<sup>&</sup>lt;sup>a</sup> Represents the percent, who, in the past 12 months, indicated they witnessed a situation where another employee was subjected to harassment or discrimination based on sex/gender. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

# **4.7.9** Logistic Regression Analyses of Crude and Offensive Behavior and Predictors of Workplace Harassment

In the previous sections, the results for the predictors of workplace harassment were each shown separately, comparing results of the organizational factors (e.g., general intolerance for harassment, leadership intolerance for harassment, supervisor support) for those who had experienced crude and offensive behavior against those who had not. To further understand the relationship of the organizational factors, as well as individual and occupational characteristics, to crude and offensive behavior, we performed a series of logistic regression analyses to identify the factors that are most likely to predict whether someone might experience crude and offensive behavior. Table 4.94 presents the results of the regression analyses. Each predictor variable is shown in the first column.

Table 4.94 Logistic Regression of Crude and Offensive Behavior and Predictors of Workplace Harassment

|  | В      | S.E.  | Wald     | p     | Odds<br>Ratio | 95% C.I. for EXP(B) |       | Model Log<br>Likelihood | Change in -<br>2 Log<br>Likelihood |
|--|--------|-------|----------|-------|---------------|---------------------|-------|-------------------------|------------------------------------|
|  |        |       |          |       |               | Lower               | Upper |                         |                                    |
| Constant                                 | 2.952  | 0.276 | 114.447  |       | 19.136        |                     |       |                         |                                    |
| Sex                                      | -0.350 | 0.050 | 48.978   | 0.000 | 0.705         | 0.639               | 0.777 | -6005.651               | 48.691                             |
| Age                                      | -0.225 | 0.052 | 18.470   | 0.000 | 0.799         | 0.721               | 0.885 | -5990.481               | 18.350                             |
| Education Level                          | 0.513  | 0.053 | 95.022   | 0.000 | 1.671         | 1.507               | 1.852 | -6029.297               | 95.982                             |
| Relationship Status                      | -0.154 | 0.050 | 9.619    | 0.002 | 0.857         | 0.777               | 0.945 | -5986.087               | 9.561                              |
| Pay Grade                                |        |       | 33.351   |       |               |                     |       |                         |                                    |
| Middle Grade vs. Junior Grade            | -0.144 | 0.069 | 4.424    | 0.035 | 0.865         | 0.756               | 0.990 | -5997.712               | 32.812                             |
| Senior Grade vs. Junior Grade            | -0.406 | 0.081 | 25.301   | 0.000 | 0.666         | 0.569               | 0.780 | -5997.712               | 32.812                             |
| Executive Grade vs. Junior Grade         | 0.794  | 0.525 | 2.292    | 0.130 | 2.213         | 0.791               | 6.188 | -5997.712               | 32.812                             |
| Appointment Type                         | -0.144 | 0.069 | 4.364    | 0.037 | 0.866         | 0.757               | 0.991 | -5983.468               | 4.324                              |
| Work Schedule                            | -0.275 | 0.071 | 15.160   | 0.000 | 0.760         | 0.662               | 0.872 | -5988.752               | 14.892                             |
| Organizational Politics                  | -0.135 | 0.039 | 11.988   | 0.001 | 0.874         | 0.810               | 0.943 | -5987.309               | 12.006                             |
| Organizational Inclusion                 | -0.261 | 0.034 | 60.227   | 0.000 | 0.770         | 0.721               | 0.823 | -6011.591               | 60.570                             |
| Organizational Trust                     | -0.126 | 0.042 | 9.035    | 0.003 | 0.881         | 0.812               | 0.957 | -5985.801               | 8.989                              |
| Bystander Harassment Based on Sex/Gender | -1.753 | 0.055 | 1028.379 | 0.000 | 0.173         | 0.156               | 0.193 | -6496.808               | 1031.004                           |
| General Intolerance                      | -0.308 | 0.035 | 76.857   | 0.000 | 0.735         | 0.686               | 0.788 | -6019.887               | 77.162                             |
| Gender Context                           | 0.176  | 0.046 | 14.711   | 0.000 | 1.192         | 1.090               | 1.305 | -5988.708               | 14.804                             |

Note. N = 15,226, Nagelkerke R Square = 0.278

#### 4.8 Unwanted Sexual Attention

The following sections display each of the predictors of workplace harassment and unwanted sexual attention. In each section results are shown for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to unwanted sexual attention. Statistically significant differences are noted.

#### 4.8.1 Unwanted Sexual Attention and General Intolerance for Harassment

Table 4.95 presents general intolerance for harassment for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. General intolerance for harassment was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate an organizational climate more intolerant of harassment. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.95 Unwanted Sexual Attention and General Intolerance for Harassment by Selected Characteristics

|   | Experienced unwanted sexual attention |                   |           | Did n<br>unwanted | Effect<br>size    |           |           |
|---|---------------------------------------|-------------------|-----------|-------------------|-------------------|-----------|-----------|
|   | N                                     | Mean <sup>a</sup> | MoE       | N                 | Mean <sup>a</sup> | МоЕ       | Hedges' g |
| Overall   | 1,254                                 | 2.8*              | ±0.1      | 17,084            | 3.6*              | ±0.0      | -0.82 (L) |
| Pay Plan and Grade  |                                       |                   |           |                   |                   |           |           |
| Wage Grade (WG) 1-4   | 58                                    | 2.4*              | $\pm 0.2$ | 578               | 3.4*              | $\pm 0.1$ | -1.01 (L) |
| Wage Grade (WG) 5-8   | 156                                   | 3.3*              | ±0.1      | 2,605             | 3.6*              | $\pm 0.0$ | -0.33 (S) |
| Wage Grade (WG) 9-16  | 40                                    | 2.8*              | ±0.2      | 1,443             | 3.5*              | $\pm 0.0$ | -0.81 (L) |
| Other Wage Grade (WG)   | NR                                    | NR                | NR        | 216               | 3.6               | ±0.1      | NR        |
| General Schedule (GS) 1-6   | 207                                   | 2.9*              | ±0.1      | 1,920             | 3.7*              | $\pm 0.0$ | -0.84 (L) |
| General Schedule (GS) 7-10  | 399                                   | 2.6*              | ±0.1      | 3,612             | 3.5*              | ±0.0      | -0.90 (L) |
| General Schedule (GS) 11-12   | 255                                   | 2.9*              | ±0.1      | 4,128             | 3.6*              | ±0.0      | -0.84 (L) |
| General Schedule (GS) 13-15   | 84                                    | 3.2*              | ±0.2      | 1,690             | 3.8*              | ±0.0      | -0.69 (M) |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                                    | NR                | NR        | 23                | 4.1               | ±0.2      | NR        |
| Other   | 24                                    | 2.1*              | ±0.5      | 650               | 3.7*              | ±0.1      | -1.76 (L) |
| Years of Service at Bureau or Office  |                                       |                   |           |                   |                   |           | ,         |
| Less than 1 year  | 56                                    | 2.8*              | ±0.3      | 1,091             | 3.7*              | $\pm 0.0$ | -1.10 (L) |
| 1 to 3 years  | 228                                   | 2.9*              | ±0.1      | 2,309             | 3.7*              | ±0.0      | -0.90 (L) |
| 4 to 5 years  | 119                                   | 2.7*              | ±0.2      | 1,353             | 3.6*              | $\pm 0.0$ | -1.03 (L) |
| 6 to 10 years   | 344                                   | 2.9*              | $\pm 0.1$ | 3,437             | 3.5*              | $\pm 0.0$ | -0.73 (M) |
| 11 to 14 years  | 124                                   | 2.6*              | ±0.2      | 1,670             | 3.5*              | $\pm 0.0$ | -1.05 (L) |
| 15 to 20 years  | 171                                   | 2.9*              | ±0.2      | 2,633             | 3.4*              | $\pm 0.0$ | -0.56 (M) |
| More than 20 years  | 186                                   | 2.9*              | ±0.1      | 4,489             | 3.6*              | $\pm 0.0$ | -0.81 (L) |

|   | unw   | Experience<br>anted sexual |           |        | ot experiend<br>d sexual at |           | Effect<br>size |
|---|-------|----------------------------|-----------|--------|-----------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>          | MoE       | N      | Meana                       | MoE       | Hedges' g      |
| Appointment Type                                |       |                            |           |        |                             |           |                |
| Permanent                                       | 1,020 | 2.8*                       | $\pm 0.1$ | 14,638 | 3.6*                        | $\pm 0.0$ | -0.83 (L)      |
| Term  | 153   | 2.7*                       | $\pm 0.2$ | 1,480  | 3.6*                        | $\pm 0.0$ | -0.99(L)       |
| Temporary                                       | 70    | 3.3*                       | $\pm 0.2$ | 784    | 3.6*                        | $\pm 0.1$ | -0.49 (S)      |
| Work Schedule                                   |       |                            |           |        |                             |           |                |
| Seasonal  | 174   | 3.3*                       | $\pm 0.1$ | 1,648  | 3.5*                        | $\pm 0.0$ | -0.29 (S)      |
| Non-Seasonal                                    | 912   | 2.8*                       | ±0.1      | 13,543 | 3.6*                        | $\pm 0.0$ | -0.89 (L)      |
| Appointment Type and Work Schedule              |       |                            |           |        |                             |           |                |
| Permanent-Seasonal                              | 112   | 3.3                        | ±0.2      | 981    | 3.5                         | $\pm 0.1$ | -0.17          |
| Permanent-Non-Seasonal                          | 905   | 2.8*                       | $\pm 0.1$ | 13,427 | 3.6*                        | $\pm 0.0$ | -0.90(L)       |
| Term  | 153   | 2.7*                       | ±0.2      | 1,480  | 3.6*                        | $\pm 0.0$ | -0.99 (L)      |
| Temporary-Seasonal                              | 62    | 3.2*                       | ±0.2      | 667    | 3.6*                        | $\pm 0.1$ | -0.49 (S)      |
| Temporary-Non-Seasonal                          | 8     | 3.3                        | $\pm 0.7$ | 116    | 3.8                         | ±0.2      | -0.48 (S)      |
| Sex   |       |                            |           |        |                             |           |                |
| Men   | 376   | 2.9*                       | $\pm 0.1$ | 10,984 | 3.6*                        | $\pm 0.0$ | -0.74 (M)      |
| Women   | 869   | 2.8*                       | $\pm 0.1$ | 6,039  | 3.5*                        | $\pm 0.0$ | -0.80(L)       |
| Gender Identity                                 |       |                            |           |        |                             |           |                |
| Male  | 376   | 2.9*                       | $\pm 0.1$ | 10,984 | 3.6*                        | $\pm 0.0$ | -0.74 (M)      |
| Female  | 869   | 2.8*                       | $\pm 0.1$ | 6,039  | 3.5*                        | $\pm 0.0$ | -0.80(L)       |
| Transgender                                     | NR    | NR                         | NR        | 14     | 3.9                         | $\pm 0.5$ | NR             |
| Do not identify as female, male, or transgender | 7     | 2.9                        | ±0.9      | 46     | 3.3                         | ±0.3      | -0.33 (S)      |
| Sexual Orientation - Collapsed                  |       |                            |           |        |                             |           |                |
| Heterosexual                                    | 1,033 | 2.9*                       | ±0.1      | 15,489 | 3.6*                        | $\pm 0.0$ | -0.79 (M)      |
| Sexual Minority                                 | 123   | 2.6*                       | ±0.2      | 710    | 3.4*                        | $\pm 0.1$ | -0.90(L)       |
| Sexual Orientation                              |       |                            |           |        |                             |           |                |
| Heterosexual or straight                        | 1,033 | 2.9*                       | $\pm 0.1$ | 15,489 | 3.6*                        | $\pm 0.0$ | -0.79 (M)      |
| Lesbian   | 18    | 2.5*                       | $\pm 0.4$ | 163    | 3.3*                        | $\pm 0.1$ | -0.90 (L)      |
| Gay   | 14    | 2.8*                       | ±0.6      | 233    | 3.5*                        | ±0.1      | -0.81 (L)      |
| Bisexual  | 68    | 2.6*                       | ±0.2      | 219    | 3.5*                        | ±0.1      | -0.95 (L)      |
| Other   | 23    | 2.7*                       | ±0.4      | 96     | 3.4*                        | ±0.2      | -0.74 (M)      |
| I prefer not to say                             | 65    | 2.9*                       | ±0.2      | 733    | 3.3*                        | ±0.1      | -0.45 (S)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.96 presents the scale distribution of general intolerance for harassment for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.96 Unwanted Sexual Attention and General Intolerance for Harassment Scale Distribution

|                                    | unw | Experience<br>anted sexual |           | Did not experience unwanted sexual attention |         |           |  |
|------------------------------------|-----|----------------------------|-----------|--|---------|-----------|--|
|                                    | N   | Percent                    | MoE       | N  | Percent | MoE       |  |
| General Intolerance for Harassment |     |                            |           |  |         |           |  |
| (1) Strongly Disagree              | 131 | 10.5%                      | $\pm 1.8$ | 443  | 2.6%    | ±0.2      |  |
| (2) Disagree                       | 322 | 25.6%                      | ±2.5      | 1,612  | 9.4%    | $\pm 0.4$ |  |
| (3) Neither Agree nor Disagree     | 454 | 36.2%                      | ±2.7      | 5,415  | 31.7%   | $\pm 0.7$ |  |
| (4) Agree                          | 274 | 21.8%                      | ±2.4      | 6,888  | 40.3%   | $\pm 0.7$ |  |
| (5) Strongly Agree                 | 74  | 5.9%                       | ±1.4      | 2,725  | 16.0%   | ±0.6      |  |

## 4.8.2 Unwanted Sexual Attention and Leadership Intolerance for Harassment

Table 4.97 presents leadership intolerance for harassment for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Intolerance for harassment was measured using a *yes*, *no*, *do not know* response format, with higher scores indicating greater intolerance for harassment among leaders. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.97 Unwanted Sexual Attention and Leadership Intolerance for Harassment by Selected Characteristics

|   | Experienced unwanted sexual attention |       |            | Did n<br>unwanted | Effect size |            |           |
|---|---------------------------------------|-------|------------|-------------------|-------------|------------|-----------|
|   | $\overline{N}$                        | Meana | МоЕ        | N                 | Meana       | МоЕ        | Hedges' g |
| Overall   | 1,241                                 | 0.43* | ±0.02      | 17,136            | 0.63*       | ±0.01      | -0.47 (S) |
| Pay Plan and Grade  |                                       |       |            |                   |             |            |           |
| Wage Grade (WG) 1-4   | 61                                    | 0.13* | $\pm 0.08$ | 565               | 0.57*       | $\pm 0.04$ | -0.98 (L) |
| Wage Grade (WG) 5-8   | 156                                   | 0.51  | $\pm 0.07$ | 2,628             | 0.57        | $\pm 0.02$ | -0.15     |
| Wage Grade (WG) 9-16  | 40                                    | 0.29* | ±0.13      | 1,441             | 0.58*       | $\pm 0.02$ | -0.67 (M) |
| Other Wage Grade (WG)   | NR                                    | NR    | NR         | 234               | 0.65        | $\pm 0.05$ | NR        |
| General Schedule (GS) 1-6   | 195                                   | 0.47* | $\pm 0.06$ | 1,912             | 0.64*       | $\pm 0.02$ | -0.39 (S) |
| General Schedule (GS) 7-10  | 399                                   | 0.42* | $\pm 0.04$ | 3,624             | 0.62*       | $\pm 0.01$ | -0.46 (S) |
| General Schedule (GS) 11-12   | 252                                   | 0.40* | $\pm 0.05$ | 4,133             | 0.66*       | $\pm 0.01$ | -0.62 (M) |
| General Schedule (GS) 13-15   | 82                                    | 0.58* | ±0.10      | 1,695             | 0.71*       | ±0.02      | -0.34 (S) |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                                    | NR    | NR         | 23                | 0.83        | ±0.14      | NR        |
| Other   | 24                                    | 0.19* | $\pm 0.14$ | 665               | 0.69*       | ±0.03      | -1.28 (L) |
| Years of Service at Bureau or Office  |                                       |       |            |                   |             |            |           |
| Less than 1 year  | 56                                    | 0.44* | $\pm 0.12$ | 1,084             | 0.61*       | $\pm 0.03$ | -0.39 (S) |
| 1 to 3 years  | 219                                   | 0.45* | $\pm 0.06$ | 2,326             | 0.69*       | $\pm 0.02$ | -0.56 (M) |
| 4 to 5 years  | 118                                   | 0.44* | $\pm 0.08$ | 1,360             | 0.61*       | $\pm 0.02$ | -0.42 (S) |
| 6 to 10 years   | 341                                   | 0.43* | $\pm 0.05$ | 3,464             | 0.63*       | $\pm 0.01$ | -0.47 (S) |
| 11 to 14 years  | 124                                   | 0.33* | $\pm 0.08$ | 1,651             | 0.61*       | ±0.02      | -0.65 (M) |
| 15 to 20 years  | 171                                   | 0.45* | ±0.06      | 2,632             | 0.60*       | ±0.02      | -0.38 (S) |
| More than 20 years  | 186                                   | 0.38* | $\pm 0.06$ | 4,517             | 0.63*       | $\pm 0.01$ | -0.60 (M) |
| Appointment Type  |                                       |       |            |                   |             |            |           |
| Permanent   | 1,015                                 | 0.42* | ±0.03      | 14,682            | 0.63*       | $\pm 0.01$ | -0.48 (S) |
| Term  | 144                                   | 0.39* | $\pm 0.07$ | 1,483             | 0.70*       | ±0.02      | -0.76 (M) |
| Temporary   | 70                                    | 0.59  | ±0.10      | 788               | 0.58        | ±0.03      | 0.02      |
| Work Schedule   |                                       |       |            |                   |             |            |           |
| Seasonal  | 174                                   | 0.57  | ±0.06      | 1,640             | 0.60        | ±0.02      | -0.07     |
| Non-Seasonal  | 908                                   | 0.41* | ±0.03      | 13,600            | 0.63*       | ±0.01      | -0.52 (M) |

|   | Experienced unwanted sexual attention |                   |            | Did r<br>unwante | Effect<br>size |            |           |
|---|---------------------------------------|-------------------|------------|------------------|----------------|------------|-----------|
|   | N                                     | Mean <sup>a</sup> | MoE        | N                | Meana          | МоЕ        | Hedges' g |
| Appointment Type and Work Schedule              |                                       |                   |            |                  |                |            |           |
| Permanent-Seasonal                              | 112                                   | 0.56              | $\pm 0.08$ | 969              | 0.61           | $\pm 0.03$ | -0.13     |
| Permanent-Non-Seasonal                          | 900                                   | 0.41*             | ±0.03      | 13,484           | 0.63*          | $\pm 0.01$ | -0.52 (M) |
| Term  | 144                                   | 0.39*             | $\pm 0.07$ | 1,483            | 0.70*          | $\pm 0.02$ | -0.76 (M) |
| Temporary-Seasonal                              | 62                                    | 0.59              | $\pm 0.10$ | 671              | 0.58           | $\pm 0.03$ | 0.04      |
| Temporary-Non-Seasonal                          | 8                                     | 0.54              | $\pm 0.35$ | 116              | 0.59           | $\pm 0.09$ | -0.11     |
| Sex   |                                       |                   |            |                  |                |            |           |
| Men   | 373                                   | 0.50*             | $\pm 0.05$ | 11,031           | 0.65*          | $\pm 0.01$ | -0.35 (S) |
| Women   | 858                                   | 0.40*             | ±0.03      | 6,044            | 0.60*          | $\pm 0.01$ | -0.47 (S) |
| Gender Identity                                 |                                       |                   |            |                  |                |            |           |
| Male  | 373                                   | 0.50*             | $\pm 0.05$ | 11,031           | 0.65*          | $\pm 0.01$ | -0.35 (S) |
| Female  | 858                                   | 0.40*             | ±0.03      | 6,044            | 0.60*          | $\pm 0.01$ | -0.47 (S) |
| Transgender                                     | NR                                    | NR                | NR         | 14               | 0.69           | ±0.22      | NR        |
| Do not identify as female, male, or transgender | NR                                    | NR                | NR         | 46               | 0.57           | ±0.13      | NR        |
| Sexual Orientation - Collapsed                  |                                       |                   |            |                  |                |            |           |
| Heterosexual                                    | 1,020                                 | 0.45*             | $\pm 0.03$ | 15,516           | 0.64*          | $\pm 0.01$ | -0.45 (S) |
| Sexual Minority                                 | 123                                   | 0.37*             | $\pm 0.07$ | 722              | 0.59*          | $\pm 0.03$ | -0.52 (M) |
| Sexual Orientation                              |                                       |                   |            |                  |                |            |           |
| Heterosexual or straight                        | 1,020                                 | 0.45*             | ±0.03      | 15,516           | 0.64*          | $\pm 0.01$ | -0.45 (S) |
| Lesbian   | 18                                    | 0.42              | ±0.18      | 162              | 0.57           | ±0.06      | -0.35 (S) |
| Gay   | 14                                    | 0.54              | ±0.21      | 229              | 0.62           | $\pm 0.06$ | -0.19     |
| Bisexual  | 68                                    | 0.30*             | ±0.09      | 219              | 0.59*          | $\pm 0.06$ | -0.69 (M) |
| Other   | 23                                    | 0.46              | ±0.16      | 112              | 0.58           | $\pm 0.07$ | -0.32 (S) |
| I prefer not to say                             | 65                                    | 0.23*             | $\pm 0.08$ | 745              | 0.46*          | $\pm 0.03$ | -0.52 (M) |

<sup>&</sup>lt;sup>a</sup> Scale values are 0 = Yes/Do Not Know, 1 = No. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

# 4.8.3 Unwanted Sexual Attention and Organizational Politics

Table 4.98 presents organizational politics for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Organizational politics was measured with a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater pressure to conform to organizational norms. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.98 Unwanted Sexual Attention and Organizational Politics by Selected Characteristics

|   | Experienced unwanted sexual attention |                   |           | Did n<br>unwanted | Effect<br>size |           |           |
|---|---------------------------------------|-------------------|-----------|-------------------|----------------|-----------|-----------|
|   | N                                     | Mean <sup>a</sup> | MoE       | N                 | Meana          | МоЕ       | Hedges' g |
| Overall   | 1,258                                 | 3.2*              | ±0.1      | 17,040            | 2.8*           | ±0.0      | 0.53 (M)  |
| Pay Plan and Grade  |                                       |                   |           |                   |                |           |           |
| Wage Grade (WG) 1-4   | 61                                    | 3.4*              | ±0.2      | 562               | 3.0*           | $\pm 0.1$ | 0.37 (S)  |
| Wage Grade (WG) 5-8   | 158                                   | 3.1*              | $\pm 0.1$ | 2,611             | 2.9*           | $\pm 0.0$ | 0.26 (S)  |
| Wage Grade (WG) 9-16  | 40                                    | 3.7*              | ±0.2      | 1,445             | 2.8*           | $\pm 0.0$ | 1.20 (L)  |
| Other Wage Grade (WG)   | NR                                    | NR                | NR        | 226               | 2.7            | $\pm 0.1$ | NR        |
| General Schedule (GS) 1-6   | 210                                   | 3.3*              | ±0.1      | 1,885             | 2.9*           | $\pm 0.0$ | 0.54 (M)  |
| General Schedule (GS) 7-10  | 398                                   | 3.3*              | ±0.1      | 3,627             | 2.9*           | $\pm 0.0$ | 0.42 (S)  |
| General Schedule (GS) 11-12   | 255                                   | 3.0*              | ±0.1      | 4,096             | 2.7*           | ±0.0      | 0.46 (S)  |
| General Schedule (GS) 13-15   | 82                                    | 3.4*              | ±0.2      | 1,693             | 2.5*           | ±0.0      | 1.06 (L)  |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                                    | NR                | NR        | 23                | 2.0            | ±0.3      | NR        |
| Other   | 24                                    | 3.4*              | ±0.3      | 646               | 2.9*           | $\pm 0.1$ | 0.67 (M)  |
| Years of Service at Bureau or Office  |                                       |                   |           |                   |                |           |           |
| Less than 1 year  | 56                                    | 3.5*              | ±0.3      | 1,073             | 2.7*           | $\pm 0.0$ | 0.93 (L)  |
| 1 to 3 years  | 230                                   | 3.2*              | $\pm 0.1$ | 2,297             | 2.7*           | $\pm 0.0$ | 0.63 (M)  |
| 4 to 5 years  | 124                                   | 3.3*              | ±0.2      | 1,355             | 2.9*           | $\pm 0.0$ | 0.48 (S)  |
| 6 to 10 years   | 340                                   | 3.1*              | $\pm 0.1$ | 3,457             | 2.9*           | $\pm 0.0$ | 0.26 (S)  |
| 11 to 14 years  | 123                                   | 3.4*              | ±0.2      | 1,655             | 2.8*           | $\pm 0.0$ | 0.67 (M)  |
| 15 to 20 years  | 176                                   | 3.3*              | ±0.2      | 2,630             | 2.8*           | $\pm 0.0$ | 0.61 (M)  |
| More than 20 years  | 184                                   | 3.3*              | $\pm 0.1$ | 4,470             | 2.7*           | $\pm 0.0$ | 0.68 (M)  |
| Appointment Type  |                                       |                   |           |                   |                |           |           |
| Permanent   | 1,019                                 | 3.3*              | ±0.1      | 14,590            | 2.8*           | $\pm 0.0$ | 0.57 (M)  |
| Term  | 155                                   | 3.1*              | ±0.1      | 1,486             | 2.8*           | $\pm 0.0$ | 0.42 (S)  |
| Temporary   | 72                                    | 3.2*              | ±0.2      | 781               | 2.8*           | ±0.1      | 0.48 (S)  |

|   | Experienced unwanted sexual attention |                   |           | Did n<br>unwanted | Effect size       |           |           |
|---|---------------------------------------|-------------------|-----------|-------------------|-------------------|-----------|-----------|
|   | N                                     | Mean <sup>a</sup> | МоЕ       | N                 | Mean <sup>a</sup> | MoE       | Hedges' g |
| Work Schedule                                   |                                       |                   |           |                   |                   |           |           |
| Seasonal  | 177                                   | 3.1*              | $\pm 0.1$ | 1,659             | 2.8*              | $\pm 0.0$ | 0.32 (S)  |
| Non-Seasonal                                    | 912                                   | 3.3*              | $\pm 0.1$ | 13,482            | 2.8*              | $\pm 0.0$ | 0.61 (M)  |
| Appointment Type and Work Schedule              |                                       |                   |           |                   |                   |           |           |
| Permanent-Seasonal                              | 112                                   | 3.0*              | ±0.2      | 983               | 2.9*              | $\pm 0.1$ | 0.21 (S)  |
| Permanent-Non-Seasonal                          | 904                                   | 3.3*              | ±0.1      | 13,378            | 2.8*              | $\pm 0.0$ | 0.61 (M)  |
| Term  | 155                                   | 3.1*              | ±0.1      | 1,486             | 2.8*              | $\pm 0.0$ | 0.42 (S)  |
| Temporary-Seasonal                              | 64                                    | 3.3*              | ±0.2      | 676               | 2.8*              | $\pm 0.1$ | 0.51 (M)  |
| Temporary-Non-Seasonal                          | 8                                     | 2.9               | ±0.5      | 104               | 2.7               | ±0.2      | 0.19      |
| Sex   |                                       |                   |           |                   |                   |           |           |
| Men   | 378                                   | 3.2*              | ±0.1      | 10,997            | 2.8*              | $\pm 0.0$ | 0.53 (M)  |
| Women   | 871                                   | 3.2*              | ±0.1      | 5,984             | 2.8*              | $\pm 0.0$ | 0.55 (M)  |
| Gender Identity                                 |                                       |                   |           |                   |                   |           |           |
| Male  | 378                                   | 3.2*              | ±0.1      | 10,997            | 2.8*              | ±0.0      | 0.53 (M)  |
| Female  | 871                                   | 3.2*              | ±0.1      | 5,984             | 2.8*              | $\pm 0.0$ | 0.55 (M)  |
| Transgender                                     | NR                                    | NR                | NR        | 13                | 2.4               | ±0.5      | NR        |
| Do not identify as female, male, or transgender | 7                                     | 3.6               | ±0.6      | 46                | 3.2               | ±0.3      | 0.49 (S)  |
| Sexual Orientation - Collapsed                  |                                       |                   |           |                   |                   |           |           |
| Heterosexual                                    | 1,033                                 | 3.2*              | ±0.1      | 15,432            | 2.8*              | $\pm 0.0$ | 0.53 (M)  |
| Sexual Minority                                 | 123                                   | 3.2*              | ±0.2      | 725               | 2.8*              | ±0.1      | 0.39 (S)  |
| Sexual Orientation                              |                                       |                   |           |                   |                   |           |           |
| Heterosexual or straight                        | 1,033                                 | 3.2*              | ±0.1      | 15,432            | 2.8*              | $\pm 0.0$ | 0.53 (M)  |
| Lesbian   | 18                                    | 3.2*              | ±0.4      | 162               | 2.7*              | ±0.1      | 0.63 (M)  |
| Gay   | 14                                    | 2.8               | ±0.5      | 232               | 3.0               | ±0.1      | -0.24 (S) |
| Bisexual  | 68                                    | 3.3*              | ±0.2      | 219               | 2.8*              | ±0.1      | 0.60 (M)  |
| Other   | 23                                    | 3.2               | ±0.4      | 112               | 2.9               | ±0.1      | 0.34 (S)  |
| I prefer not to say                             | 65                                    | 3.3*              | ±0.2      | 723               | 3.0*              | ±0.1      | 0.40 (S)  |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.99 presents the scale distribution of organizational politics for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.99 Unwanted Sexual Attention and Organizational Politics Scale Distribution

|                                | unw | Experience<br>canted sexual |           | Did not experience unwanted sexual attention |         |           |
|--------------------------------|-----|-----------------------------|-----------|--|---------|-----------|
|                                | N   | Percent                     | MoE       | N  | Percent | МоЕ       |
| Organizational Politics        |     |                             |           |  |         |           |
| (1) Strongly Disagree          | 19  | 1.5%                        | ±0.9      | 908  | 5.3%    | ±0.3      |
| (2) Disagree                   | 286 | 22.7%                       | ±2.4      | 6,200  | 36.4%   | $\pm 0.7$ |
| (3) Neither Agree nor Disagree | 439 | 34.9%                       | $\pm 2.7$ | 6,559  | 38.5%   | $\pm 0.7$ |
| (4) Agree                      | 396 | 31.5%                       | ±2.6      | 2,747  | 16.1%   | ±0.6      |
| (5) Strongly Agree             | 118 | 9.4%                        | ±1.7      | 626  | 3.7%    | ±0.3      |

# 4.8.4 Unwanted Sexual Attention and Organizational Trust

Table 4.100 presents organizational trust for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Organizational trust was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of trust. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.100 Unwanted Sexual Attention and Organizational Trust by Selected Characteristics

|   | Experienced unwanted sexual attention |                   |           |        | ot experie |           | Effect<br>size |
|---|---------------------------------------|-------------------|-----------|--------|------------|-----------|----------------|
|   | N                                     | Mean <sup>a</sup> | MoE       | N      | Meana      | MoE       | Hedges' g      |
| Overall   | 1,265                                 | 2.7*              | ±0.1      | 17,172 | 3.4*       | $\pm 0.0$ | -0.69 (M)      |
| Pay Plan and Grade  |                                       |                   |           |        |            |           |                |
| Wage Grade (WG) 1-4   | 61                                    | 2.4*              | ±0.1      | 568    | 3.1*       | $\pm 0.1$ | -0.73 (M)      |
| Wage Grade (WG) 5-8   | 161                                   | 2.9*              | ±0.1      | 2,641  | 3.3*       | $\pm 0.0$ | -0.43 (S)      |
| Wage Grade (WG) 9-16  | 40                                    | 2.2*              | ±0.2      | 1,454  | 3.1*       | $\pm 0.0$ | -0.99 (L)      |
| Other Wage Grade (WG)   | NR                                    | NR                | NR        | 234    | 3.3        | $\pm 0.1$ | NR             |
| General Schedule (GS) 1-6   | 210                                   | 2.9*              | ±0.1      | 1,916  | 3.3*       | $\pm 0.0$ | -0.42 (S)      |
| General Schedule (GS) 7-10  | 401                                   | 2.6*              | ±0.1      | 3,628  | 3.2*       | $\pm 0.0$ | -0.67 (M)      |
| General Schedule (GS) 11-12   | 254                                   | 2.8*              | ±0.1      | 4,124  | 3.5*       | $\pm 0.0$ | -0.84 (L)      |
| General Schedule (GS) 13-15   | 84                                    | 2.9*              | ±0.2      | 1,695  | 3.8*       | $\pm 0.0$ | -1.01 (L)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                                    | NR                | NR        | 23     | 4.2        | ±0.2      | NR             |
| Other   | 24                                    | 1.8*              | ±0.5      | 665    | 3.3*       | ±0.1      | -1.91 (L)      |
| Years of Service at Bureau or Office  |                                       |                   |           |        |            |           |                |
| Less than 1 year  | 56                                    | 2.7*              | ±0.3      | 1,091  | 3.5*       | $\pm 0.0$ | -0.97 (L)      |
| 1 to 3 years  | 229                                   | 2.9*              | ±0.1      | 2,333  | 3.5*       | $\pm 0.0$ | -0.66 (M)      |
| 4 to 5 years  | 124                                   | 2.9*              | ±0.2      | 1,361  | 3.3*       | ±0.1      | -0.40 (S)      |
| 6 to 10 years   | 344                                   | 2.7*              | ±0.1      | 3,468  | 3.3*       | $\pm 0.0$ | -0.59 (M)      |
| 11 to 14 years  | 124                                   | 2.4*              | ±0.2      | 1,677  | 3.3*       | $\pm 0.0$ | -1.04 (L)      |
| 15 to 20 years  | 176                                   | 2.6*              | ±0.1      | 2,629  | 3.3*       | $\pm 0.0$ | -0.77 (M)      |
| More than 20 years  | 186                                   | 2.6*              | ±0.1      | 4,509  | 3.3*       | $\pm 0.0$ | -0.82 (L)      |
| Appointment Type  |                                       |                   |           |        |            |           |                |
| Permanent   | 1,026                                 | 2.6*              | ±0.1      | 14,701 | 3.4*       | $\pm 0.0$ | -0.77 (M)      |
| Term  | 155                                   | 3.0*              | ±0.1      | 1,495  | 3.4*       | $\pm 0.0$ | -0.43 (S)      |
| Temporary   | 72                                    | 3.2*              | ±0.2      | 792    | 3.4*       | ±0.1      | -0.28 (S)      |
| Work Schedule   |                                       |                   |           |        |            |           |                |
| Seasonal  | 177                                   | 3.0*              | ±0.1      | 1,659  | 3.3*       | $\pm 0.0$ | -0.30 (S)      |
| Non-Seasonal  | 918                                   | 2.6*              | $\pm 0.1$ | 13,602 | 3.4*       | $\pm 0.0$ | -0.81 (L)      |

|   | unw   | Experience<br>anted sexual |           |        | ot experie<br>d sexual at |           | Effect<br>size |
|---|-------|----------------------------|-----------|--------|---------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>          | МоЕ       | N      | Meana                     | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |       |                            |           |        |                           |           |                |
| Permanent-Seasonal                              | 112   | 2.9*                       | $\pm 0.1$ | 985    | 3.2*                      | $\pm 0.1$ | -0.36(S)       |
| Permanent-Non-Seasonal                          | 911   | 2.6*                       | ±0.1      | 13,487 | 3.4*                      | $\pm 0.0$ | -0.81 (L)      |
| Term  | 155   | 3.0*                       | ±0.1      | 1,495  | 3.4*                      | $\pm 0.0$ | -0.43 (S)      |
| Temporary-Seasonal                              | 64    | 3.2                        | ±0.2      | 675    | 3.4                       | $\pm 0.1$ | -0.19          |
| Temporary-Non-Seasonal                          | 8     | 2.9*                       | $\pm 0.8$ | 116    | 3.8*                      | ±0.2      | -0.92 (L)      |
| Sex   |       |                            |           |        |                           |           |                |
| Men   | 383   | 2.7*                       | $\pm 0.1$ | 11,098 | 3.3*                      | $\pm 0.0$ | -0.63 (M)      |
| Women   | 872   | 2.7*                       | ±0.1      | 6,014  | 3.4*                      | $\pm 0.0$ | -0.75 (M)      |
| Gender Identity                                 |       |                            |           |        |                           |           |                |
| Male  | 383   | 2.7*                       | ±0.1      | 11,098 | 3.3*                      | $\pm 0.0$ | -0.63 (M)      |
| Female  | 872   | 2.7*                       | ±0.1      | 6,014  | 3.4*                      | $\pm 0.0$ | -0.75 (M)      |
| Transgender                                     | NR    | NR                         | NR        | 14     | 3.8                       | $\pm 0.5$ | NR             |
| Do not identify as female, male, or transgender | 7     | 2.5                        | ±0.7      | 46     | 2.9                       | ±0.3      | -0.44 (S)      |
| Sexual Orientation - Collapsed                  |       |                            |           |        |                           |           |                |
| Heterosexual                                    | 1,039 | 2.7*                       | ±0.1      | 15,554 | 3.4*                      | $\pm 0.0$ | -0.68 (M)      |
| Sexual Minority                                 | 123   | 2.7*                       | ±0.2      | 725    | 3.4*                      | ±0.1      | -0.72 (M)      |
| Sexual Orientation                              |       |                            |           |        |                           |           |                |
| Heterosexual or straight                        | 1,039 | 2.7*                       | ±0.1      | 15,554 | 3.4*                      | $\pm 0.0$ | -0.68 (M)      |
| Lesbian   | 18    | 2.5*                       | ±0.5      | 164    | 3.5*                      | ±0.1      | -1.14 (L)      |
| Gay   | 14    | 3.0                        | ±0.5      | 233    | 3.3                       | ±0.1      | -0.32 (S)      |
| Bisexual  | 68    | 2.6*                       | ±0.3      | 219    | 3.5*                      | ±0.1      | -0.83 (L)      |
| Other   | 23    | 3.1                        | ±0.4      | 110    | 3.4                       | ±0.1      | -0.37 (S)      |
| I prefer not to say                             | 65    | 2.5*                       | ±0.2      | 739    | 3.2*                      | ±0.1      | -0.83 (L)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.101 presents the scale distribution of organizational trust for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.101 Unwanted Sexual Attention and Organizational Trust Scale Distribution

|                                | unw | Experience<br>anted sexual |      | Did not experience unwanted sexual attention |         |           |  |
|--------------------------------|-----|----------------------------|------|--|---------|-----------|--|
|                                | N   | Percent                    | MoE  | N  | Percent | MoE       |  |
| Organizational Trust           |     |                            |      |  |         |           |  |
| (1) Strongly Disagree          | 147 | 11.6%                      | ±1.9 | 525  | 3.1%    | ±0.3      |  |
| (2) Disagree                   | 344 | 27.2%                      | ±2.5 | 2,403  | 14.0%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 435 | 34.4%                      | ±2.7 | 5,295  | 30.8%   | $\pm 0.7$ |  |
| (4) Agree                      | 299 | 23.7%                      | ±2.4 | 7,173  | 41.8%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | 39  | 3.1%                       | ±1.1 | 1,776  | 10.3%   | ±0.5      |  |

# 4.8.5 Unwanted Sexual Attention and Supervisor Support

Table 4.102 presents supervisor support for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Supervisory support was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of support. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.102 Unwanted Sexual Attention and Supervisor Support by Selected Characteristics

|   | unw            | Experience<br>anted sexual |           | Did n<br>unwanted | Effect<br>size |           |           |
|---|----------------|----------------------------|-----------|-------------------|----------------|-----------|-----------|
|   | $\overline{N}$ | Meana                      | МоЕ       | N                 | Meana          | МоЕ       | Hedges' g |
| Overall   | 1,221          | 3.2*                       | ±0.1      | 16,764            | 3.8*           | ±0.0      | -0.53 (M) |
| Pay Plan and Grade  |                |                            |           |                   |                |           |           |
| Wage Grade (WG) 1-4   | 61             | 2.5*                       | ±0.3      | 566               | 3.5*           | $\pm 0.1$ | -0.84 (L) |
| Wage Grade (WG) 5-8   | 156            | 3.3*                       | ±0.2      | 2,534             | 3.6*           | $\pm 0.0$ | -0.34 (S) |
| Wage Grade (WG) 9-16  | 37             | 3.0*                       | ±0.3      | 1,439             | 3.5*           | $\pm 0.1$ | -0.44 (S) |
| Other Wage Grade (WG)   | NR             | NR                         | NR        | 216               | 3.3            | ±0.2      | NR        |
| General Schedule (GS) 1-6   | 204            | 3.6*                       | ±0.1      | 1,835             | 3.8*           | ±0.1      | -0.21 (S) |
| General Schedule (GS) 7-10  | 391            | 3.1*                       | ±0.1      | 3,537             | 3.7*           | $\pm 0.0$ | -0.59 (M) |
| General Schedule (GS) 11-12   | 251            | 3.3*                       | ±0.2      | 4,057             | 3.9*           | ±0.0      | -0.61 (M) |
| General Schedule (GS) 13-15   | 68             | 3.4*                       | ±0.3      | 1,680             | 4.0*           | ±0.0      | -0.64 (M) |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR             | NR                         | NR        | 23                | 4.4            | ±0.3      | NR        |
| Other   | 23             | 2.3*                       | ±0.6      | 646               | 3.9*           | ±0.1      | -1.67 (L) |
| Years of Service at Bureau or Office  |                |                            |           |                   |                |           |           |
| Less than 1 year  | 53             | 3.0*                       | $\pm 0.4$ | 1,039             | 4.0*           | $\pm 0.1$ | -1.07 (L) |
| 1 to 3 years  | 225            | 3.4*                       | ±0.1      | 2,279             | 3.9*           | $\pm 0.0$ | -0.42 (S) |
| 4 to 5 years  | 121            | 3.3*                       | ±0.2      | 1,343             | 3.8*           | $\pm 0.1$ | -0.51 (M) |
| 6 to 10 years   | 341            | 3.3*                       | ±0.1      | 3,386             | 3.7*           | $\pm 0.0$ | -0.37 (S) |
| 11 to 14 years  | 121            | 2.8*                       | ±0.2      | 1,637             | 3.7*           | ±0.1      | -0.85 (L) |
| 15 to 20 years  | 156            | 3.1*                       | ±0.2      | 2,613             | 3.7*           | $\pm 0.0$ | -0.48 (S) |
| More than 20 years  | 177            | 3.0*                       | ±0.2      | 4,364             | 3.8*           | $\pm 0.0$ | -0.75 (M) |
| Appointment Type  |                |                            |           |                   |                |           |           |
| Permanent   | 984            | 3.2*                       | ±0.1      | 14,387            | 3.8*           | $\pm 0.0$ | -0.55 (M) |
| Term  | 155            | 3.3*                       | ±0.2      | 1,439             | 3.8*           | ±0.1      | -0.53 (M) |
| Temporary   | 70             | 3.7                        | ±0.3      | 789               | 3.9            | ±0.1      | -0.23 (S) |

|   | unwa  | Experience<br>anted sexual |           |        | ot experie<br>d sexual at |           | Effect size |
|---|-------|----------------------------|-----------|--------|---------------------------|-----------|-------------|
|   | N     | Mean <sup>a</sup>          | MoE       | N      | Meana                     | MoE       | Hedges' g   |
| Work Schedule                                   |       |                            |           |        |                           |           |             |
| Seasonal  | 174   | 3.6*                       | $\pm 0.2$ | 1,648  | 3.8*                      | $\pm 0.0$ | -0.25 (S)   |
| Non-Seasonal                                    | 877   | 3.1*                       | $\pm 0.1$ | 13,297 | 3.8*                      | $\pm 0.0$ | -0.58 (M)   |
| Appointment Type and Work Schedule              |       |                            |           |        |                           |           |             |
| Permanent-Seasonal                              | 112   | 3.5*                       | ±0.2      | 975    | 3.8*                      | $\pm 0.1$ | -0.27 (S)   |
| Permanent-Non-Seasonal                          | 869   | 3.1*                       | $\pm 0.1$ | 13,182 | 3.8*                      | $\pm 0.0$ | -0.58 (M)   |
| Term  | 155   | 3.3*                       | ±0.2      | 1,439  | 3.8*                      | $\pm 0.1$ | -0.53 (M)   |
| Temporary-Seasonal                              | 62    | 3.7                        | ±0.3      | 673    | 3.9                       | $\pm 0.1$ | -0.20(S)    |
| Temporary-Non-Seasonal                          | 8     | 3.7                        | ±0.9      | 115    | 4.1                       | ±0.2      | -0.39 (S)   |
| Sex   |       |                            |           |        |                           |           |             |
| Men   | 357   | 3.3*                       | $\pm 0.1$ | 10,791 | 3.7*                      | $\pm 0.0$ | -0.42(S)    |
| Women   | 856   | 3.2*                       | $\pm 0.1$ | 5,912  | 3.8*                      | $\pm 0.0$ | -0.61 (M)   |
| Gender Identity                                 |       |                            |           |        |                           |           |             |
| Male  | 357   | 3.3*                       | $\pm 0.1$ | 10,791 | 3.7*                      | $\pm 0.0$ | -0.42 (S)   |
| Female  | 856   | 3.2*                       | ±0.1      | 5,912  | 3.8*                      | $\pm 0.0$ | -0.61 (M)   |
| Transgender                                     | NR    | NR                         | NR        | 14     | 4.1                       | ±0.6      | NR          |
| Do not identify as female, male, or transgender | 7     | 2.9                        | ±0.7      | 46     | 3.7                       | ±0.3      | -0.74 (M)   |
| Sexual Orientation - Collapsed                  |       |                            |           |        |                           |           |             |
| Heterosexual                                    | 1,000 | 3.2*                       | $\pm 0.1$ | 15,211 | 3.8*                      | $\pm 0.0$ | -0.51 (M)   |
| Sexual Minority                                 | 120   | 3.2*                       | ±0.3      | 701    | 3.8*                      | $\pm 0.1$ | -0.55 (M)   |
| Sexual Orientation                              |       |                            |           |        |                           |           |             |
| Heterosexual or straight                        | 1,000 | 3.2*                       | $\pm 0.1$ | 15,211 | 3.8*                      | $\pm 0.0$ | -0.51 (M)   |
| Lesbian   | 18    | 3.3*                       | $\pm 0.7$ | 159    | 3.8*                      | $\pm 0.2$ | -0.51 (M)   |
| Gay   | 14    | 4.1                        | $\pm 0.4$ | 232    | 3.6                       | ±0.2      | 0.37 (S)    |
| Bisexual  | 66    | 2.9*                       | ±0.3      | 214    | 3.9*                      | $\pm 0.1$ | -0.89 (L)   |
| Other   | 22    | 3.3*                       | ±0.6      | 96     | 4.0*                      | ±0.2      | -0.71 (M)   |
| I prefer not to say                             | 63    | 2.9*                       | ±0.4      | 701    | 3.6*                      | ±0.1      | -0.61 (M)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.103 presents the scale distribution of supervisor support for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.103 Unwanted Sexual Attention and Supervisor Support Scale Distribution

|                                | unw | Experienced unwanted sexual attention |           |       | Did not experience unwanted sexual attention |           |  |
|--------------------------------|-----|---------------------------------------|-----------|-------|--|-----------|--|
|                                | N   | Percent                               | MoE       | N     | Percent                                      | MoE       |  |
| Supervisor Support             |     |                                       |           |       |  |           |  |
| (1) Strongly Disagree          | 154 | 12.6%                                 | ±2.0      | 726   | 4.3%   | ±0.3      |  |
| (2) Disagree                   | 195 | 16.0%                                 | $\pm 2.2$ | 1,386 | 8.3%   | $\pm 0.4$ |  |
| (3) Neither Agree nor Disagree | 258 | 21.2%                                 | ±2.4      | 2,951 | 17.6%  | ±0.6      |  |
| (4) Agree                      | 360 | 29.4%                                 | ±2.6      | 6,400 | 38.2%  | $\pm 0.7$ |  |
| (5) Strongly Agree             | 254 | 20.8%                                 | ±2.4      | 5,302 | 31.6%  | $\pm 0.7$ |  |

# 4.8.6 Unwanted Sexual Attention and Organizational Inclusion

Table 4.104 presents organizational inclusion for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Organizational inclusion was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of inclusion. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

*Table 4.104 Unwanted Sexual Attention and Organizational Inclusion by Selected Characteristics* 

|   | unwa  | Experience<br>anted sexual |           |        | ot experie |           | Effect<br>size |
|---|-------|----------------------------|-----------|--------|------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>          | MoE       | N      | Meana      | МоЕ       | Hedges' g      |
| Overall   | 1,263 | 3.0*                       | ±0.1      | 17,268 | 3.7*       | ±0.0      | -0.71 (M)      |
| Pay Plan and Grade  |       |                            |           |        |            |           |                |
| Wage Grade (WG) 1-4   | 61    | 2.9*                       | ±0.2      | 579    | 3.5*       | $\pm 0.1$ | -0.47 (S)      |
| Wage Grade (WG) 5-8   | 161   | 3.0*                       | $\pm 0.2$ | 2,666  | 3.6*       | $\pm 0.0$ | -0.55 (M)      |
| Wage Grade (WG) 9-16  | 40    | 3.0*                       | ±0.3      | 1,450  | 3.5*       | $\pm 0.0$ | -0.64 (M)      |
| Other Wage Grade (WG)   | NR    | NR                         | NR        | 234    | 3.7        | $\pm 0.1$ | NR             |
| General Schedule (GS) 1-6   | 208   | 3.3*                       | $\pm 0.1$ | 1,936  | 3.7*       | $\pm 0.0$ | -0.51 (M)      |
| General Schedule (GS) 7-10  | 400   | 2.9*                       | $\pm 0.1$ | 3,635  | 3.6*       | $\pm 0.0$ | -0.72 (M)      |
| General Schedule (GS) 11-12   | 255   | 3.0*                       | ±0.1      | 4,149  | 3.7*       | $\pm 0.0$ | -0.80 (L)      |
| General Schedule (GS) 13-15   | 84    | 3.0*                       | ±0.3      | 1,699  | 3.9*       | $\pm 0.0$ | -1.10 (L)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                         | NR        | 23     | 4.4        | ±0.2      | NR             |
| Other   | 24    | 2.2*                       | ±0.3      | 667    | 3.7*       | ±0.1      | -1.82 (L)      |
| Years of Service at Bureau or Office  |       |                            |           |        |            |           |                |
| Less than 1 year  | 56    | 2.7*                       | ±0.4      | 1,094  | 3.7*       | $\pm 0.1$ | -1.01 (L)      |
| 1 to 3 years  | 230   | 3.1*                       | $\pm 0.1$ | 2,355  | 3.8*       | $\pm 0.0$ | -0.69 (M)      |
| 4 to 5 years  | 124   | 3.3*                       | ±0.2      | 1,366  | 3.7*       | $\pm 0.0$ | -0.44 (S)      |
| 6 to 10 years   | 343   | 3.1*                       | $\pm 0.1$ | 3,481  | 3.6*       | $\pm 0.0$ | -0.57 (M)      |
| 11 to 14 years  | 124   | 2.7*                       | ±0.2      | 1,679  | 3.6*       | $\pm 0.0$ | -0.96 (L)      |
| 15 to 20 years  | 176   | 2.9*                       | $\pm 0.2$ | 2,644  | 3.6*       | $\pm 0.0$ | -0.80 (L)      |
| More than 20 years  | 185   | 2.7*                       | ±0.2      | 4,546  | 3.6*       | $\pm 0.0$ | -0.98 (L)      |
| Appointment Type  |       |                            |           |        |            |           |                |
| Permanent   | 1,024 | 2.9*                       | $\pm 0.1$ | 14,786 | 3.7*       | $\pm 0.0$ | -0.78 (M)      |
| Term  | 155   | 3.3*                       | ±0.2      | 1,504  | 3.7*       | $\pm 0.0$ | -0.42 (S)      |
| Temporary   | 72    | 3.5*                       | ±0.2      | 794    | 3.8*       | $\pm 0.1$ | -0.30 (S)      |

|   | unw   | Experience<br>anted sexual |           |        | ot experie |           | Effect size |
|---|-------|----------------------------|-----------|--------|------------|-----------|-------------|
|   | N     | Mean <sup>a</sup>          | MoE       | N      | Meana      | MoE       | Hedges' g   |
| Work Schedule                                   |       |                            |           |        |            |           |             |
| Seasonal  | 177   | 3.5*                       | $\pm 0.1$ | 1,662  | 3.7*       | $\pm 0.0$ | -0.26 (S)   |
| Non-Seasonal                                    | 917   | 2.9*                       | $\pm 0.1$ | 13,688 | 3.7*       | $\pm 0.0$ | -0.84 (L)   |
| Appointment Type and Work Schedule              |       |                            |           |        |            |           |             |
| Permanent-Seasonal                              | 112   | 3.4*                       | ±0.1      | 985    | 3.6*       | $\pm 0.1$ | -0.26 (S)   |
| Permanent-Non-Seasonal                          | 909   | 2.9*                       | $\pm 0.1$ | 13,572 | 3.7*       | $\pm 0.0$ | -0.84 (L)   |
| Term  | 155   | 3.3*                       | ±0.2      | 1,504  | 3.7*       | $\pm 0.0$ | -0.42(S)    |
| Temporary-Seasonal                              | 64    | 3.6                        | ±0.2      | 677    | 3.8        | $\pm 0.1$ | -0.24 (S)   |
| Temporary-Non-Seasonal                          | 8     | 3.2                        | ±0.8      | 116    | 3.9        | ±0.2      | -0.69 (M)   |
| Sex   |       |                            |           |        |            |           |             |
| Men   | 382   | 3.1*                       | ±0.1      | 11,127 | 3.7*       | ±0.0      | -0.67 (M)   |
| Women   | 872   | 3.0*                       | ±0.1      | 6,082  | 3.6*       | $\pm 0.0$ | -0.67 (M)   |
| Gender Identity                                 |       |                            |           |        |            |           |             |
| Male  | 382   | 3.1*                       | ±0.1      | 11,127 | 3.7*       | ±0.0      | -0.67 (M)   |
| Female  | 872   | 3.0*                       | ±0.1      | 6,082  | 3.6*       | ±0.0      | -0.67 (M)   |
| Transgender                                     | NR    | NR                         | NR        | 14     | 4.0        | ±0.5      | NR          |
| Do not identify as female, male, or transgender | 7     | 3.2                        | ±0.7      | 46     | 3.4        | ±0.3      | -0.15       |
| Sexual Orientation - Collapsed                  |       |                            |           |        |            |           |             |
| Heterosexual                                    | 1,037 | 3.0*                       | ±0.1      | 15,626 | 3.7*       | $\pm 0.0$ | -0.71 (M)   |
| Sexual Minority                                 | 123   | 3.0*                       | ±0.2      | 727    | 3.7*       | ±0.1      | -0.69 (M)   |
| Sexual Orientation                              |       |                            |           |        |            |           |             |
| Heterosexual or straight                        | 1,037 | 3.0*                       | ±0.1      | 15,626 | 3.7*       | $\pm 0.0$ | -0.71 (M)   |
| Lesbian   | 18    | 2.9*                       | ±0.5      | 163    | 3.7*       | ±0.1      | -0.77 (M)   |
| Gay   | 14    | 3.7                        | ±0.4      | 234    | 3.7        | ±0.1      | -0.08       |
| Bisexual  | 68    | 2.8*                       | ±0.3      | 219    | 3.6*       | ±0.1      | -0.73 (M)   |
| Other   | 23    | 3.3*                       | ±0.5      | 112    | 4.0*       | ±0.1      | -0.76 (M)   |
| I prefer not to say                             | 65    | 2.9*                       | ±0.2      | 751    | 3.5*       | ±0.1      | -0.64 (M)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.105 presents the scale distribution of organizational inclusion for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.105 Unwanted Sexual Attention and Organizational Inclusion Scale Distribution

|                                | unw | Experience<br>anted sexual |      | Did not experience unwanted sexual attention |         |           |  |
|--------------------------------|-----|----------------------------|------|--|---------|-----------|--|
|                                | N   | Percent                    | MoE  | N  | Percent | МоЕ       |  |
| Organizational Inclusion       |     |                            |      |  |         |           |  |
| (1) Strongly Disagree          | 158 | 12.5%                      | ±1.9 | 560  | 3.2%    | ±0.3      |  |
| (2) Disagree                   | 274 | 21.7%                      | ±2.4 | 1,693  | 9.8%    | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 335 | 26.6%                      | ±2.5 | 3,722  | 21.6%   | ±0.6      |  |
| (4) Agree                      | 413 | 32.7%                      | ±2.6 | 8,260  | 47.8%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | 82  | 6.5%                       | ±1.5 | 3,033  | 17.6%   | ±0.6      |  |

### **4.8.7** Unwanted Sexual Attention and Gender Context

Table 4.106 presents gender context for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Gender context was measured with three questions about the mix of men and women in the workplace. Scale values include *mostly women, a relatively even mix of men and women,* and *mostly men.* Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.106 Unwanted Sexual Attention and Gender Context by Selected Characteristics

|   | unw   | Experience<br>anted sexual |           |        | ot experient<br>d sexual at |           | Effect<br>size |
|---|-------|----------------------------|-----------|--------|-----------------------------|-----------|----------------|
|   | N     | $Mean^a$                   | MoE       | N      | Meana                       | MoE       | Hedges' g      |
| Overall   | 1,259 | 2.2*                       | ±0.0      | 17,139 | 2.3*                        | ±0.0      | -0.11          |
| Pay Plan and Grade  |       |                            |           |        |                             |           |                |
| Wage Grade (WG) 1-4   | 61    | 2.3                        | ±0.1      | 553    | 2.4                         | $\pm 0.0$ | -0.08          |
| Wage Grade (WG) 5-8   | 161   | 2.5*                       | ±0.1      | 2,641  | 2.6*                        | $\pm 0.0$ | -0.29 (S)      |
| Wage Grade (WG) 9-16  | 40    | 2.8*                       | $\pm 0.1$ | 1,438  | 2.7*                        | $\pm 0.0$ | 0.34 (S)       |
| Other Wage Grade (WG)   | NR    | NR                         | NR        | 234    | 2.7                         | $\pm 0.0$ | NR             |
| General Schedule (GS) 1-6   | 210   | 2.1                        | ±0.1      | 1,924  | 2.0                         | $\pm 0.0$ | 0.02           |
| General Schedule (GS) 7-10  | 401   | 2.2                        | ±0.1      | 3,635  | 2.2                         | $\pm 0.0$ | -0.01          |
| General Schedule (GS) 11-12   | 252   | 2.2*                       | ±0.1      | 4,144  | 2.2*                        | $\pm 0.0$ | 0.14           |
| General Schedule (GS) 13-15   | 84    | 2.1                        | ±0.1      | 1,695  | 2.1                         | $\pm 0.0$ | 0.00           |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                         | NR        | 23     | 2.0                         | ±0.1      | NR             |
| Other   | 24    | 2.9*                       | ±0.1      | 643    | 2.7*                        | $\pm 0.0$ | 0.42 (S)       |
| Years of Service at Bureau or Office  |       |                            |           |        |                             |           |                |
| Less than 1 year  | 56    | 2.2                        | ±0.1      | 1,091  | 2.3                         | $\pm 0.0$ | -0.22 (S)      |
| 1 to 3 years  | 229   | 2.2*                       | ±0.1      | 2,293  | 2.3*                        | $\pm 0.0$ | -0.18          |
| 4 to 5 years  | 124   | 2.2*                       | ±0.1      | 1,366  | 2.3*                        | $\pm 0.0$ | -0.19          |
| 6 to 10 years   | 343   | 2.3                        | ±0.1      | 3,465  | 2.3                         | $\pm 0.0$ | -0.02          |
| 11 to 14 years  | 124   | 2.4                        | ±0.1      | 1,675  | 2.3                         | $\pm 0.0$ | 0.02           |
| 15 to 20 years  | 171   | 2.2*                       | ±0.1      | 2,638  | 2.3*                        | $\pm 0.0$ | -0.28 (S)      |
| More than 20 years  | 186   | 2.3                        | ±0.1      | 4,518  | 2.3                         | $\pm 0.0$ | 0.05           |
| Appointment Type  |       |                            |           |        |                             |           |                |
| Permanent   | 1,021 | 2.3*                       | $\pm 0.0$ | 14,694 | 2.3*                        | $\pm 0.0$ | -0.08          |
| Term  | 154   | 2.1*                       | ±0.1      | 1,470  | 2.3*                        | $\pm 0.0$ | -0.37 (S)      |
| Temporary   | 72    | 2.2                        | ±0.1      | 791    | 2.2                         | $\pm 0.0$ | -0.08          |

|   | unw   | Experience<br>anted sexual |           |        | ot experiend<br>d sexual at |           | Effect size |
|---|-------|----------------------------|-----------|--------|-----------------------------|-----------|-------------|
|   | N     | Mean <sup>a</sup>          | MoE       | N      | Meana                       | MoE       | Hedges' g   |
| Work Schedule                                   |       |                            |           |        |                             |           |             |
| Seasonal  | 177   | 2.3                        | ±0.1      | 1,659  | 2.3                         | $\pm 0.0$ | 0.10        |
| Non-Seasonal                                    | 913   | 2.3*                       | $\pm 0.0$ | 13,602 | 2.3*                        | $\pm 0.0$ | -0.11       |
| Appointment Type and Work Schedule              |       |                            |           |        |                             |           |             |
| Permanent-Seasonal                              | 112   | 2.4                        | ±0.1      | 984    | 2.3                         | $\pm 0.0$ | 0.18        |
| Permanent-Non-Seasonal                          | 906   | 2.3*                       | $\pm 0.0$ | 13,488 | 2.3*                        | $\pm 0.0$ | -0.11       |
| Term  | 154   | 2.1*                       | $\pm 0.1$ | 1,470  | 2.3*                        | $\pm 0.0$ | -0.37 (S)   |
| Temporary-Seasonal                              | 64    | 2.2                        | ±0.1      | 675    | 2.2                         | $\pm 0.0$ | -0.04       |
| Temporary-Non-Seasonal                          | 8     | 2.0                        | ±0.3      | 114    | 2.2                         | ±0.1      | -0.48 (S)   |
| Sex   |       |                            |           |        |                             |           |             |
| Men   | 382   | 2.4*                       | ±0.1      | 11,045 | 2.4*                        | $\pm 0.0$ | -0.15       |
| Women   | 867   | 2.2*                       | ±0.0      | 6,038  | 2.1*                        | ±0.0      | 0.23 (S)    |
| Gender Identity                                 |       |                            |           |        |                             |           |             |
| Male  | 382   | 2.4*                       | ±0.1      | 11,045 | 2.4*                        | $\pm 0.0$ | -0.15       |
| Female  | 867   | 2.2*                       | $\pm 0.0$ | 6,038  | 2.1*                        | $\pm 0.0$ | 0.23 (S)    |
| Transgender                                     | NR    | NR                         | NR        | 14     | 2.2                         | ±0.4      | NR          |
| Do not identify as female, male, or transgender | 7     | 2.1                        | ±0.3      | 42     | 2.1                         | ±0.2      | 0.08        |
| Sexual Orientation - Collapsed                  |       |                            |           |        |                             |           |             |
| Heterosexual                                    | 1,033 | 2.3*                       | ±0.0      | 15,548 | 2.3*                        | ±0.0      | -0.11       |
| Sexual Minority                                 | 123   | 2.2                        | ±0.1      | 725    | 2.2                         | ±0.0      | 0.05        |
| Sexual Orientation                              |       |                            |           |        |                             |           |             |
| Heterosexual or straight                        | 1,033 | 2.3*                       | ±0.0      | 15,548 | 2.3*                        | ±0.0      | -0.11       |
| Lesbian   | 18    | 2.2                        | ±0.3      | 164    | 2.2                         | ±0.1      | -0.03       |
| Gay   | 14    | 2.5*                       | ±0.3      | 234    | 2.1*                        | ±0.1      | 0.79 (M)    |
| Bisexual  | 68    | 2.2                        | ±0.1      | 218    | 2.1                         | ±0.1      | 0.07        |
| Other   | 23    | 2.0                        | ±0.2      | 110    | 2.2                         | ±0.1      | -0.44 (S)   |
| I prefer not to say                             | 65    | 2.3                        | ±0.1      | 710    | 2.3                         | ±0.0      | 0.06        |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Mostly women, 2 = A relatively even mix of men and women, and 3 = Mostly men.

<sup>\*</sup> Indicates a statistically significant difference between those who experienced harassment and those who did not.

## 4.8.8 Unwanted Sexual Attention and Bystander Harassment

Table 4.107 presents experiences of bystander sex/gender harassment for those who indicated they had or had not personally experienced unwanted sexual attention within the past 12 months. Sex/gender bystander harassment (i.e., a situation in which an employee witnessed but may not have been a direct target of the harassing behavior) was measured on a 6-point response scale ranging from *never* to *one or more times a day*. The results indicate the percentage of employees who witnessed sex/gender harassment against another employee. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.107 Unwanted Sexual Attention and Bystander Harassment

|   | unv | Experienc<br>wanted sexual |            |       | not experiented sexual atte |           | Effect size |
|---|-----|----------------------------|------------|-------|-----------------------------|-----------|-------------|
|   | N   | Percent <sup>a</sup>       | MoE        | N     | Percenta                    | МоЕ       | Cohen's h   |
| Overall   | 708 | 57.4%*                     | ±2.8       | 2,087 | 12.3%*                      | ±0.5      | 1.00 (L)    |
| Pay Plan and Grade  |     |                            |            |       |                             |           |             |
| Wage Grade (WG) 1-4   | 7   | 10.7%                      | $\pm 11.0$ | 35    | 6.1%                        | $\pm 2.3$ | 0.17        |
| Wage Grade (WG) 5-8   | 75  | 50.4%*                     | ±8.1       | 227   | 8.8%*                       | ±1.2      | 0.98 (L)    |
| Wage Grade (WG) 9-16  | 28  | 71.3%*                     | ±16.7      | 120   | 8.6%*                       | ±1.6      | 1.41 (L)    |
| Other Wage Grade (WG)   | NR  | NR                         | NR         | 11    | 4.9%                        | ±3.7      | NR          |
| General Schedule (GS) 1-6   | 132 | 64.2%*                     | ±6.8       | 277   | 14.5%*                      | ±1.7      | 1.08 (L)    |
| General Schedule (GS) 7-10  | 251 | 64.4%*                     | ±4.9       | 624   | 17.4%*                      | ±1.3      | 1.00 (L)    |
| General Schedule (GS) 11-12   | 136 | 54.5%*                     | ±6.3       | 512   | 12.4%*                      | ±1.0      | 0.94 (L)    |
| General Schedule (GS) 13-15   | 52  | 62.3%*                     | ±11.0      | 185   | 11.0%*                      | ±1.6      | 1.15 (L)    |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR  | NR                         | NR         | NR    | NR                          | NR        | NR          |
| Other   | NR  | NR                         | NR         | 56    | 8.5%                        | ±2.4      | NR          |
| Years of Service at Bureau or Office  |     |                            |            |       |                             |           |             |
| Less than 1 year  | 36  | 65.5%*                     | ±13.7      | 86    | 8.1%*                       | ±1.8      | 1.31 (L)    |
| 1 to 3 years  | 137 | 59.5%*                     | ±6.5       | 295   | 12.8%*                      | ±1.4      | 1.03 (L)    |
| 4 to 5 years  | 72  | 60.5%*                     | ±9.1       | 217   | 16.0%*                      | ±2.0      | 0.96 (L)    |
| 6 to 10 years   | 169 | 50.5%*                     | ±5.4       | 527   | 15.4%*                      | ±1.2      | 0.77 (M)    |
| 11 to 14 years  | 73  | 59.4%*                     | ±9.0       | 236   | 14.3%*                      | $\pm 1.8$ | 0.99 (L)    |
| 15 to 20 years  | 109 | 63.9%*                     | ±7.6       | 329   | 12.6%*                      | ±1.3      | 1.13 (L)    |
| More than 20 years  | 111 | 61.8%*                     | ±7.4       | 383   | 8.6%*                       | ±0.9      | 1.21 (L)    |
| Appointment Type  |     |                            |            |       |                             |           |             |
| Permanent   | 575 | 57.8%*                     | ±3.1       | 1,732 | 11.9%*                      | ±0.5      | 1.02 (L)    |
| Term  | 83  | 53.5%*                     | $\pm 8.0$  | 177   | 12.0%*                      | ±1.8      | 0.93 (L)    |
| Temporary   | 38  | 53.6%*                     | ±11.9      | 170   | 22.3%*                      | ±3.1      | 0.66 (M)    |

|   | un  | Experienc<br>wanted sexual |           |       | not experier<br>ed sexual att |           | Effect size |
|---|-----|----------------------------|-----------|-------|-------------------------------|-----------|-------------|
|   | N   | Percent <sup>a</sup>       | МоЕ       | N     | Percent <sup>a</sup>          | МоЕ       | Cohen's h   |
| Work Schedule                                   |     |                            |           |       |                               |           |             |
| Seasonal  | 89  | 53.4%*                     | ±7.7      | 344   | 21.3%*                        | $\pm 2.1$ | 0.68  (M)   |
| Non-Seasonal                                    | 522 | 58.3%*                     | ±3.3      | 1,550 | 11.5%*                        | $\pm 0.5$ | 1.05 (L)    |
| Appointment Type and Work Schedule              |     |                            |           |       |                               |           |             |
| Permanent-Seasonal                              | 57  | 54.1%*                     | ±9.7      | 197   | 20.3%*                        | $\pm 2.7$ | 0.72(M)     |
| Permanent-Non-Seasonal                          | 517 | 58.2%*                     | ±3.3      | 1,527 | 11.4%*                        | ±0.5      | 1.05 (L)    |
| Term  | 83  | 53.5%*                     | $\pm 8.0$ | 177   | 12.0%*                        | $\pm 1.8$ | 0.93 (L)    |
| Temporary-Seasonal                              | 32  | 52.2%*                     | ±12.6     | 147   | 22.8%*                        | ±3.4      | 0.62(M)     |
| Temporary-Non-Seasonal                          | NR  | NR                         | NR        | 23    | 19.7%                         | $\pm 8.4$ | NR          |
| Sex   |     |                            |           |       |                               |           |             |
| Men   | 155 | 42.2%*                     | ±5.1      | 1,047 | 9.6%*                         | ±0.6      | 0.79 (M)    |
| Women   | 546 | 63.8%*                     | ±3.3      | 1,031 | 17.2%*                        | $\pm 1.0$ | 1.00 (L)    |
| Gender Identity                                 |     |                            |           |       |                               |           |             |
| Male  | 155 | 42.2%*                     | ±5.1      | 1,047 | 9.6%*                         | ±0.6      | 0.79 (M)    |
| Female  | 546 | 63.8%*                     | ±3.3      | 1,031 | 17.2%*                        | $\pm 1.0$ | 1.00 (L)    |
| Transgender                                     | NR  | NR                         | NR        | NR    | NR                            | NR        | NR          |
| Do not identify as female, male, or transgender | NR  | NR                         | NR        | 8     | 17.4%                         | ±14.3     | NR          |
| Sexual Orientation - Collapsed                  |     |                            |           |       |                               |           |             |
| Heterosexual                                    | 595 | 58.2%*                     | ±3.1      | 1,809 | 11.8%*                        | ±0.5      | 1.03 (L)    |
| Sexual Minority                                 | 84  | 69.2%*                     | $\pm 8.9$ | 170   | 23.6%*                        | $\pm 3.2$ | 0.95 (L)    |
| Sexual Orientation                              |     |                            |           |       |                               |           |             |
| Heterosexual or straight                        | 595 | 58.2%*                     | ±3.1      | 1,809 | 11.8%*                        | ±0.5      | 1.03 (L)    |
| Lesbian   | NR  | NR                         | NR        | 53    | 32.9%                         | ±7.7      | NR          |
| Gay   | NR  | NR                         | NR        | 39    | 16.6%                         | ±5.4      | NR          |
| Bisexual  | 52  | 76.5%*                     | ±11.9     | 68    | 31.0%*                        | ±6.5      | 0.95 (L)    |
| Other   | NR  | NR                         | NR        | 11    | 10.2%                         | ±7.3      | NR          |
| I prefer not to say                             | 25  | 39.5%*                     | ±12.9     | 87    | 12.0%*                        | ±2.6      | 0.65 (M)    |

<sup>&</sup>lt;sup>a</sup> Represents the percent, who, in the past 12 months, indicated they witnessed a situation where another employee was subjected to harassment or discrimination based on sex/gender. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

# **4.8.9** Logistic Regression Analyses of Unwanted Sexual Attention and Predictors of Workplace Harassment

In the previous sections, the results for the predictors of workplace harassment were each shown separately, comparing results of the organizational factors (e.g., general intolerance for harassment, leadership intolerance for harassment, supervisor support) for those who had experienced unwanted sexual attention against those who had not. To further understand the relationship of the organizational factors, as well as individual and occupational characteristics, to unwanted sexual attention, we performed a series of logistic regression analyses to identify the factors that are most likely to predict whether someone might experience unwanted sexual attention. Table 4.108 presents the results of the regression analyses. Each predictor variable is shown in the first column.

Table 4.108 Logistic Regression of Unwanted Sexual Attention and Predictors of Workplace Harassment

|  | В       | S.E.     | Wald    | p     | Odds<br>Ratio |       | C.I. for P(B) | Model<br>Log<br>Likelihood | Change in -2 Log Likelihood |
|--|---------|----------|---------|-------|---------------|-------|---------------|----------------------------|-----------------------------|
|  |         |          |         |       |               | Lower | Upper         |                            |                             |
| Constant                                 | 2.853   | 0.352    | 65.650  |       | 17.332        |       |               |                            |                             |
| Sex                                      | -1.082  | 0.075    | 206.007 | 0.000 | 0.339         | 0.292 | 0.393         | -3114.660                  | 218.435                     |
| Age                                      | -0.235  | 0.087    | 7.362   | 0.007 | 0.791         | 0.667 | 0.937         | -3009.133                  | 7.381                       |
| Education Level                          | 0.230   | 0.078    | 8.633   | 0.003 | 1.258         | 1.080 | 1.467         | -3009.779                  | 8.674                       |
| Race/Ethnicity                           | 0.209   | 0.097    | 4.595   | 0.032 | 1.232         | 1.018 | 1.491         | -3007.811                  | 4.737                       |
| Relationship Status                      | -0.711  | 0.071    | 99.126  | 0.000 | 0.491         | 0.427 | 0.565         | -3055.089                  | 99.293                      |
| Pay Grade                                |         |          | 6.958   |       |               |       |               |                            |                             |
| Middle Grade vs. Junior Grade            | -0.151  | 0.094    | 2.593   | 0.107 | 0.860         | 0.715 | 1.033         | -3009.728                  | 8.571                       |
| Senior Grade vs. Junior Grade            | -0.299  | 0.113    | 6.948   | 0.008 | 0.742         | 0.594 | 0.926         | -3009.728                  | 8.571                       |
| Executive Grade vs. Junior Grade         | -18.003 | 7776.709 | 0.000   | 0.998 | 0.000         | 0.000 | 0.000         | -3009.728                  | 8.571                       |
| Years of Service at Bureau or Office     | -0.074  | 0.024    | 10.027  | 0.002 | 0.928         | 0.886 | 0.972         | -3010.406                  | 9.927                       |
| Organizational Politics                  | -0.175  | 0.056    | 9.694   | 0.002 | 0.839         | 0.752 | 0.937         | -3010.294                  | 9.703                       |
| Organizational Inclusion                 | -0.229  | 0.048    | 22.805  | 0.000 | 0.795         | 0.724 | 0.874         | -3016.906                  | 22.927                      |
| Organizational Trust                     | -0.274  | 0.062    | 19.686  | 0.000 | 0.760         | 0.673 | 0.858         | -3015.198                  | 19.512                      |
| Bystander Harassment Based on Sex/Gender | -1.419  | 0.077    | 341.142 | 0.000 | 0.242         | 0.208 | 0.281         | -3174.118                  | 337.352                     |
| General Intolerance                      | -0.336  | 0.051    | 42.755  | 0.000 | 0.715         | 0.646 | 0.790         | -3026.788                  | 42.691                      |

Note. N = 15,230, Nagelkerke R Square = 0.271

#### 4.9 Sexual Coercion

The following sections display each of the predictors of workplace harassment and sexual coercion. In each section results are shown for those who indicated they had or had not experienced sexual coercion within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to sexual coercion. Statistically significant differences are noted.

#### 4.9.1 Sexual Coercion and General Intolerance for Harassment

Table 4.109 presents general intolerance for harassment for those who indicated they had or had not experienced sexual coercion within the past 12 months. General intolerance for harassment was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate an organizational climate more intolerant of harassment. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.109 Sexual Coercion and General Intolerance for Harassment by Selected Characteristics

|   | Experienced sexual coercion |                   |           | Did n  | Effect<br>size    |           |           |
|---|-----------------------------|-------------------|-----------|--------|-------------------|-----------|-----------|
|   | N                           | Mean <sup>a</sup> | MoE       | N      | Mean <sup>a</sup> | МоЕ       | Hedges' g |
| Overall   | 182                         | 2.3*              | ±0.1      | 18,147 | 3.5*              | ±0.0      | -1.37 (L) |
| Pay Plan and Grade  |                             |                   |           |        |                   |           |           |
| Wage Grade (WG) 1-4   | NR                          | NR                | NR        | 632    | 3.3               | $\pm 0.1$ | NR        |
| Wage Grade (WG) 5-8   | 10                          | 2.8*              | $\pm 0.8$ | 2,751  | 3.5*              | $\pm 0.0$ | -0.80(L)  |
| Wage Grade (WG) 9-16  | 6                           | 2.3*              | ±1.3      | 1,477  | 3.5*              | $\pm 0.0$ | -1.29 (L) |
| Other Wage Grade (WG)   | NR                          | NR                | NR        | 218    | 3.6               | $\pm 0.1$ | NR        |
| General Schedule (GS) 1-6   | 28                          | 2.2*              | $\pm 0.4$ | 2,100  | 3.6*              | $\pm 0.0$ | -1.69 (L) |
| General Schedule (GS) 7-10  | 74                          | 2.2*              | ±0.2      | 3,934  | 3.4*              | $\pm 0.0$ | -1.30 (L) |
| General Schedule (GS) 11-12   | 24                          | 2.6*              | ±0.3      | 4,354  | 3.6*              | $\pm 0.0$ | -1.11 (L) |
| General Schedule (GS) 13-15   | 11                          | 2.6*              | ±0.7      | 1,761  | 3.7*              | $\pm 0.0$ | -1.28 (L) |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR                          | NR                | NR        | 23     | 4.1               | ±0.2      | NR        |
| Other   | 16                          | 1.3*              | ±0.3      | 658    | 3.7*              | $\pm 0.1$ | -2.65 (L) |
| Years of Service at Bureau or Office  |                             |                   |           |        |                   |           |           |
| Less than 1 year  | 7                           | 3.1*              | ±0.9      | 1,139  | 3.7*              | $\pm 0.1$ | -0.73 (M) |
| 1 to 3 years  | 20                          | 2.9*              | ±0.5      | 2,517  | 3.6*              | $\pm 0.0$ | -0.74 (M) |
| 4 to 5 years  | 21                          | 2.1*              | $\pm 0.4$ | 1,450  | 3.6*              | $\pm 0.0$ | -1.58 (L) |
| 6 to 10 years   | 48                          | 2.1*              | $\pm 0.3$ | 3,731  | 3.5*              | $\pm 0.0$ | -1.51 (L) |
| 11 to 14 years  | 24                          | 1.6*              | ±0.3      | 1,769  | 3.5*              | $\pm 0.0$ | -2.09 (L) |
| 15 to 20 years  | 32                          | 2.5*              | ±0.3      | 2,772  | 3.4*              | $\pm 0.0$ | -0.96 (L) |
| More than 20 years  | 29                          | 2.3*              | ±0.3      | 4,641  | 3.5*              | $\pm 0.0$ | -1.39 (L) |

|   |     | Experience sexual coer |           |        | not experien<br>ual coercio |           | Effect size |
|---|-----|------------------------|-----------|--------|-----------------------------|-----------|-------------|
|   | N   | Meana                  | MoE       | N      | Meana                       | МоЕ       | Hedges' g   |
| Appointment Type                                |     |                        |           |        |                             |           |             |
| Permanent                                       | 154 | 2.2*                   | ±0.2      | 15,494 | 3.5*                        | $\pm 0.0$ | -1.46 (L)   |
| Term  | 12  | 2.5*                   | $\pm 0.7$ | 1,621  | 3.6*                        | $\pm 0.0$ | -1.14 (L)   |
| Temporary                                       | 15  | 3.0*                   | ±0.6      | 839    | 3.6*                        | $\pm 0.1$ | -0.81 (L)   |
| Work Schedule                                   |     |                        |           |        |                             |           |             |
| Seasonal  | 25  | 2.8*                   | ±0.4      | 1,797  | 3.5*                        | $\pm 0.0$ | -0.85 (L)   |
| Non-Seasonal                                    | 143 | 2.2*                   | ±0.2      | 14,303 | 3.5*                        | $\pm 0.0$ | -1.49 (L)   |
| Appointment Type and Work Schedule              |     |                        |           |        |                             |           |             |
| Permanent-Seasonal                              | 10  | 2.6*                   | $\pm 0.7$ | 1,084  | 3.5*                        | $\pm 0.0$ | -1.03 (L)   |
| Permanent-Non-Seasonal                          | 143 | 2.2*                   | ±0.2      | 14,179 | 3.5*                        | $\pm 0.0$ | -1.49 (L)   |
| Term  | 12  | 2.5*                   | $\pm 0.7$ | 1,621  | 3.6*                        | $\pm 0.0$ | -1.14 (L)   |
| Temporary-Seasonal                              | 15  | 3.0*                   | ±0.6      | 714    | 3.6*                        | $\pm 0.1$ | -0.82 (L)   |
| Temporary-Non-Seasonal                          |     |                        |           | 124    | 3.8                         | $\pm 0.2$ | NA          |
| Sex   |     |                        |           |        |                             |           |             |
| Men   | 56  | 2.5*                   | ±0.3      | 11,300 | 3.6*                        | $\pm 0.0$ | -1.21 (L)   |
| Women   | 123 | 2.2*                   | $\pm 0.2$ | 6,781  | 3.4*                        | $\pm 0.0$ | -1.38 (L)   |
| Gender Identity                                 |     |                        |           |        |                             |           |             |
| Male  | 56  | 2.5*                   | ±0.3      | 11,300 | 3.6*                        | $\pm 0.0$ | -1.21 (L)   |
| Female  | 123 | 2.2*                   | ±0.2      | 6,781  | 3.4*                        | $\pm 0.0$ | -1.38 (L)   |
| Transgender                                     | NR  | NR                     | NR        | 15     | 3.7                         | ±0.6      | NR          |
| Do not identify as female, male, or transgender | NR  | NR                     | NR        | 51     | 3.2                         | ±0.3      | NR          |
| Sexual Orientation - Collapsed                  |     |                        |           |        |                             |           |             |
| Heterosexual                                    | 151 | 2.3*                   | ±0.2      | 16,362 | 3.5*                        | $\pm 0.0$ | -1.42 (L)   |
| Sexual Minority                                 | 19  | 2.5*                   | $\pm 0.5$ | 814    | 3.3*                        | $\pm 0.1$ | -0.84 (L)   |
| Sexual Orientation                              |     |                        |           |        |                             |           |             |
| Heterosexual or straight                        | 151 | 2.3*                   | ±0.2      | 16,362 | 3.5*                        | $\pm 0.0$ | -1.42 (L)   |
| Lesbian   | NR  | NR                     | NR        | 176    | 3.3                         | $\pm 0.1$ | NR          |
| Gay   | NR  | NR                     | NR        | 243    | 3.4                         | $\pm 0.1$ | NR          |
| Bisexual  | 8   | 2.8                    | ±0.8      | 279    | 3.3                         | ±0.1      | -0.46 (S)   |
| Other   | NR  | NR                     | NR        | 117    | 3.3                         | ±0.2      | NR          |
| I prefer not to say                             | 10  | 1.8*                   | ±0.8      | 789    | 3.3*                        | ±0.1      | -1.62 (L)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.110 presents the scale distribution of general intolerance for harassment for those who indicated they had or had not experienced sexual coercion within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.110 Sexual Coercion and General Intolerance for Harassment Scale Distribution

|                                    |    | Experience<br>sexual coer |      | Did not experience sexual coercion |         |           |  |
|------------------------------------|----|---------------------------|------|------------------------------------|---------|-----------|--|
|                                    | N  | Percent                   | МоЕ  | N                                  | Percent | MoE       |  |
| General Intolerance for Harassment |    |                           |      |                                    |         | _         |  |
| (1) Strongly Disagree              | 53 | 29.0%                     | ±7.1 | 520                                | 2.9%    | ±0.3      |  |
| (2) Disagree                       | 58 | 32.1%                     | ±7.2 | 1,871                              | 10.3%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree     | 42 | 23.3%                     | ±6.8 | 5,823                              | 32.1%   | $\pm 0.7$ |  |
| (4) Agree                          | 22 | 11.8%                     | ±5.6 | 7,141                              | 39.3%   | $\pm 0.7$ |  |
| (5) Strongly Agree                 | 7  | 3.7%                      | ±4.0 | 2,792                              | 15.4%   | ±0.5      |  |

## 4.9.2 Sexual Coercion and Leadership Intolerance for Harassment

Table 4.111 presents leadership intolerance for harassment for those who indicated they had or had not experienced sexual coercion within the past 12 months. Intolerance for harassment was measured using a *yes*, *no*, *do not know* response format, with higher scores indicating greater intolerance for harassment among leaders. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.111 Sexual Coercion and Leadership Intolerance for Harassment by Selected Characteristics

|   | s   | Experience<br>sexual coerc |            |        | ot experie |            | Effect size |
|---|-----|----------------------------|------------|--------|------------|------------|-------------|
|   | N   | Meana                      | MoE        | N      | Meana      | МоЕ        | Hedges' g   |
| Overall   | 179 | 0.24*                      | ±0.06      | 18,188 | 0.62*      | ±0.01      | -0.88 (L)   |
| Pay Plan and Grade  |     |                            |            |        |            |            |             |
| Wage Grade (WG) 1-4   | NR  | NR                         | NR         | 622    | 0.53       | $\pm 0.04$ | NR          |
| Wage Grade (WG) 5-8   | NR  | NR                         | NR         | 2,774  | 0.57       | $\pm 0.02$ | NR          |
| Wage Grade (WG) 9-16  | 6   | 0.46                       | $\pm 0.38$ | 1,476  | 0.57       | $\pm 0.02$ | -0.27 (S)   |
| Other Wage Grade (WG)   | NR  | NR                         | NR         | 235    | 0.65       | $\pm 0.05$ | NR          |
| General Schedule (GS) 1-6   | 28  | 0.31*                      | $\pm 0.14$ | 2,079  | 0.62*      | $\pm 0.02$ | -0.77 (M)   |
| General Schedule (GS) 7-10  | 72  | 0.26*                      | $\pm 0.09$ | 3,949  | 0.61*      | $\pm 0.01$ | -0.82 (L)   |
| General Schedule (GS) 11-12   | 23  | 0.20*                      | $\pm 0.15$ | 4,359  | 0.65*      | $\pm 0.01$ | -1.08 (L)   |
| General Schedule (GS) 13-15   | 11  | 0.27*                      | $\pm 0.24$ | 1,764  | 0.71*      | $\pm 0.02$ | -1.14 (L)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR  | NR                         | NR         | 23     | 0.83       | ±0.14      | NR          |
| Other   | NR  | NR                         | NR         | 673    | 0.69       | $\pm 0.03$ | NR          |
| Years of Service at Bureau or Office  |     |                            |            |        |            |            |             |
| Less than 1 year  | NR  | NR                         | NR         | 1,133  | 0.61       | $\pm 0.03$ | NR          |
| 1 to 3 years  | 17  | 0.54                       | $\pm 0.22$ | 2,527  | 0.67       | $\pm 0.02$ | -0.31 (S)   |
| 4 to 5 years  | 21  | 0.28*                      | $\pm 0.17$ | 1,456  | 0.61*      | $\pm 0.02$ | -0.77 (M)   |
| 6 to 10 years   | 48  | 0.27*                      | $\pm 0.11$ | 3,755  | 0.62*      | $\pm 0.01$ | -0.82 (L)   |
| 11 to 14 years  | NR  | NR                         | NR         | 1,749  | 0.60       | $\pm 0.02$ | NR          |
| 15 to 20 years  | 32  | 0.23*                      | $\pm 0.14$ | 2,771  | 0.60*      | $\pm 0.02$ | -0.88 (L)   |
| More than 20 years  | 29  | 0.17*                      | $\pm 0.11$ | 4,669  | 0.62*      | $\pm 0.01$ | -1.07 (L)   |
| Appointment Type  |     |                            |            |        |            |            |             |
| Permanent   | 154 | 0.21*                      | $\pm 0.06$ | 15,533 | 0.62*      | $\pm 0.01$ | -0.96 (L)   |
| Term  | 11  | 0.38*                      | ±0.26      | 1,615  | 0.68*      | ±0.02      | -0.72 (M)   |
| Temporary   | 13  | 0.56                       | ±0.24      | 845    | 0.58       | $\pm 0.03$ | -0.06       |
| Work Schedule   |     |                            |            |        |            |            |             |
| Seasonal  | 23  | 0.47                       | $\pm 0.18$ | 1,792  | 0.60       | ±0.02      | -0.29 (S)   |
| Non-Seasonal  | 143 | 0.20*                      | $\pm 0.06$ | 14,355 | 0.62*      | $\pm 0.01$ | -0.98 (L)   |

|   | S   | Experience<br>sexual coerc |            |        | ot experie |            | Effect<br>size |
|---|-----|----------------------------|------------|--------|------------|------------|----------------|
|   | N   | Mean <sup>a</sup>          | MoE        | N      | Meana      | MoE        | Hedges' g      |
| Appointment Type and Work Schedule              |     |                            |            |        |            |            |                |
| Permanent-Seasonal                              | 10  | 0.35                       | $\pm 0.28$ | 1,072  | 0.61       | $\pm 0.03$ | -0.60 (M)      |
| Permanent-Non-Seasonal                          | 143 | 0.20*                      | $\pm 0.06$ | 14,232 | 0.62*      | $\pm 0.01$ | -0.98 (L)      |
| Term  | 11  | 0.38*                      | $\pm 0.26$ | 1,615  | 0.68*      | $\pm 0.02$ | -0.72 (M)      |
| Temporary-Seasonal                              | 13  | 0.56                       | $\pm 0.24$ | 720    | 0.58       | $\pm 0.03$ | -0.05          |
| Temporary-Non-Seasonal                          |     |                            |            | 124    | 0.59       | $\pm 0.08$ | NA             |
| Sex   |     |                            |            |        |            |            |                |
| Men   | 53  | 0.33*                      | ±0.12      | 11,347 | 0.64*      | ±0.01      | -0.74 (M)      |
| Women   | 123 | 0.21*                      | ±0.06      | 6,775  | 0.58*      | ±0.01      | -0.85 (L)      |
| Gender Identity                                 |     |                            |            |        |            |            |                |
| Male  | 53  | 0.33*                      | ±0.12      | 11,347 | 0.64*      | ±0.01      | -0.74 (M)      |
| Female  | 123 | 0.21*                      | ±0.06      | 6,775  | 0.58*      | ±0.01      | -0.85 (L)      |
| Transgender                                     | NR  | NR                         | NR         | 15     | 0.64       | ±0.23      | NR             |
| Do not identify as female, male, or transgender | NR  | NR                         | NR         | 51     | 0.54       | ±0.12      | NR             |
| Sexual Orientation - Collapsed                  |     |                            |            |        |            |            |                |
| Heterosexual                                    | 148 | 0.24*                      | ±0.06      | 16,378 | 0.63*      | ±0.01      | -0.94 (L)      |
| Sexual Minority                                 | 19  | 0.40                       | ±0.19      | 826    | 0.56       | ±0.03      | -0.39 (S)      |
| Sexual Orientation                              |     |                            |            |        |            |            |                |
| Heterosexual or straight                        | 148 | 0.24*                      | ±0.06      | 16,378 | 0.63*      | ±0.01      | -0.94 (L)      |
| Lesbian   | NR  | NR                         | NR         | 175    | 0.56       | ±0.06      | NR             |
| Gay   | NR  | NR                         | NR         | 239    | 0.62       | ±0.05      | NR             |
| Bisexual  | 8   | 0.56                       | ±0.29      | 279    | 0.52       | ±0.05      | 0.10           |
| Other   | NR  | NR                         | NR         | 133    | 0.57       | ±0.06      | NR             |
| I prefer not to say                             | NR  | NR                         | NR         | 800    | 0.45       | ±0.03      | NR             |

<sup>&</sup>lt;sup>a</sup> Scale values are 0 = Yes/Do Not Know, 1 = No. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

## 4.9.3 Sexual Coercion and Organizational Politics

Table 4.112 presents organizational politics for those who indicated they had or had not experienced sexual coercion within the past 12 months. Organizational politics was measured with a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater pressure to conform to organizational norms. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.112 Sexual Coercion and Organizational Politics by Selected Characteristics

| Overall 177  Pay Plan and Grade  Wage Grade (WG) 1-4  Wage Grade (WG) 5-8  Wage Grade (WG) 9-16  Other Wage Grade (WG)  General Schedule (GS) 1-6  General Schedule (GS) 7-10  General Schedule (GS) 11-12  24 | Mean <sup>a</sup> 3.7*  NR 2.8 3.8* | <i>MoE</i><br>±0.1<br>NR | N<br>18,110 | Mean <sup>a</sup> 2.8* | МоЕ       | Hedges' g |
|--|-------------------------------------|--------------------------|-------------|------------------------|-----------|-----------|
| Pay Plan and Grade Wage Grade (WG) 1-4 NR Wage Grade (WG) 5-8 9 Wage Grade (WG) 9-16 Other Wage Grade (WG) General Schedule (GS) 1-6 General Schedule (GS) 7-10 General Schedule (GS) 11-12 24                 | NR<br>2.8                           | NR                       | 18,110      | 2.8*                   |           |           |
| Wage Grade (WG) 1-4  Wage Grade (WG) 5-8  Wage Grade (WG) 9-16  Other Wage Grade (WG)  General Schedule (GS) 1-6  General Schedule (GS) 7-10  General Schedule (GS) 11-12  24                                  | 2.8                                 |                          |             |                        | $\pm 0.0$ | 1.04 (L)  |
| Wage Grade (WG) 5-8  Wage Grade (WG) 9-16  Other Wage Grade (WG)  General Schedule (GS) 1-6  General Schedule (GS) 7-10  General Schedule (GS) 11-12  24   | 2.8                                 |                          |             |                        |           |           |
| Wage Grade (WG) 9-16 6 Other Wage Grade (WG) NR General Schedule (GS) 1-6 28 General Schedule (GS) 7-10 71 General Schedule (GS) 11-12 24  |                                     |                          | 619         | 3.1                    | ±0.1      | NR        |
| Other Wage Grade (WG)  General Schedule (GS) 1-6  General Schedule (GS) 7-10  General Schedule (GS) 11-12  24  | 3.8*                                | $\pm 0.8$                | 2,761       | 2.9                    | $\pm 0.0$ | -0.12     |
| General Schedule (GS) 1-6 28 General Schedule (GS) 7-10 71 General Schedule (GS) 11-12 24  |                                     | ±1.2                     | 1,479       | 2.8*                   | $\pm 0.0$ | 1.31 (L)  |
| General Schedule (GS) 7-10 71 General Schedule (GS) 11-12 24   | NR                                  | NR                       | 228         | 2.7                    | $\pm 0.1$ | NR        |
| General Schedule (GS) 11-12 24   | 3.9*                                | $\pm 0.4$                | 2,066       | 2.9*                   | $\pm 0.0$ | 1.10 (L)  |
| · · ·  | 3.8*                                | ±0.2                     | 3,952       | 2.9*                   | $\pm 0.0$ | 0.96 (L)  |
|  | 3.5*                                | $\pm 0.4$                | 4,321       | 2.7*                   | $\pm 0.0$ | 0.95 (L)  |
| General Schedule (GS) 13-15  | 3.8*                                | $\pm 0.7$                | 1,763       | 2.5*                   | $\pm 0.0$ | 1.42 (L)  |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES)  | NR                                  | NR                       | 23          | 2.0                    | ±0.3      | NR        |
| Other 16   | 3.9*                                | ±0.2                     | 654         | 2.9*                   | ±0.1      | 1.30 (L)  |
| Years of Service at Bureau or Office   |                                     |                          |             |                        |           |           |
| Less than 1 year 7   | 3.2                                 | ±1.2                     | 1,121       | 2.8                    | $\pm 0.0$ | 0.58 (M)  |
| 1 to 3 years 20  | 3.2*                                | $\pm 0.5$                | 2,507       | 2.7*                   | $\pm 0.0$ | 0.59 (M)  |
| 4 to 5 years 21  | 4.1*                                | $\pm 0.3$                | 1,457       | 2.9*                   | $\pm 0.0$ | 1.41 (L)  |
| 6 to 10 years 46   | 3.6*                                | $\pm 0.3$                | 3,748       | 2.9*                   | $\pm 0.0$ | 0.80(L)   |
| 11 to 14 years 24  | 4.0*                                | $\pm 0.2$                | 1,752       | 2.8*                   | $\pm 0.0$ | 1.39 (L)  |
| 15 to 20 years 32  | 3.6*                                | $\pm 0.3$                | 2,775       | 2.8*                   | $\pm 0.0$ | 0.82 (L)  |
| More than 20 years 26  | 3.9*                                | $\pm 0.3$                | 4,622       | 2.7*                   | $\pm 0.0$ | 1.40 (L)  |
| Appointment Type   |                                     |                          |             |                        |           |           |
| Permanent 149  | 3.8*                                | $\pm 0.1$                | 15,450      | 2.8*                   | $\pm 0.0$ | 1.12 (L)  |
| Term 12  | 3.5*                                | $\pm 0.6$                | 1,629       | 2.8*                   | $\pm 0.0$ | 0.83 (L)  |
| Temporary 15   | 3.2                                 | $\pm 0.6$                | 838         | 2.8                    | ±0.1      | 0.42 (S)  |
| Work Schedule  |                                     |                          |             |                        |           |           |
| Seasonal 25  | 3.2*                                | $\pm 0.4$                | 1 000       | <b>2</b> 0.4           | _         | 0.46.483  |
| Non-Seasonal 138   | J.L                                 | ±0.4                     | 1,809       | 2.9*                   | $\pm 0.0$ | 0.43 (S)  |

|   |     | Experience sexual coer |           |        | not experien<br>ual coercio |           | Effect size |
|---|-----|------------------------|-----------|--------|-----------------------------|-----------|-------------|
|   | N   | Mean <sup>a</sup>      | MoE       | N      | Meana                       | МоЕ       | Hedges' g   |
| Appointment Type and Work Schedule              |     |                        |           |        |                             |           |             |
| Permanent-Seasonal                              | 10  | 3.3                    | $\pm 0.7$ | 1,084  | 2.9                         | $\pm 0.0$ | 0.48 (S)    |
| Permanent-Non-Seasonal                          | 138 | 3.8*                   | ±0.1      | 14,135 | 2.8*                        | $\pm 0.0$ | 1.16 (L)    |
| Term  | 12  | 3.5*                   | ±0.6      | 1,629  | 2.8*                        | $\pm 0.0$ | 0.83 (L)    |
| Temporary-Seasonal                              | 15  | 3.2                    | ±0.6      | 725    | 2.9                         | ±0.1      | 0.40 (S)    |
| Temporary-Non-Seasonal                          |     |                        |           | 112    | 2.8                         | ±0.2      | NA          |
| Sex   |     |                        |           |        |                             |           |             |
| Men   | 51  | 3.6*                   | ±0.3      | 11,317 | 2.8*                        | ±0.0      | 0.91 (L)    |
| Women   | 122 | 3.7*                   | ±0.2      | 6,728  | 2.8*                        | $\pm 0.0$ | 1.10 (L)    |
| Gender Identity                                 |     |                        |           |        |                             |           |             |
| Male  | 51  | 3.6*                   | ±0.3      | 11,317 | 2.8*                        | $\pm 0.0$ | 0.91 (L)    |
| Female  | 122 | 3.7*                   | ±0.2      | 6,728  | 2.8*                        | ±0.0      | 1.10 (L)    |
| Transgender                                     | NR  | NR                     | NR        | 14     | 2.5                         | ±0.5      | NR          |
| Do not identify as female, male, or transgender | NR  | NR                     | NR        | 51     | 3.2                         | ±0.3      | NR          |
| Sexual Orientation - Collapsed                  |     |                        |           |        |                             |           |             |
| Heterosexual                                    | 146 | 3.7*                   | ±0.2      | 16,308 | 2.8*                        | $\pm 0.0$ | 1.08 (L)    |
| Sexual Minority                                 | 19  | 3.4*                   | ±0.4      | 829    | 2.9*                        | ±0.1      | 0.51 (M)    |
| Sexual Orientation                              |     |                        |           |        |                             |           |             |
| Heterosexual or straight                        | 146 | 3.7*                   | ±0.2      | 16,308 | 2.8*                        | ±0.0      | 1.08 (L)    |
| Lesbian   | NR  | NR                     | NR        | 176    | 2.7                         | ±0.1      | NR          |
| Gay   | NR  | NR                     | NR        | 242    | 3.0                         | ±0.1      | NR          |
| Bisexual  | 8   | 3.3                    | ±0.9      | 279    | 2.9                         | ±0.1      | 0.46 (S)    |
| Other   | NR  | NR                     | NR        | 133    | 2.9                         | ±0.1      | NR          |
| I prefer not to say                             | 10  | 4.0*                   | ±0.5      | 778    | 3.0*                        | ±0.1      | 1.18 (L)    |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.113 presents the scale distribution of organizational politics for those who indicated they had or had not experienced sexual coercion within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.113 Sexual Coercion and Organizational Politics Scale Distribution

|                                |    | Experienc<br>sexual coerc |           | Did not experience sexual coercion |         |           |  |
|--------------------------------|----|---------------------------|-----------|------------------------------------|---------|-----------|--|
|                                | N  | Percent                   | МоЕ       | N                                  | Percent | МоЕ       |  |
| Organizational Politics        |    |                           |           |                                    |         |           |  |
| (1) Strongly Disagree          | NR | NR                        | NR        | 925                                | 5.1%    | ±0.3      |  |
| (2) Disagree                   | 24 | 13.8%                     | $\pm 6.0$ | 6,459                              | 35.7%   | $\pm 0.7$ |  |
| (3) Neither Agree nor Disagree | 28 | 15.8%                     | ±6.2      | 6,967                              | 38.5%   | $\pm 0.7$ |  |
| (4) Agree                      | 88 | 50.0%                     | ±7.4      | 3,050                              | 16.8%   | ±0.6      |  |
| (5) Strongly Agree             | 34 | 19.2%                     | ±6.5      | 709                                | 3.9%    | ±0.3      |  |

# 4.9.4 Sexual Coercion and Organizational Trust

Table 4.114 presents organizational trust for those who indicated they had or had not experienced sexual coercion within the past 12 months. Organizational trust was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of trust. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.114 Sexual Coercion and Organizational Trust by Selected Characteristics

|   | Experienced sexual coercion |                   |           |        | ot experier<br>ual coercio |           | Effect<br>size |
|---|-----------------------------|-------------------|-----------|--------|----------------------------|-----------|----------------|
|   | N                           | Mean <sup>a</sup> | MoE       | N      | Meana                      | MoE       | Hedges' g      |
| Overall   | 181                         | 2.2*              | ±0.1      | 18,245 | 3.3*                       | $\pm 0.0$ | -1.26 (L)      |
| Pay Plan and Grade  |                             |                   |           |        |                            |           |                |
| Wage Grade (WG) 1-4   | NR                          | NR                | NR        | 624    | 3.1                        | $\pm 0.1$ | NR             |
| Wage Grade (WG) 5-8   | 10                          | 2.7*              | $\pm 1.0$ | 2,792  | 3.2*                       | $\pm 0.0$ | -0.67 (M)      |
| Wage Grade (WG) 9-16  | 6                           | 2.0*              | ±1.1      | 1,489  | 3.1*                       | $\pm 0.0$ | -1.21 (L)      |
| Other Wage Grade (WG)   | NR                          | NR                | NR        | 235    | 3.3                        | $\pm 0.1$ | NR             |
| General Schedule (GS) 1-6   | 28                          | 2.4*              | ±0.3      | 2,097  | 3.3*                       | $\pm 0.0$ | -0.99 (L)      |
| General Schedule (GS) 7-10  | 74                          | 2.0*              | $\pm 0.2$ | 3,953  | 3.2*                       | $\pm 0.0$ | -1.20 (L)      |
| General Schedule (GS) 11-12   | 23                          | 2.5*              | $\pm 0.4$ | 4,349  | 3.5*                       | $\pm 0.0$ | -1.07 (L)      |
| General Schedule (GS) 13-15   | 11                          | 2.3*              | ±0.7      | 1,766  | 3.7*                       | $\pm 0.0$ | -1.66 (L)      |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR                          | NR                | NR        | 23     | 4.2                        | ±0.2      | NR             |
| Other   | 16                          | 1.2*              | ±0.2      | 673    | 3.3*                       | ±0.1      | -2.76 (L)      |
| Years of Service at Bureau or Office  |                             |                   |           |        |                            |           |                |
| Less than 1 year  | 7                           | 3.0               | ±1.2      | 1,140  | 3.5                        | $\pm 0.1$ | -0.56 (M)      |
| 1 to 3 years  | 19                          | 2.9*              | $\pm 0.5$ | 2,543  | 3.5*                       | $\pm 0.0$ | -0.59 (M)      |
| 4 to 5 years  | 21                          | 2.1*              | $\pm 0.4$ | 1,463  | 3.3*                       | $\pm 0.0$ | -1.27 (L)      |
| 6 to 10 years   | 48                          | 2.2*              | ±0.3      | 3,762  | 3.2*                       | $\pm 0.0$ | -1.16 (L)      |
| 11 to 14 years  | 24                          | 1.4*              | $\pm 0.2$ | 1,775  | 3.3*                       | $\pm 0.0$ | -2.03 (L)      |
| 15 to 20 years  | 32                          | 2.4*              | ±0.3      | 2,774  | 3.3*                       | $\pm 0.0$ | -0.90 (L)      |
| More than 20 years  | 29                          | 1.8*              | ±0.3      | 4,660  | 3.3*                       | $\pm 0.0$ | -1.65 (L)      |
| Appointment Type  |                             |                   |           |        |                            |           |                |
| Permanent   | 153                         | 2.0*              | $\pm 0.1$ | 15,562 | 3.3*                       | $\pm 0.0$ | -1.39 (L)      |
| Term  | 12                          | 2.6*              | $\pm 0.7$ | 1,638  | 3.4*                       | $\pm 0.0$ | -0.91 (L)      |
| Temporary   | 15                          | 3.1               | ±0.6      | 849    | 3.4                        | ±0.1      | -0.37 (S)      |
| Work Schedule   |                             |                   |           |        |                            |           |                |
| Seasonal  | 25                          | 2.9               | ±0.5      | 1,810  | 3.3                        | $\pm 0.0$ | -0.38 (S)      |
| Non-Seasonal  | 142                         | 2.0*              | ±0.1      | 14,369 | 3.3*                       | $\pm 0.0$ | -1.45 (L)      |

|   |     | Experience sexual coer |           |        | ot experie<br>ual coercio |           | Effect size |
|---|-----|------------------------|-----------|--------|---------------------------|-----------|-------------|
|   | N   | Mean <sup>a</sup>      | MoE       | N      | Meana                     | МоЕ       | Hedges' g   |
| Appointment Type and Work Schedule              |     |                        |           |        |                           |           |             |
| Permanent-Seasonal                              | 10  | 2.7                    | $\pm 0.7$ | 1,086  | 3.2                       | $\pm 0.1$ | -0.59 (M)   |
| Permanent-Non-Seasonal                          | 142 | 2.0*                   | ±0.1      | 14,246 | 3.3*                      | $\pm 0.0$ | -1.45 (L)   |
| Term  | 12  | 2.6*                   | $\pm 0.7$ | 1,638  | 3.4*                      | $\pm 0.0$ | -0.91 (L)   |
| Temporary-Seasonal                              | 15  | 3.1                    | ±0.6      | 724    | 3.4                       | ±0.1      | -0.31 (S)   |
| Temporary-Non-Seasonal                          |     |                        |           | 124    | 3.7                       | ±0.2      | NA          |
| Sex   |     |                        |           |        |                           |           |             |
| Men   | 56  | 2.3*                   | ±0.3      | 11,419 | 3.3*                      | ±0.0      | -1.12 (L)   |
| Women   | 122 | 2.1*                   | ±0.2      | 6,760  | 3.3*                      | $\pm 0.0$ | -1.33 (L)   |
| Gender Identity                                 |     |                        |           |        |                           |           |             |
| Male  | 56  | 2.3*                   | ±0.3      | 11,419 | 3.3*                      | ±0.0      | -1.12 (L)   |
| Female  | 122 | 2.1*                   | ±0.2      | 6,760  | 3.3*                      | ±0.0      | -1.33 (L)   |
| Transgender                                     | NR  | NR                     | NR        | 15     | 3.6                       | ±0.6      | NR          |
| Do not identify as female, male, or transgender | NR  | NR                     | NR        | 51     | 2.9                       | ±0.2      | NR          |
| Sexual Orientation - Collapsed                  |     |                        |           |        |                           |           |             |
| Heterosexual                                    | 150 | 2.1*                   | ±0.2      | 16,432 | 3.3*                      | $\pm 0.0$ | -1.29 (L)   |
| Sexual Minority                                 | 19  | 2.6*                   | ±0.5      | 829    | 3.3*                      | ±0.1      | -0.73 (M)   |
| Sexual Orientation                              |     |                        |           |        |                           |           |             |
| Heterosexual or straight                        | 150 | 2.1*                   | ±0.2      | 16,432 | 3.3*                      | ±0.0      | -1.29 (L)   |
| Lesbian   | NR  | NR                     | NR        | 177    | 3.4                       | ±0.1      | NR          |
| Gay   | NR  | NR                     | NR        | 243    | 3.3                       | ±0.1      | NR          |
| Bisexual  | 8   | 3.1                    | ±0.8      | 279    | 3.3                       | ±0.1      | -0.18       |
| Other   | NR  | NR                     | NR        | 131    | 3.3                       | ±0.1      | NR          |
| I prefer not to say                             | 10  | 1.8*                   | ±0.5      | 794    | 3.2*                      | ±0.1      | -1.60 (L)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.115 presents the scale distribution of organizational trust for those who indicated they had or had not experienced sexual coercion within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.115 Sexual Coercion and Organizational Trust Scale Distribution

|                                |    | Experienc<br>sexual coerc |           | Did not experience sexual coercion |         |           |  |
|--------------------------------|----|---------------------------|-----------|------------------------------------|---------|-----------|--|
|                                | N  | Percent                   | MoE       | N                                  | Percent | МоЕ       |  |
| Organizational Trust           |    |                           |           |                                    |         |           |  |
| (1) Strongly Disagree          | 49 | 27.1%                     | $\pm 7.0$ | 622                                | 3.4%    | ±0.3      |  |
| (2) Disagree                   | 61 | 33.9%                     | ±7.3      | 2,680                              | 14.7%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 46 | 25.4%                     | ±6.9      | 5,683                              | 31.1%   | $\pm 0.7$ |  |
| (4) Agree                      | 21 | 11.6%                     | ±5.6      | 7,449                              | 40.8%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | NR | NR                        | NR        | 1,811                              | 9.9%    | $\pm 0.4$ |  |

# 4.9.5 Sexual Coercion and Supervisor Support

Table 4.116 presents supervisor support for those who indicated they had or had not experienced sexual coercion within the past 12 months. Supervisory support was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of support. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.116 Sexual Coercion and Supervisor Support by Selected Characteristics

|   | Experienced sexual coercion |       |           | Did r<br>sex | Effect<br>size |           |           |
|---|-----------------------------|-------|-----------|--------------|----------------|-----------|-----------|
|   | N                           | Meana | MoE       | N            | Meana          | МоЕ       | Hedges' g |
| Overall   | 174                         | 2.6*  | ±0.2      | 17,801       | 3.7*           | ±0.0      | -1.07 (L) |
| Pay Plan and Grade  |                             |       |           |              |                |           |           |
| Wage Grade (WG) 1-4   | NR                          | NR    | NR        | 623          | 3.4            | $\pm 0.1$ | NR        |
| Wage Grade (WG) 5-8   | 8                           | 2.3*  | ±1.3      | 2,682        | 3.6*           | $\pm 0.0$ | -1.21 (L) |
| Wage Grade (WG) 9-16  | 6                           | 3.6   | ±1.3      | 1,471        | 3.5            | $\pm 0.1$ | 0.12      |
| Other Wage Grade (WG)   | NR                          | NR    | NR        | 218          | 3.3            | ±0.2      | NR        |
| General Schedule (GS) 1-6   | 26                          | 3.1*  | ±0.6      | 2,013        | 3.8*           | $\pm 0.0$ | -0.65 (M) |
| General Schedule (GS) 7-10  | 71                          | 2.3*  | ±0.3      | 3,856        | 3.7*           | $\pm 0.0$ | -1.25 (L) |
| General Schedule (GS) 11-12   | 23                          | 3.0*  | ±0.6      | 4,280        | 3.9*           | $\pm 0.0$ | -0.86 (L) |
| General Schedule (GS) 13-15   | 11                          | 2.4*  | ±0.9      | 1,735        | 4.0*           | $\pm 0.0$ | -1.62 (L) |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR                          | NR    | NR        | 23           | 4.4            | ±0.3      | NR        |
| Other   | 16                          | 1.8*  | ±0.6      | 652          | 3.9*           | $\pm 0.1$ | -2.20 (L) |
| Years of Service at Bureau or Office  |                             |       |           |              |                |           |           |
| Less than 1 year  | 7                           | 3.4   | ±1.1      | 1,085        | 4.0            | $\pm 0.1$ | -0.58 (M) |
| 1 to 3 years  | 17                          | 3.8   | $\pm 0.7$ | 2,487        | 3.8            | $\pm 0.0$ | -0.03     |
| 4 to 5 years  | 18                          | 1.9*  | ±0.5      | 1,444        | 3.8*           | $\pm 0.1$ | -1.81 (L) |
| 6 to 10 years   | 48                          | 2.6*  | ±0.4      | 3,677        | 3.7*           | $\pm 0.0$ | -1.03 (L) |
| 11 to 14 years  | 24                          | 1.5*  | ±0.1      | 1,734        | 3.7*           | $\pm 0.1$ | -1.93 (L) |
| 15 to 20 years  | 32                          | 3.1*  | ±0.5      | 2,737        | 3.7*           | $\pm 0.0$ | -0.52 (M) |
| More than 20 years  | 28                          | 2.5*  | ±0.4      | 4,508        | 3.7*           | $\pm 0.0$ | -1.19 (L) |
| Appointment Type  |                             |       |           |              |                |           |           |
| Permanent   | 146                         | 2.5*  | ±0.2      | 15,215       | 3.7*           | $\pm 0.0$ | -1.17 (L) |
| Term  | 12                          | 3.0*  | $\pm 0.8$ | 1,582        | 3.8*           | $\pm 0.1$ | -0.78 (M) |
| Temporary   | 15                          | 3.4   | $\pm 0.7$ | 843          | 3.9            | $\pm 0.1$ | -0.49 (S) |
| Work Schedule   |                             |       |           |              |                |           |           |
| Seasonal  | 25                          | 3.2*  | ±0.6      | 1,796        | 3.8*           | $\pm 0.0$ | -0.62 (M) |
| Non-Seasonal  | 135                         | 2.5*  | $\pm 0.2$ | 14,030       | 3.7*           | $\pm 0.0$ | -1.17 (L) |

|   | Experienced sexual coercion |                   |           | Did n  | Effect size |           |           |
|---|-----------------------------|-------------------|-----------|--------|-------------|-----------|-----------|
|   | $\overline{N}$              | Mean <sup>a</sup> | МоЕ       | N      | Meana       | МоЕ       | Hedges' g |
| Appointment Type and Work Schedule              |                             |                   |           |        |             |           |           |
| Permanent-Seasonal                              | 10                          | 2.8*              | $\pm 1.0$ | 1,076  | 3.8*        | $\pm 0.1$ | -0.95 (L) |
| Permanent-Non-Seasonal                          | 135                         | 2.5*              | ±0.2      | 13,908 | 3.7*        | $\pm 0.0$ | -1.17 (L) |
| Term  | 12                          | 3.0*              | $\pm 0.8$ | 1,582  | 3.8*        | $\pm 0.1$ | -0.78 (M) |
| Temporary-Seasonal                              | 15                          | 3.4               | $\pm 0.7$ | 720    | 3.9         | $\pm 0.1$ | -0.46(S)  |
| Temporary-Non-Seasonal                          |                             |                   |           | 122    | 4.0         | $\pm 0.2$ | NA        |
| Sex   |                             |                   |           |        |             |           |           |
| Men   | 55                          | 2.9*              | $\pm 0.4$ | 11,087 | 3.7*        | $\pm 0.0$ | -0.79 (M) |
| Women   | 116                         | 2.5*              | ±0.2      | 6,649  | 3.8*        | $\pm 0.0$ | -1.19 (L) |
| Gender Identity                                 |                             |                   |           |        |             |           |           |
| Male  | 55                          | 2.9*              | ±0.4      | 11,087 | 3.7*        | $\pm 0.0$ | -0.79 (M) |
| Female  | 116                         | 2.5*              | ±0.2      | 6,649  | 3.8*        | $\pm 0.0$ | -1.19 (L) |
| Transgender                                     | NR                          | NR                | NR        | 14     | 4.1         | ±0.6      | NR        |
| Do not identify as female, male, or transgender | NR                          | NR                | NR        | 51     | 3.6         | ±0.3      | NR        |
| Sexual Orientation - Collapsed                  |                             |                   |           |        |             |           |           |
| Heterosexual                                    | 145                         | 2.6*              | ±0.2      | 16,057 | 3.8*        | $\pm 0.0$ | -1.08 (L) |
| Sexual Minority                                 | 17                          | 3.1*              | $\pm 0.8$ | 804    | 3.7*        | $\pm 0.1$ | -0.54 (M) |
| Sexual Orientation                              |                             |                   |           |        |             |           |           |
| Heterosexual or straight                        | 145                         | 2.6*              | ±0.2      | 16,057 | 3.8*        | $\pm 0.0$ | -1.08 (L) |
| Lesbian   | NR                          | NR                | NR        | 172    | 3.8         | ±0.2      | NR        |
| Gay   | NR                          | NR                | NR        | 242    | 3.6         | ±0.2      | NR        |
| Bisexual  | 6                           | 3.4               | ±1.4      | 274    | 3.6         | ±0.1      | -0.17     |
| Other   | NR                          | NR                | NR        | 116    | 3.9         | ±0.2      | NR        |
| I prefer not to say                             | 10                          | 1.7*              | ±0.5      | 754    | 3.5*        | $\pm 0.1$ | -1.59 (L) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.117 presents the scale distribution of supervisor support for those who indicated they had or had not experienced sexual coercion within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.117 Sexual Coercion and Supervisor Support Scale Distribution

|                                |    | Experience<br>sexual coer |           | Did not experience sexual coercion |         |           |  |
|--------------------------------|----|---------------------------|-----------|------------------------------------|---------|-----------|--|
|                                | N  | Percent                   | МоЕ       | N                                  | Percent | MoE       |  |
| Supervisor Support             |    |                           |           |                                    |         |           |  |
| (1) Strongly Disagree          | 43 | 24.5%                     | ±7.0      | 835                                | 4.7%    | ±0.3      |  |
| (2) Disagree                   | 58 | 33.2%                     | ±7.4      | 1,523                              | 8.6%    | $\pm 0.4$ |  |
| (3) Neither Agree nor Disagree | 20 | 11.4%                     | $\pm 5.7$ | 3,187                              | 17.9%   | ±0.6      |  |
| (4) Agree                      | 21 | 12.3%                     | $\pm 5.8$ | 6,735                              | 37.8%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | 32 | 18.5%                     | ±6.6      | 5,522                              | 31.0%   | $\pm 0.7$ |  |

## 4.9.6 Sexual Coercion and Organizational Inclusion

Table 4.118 presents organizational inclusion for those who indicated they had or had not experienced sexual coercion within the past 12 months. Organizational inclusion was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of inclusion. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.118 Sexual Coercion and Organizational Inclusion by Selected Characteristics

|   | Experienced sexual coercion |                   |           |        | ot experier<br>ual coercio |           | Effect<br>size |
|---|-----------------------------|-------------------|-----------|--------|----------------------------|-----------|----------------|
|   | N                           | Mean <sup>a</sup> | MoE       | N      | Meana                      | МоЕ       | Hedges' g      |
| Overall   | 180                         | 2.5*              | ±0.2      | 18,340 | 3.6*                       | $\pm 0.0$ | -1.18 (L)      |
| Pay Plan and Grade  |                             |                   |           |        |                            |           |                |
| Wage Grade (WG) 1-4   | NR                          | NR                | NR        | 636    | 3.4                        | $\pm 0.1$ | NR             |
| Wage Grade (WG) 5-8   | 10                          | 3.0               | ±1.1      | 2,817  | 3.5                        | $\pm 0.0$ | -0.52 (M)      |
| Wage Grade (WG) 9-16  | 6                           | 2.0*              | ±1.1      | 1,485  | 3.5*                       | $\pm 0.0$ | -1.80 (L)      |
| Other Wage Grade (WG)   | NR                          | NR                | NR        | 235    | 3.6                        | $\pm 0.1$ | NR             |
| General Schedule (GS) 1-6   | 27                          | 3.0*              | ±0.4      | 2,117  | 3.7*                       | $\pm 0.0$ | -0.78 (M)      |
| General Schedule (GS) 7-10  | 74                          | 2.3*              | ±0.3      | 3,958  | 3.6*                       | $\pm 0.0$ | -1.30 (L)      |
| General Schedule (GS) 11-12   | 24                          | 2.8*              | ±0.3      | 4,374  | 3.7*                       | $\pm 0.0$ | -0.99 (L)      |
| General Schedule (GS) 13-15   | 11                          | 2.6*              | $\pm 0.7$ | 1,770  | 3.9*                       | $\pm 0.0$ | -1.47 (L)      |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR                          | NR                | NR        | 23     | 4.4                        | ±0.2      | NR             |
| Other   | 16                          | 1.7*              | ±0.2      | 674    | 3.7*                       | $\pm 0.1$ | -2.39 (L)      |
| Years of Service at Bureau or Office  |                             |                   |           |        |                            |           |                |
| Less than 1 year  | 7                           | 3.0               | ±1.3      | 1,142  | 3.7                        | $\pm 0.1$ | -0.66 (M)      |
| 1 to 3 years  | 20                          | 3.3               | ±0.6      | 2,565  | 3.8                        | $\pm 0.0$ | -0.44 (S)      |
| 4 to 5 years  | 21                          | 2.8*              | ±0.5      | 1,468  | 3.7*                       | $\pm 0.0$ | -1.01 (L)      |
| 6 to 10 years   | 48                          | 2.6*              | ±0.4      | 3,773  | 3.6*                       | $\pm 0.0$ | -1.04 (L)      |
| 11 to 14 years  | 24                          | 1.9*              | ±0.2      | 1,778  | 3.6*                       | $\pm 0.0$ | -1.71 (L)      |
| 15 to 20 years  | 32                          | 2.7*              | ±0.3      | 2,789  | 3.6*                       | $\pm 0.0$ | -0.99 (L)      |
| More than 20 years  | 28                          | 1.7*              | ±0.4      | 4,697  | 3.6*                       | $\pm 0.0$ | -2.03 (L)      |
| Appointment Type  |                             |                   |           |        |                            |           |                |
| Permanent   | 153                         | 2.4*              | ±0.2      | 15,646 | 3.6*                       | $\pm 0.0$ | -1.31 (L)      |
| Term  | 12                          | 2.9*              | $\pm 0.7$ | 1,646  | 3.7*                       | $\pm 0.0$ | -0.84 (L)      |
| Temporary   | 15                          | 3.4               | ±0.6      | 852    | 3.8                        | $\pm 0.1$ | -0.37 (S)      |
| Work Schedule   |                             |                   |           |        |                            |           |                |
| Seasonal  | 25                          | 3.4               | ±0.5      | 1,812  | 3.7                        | $\pm 0.0$ | -0.35 (S)      |
| Non-Seasonal  | 142                         | 2.3*              | ±0.2      | 14,454 | 3.6*                       | $\pm 0.0$ | -1.36 (L)      |

|   | Experienced sexual coercion |                   |           |        | ot experie<br>ual coercio |           | Effect size |
|---|-----------------------------|-------------------|-----------|--------|---------------------------|-----------|-------------|
|   | N                           | Mean <sup>a</sup> | MoE       | N      | Meana                     | МоЕ       | Hedges' g   |
| Appointment Type and Work Schedule              |                             |                   |           |        |                           |           |             |
| Permanent-Seasonal                              | 10                          | 3.2               | $\pm 0.7$ | 1,086  | 3.6                       | $\pm 0.1$ | -0.42(S)    |
| Permanent-Non-Seasonal                          | 142                         | 2.3*              | ±0.2      | 14,330 | 3.6*                      | $\pm 0.0$ | -1.36 (L)   |
| Term  | 12                          | 2.9*              | $\pm 0.7$ | 1,646  | 3.7*                      | $\pm 0.0$ | -0.84 (L)   |
| Temporary-Seasonal                              | 15                          | 3.4               | ±0.6      | 726    | 3.8                       | ±0.1      | -0.36 (S)   |
| Temporary-Non-Seasonal                          |                             |                   |           | 124    | 3.8                       | ±0.2      | NA          |
| Sex   |                             |                   |           |        |                           |           |             |
| Men   | 54                          | 2.7*              | ±0.3      | 11,448 | 3.7*                      | $\pm 0.0$ | -1.06 (L)   |
| Women   | 123                         | 2.4*              | ±0.2      | 6,826  | 3.6*                      | $\pm 0.0$ | -1.15 (L)   |
| Gender Identity                                 |                             |                   |           |        |                           |           |             |
| Male  | 54                          | 2.7*              | ±0.3      | 11,448 | 3.7*                      | $\pm 0.0$ | -1.06 (L)   |
| Female  | 123                         | 2.4*              | ±0.2      | 6,826  | 3.6*                      | $\pm 0.0$ | -1.15 (L)   |
| Transgender                                     | NR                          | NR                | NR        | 15     | 3.9                       | ±0.5      | NR          |
| Do not identify as female, male, or transgender | NR                          | NR                | NR        | 51     | 3.4                       | ±0.3      | NR          |
| Sexual Orientation - Collapsed                  |                             |                   |           |        |                           |           |             |
| Heterosexual                                    | 150                         | 2.5*              | ±0.2      | 16,502 | 3.6*                      | $\pm 0.0$ | -1.24 (L)   |
| Sexual Minority                                 | 19                          | 3.0*              | ±0.5      | 831    | 3.6*                      | $\pm 0.1$ | -0.66 (M)   |
| Sexual Orientation                              |                             |                   |           |        |                           |           |             |
| Heterosexual or straight                        | 150                         | 2.5*              | ±0.2      | 16,502 | 3.6*                      | $\pm 0.0$ | -1.24 (L)   |
| Lesbian   | NR                          | NR                | NR        | 176    | 3.6                       | ±0.1      | NR          |
| Gay   | NR                          | NR                | NR        | 244    | 3.7                       | ±0.1      | NR          |
| Bisexual  | 8                           | 3.4               | $\pm 0.8$ | 279    | 3.5                       | ±0.1      | -0.05       |
| Other   | NR                          | NR                | NR        | 133    | 3.9                       | ±0.1      | NR          |
| I prefer not to say                             | 10                          | 2.2*              | ±0.7      | 806    | 3.4*                      | ±0.1      | -1.32 (L)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.119 presents the scale distribution of organizational inclusion for those who indicated they had or had not experienced sexual coercion within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.119 Sexual Coercion and Organizational Inclusion Scale Distribution

|                                |    | Experience sexual coer |           | Did not experience sexual coercion |         |           |  |
|--------------------------------|----|------------------------|-----------|------------------------------------|---------|-----------|--|
|                                | N  | Percent                | MoE       | N                                  | Percent | MoE       |  |
| Organizational Inclusion       |    |                        |           |                                    |         | _         |  |
| (1) Strongly Disagree          | 48 | 26.9%                  | $\pm 7.0$ | 665                                | 3.6%    | ±0.3      |  |
| (2) Disagree                   | 51 | 28.4%                  | ±7.1      | 1,915                              | 10.4%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 29 | 16.1%                  | $\pm 6.2$ | 4,026                              | 21.9%   | ±0.6      |  |
| (4) Agree                      | 42 | 23.4%                  | $\pm 6.8$ | 8,629                              | 47.1%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | 9  | 5.2%                   | ±4.4      | 3,106                              | 16.9%   | ±0.5      |  |

### 4.9.7 Sexual Coercion and Gender Context

Table 4.120 presents gender context for those who indicated they had or had not experienced sexual coercion within the past 12 months. Gender context was measured with three questions about the mix of men and women in the workplace. Scale values include *mostly women*, a relatively even mix of men and women, and mostly men. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.120 Sexual Coercion and Gender Context by Selected Characteristics

|   | Experienced sexual coercion |                   |           |        | not experien<br>ual coercio |           | Effect<br>size |
|---|-----------------------------|-------------------|-----------|--------|-----------------------------|-----------|----------------|
|   | N                           | Mean <sup>a</sup> | MoE       | N      | Meana                       | МоЕ       | Hedges' g      |
| Overall   | 176                         | 2.4*              | ±0.1      | 18,211 | 2.3*                        | ±0.0      | 0.16           |
| Pay Plan and Grade  |                             |                   |           |        |                             |           |                |
| Wage Grade (WG) 1-4   | NR                          | NR                | NR        | 610    | 2.4                         | $\pm 0.0$ | NR             |
| Wage Grade (WG) 5-8   | 10                          | 2.7               | ±0.3      | 2,792  | 2.6                         | $\pm 0.0$ | 0.14           |
| Wage Grade (WG) 9-16  | 6                           | 3.0               | $\pm 0.0$ | 1,472  | 2.7                         | $\pm 0.0$ | 0.80 (L)       |
| Other Wage Grade (WG)   | NR                          | NR                | NR        | 235    | 2.7                         | $\pm 0.0$ | NR             |
| General Schedule (GS) 1-6   | 28                          | 2.1               | ±0.2      | 2,105  | 2.0                         | $\pm 0.0$ | 0.15           |
| General Schedule (GS) 7-10  | 74                          | 2.3*              | ±0.1      | 3,959  | 2.2*                        | $\pm 0.0$ | 0.29 (S)       |
| General Schedule (GS) 11-12   | 23                          | 2.1               | ±0.2      | 4,368  | 2.2                         | $\pm 0.0$ | -0.06          |
| General Schedule (GS) 13-15   | 11                          | 2.5*              | ±0.3      | 1,766  | 2.1*                        | $\pm 0.0$ | 0.83 (L)       |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR                          | NR                | NR        | 23     | 2.0                         | ±0.1      | NR             |
| Other   | 16                          | 2.9               | $\pm 0.1$ | 651    | 2.7                         | $\pm 0.0$ | 0.44 (S)       |
| Years of Service at Bureau or Office  |                             |                   |           |        |                             |           |                |
| Less than 1 year  | 7                           | 1.9               | ±0.5      | 1,140  | 2.3                         | $\pm 0.0$ | -0.71 (M)      |
| 1 to 3 years  | 19                          | 2.2               | ±0.2      | 2,503  | 2.3                         | $\pm 0.0$ | -0.16          |
| 4 to 5 years  | 21                          | 2.4               | ±0.3      | 1,467  | 2.3                         | $\pm 0.0$ | 0.21 (S)       |
| 6 to 10 years   | 48                          | 2.4               | ±0.2      | 3,757  | 2.3                         | $\pm 0.0$ | 0.11           |
| 11 to 14 years  | 24                          | 2.8*              | ±0.1      | 1,774  | 2.3*                        | $\pm 0.0$ | 0.92 (L)       |
| 15 to 20 years  | 27                          | 2.2               | ±0.2      | 2,783  | 2.3                         | $\pm 0.0$ | -0.12          |
| More than 20 years  | 29                          | 2.5               | ±0.2      | 4,669  | 2.3                         | $\pm 0.0$ | 0.32 (S)       |
| Appointment Type  |                             |                   |           |        |                             |           |                |
| Permanent   | 150                         | 2.4*              | $\pm 0.1$ | 15,555 | 2.3*                        | $\pm 0.0$ | 0.22 (S)       |
| Term  | 11                          | 2.2               | ±0.3      | 1,613  | 2.3                         | $\pm 0.0$ | -0.14          |
| Temporary   | 15                          | 2.2               | ±0.2      | 848    | 2.2                         | $\pm 0.0$ | -0.07          |
| Work Schedule   |                             |                   |           |        |                             |           |                |
| Seasonal  | 25                          | 2.2               | ±0.2      | 1,809  | 2.3                         | $\pm 0.0$ | -0.20 (S)      |
| Non-Seasonal  | 138                         | 2.5*              | ±0.1      | 14,368 | 2.3*                        | $\pm 0.0$ | 0.28 (S)       |

|   | Experienced sexual coercion |                   |           |        | not experien<br>ual coercio |           | Effect<br>size |
|---|-----------------------------|-------------------|-----------|--------|-----------------------------|-----------|----------------|
|   | N                           | Mean <sup>a</sup> | MoE       | N      | Meana                       | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |                             |                   |           |        |                             |           | _              |
| Permanent-Seasonal                              | 10                          | 2.1               | ±0.5      | 1,085  | 2.3                         | $\pm 0.0$ | -0.33 (S)      |
| Permanent-Non-Seasonal                          | 138                         | 2.5*              | ±0.1      | 14,246 | 2.3*                        | $\pm 0.0$ | 0.28 (S)       |
| Term  | 11                          | 2.2               | ±0.3      | 1,613  | 2.3                         | $\pm 0.0$ | -0.14          |
| Temporary-Seasonal                              | 15                          | 2.2               | ±0.2      | 724    | 2.2                         | $\pm 0.0$ | -0.07          |
| Temporary-Non-Seasonal                          |                             |                   |           | 122    | 2.2                         | $\pm 0.1$ | NA             |
| Sex   |                             |                   |           |        |                             |           |                |
| Men   | 55                          | 2.4               | $\pm 0.1$ | 11,366 | 2.4                         | $\pm 0.0$ | -0.08          |
| Women   | 118                         | 2.4*              | $\pm 0.1$ | 6,783  | 2.1*                        | $\pm 0.0$ | 0.55 (M)       |
| Gender Identity                                 |                             |                   |           |        |                             |           |                |
| Male  | 55                          | 2.4               | ±0.1      | 11,366 | 2.4                         | $\pm 0.0$ | -0.08          |
| Female  | 118                         | 2.4*              | ±0.1      | 6,783  | 2.1*                        | $\pm 0.0$ | 0.55 (M)       |
| Transgender                                     | NR                          | NR                | NR        | 15     | 2.2                         | ±0.3      | NR             |
| Do not identify as female, male, or transgender | NR                          | NR                | NR        | 47     | 2.1                         | ±0.1      | NR             |
| Sexual Orientation - Collapsed                  |                             |                   |           |        |                             |           |                |
| Heterosexual                                    | 146                         | 2.4*              | ±0.1      | 16,424 | 2.3*                        | $\pm 0.0$ | 0.19           |
| Sexual Minority                                 | 19                          | 2.2               | ±0.3      | 829    | 2.2                         | $\pm 0.0$ | -0.01          |
| Sexual Orientation                              |                             |                   |           |        |                             |           |                |
| Heterosexual or straight                        | 146                         | 2.4*              | ±0.1      | 16,424 | 2.3*                        | $\pm 0.0$ | 0.19           |
| Lesbian   | NR                          | NR                | NR        | 177    | 2.2                         | $\pm 0.1$ | NR             |
| Gay   | NR                          | NR                | NR        | 244    | 2.1                         | ±0.1      | NR             |
| Bisexual  | 8                           | 2.2               | ±0.6      | 278    | 2.1                         | ±0.1      | 0.15           |
| Other   | NR                          | NR                | NR        | 130    | 2.2                         | ±0.1      | NR             |
| I prefer not to say                             | 10                          | 2.5               | ±0.4      | 765    | 2.3                         | $\pm 0.0$ | 0.39 (S)       |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Mostly women, 2 = A relatively even mix of men and women, and 3 = Mostly men. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

## 4.9.8 Sexual Coercion and Bystander Harassment

Table 4.121 presents experiences of bystander sex/gender harassment for those who indicated they had or had not personally experienced sexual coercion within the past 12 months. Sex/gender bystander harassment (i.e., a situation in which an employee witnessed but may not have been a direct target of the harassing behavior) was measured on a 6-point response scale ranging from *never* to *one or more times a day*. The results indicate the percentage of employees who witnessed sex/gender harassment against another employee. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.121 Sexual Coercion and Bystander Harassment

|   |     | Experience sexual coer |       |       | not experient<br>xual coercion |           | Effect size |
|---|-----|------------------------|-------|-------|--------------------------------|-----------|-------------|
|   | N   | Percent <sup>a</sup>   | MoE   | N     | Percenta                       | МоЕ       | Cohen's h   |
| Overall   | 136 | 75.9%*                 | ±6.9  | 2,656 | 14.7%*                         | ±0.5      | 1.33 (L)    |
| Pay Plan and Grade  |     |                        |       |       |                                |           |             |
| Wage Grade (WG) 1-4   | NR  | NR                     | NR    | 42    | 6.6%                           | $\pm 2.2$ | NR          |
| Wage Grade (WG) 5-8   | NR  | NR                     | NR    | 294   | 10.8%                          | ±1.2      | NR          |
| Wage Grade (WG) 9-16  | NR  | NR                     | NR    | 145   | 10.1%                          | ±1.7      | NR          |
| Other Wage Grade (WG)   | NR  | NR                     | NR    | 11    | 4.9%                           | ±3.6      | NR          |
| General Schedule (GS) 1-6   | NR  | NR                     | NR    | 388   | 18.6%                          | ±1.7      | NR          |
| General Schedule (GS) 7-10  | 53  | 73.0%*                 | ±11.6 | 822   | 21.1%*                         | ±1.3      | 1.10 (L)    |
| General Schedule (GS) 11-12   | NR  | NR                     | NR    | 626   | 14.4%                          | ±1.1      | NR          |
| General Schedule (GS) 13-15   | NR  | NR                     | NR    | 229   | 13.0%                          | ±1.7      | NR          |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR  | NR                     | NR    | NR    | NR                             | NR        | NR          |
| Other   | NR  | NR                     | NR    | 59    | 8.7%                           | ±2.4      | NR          |
| Years of Service at Bureau or Office  |     |                        |       |       |                                |           |             |
| Less than 1 year  | NR  | NR                     | NR    | 117   | 10.6%                          | $\pm 2.0$ | NR          |
| 1 to 3 years  | NR  | NR                     | NR    | 418   | 16.5%                          | ±1.5      | NR          |
| 4 to 5 years  | NR  | NR                     | NR    | 278   | 19.1%                          | ±2.1      | NR          |
| 6 to 10 years   | 38  | 82.1%*                 | ±14.3 | 658   | 17.7%*                         | ±1.3      | 1.40 (L)    |
| 11 to 14 years  | NR  | NR                     | NR    | 289   | 16.5%                          | ±1.8      | NR          |
| 15 to 20 years  | NR  | NR                     | NR    | 414   | 15.1%                          | ±1.4      | NR          |
| More than 20 years  | NR  | NR                     | NR    | 468   | 10.2%                          | ±0.9      | NR          |
| Appointment Type  |     |                        |       |       |                                |           |             |
| Permanent   | 119 | 78.6%*                 | ±7.3  | 2,184 | 14.2%*                         | ±0.6      | 1.41 (L)    |
| Term  | NR  | NR                     | NR    | 251   | 15.5%                          | ±1.8      | NR          |
| Temporary   | NR  | NR                     | NR    | 200   | 24.5%                          | ±3.1      | NR          |

|   |     | Experience<br>sexual coer |           |       | not experier<br>xual coercio |           | Effect<br>size |
|---|-----|---------------------------|-----------|-------|------------------------------|-----------|----------------|
|   | N   | Percenta                  | MoE       | N     | Percent <sup>a</sup>         | МоЕ       | Cohen's h      |
| Work Schedule                                   |     |                           |           |       |                              |           |                |
| Seasonal  | NR  | NR                        | NR        | 418   | 23.8%                        | $\pm 2.1$ | NR             |
| Non-Seasonal                                    | 111 | 78.6%*                    | ±7.6      | 1,958 | 13.7%*                       | ±0.6      | 1.42 (L)       |
| Appointment Type and Work Schedule              |     |                           |           |       |                              |           |                |
| Permanent-Seasonal                              | NR  | NR                        | NR        | 246   | 23.1%                        | $\pm 2.6$ | NR             |
| Permanent-Non-Seasonal                          | 111 | 78.6%*                    | ±7.6      | 1,930 | 13.6%*                       | ±0.6      | 1.42 (L)       |
| Term  | NR  | NR                        | NR        | 251   | 15.5%                        | $\pm 1.8$ | NR             |
| Temporary-Seasonal                              | NR  | NR                        | NR        | 172   | 24.9%                        | ±3.4      | NR             |
| Temporary-Non-Seasonal                          |     |                           |           | 28    | 22.6%                        | ±8.3      | NA             |
| Sex   |     |                           |           |       |                              |           |                |
| Men   | 35  | 62.2%*                    | ±13.7     | 1,166 | 10.4%*                       | ±0.6      | 1.16 (L)       |
| Women   | 99  | 82.4%*                    | $\pm 8.0$ | 1,476 | 22.0%*                       | $\pm 1.0$ | 1.30 (L)       |
| Gender Identity                                 |     |                           |           |       |                              |           |                |
| Male  | 35  | 62.2%*                    | ±13.7     | 1,166 | 10.4%*                       | ±0.6      | 1.16 (L)       |
| Female  | 99  | 82.4%*                    | $\pm 8.0$ | 1,476 | 22.0%*                       | $\pm 1.0$ | 1.30 (L)       |
| Transgender                                     | NR  | NR                        | NR        | NR    | NR                           | NR        | NR             |
| Do not identify as female, male, or transgender | NR  | NR                        | NR        | 11    | 21.6%                        | ±13.9     | NR             |
| Sexual Orientation - Collapsed                  |     |                           |           |       |                              |           |                |
| Heterosexual                                    | 115 | 75.7%*                    | ±7.6      | 2,287 | 14.1%*                       | ±0.5      | 1.34 (L)       |
| Sexual Minority                                 | NR  | NR                        | NR        | 242   | 29.3%                        | ±3.2      | NR             |
| Sexual Orientation                              |     |                           |           |       |                              |           |                |
| Heterosexual or straight                        | 115 | 75.7%*                    | ±7.6      | 2,287 | 14.1%*                       | ±0.5      | 1.34 (L)       |
| Lesbian   | NR  | NR                        | NR        | 64    | 36.8%                        | ±7.5      | NR             |
| Gay   | NR  | NR                        | NR        | 42    | 17.1%                        | ±5.3      | NR             |
| Bisexual  | NR  | NR                        | NR        | 113   | 40.7%                        | ±5.9      | NR             |
| Other   | NR  | NR                        | NR        | 24    | 17.9%                        | ±7.6      | NR             |
| I prefer not to say                             | NR  | NR                        | NR        | 104   | 13.4%                        | ±2.6      | NR             |

<sup>&</sup>lt;sup>a</sup> Represents the percent, who, in the past 12 months, indicated they witnessed a situation where another employee was subjected to harassment or discrimination based on sex/gender. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

# **4.9.9** Logistic Regression Analyses of Sexual Coercion and Predictors of Workplace Harassment

In the previous sections, the results for the predictors of workplace harassment were each shown separately, comparing results of the organizational factors (e.g., general intolerance for harassment, leadership intolerance for harassment, supervisor support) for those who had experienced sexual coercion against those who had not. To further understand the relationship of the organizational factors, as well as individual and occupational characteristics, to sexual coercion, we performed a series of logistic regression analyses to identify the factors that are most likely to predict whether someone might experience sexual coercion. Table 4.122 presents the results of the regression analyses. Each predictor variable is shown in the first column.

Table 4.122 Logistic Regression of Sexual Coercion and Predictors of Workplace Harassment

|  | В       | S.E.     | Wald p |       | Odds<br>Ratio | 95% C.I. for EXP(B) |       | Model<br>Log<br>Likelihood | Change in -2 Log<br>Likelihood |
|--|---------|----------|--------|-------|---------------|---------------------|-------|----------------------------|--------------------------------|
|  |         |          |        |       |               | Lower               | Upper |                            |                                |
| Constant                                 | -0.169  | 0.413    | 0.167  |       | 0.844         |                     |       |                            |                                |
| Sex                                      | -0.632  | 0.198    | 10.229 | 0.001 | 0.532         | 0.361               | 0.783 | -564.525                   | 10.717                         |
| Education Level                          | 1.416   | 0.232    | 37.198 | 0.000 | 4.119         | 2.614               | 6.492 | -581.368                   | 44.402                         |
| Race/Ethnicity                           | -0.517  | 0.219    | 5.550  | 0.018 | 0.596         | 0.388               | 0.917 | -561.738                   | 5.144                          |
| Pay Grade                                |         |          | 14.616 |       |               |                     |       |                            |                                |
| Middle Grade vs. Junior Grade            | -0.201  | 0.235    | 0.732  | 0.392 | 0.818         | 0.516               | 1.296 | -567.208                   | 16.084                         |
| Senior Grade vs. Junior Grade            | -0.953  | 0.273    | 12.213 | 0.000 | 0.386         | 0.226               | 0.658 | -567.208                   | 16.084                         |
| Executive Grade vs. Junior Grade         | -15.816 | 7836.494 | 0.000  | 0.998 | 0.000         | 0.000               | 0.000 | -567.208                   | 16.084                         |
| Organizational Inclusion                 | -0.278  | 0.120    | 5.400  | 0.020 | 0.757         | 0.599               | 0.957 | -561.932                   | 5.530                          |
| Organizational Trust                     | -0.449  | 0.153    | 8.550  | 0.003 | 0.638         | 0.473               | 0.862 | -563.431                   | 8.529                          |
| Bystander Harassment Based on Sex/Gender | -1.617  | 0.219    | 54.481 | 0.000 | 0.199         | 0.129               | 0.305 | -589.947                   | 61.562                         |
| General Intolerance                      | -0.459  | 0.132    | 12.076 | 0.001 | 0.632         | 0.488               | 0.819 | -565.262                   | 12.192                         |

Note. N = 15,225, Nagelkerke R Square = 0.268

#### 4.10 Gender Harassment

The following sections display each of the predictors of workplace harassment and gender harassment. In each section results are shown for those who indicated they had or had not experienced gender harassment within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to gender harassment. Statistically significant differences are noted.

#### 4.10.1 Gender Harassment and General Intolerance for Harassment

Table 4.123 presents general intolerance for harassment for those who indicated they had or had not experienced gender harassment within the past 12 months. General intolerance for harassment was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate an organizational climate more intolerant of harassment. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.123 Gender Harassment and General Intolerance for Harassment by Selected Characteristics

|   | Experienced gender harassment |                   |           |        | Did not experience gender harassment |           |           |  |
|---|-------------------------------|-------------------|-----------|--------|--------------------------------------|-----------|-----------|--|
|   | N                             | Mean <sup>a</sup> | МоЕ       | N      | Meana                                | МоЕ       | Hedges' g |  |
| Overall   | 3,557                         | 3.0*              | ±0.0      | 14,781 | 3.6*                                 | ±0.0      | -0.78 (M) |  |
| Pay Plan and Grade  |                               |                   |           |        |                                      |           |           |  |
| Wage Grade (WG) 1-4   | 122                           | 2.6*              | $\pm 0.1$ | 514    | 3.5*                                 | $\pm 0.1$ | -0.81 (L) |  |
| Wage Grade (WG) 5-8   | 433                           | 3.2*              | $\pm 0.1$ | 2,329  | 3.6*                                 | $\pm 0.0$ | -0.43 (S) |  |
| Wage Grade (WG) 9-16  | 101                           | 2.6*              | ±0.2      | 1,382  | 3.5*                                 | $\pm 0.0$ | -1.00 (L) |  |
| Other Wage Grade (WG)   | 40                            | 3.2*              | $\pm 0.2$ | 179    | 3.6*                                 | $\pm 0.1$ | -0.53 (M) |  |
| General Schedule (GS) 1-6   | 522                           | 3.1*              | $\pm 0.1$ | 1,606  | 3.8*                                 | $\pm 0.0$ | -0.84 (L) |  |
| General Schedule (GS) 7-10  | 1,028                         | 2.9*              | $\pm 0.1$ | 2,984  | 3.6*                                 | $\pm 0.0$ | -0.79 (M) |  |
| General Schedule (GS) 11-12   | 876                           | 2.9*              | ±0.1      | 3,504  | 3.7*                                 | $\pm 0.0$ | -0.94 (L) |  |
| General Schedule (GS) 13-15   | 310                           | 3.2*              | ±0.1      | 1,464  | 3.8*                                 | $\pm 0.0$ | -0.80 (L) |  |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 8                             | 4.0               | ±0.4      | 17     | 4.2                                  | ±0.3      | -0.26 (S) |  |
| Other   | 60                            | 2.5*              | ±0.3      | 614    | 3.7*                                 | $\pm 0.1$ | -1.33 (L) |  |
| Years of Service at Bureau or Office  |                               |                   |           |        |                                      |           |           |  |
| Less than 1 year  | 202                           | 3.1*              | $\pm 0.1$ | 944    | 3.8*                                 | $\pm 0.1$ | -0.86 (L) |  |
| 1 to 3 years  | 533                           | 3.0*              | $\pm 0.1$ | 2,004  | 3.8*                                 | $\pm 0.0$ | -0.96 (L) |  |
| 4 to 5 years  | 356                           | 3.0*              | $\pm 0.1$ | 1,117  | 3.7*                                 | $\pm 0.1$ | -0.76 (M) |  |
| 6 to 10 years   | 804                           | 3.0*              | $\pm 0.1$ | 2,977  | 3.6*                                 | $\pm 0.0$ | -0.75 (M) |  |
| 11 to 14 years  | 382                           | 2.8*              | ±0.1      | 1,413  | 3.6*                                 | $\pm 0.0$ | -0.90 (L) |  |
| 15 to 20 years  | 589                           | 2.9*              | ±0.1      | 2,214  | 3.5*                                 | $\pm 0.0$ | -0.73 (M) |  |
| More than 20 years  | 666                           | 3.0*              | ±0.1      | 4,007  | 3.6*                                 | $\pm 0.0$ | -0.69 (M) |  |

|   | ٤     | Experience<br>gender haras |           |        | ot experie<br>er harassm |           | Effect size |
|---|-------|----------------------------|-----------|--------|--------------------------|-----------|-------------|
|   | N     | Mean <sup>a</sup>          | MoE       | N      | Meana                    | MoE       | Hedges' g   |
| Appointment Type                                |       |                            |           |        |                          |           |             |
| Permanent                                       | 2,914 | 3.0*                       | $\pm 0.0$ | 12,743 | 3.6*                     | $\pm 0.0$ | -0.79 (M)   |
| Term  | 355   | 3.0*                       | ±0.1      | 1,278  | 3.7*                     | $\pm 0.0$ | -0.84(L)    |
| Temporary                                       | 244   | 3.1*                       | ±0.1      | 610    | 3.8*                     | $\pm 0.1$ | -0.94 (L)   |
| Work Schedule                                   |       |                            |           |        |                          |           |             |
| Seasonal  | 490   | 3.1*                       | $\pm 0.1$ | 1,332  | 3.7*                     | $\pm 0.0$ | -0.70 (M)   |
| Non-Seasonal                                    | 2,652 | 2.9*                       | $\pm 0.0$ | 11,803 | 3.6*                     | $\pm 0.0$ | -0.81 (L)   |
| Appointment Type and Work Schedule              |       |                            |           |        |                          |           |             |
| Permanent-Seasonal                              | 279   | 3.1*                       | $\pm 0.1$ | 815    | 3.6*                     | $\pm 0.1$ | -0.65 (M)   |
| Permanent-Non-Seasonal                          | 2,620 | 2.9*                       | $\pm 0.0$ | 11,712 | 3.6*                     | $\pm 0.0$ | -0.80(L)    |
| Term  | 355   | 3.0*                       | $\pm 0.1$ | 1,278  | 3.7*                     | $\pm 0.0$ | -0.84 (L)   |
| Temporary-Seasonal                              | 212   | 3.2*                       | ±0.1      | 517    | 3.8*                     | $\pm 0.1$ | -0.79 (M)   |
| Temporary-Non-Seasonal                          | 32    | 2.7*                       | ±0.2      | 92     | 4.2*                     | $\pm 0.2$ | -1.88 (L)   |
| Sex   |       |                            |           |        |                          |           |             |
| Men   | 1,095 | 3.0*                       | ±0.1      | 10,265 | 3.6*                     | $\pm 0.0$ | -0.73 (M)   |
| Women   | 2,440 | 3.0*                       | $\pm 0.0$ | 4,469  | 3.7*                     | $\pm 0.0$ | -0.83 (L)   |
| Gender Identity                                 |       |                            |           |        |                          |           |             |
| Male  | 1,095 | 3.0*                       | $\pm 0.1$ | 10,265 | 3.6*                     | $\pm 0.0$ | -0.73 (M)   |
| Female  | 2,440 | 3.0*                       | $\pm 0.0$ | 4,469  | 3.7*                     | $\pm 0.0$ | -0.83 (L)   |
| Transgender                                     | 7     | 2.9                        | ±1.1      | 9      | 4.1                      | $\pm 0.5$ | -1.01 (L)   |
| Do not identify as female, male, or transgender | 15    | 3.0                        | ±0.6      | 38     | 3.3                      | ±0.3      | -0.32 (S)   |
| Sexual Orientation - Collapsed                  |       |                            |           |        |                          |           |             |
| Heterosexual                                    | 3,004 | 3.0*                       | $\pm 0.0$ | 13,517 | 3.7*                     | $\pm 0.0$ | -0.75 (M)   |
| Sexual Minority                                 | 352   | 2.9*                       | $\pm 0.1$ | 481    | 3.6*                     | $\pm 0.1$ | -0.87 (L)   |
| Sexual Orientation                              |       |                            |           |        |                          |           |             |
| Heterosexual or straight                        | 3,004 | 3.0*                       | $\pm 0.0$ | 13,517 | 3.7*                     | $\pm 0.0$ | -0.75 (M)   |
| Lesbian   | 107   | 3.0*                       | ±0.2      | 74     | 3.7*                     | ±0.2      | -0.87 (L)   |
| Gay   | 42    | 2.8*                       | ±0.2      | 206    | 3.6*                     | ±0.1      | -1.03 (L)   |
| Bisexual  | 150   | 2.8*                       | ±0.2      | 136    | 3.9*                     | ±0.1      | -1.18 (L)   |
| Other   | 53    | 3.1                        | ±0.3      | 65     | 3.4                      | ±0.2      | -0.30 (S)   |
| I prefer not to say                             | 162   | 2.7*                       | $\pm 0.1$ | 636    | 3.5*                     | ±0.1      | -0.91 (L)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.124 presents the scale distribution of general intolerance for harassment for those who indicated they had or had not experienced gender harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.124 Gender Harassment and General Intolerance for Harassment Scale Distribution

|                                    | ge    | Experienced gender harassment |           |       | Did not experience gender harassment |           |  |  |
|------------------------------------|-------|-------------------------------|-----------|-------|--------------------------------------|-----------|--|--|
|                                    | N     | Percent                       | MoE       | N     | Percent                              | МоЕ       |  |  |
| General Intolerance for Harassment |       |                               |           |       |                                      |           |  |  |
| (1) Strongly Disagree              | 258   | 7.2%                          | ±0.9      | 318   | 2.1%                                 | $\pm 0.2$ |  |  |
| (2) Disagree                       | 798   | 22.4%                         | ±1.4      | 1,134 | 7.7%                                 | $\pm 0.4$ |  |  |
| (3) Neither Agree nor Disagree     | 1,440 | 40.5%                         | ±1.6      | 4,428 | 30.0%                                | $\pm 0.7$ |  |  |
| (4) Agree                          | 877   | 24.7%                         | ±1.4      | 6,285 | 42.5%                                | $\pm 0.8$ |  |  |
| (5) Strongly Agree                 | 184   | 5.2%                          | $\pm 0.8$ | 2,616 | 17.7%                                | ±0.6      |  |  |

## 4.10.2 Gender Harassment and Leadership Intolerance for Harassment

Table 4.125 presents leadership intolerance for harassment for those who indicated they had or had not experienced gender harassment within the past 12 months. Intolerance for harassment was measured using a *yes*, *no*, *do not know* response format, with higher scores indicating greater intolerance for harassment among leaders. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.125 Gender Harassment and Leadership Intolerance for Harassment by Selected Characteristics

|   |       | Experience<br>ider harassi |            |        | ot experie<br>er harassn |            | Effect size |
|---|-------|----------------------------|------------|--------|--------------------------|------------|-------------|
|   | N     | Meana                      | MoE        | N      | Meana                    | MoE        | Hedges' g   |
| Overall   | 3,516 | 0.45*                      | ±0.01      | 14,859 | 0.65*                    | ±0.01      | -0.47 (S)   |
| Pay Plan and Grade  |       |                            |            |        |                          |            |             |
| Wage Grade (WG) 1-4   | 124   | 0.15*                      | $\pm 0.05$ | 501    | 0.62*                    | $\pm 0.04$ | -1.10 (L)   |
| Wage Grade (WG) 5-8   | 432   | 0.55                       | $\pm 0.04$ | 2,352  | 0.57                     | $\pm 0.02$ | -0.05       |
| Wage Grade (WG) 9-16  | 101   | 0.32*                      | $\pm 0.08$ | 1,380  | 0.59*                    | $\pm 0.02$ | -0.63 (M)   |
| Other Wage Grade (WG)   | 40    | 0.76*                      | $\pm 0.11$ | 196    | 0.63*                    | $\pm 0.05$ | 0.35 (S)    |
| General Schedule (GS) 1-6   | 499   | 0.50*                      | $\pm 0.04$ | 1,608  | 0.66*                    | $\pm 0.02$ | -0.37 (S)   |
| General Schedule (GS) 7-10  | 1,022 | 0.44*                      | $\pm 0.03$ | 3,002  | 0.65*                    | $\pm 0.02$ | -0.51 (M)   |
| General Schedule (GS) 11-12   | 866   | 0.42*                      | $\pm 0.03$ | 3,517  | 0.70*                    | $\pm 0.01$ | -0.69 (M)   |
| General Schedule (GS) 13-15   | 309   | 0.52*                      | $\pm 0.05$ | 1,469  | 0.75*                    | $\pm 0.02$ | -0.60 (M)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 8     | 0.65                       | ±0.33      | 17     | 0.86                     | ±0.15      | -0.55 (M)   |
| Other   | 60    | 0.41*                      | $\pm 0.11$ | 629    | 0.70*                    | $\pm 0.03$ | -0.74 (M)   |
| Years of Service at Bureau or Office  |       |                            |            |        |                          |            |             |
| Less than 1 year  | 202   | 0.50*                      | $\pm 0.06$ | 938    | 0.63*                    | $\pm 0.03$ | -0.28 (S)   |
| 1 to 3 years  | 511   | 0.45*                      | $\pm 0.04$ | 2,032  | 0.72*                    | $\pm 0.02$ | -0.68 (M)   |
| 4 to 5 years  | 355   | 0.53*                      | $\pm 0.04$ | 1,124  | 0.62*                    | $\pm 0.03$ | -0.22 (S)   |
| 6 to 10 years   | 795   | 0.45*                      | $\pm 0.03$ | 3,010  | 0.66*                    | $\pm 0.02$ | -0.51 (M)   |
| 11 to 14 years  | 376   | 0.43*                      | $\pm 0.04$ | 1,399  | 0.63*                    | $\pm 0.02$ | -0.47 (S)   |
| 15 to 20 years  | 588   | 0.45*                      | $\pm 0.03$ | 2,214  | 0.63*                    | $\pm 0.02$ | -0.45 (S)   |
| More than 20 years  | 663   | 0.43*                      | $\pm 0.03$ | 4,038  | 0.65*                    | $\pm 0.01$ | -0.54 (M)   |
| Appointment Type  |       |                            |            |        |                          |            |             |
| Permanent   | 2,886 | 0.45*                      | $\pm 0.02$ | 12,811 | 0.65*                    | $\pm 0.01$ | -0.47 (S)   |
| Term  | 345   | 0.49*                      | $\pm 0.05$ | 1,280  | 0.72*                    | ±0.02      | -0.59 (M)   |
| Temporary   | 241   | 0.49*                      | ±0.05      | 618    | 0.62*                    | $\pm 0.04$ | -0.28 (S)   |
| Work Schedule   |       |                            |            |        |                          |            |             |
| Seasonal  | 486   | 0.53*                      | $\pm 0.04$ | 1,329  | 0.62*                    | ±0.02      | -0.22 (S)   |
| Non-Seasonal  | 2,625 | 0.44*                      | ±0.02      | 11,883 | 0.65*                    | ±0.01      | -0.50 (M)   |

|   |       | Experience<br>ider harassi |            |        | not experie<br>er harassn |            | Effect<br>size |
|---|-------|----------------------------|------------|--------|---------------------------|------------|----------------|
|   | N     | Mean <sup>a</sup>          | MoE        | N      | Mean <sup>a</sup>         | МоЕ        | Hedges' g      |
| Appointment Type and Work Schedule              |       |                            |            |        |                           |            |                |
| Permanent-Seasonal                              | 277   | 0.51*                      | $\pm 0.05$ | 805    | 0.64*                     | $\pm 0.03$ | -0.30(S)       |
| Permanent-Non-Seasonal                          | 2,593 | 0.45*                      | $\pm 0.02$ | 11,791 | 0.65*                     | $\pm 0.01$ | -0.49 (S)      |
| Term  | 345   | 0.49*                      | $\pm 0.05$ | 1,280  | 0.72*                     | $\pm 0.02$ | -0.59 (M)      |
| Temporary-Seasonal                              | 209   | 0.54                       | $\pm 0.05$ | 524    | 0.59                      | $\pm 0.04$ | -0.11          |
| Temporary-Non-Seasonal                          | 32    | 0.15*                      | ±0.10      | 92     | 0.74*                     | $\pm 0.09$ | -1.51 (L)      |
| Sex   |       |                            |            |        |                           |            |                |
| Men   | 1,076 | 0.50*                      | ±0.03      | 10,329 | 0.66*                     | $\pm 0.01$ | -0.36 (S)      |
| Women   | 2,418 | 0.43*                      | ±0.02      | 4,483  | 0.65*                     | ±0.01      | -0.51 (M)      |
| Gender Identity                                 |       |                            |            |        |                           |            |                |
| Male  | 1,076 | 0.50*                      | ±0.03      | 10,329 | 0.66*                     | ±0.01      | -0.36 (S)      |
| Female  | 2,418 | 0.43*                      | ±0.02      | 4,483  | 0.65*                     | ±0.01      | -0.51 (M)      |
| Transgender                                     | 7     | 0.43                       | ±0.40      | 9      | 0.74                      | ±0.24      | -0.66 (M)      |
| Do not identify as female, male, or transgender | 15    | 0.33                       | ±0.19      | 38     | 0.60                      | ±0.14      | -0.60 (M)      |
| Sexual Orientation - Collapsed                  |       |                            |            |        |                           |            |                |
| Heterosexual                                    | 2,969 | 0.47*                      | ±0.02      | 13,564 | 0.66*                     | ±0.01      | -0.46 (S)      |
| Sexual Minority                                 | 351   | 0.40*                      | ±0.04      | 494    | 0.67*                     | ±0.03      | -0.68 (M)      |
| Sexual Orientation                              |       |                            |            |        |                           |            |                |
| Heterosexual or straight                        | 2,969 | 0.47*                      | ±0.02      | 13,564 | 0.66*                     | ±0.01      | -0.46 (S)      |
| Lesbian   | 106   | 0.47*                      | $\pm 0.08$ | 74     | 0.67*                     | ±0.09      | -0.48 (S)      |
| Gay   | 42    | 0.31*                      | ±0.12      | 202    | 0.68*                     | ±0.06      | -0.88 (L)      |
| Bisexual  | 150   | 0.33*                      | ±0.06      | 136    | 0.73*                     | ±0.06      | -1.01 (L)      |
| Other   | 53    | 0.53                       | ±0.11      | 81     | 0.58                      | $\pm 0.08$ | -0.14          |
| I prefer not to say                             | 159   | 0.28*                      | ±0.05      | 650    | 0.48*                     | ±0.03      | -0.47 (S)      |

<sup>&</sup>lt;sup>a</sup> Scale values are 0 = Yes/Do Not Know, 1 = No. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

## 4.10.3 Gender Harassment and Organizational Politics

Table 4.126 presents organizational politics for those who indicated they had or had not experienced gender harassment within the past 12 months. Organizational politics was measured with a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater pressure to conform to organizational norms. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.126 Gender Harassment and Organizational Politics by Selected Characteristics

|   | ٤              | Experience<br>gender harass |           |        | ot experie<br>er harassm |           | Effect<br>size |
|---|----------------|-----------------------------|-----------|--------|--------------------------|-----------|----------------|
|   | $\overline{N}$ | Mean <sup>a</sup>           | MoE       | N      | Meana                    | МоЕ       | Hedges' g      |
| Overall   | 3,528          | 3.2*                        | ±0.0      | 14,767 | 2.7*                     | ±0.0      | 0.52 (M)       |
| Pay Plan and Grade  |                |                             |           |        |                          |           |                |
| Wage Grade (WG) 1-4   | 116            | 3.6*                        | $\pm 0.1$ | 507    | 3.0*                     | $\pm 0.1$ | 0.67 (M)       |
| Wage Grade (WG) 5-8   | 433            | 3.0*                        | $\pm 0.1$ | 2,337  | 2.8*                     | $\pm 0.0$ | 0.24 (S)       |
| Wage Grade (WG) 9-16  | 101            | 3.3*                        | ±0.2      | 1,384  | 2.8*                     | $\pm 0.0$ | 0.66 (M)       |
| Other Wage Grade (WG)   | 40             | 3.1*                        | ±0.2      | 189    | 2.6*                     | $\pm 0.1$ | 0.59 (M)       |
| General Schedule (GS) 1-6   | 518            | 3.3*                        | $\pm 0.1$ | 1,576  | 2.8*                     | $\pm 0.0$ | 0.57 (M)       |
| General Schedule (GS) 7-10  | 1,027          | 3.3*                        | $\pm 0.1$ | 3,000  | 2.8*                     | $\pm 0.0$ | 0.53 (M)       |
| General Schedule (GS) 11-12   | 860            | 3.1*                        | ±0.1      | 3,487  | 2.6*                     | $\pm 0.0$ | 0.56 (M)       |
| General Schedule (GS) 13-15   | 309            | 2.8*                        | ±0.1      | 1,466  | 2.4*                     | $\pm 0.0$ | 0.41 (S)       |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 8              | 2.5*                        | ±0.4      | 17     | 1.8*                     | ±0.3      | 1.19 (L)       |
| Other   | 60             | 3.5*                        | ±0.2      | 610    | 2.8*                     | ±0.1      | 0.85 (L)       |
| Years of Service at Bureau or Office  |                |                             |           |        |                          |           |                |
| Less than 1 year  | 192            | 3.0*                        | ±0.1      | 937    | 2.7*                     | $\pm 0.0$ | 0.36 (S)       |
| 1 to 3 years  | 526            | 3.2*                        | ±0.1      | 1,999  | 2.6*                     | $\pm 0.0$ | 0.79 (M)       |
| 4 to 5 years  | 360            | 3.2*                        | ±0.1      | 1,120  | 2.8*                     | ±0.1      | 0.36 (S)       |
| 6 to 10 years   | 802            | 3.2*                        | ±0.1      | 2,995  | 2.8*                     | $\pm 0.0$ | 0.46 (S)       |
| 11 to 14 years  | 381            | 3.2*                        | ±0.1      | 1,398  | 2.8*                     | $\pm 0.0$ | 0.47 (S)       |
| 15 to 20 years  | 593            | 3.2*                        | ±0.1      | 2,214  | 2.8*                     | $\pm 0.0$ | 0.51 (M)       |
| More than 20 years  | 650            | 3.1*                        | ±0.1      | 4,001  | 2.7*                     | $\pm 0.0$ | 0.50 (M)       |
| Appointment Type  |                |                             |           |        |                          |           |                |
| Permanent   | 2,897          | 3.2*                        | $\pm 0.0$ | 12,711 | 2.7*                     | $\pm 0.0$ | 0.51 (M)       |
| Term  | 341            | 3.1*                        | $\pm 0.1$ | 1,299  | 2.8*                     | $\pm 0.0$ | 0.42 (S)       |
| Temporary   | 246            | 3.2*                        | $\pm 0.1$ | 608    | 2.7*                     | ±0.1      | 0.68 (M)       |
| Work Schedule   |                |                             |           |        |                          |           |                |
| Seasonal  | 492            | 3.2*                        | $\pm 0.1$ | 1,342  | 2.8*                     | $\pm 0.0$ | 0.48 (S)       |
| Non-Seasonal  | 2,636          | 3.2*                        | $\pm 0.0$ | 11,759 | 2.7*                     | $\pm 0.0$ | 0.53 (M)       |

|   | ٤              | Experience<br>gender harass |           |        | ot experie<br>er harassm |           | Effect<br>size |
|---|----------------|-----------------------------|-----------|--------|--------------------------|-----------|----------------|
|   | $\overline{N}$ | Mean <sup>a</sup>           | MoE       | N      | Meana                    | MoE       | Hedges' g      |
| Appointment Type and Work Schedule              |                |                             |           |        |                          |           |                |
| Permanent-Seasonal                              | 278            | 3.1*                        | $\pm 0.1$ | 815    | 2.8*                     | $\pm 0.1$ | 0.34 (S)       |
| Permanent-Non-Seasonal                          | 2,604          | 3.2*                        | $\pm 0.0$ | 11,679 | 2.7*                     | $\pm 0.0$ | 0.53 (M)       |
| Term  | 341            | 3.1*                        | ±0.1      | 1,299  | 2.8*                     | $\pm 0.0$ | 0.42 (S)       |
| Temporary-Seasonal                              | 214            | 3.3*                        | ±0.1      | 526    | 2.7*                     | $\pm 0.1$ | 0.68 (M)       |
| Temporary-Non-Seasonal                          | 32             | 3.1*                        | ±0.2      | 80     | 2.6*                     | $\pm 0.2$ | 0.69 (M)       |
| Sex   |                |                             |           |        |                          |           |                |
| Men   | 1,078          | 3.3*                        | ±0.1      | 10,295 | 2.7*                     | $\pm 0.0$ | 0.62 (M)       |
| Women   | 2,428          | 3.1*                        | $\pm 0.0$ | 4,426  | 2.7*                     | $\pm 0.0$ | 0.53 (M)       |
| Gender Identity                                 |                |                             |           |        |                          |           |                |
| Male  | 1,078          | 3.3*                        | ±0.1      | 10,295 | 2.7*                     | $\pm 0.0$ | 0.62 (M)       |
| Female  | 2,428          | 3.1*                        | $\pm 0.0$ | 4,426  | 2.7*                     | $\pm 0.0$ | 0.53 (M)       |
| Transgender                                     | 7              | 3.3*                        | ±0.5      | 8      | 2.0*                     | ±0.6      | 1.57 (L)       |
| Do not identify as female, male, or transgender | 15             | 3.3                         | ±0.5      | 38     | 3.2                      | ±0.3      | 0.09           |
| Sexual Orientation - Collapsed                  |                |                             |           |        |                          |           |                |
| Heterosexual                                    | 2,971          | 3.1*                        | $\pm 0.0$ | 13,489 | 2.7*                     | $\pm 0.0$ | 0.51 (M)       |
| Sexual Minority                                 | 352            | 3.1*                        | ±0.1      | 496    | 2.7*                     | ±0.1      | 0.39 (S)       |
| Sexual Orientation                              |                |                             |           |        |                          |           |                |
| Heterosexual or straight                        | 2,971          | 3.1*                        | $\pm 0.0$ | 13,489 | 2.7*                     | $\pm 0.0$ | 0.51 (M)       |
| Lesbian   | 107            | 2.9*                        | ±0.2      | 74     | 2.6*                     | ±0.2      | 0.38 (S)       |
| Gay   | 42             | 3.6*                        | ±0.3      | 205    | 2.9*                     | ±0.1      | 0.65 (M)       |
| Bisexual  | 150            | 3.3*                        | ±0.1      | 136    | 2.5*                     | ±0.2      | 0.83 (L)       |
| Other   | 53             | 2.9                         | ±0.2      | 81     | 3.0                      | ±0.2      | -0.17          |
| I prefer not to say                             | 162            | 3.4*                        | ±0.1      | 625    | 2.9*                     | $\pm 0.1$ | 0.63 (M)       |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.127 presents the scale distribution of organizational politics for those who indicated they had or had not experienced gender harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.127 Gender Harassment and Organizational Politics Scale Distribution

|                                | ge    | Experience<br>ender harassr |           | Did not experience gender harassment |         |           |  |
|--------------------------------|-------|-----------------------------|-----------|--------------------------------------|---------|-----------|--|
|                                | N     | Percent                     | MoE       | N                                    | Percent | MoE       |  |
| Organizational Politics        |       |                             |           |                                      |         | _         |  |
| (1) Strongly Disagree          | 83    | 2.3%                        | ±0.6      | 845                                  | 5.7%    | $\pm 0.4$ |  |
| (2) Disagree                   | 790   | 22.4%                       | $\pm 1.4$ | 5,695                                | 38.6%   | $\pm 0.8$ |  |
| (3) Neither Agree nor Disagree | 1,381 | 39.1%                       | ±1.6      | 5,616                                | 38.0%   | $\pm 0.8$ |  |
| (4) Agree                      | 1,019 | 28.9%                       | ±1.5      | 2,121                                | 14.4%   | ±0.6      |  |
| (5) Strongly Agree             | 256   | 7.2%                        | ±0.9      | 490                                  | 3.3%    | ±0.3      |  |

## 4.10.4 Gender Harassment and Organizational Trust

Table 4.128 presents organizational trust for those who indicated they had or had not experienced gender harassment within the past 12 months. Organizational trust was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of trust. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.128 Gender Harassment and Organizational Trust by Selected Characteristics

|   | g     | Experience<br>gender harass |           |        | ot experie<br>er harassm |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|--------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>           | MoE       | N      | Meana                    | МоЕ       | Hedges' g      |
| Overall   | 3,559 | 2.9*                        | ±0.0      | 14,875 | 3.4*                     | $\pm 0.0$ | -0.56 (M)      |
| Pay Plan and Grade  |       |                             |           |        |                          |           |                |
| Wage Grade (WG) 1-4   | 126   | 2.6*                        | ±0.1      | 503    | 3.2*                     | $\pm 0.1$ | -0.61 (M)      |
| Wage Grade (WG) 5-8   | 438   | 3.0*                        | ±0.1      | 2,365  | 3.3*                     | $\pm 0.0$ | -0.27 (S)      |
| Wage Grade (WG) 9-16  | 101   | 2.3*                        | ±0.2      | 1,393  | 3.1*                     | $\pm 0.0$ | -0.94 (L)      |
| Other Wage Grade (WG)   | 40    | 2.7*                        | ±0.3      | 196    | 3.4*                     | $\pm 0.1$ | -0.84 (L)      |
| General Schedule (GS) 1-6   | 522   | 3.0*                        | $\pm 0.1$ | 1,604  | 3.4*                     | $\pm 0.0$ | -0.47 (S)      |
| General Schedule (GS) 7-10  | 1,029 | 2.7*                        | $\pm 0.1$ | 3,001  | 3.3*                     | $\pm 0.0$ | -0.63 (M)      |
| General Schedule (GS) 11-12   | 869   | 3.0*                        | $\pm 0.1$ | 3,505  | 3.6*                     | $\pm 0.0$ | -0.70 (M)      |
| General Schedule (GS) 13-15   | 309   | 3.4*                        | $\pm 0.1$ | 1,471  | 3.8*                     | $\pm 0.0$ | -0.49 (S)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 8     | 3.9                         | ±0.5      | 17     | 4.3                      | ±0.2      | -0.68 (M)      |
| Other   | 60    | 2.3*                        | ±0.3      | 629    | 3.4*                     | ±0.1      | -1.39 (L)      |
| Years of Service at Bureau or Office  |       |                             |           |        |                          |           |                |
| Less than 1 year  | 202   | 3.2*                        | ±0.1      | 945    | 3.6*                     | $\pm 0.1$ | -0.46 (S)      |
| 1 to 3 years  | 532   | 3.0*                        | ±0.1      | 2,029  | 3.6*                     | $\pm 0.0$ | -0.63 (M)      |
| 4 to 5 years  | 358   | 3.0*                        | ±0.1      | 1,127  | 3.3*                     | $\pm 0.1$ | -0.35 (S)      |
| 6 to 10 years   | 803   | 2.8*                        | ±0.1      | 3,010  | 3.3*                     | $\pm 0.0$ | -0.57 (M)      |
| 11 to 14 years  | 380   | 2.8*                        | ±0.1      | 1,422  | 3.4*                     | $\pm 0.0$ | -0.58 (M)      |
| 15 to 20 years  | 593   | 2.8*                        | ±0.1      | 2,213  | 3.4*                     | $\pm 0.0$ | -0.60 (M)      |
| More than 20 years  | 666   | 2.8*                        | ±0.1      | 4,026  | 3.4*                     | $\pm 0.0$ | -0.62 (M)      |
| Appointment Type  |       |                             |           |        |                          |           |                |
| Permanent   | 2,912 | 2.9*                        | $\pm 0.0$ | 12,813 | 3.4*                     | $\pm 0.0$ | -0.60 (M)      |
| Term  | 357   | 3.1*                        | $\pm 0.1$ | 1,292  | 3.4*                     | $\pm 0.0$ | -0.34 (S)      |
| Temporary   | 246   | 3.1*                        | $\pm 0.1$ | 618    | 3.5*                     | ±0.1      | -0.54 (M)      |
| Work Schedule   |       |                             |           |        |                          |           |                |
| Seasonal  | 492   | 3.0*                        | $\pm 0.1$ | 1,343  | 3.3*                     | $\pm 0.0$ | -0.37 (S)      |
| Non-Seasonal  | 2,650 | 2.9*                        | $\pm 0.0$ | 11,870 | 3.4*                     | $\pm 0.0$ | -0.62 (M)      |

|   | g     | Experienced gender harassment |           |        | ot experie<br>er harassm |           | Effect<br>size |
|---|-------|-------------------------------|-----------|--------|--------------------------|-----------|----------------|
|   | N     | Meana                         | MoE       | N      | Meana                    | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |       |                               |           |        |                          |           |                |
| Permanent-Seasonal                              | 278   | 3.0*                          | $\pm 0.1$ | 817    | 3.3*                     | $\pm 0.1$ | -0.34 (S)      |
| Permanent-Non-Seasonal                          | 2,619 | 2.9*                          | $\pm 0.0$ | 11,779 | 3.4*                     | $\pm 0.0$ | -0.62 (M)      |
| Term  | 357   | 3.1*                          | $\pm 0.1$ | 1,292  | 3.4*                     | $\pm 0.0$ | -0.34 (S)      |
| Temporary-Seasonal                              | 214   | 3.1*                          | $\pm 0.1$ | 525    | 3.5*                     | $\pm 0.1$ | -0.43 (S)      |
| Temporary-Non-Seasonal                          | 32    | 2.9*                          | ±0.3      | 92     | 4.0*                     | ±0.2      | -1.41 (L)      |
| Sex   |       |                               |           |        |                          |           |                |
| Men   | 1,098 | 2.8*                          | $\pm 0.1$ | 10,381 | 3.4*                     | $\pm 0.0$ | -0.64 (M)      |
| Women   | 2,439 | 2.9*                          | $\pm 0.0$ | 4,447  | 3.5*                     | ±0.0      | -0.62 (M)      |
| Gender Identity                                 |       |                               |           |        |                          |           |                |
| Male  | 1,098 | 2.8*                          | ±0.1      | 10,381 | 3.4*                     | ±0.0      | -0.64 (M)      |
| Female  | 2,439 | 2.9*                          | $\pm 0.0$ | 4,447  | 3.5*                     | ±0.0      | -0.62 (M)      |
| Transgender                                     | 7     | 2.9                           | ±0.9      | 9      | 4.0                      | ±0.7      | -0.92 (L)      |
| Do not identify as female, male, or transgender | 15    | 2.8                           | ±0.4      | 38     | 2.9                      | ±0.3      | -0.17          |
| Sexual Orientation - Collapsed                  |       |                               |           |        |                          |           |                |
| Heterosexual                                    | 3,003 | 2.9*                          | $\pm 0.0$ | 13,586 | 3.4*                     | $\pm 0.0$ | -0.54 (M)      |
| Sexual Minority                                 | 351   | 3.0*                          | ±0.1      | 497    | 3.6*                     | ±0.1      | -0.66 (M)      |
| Sexual Orientation                              |       |                               |           |        |                          |           |                |
| Heterosexual or straight                        | 3,003 | 2.9*                          | $\pm 0.0$ | 13,586 | 3.4*                     | ±0.0      | -0.54 (M)      |
| Lesbian   | 108   | 3.1*                          | ±0.2      | 74     | 3.7*                     | ±0.2      | -0.67 (M)      |
| Gay   | 42    | 2.7*                          | ±0.3      | 206    | 3.5*                     | ±0.1      | -0.88 (L)      |
| Bisexual  | 150   | 2.8*                          | ±0.2      | 136    | 3.8*                     | ±0.1      | -1.10 (L)      |
| Other   | 52    | 3.4                           | ±0.2      | 81     | 3.3                      | ±0.2      | 0.09           |
| I prefer not to say                             | 161   | 2.6*                          | ±0.1      | 642    | 3.3*                     | ±0.1      | -0.92 (L)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.129 presents the scale distribution of organizational trust for those who indicated they had or had not experienced gender harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.129 Gender Harassment and Organizational Trust Scale Distribution

|                                | ge    | Experience<br>ender harassr |           | Did not experience gender harassment |         |           |  |
|--------------------------------|-------|-----------------------------|-----------|--------------------------------------|---------|-----------|--|
|                                | N     | Percent                     | MoE       | N                                    | Percent | МоЕ       |  |
| Organizational Trust           |       |                             |           |                                      |         |           |  |
| (1) Strongly Disagree          | 277   | 7.8%                        | ±0.9      | 396                                  | 2.7%    | ±0.3      |  |
| (2) Disagree                   | 958   | 26.9%                       | ±1.5      | 1,788                                | 12.0%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 1,096 | 30.8%                       | ±1.5      | 4,634                                | 31.2%   | $\pm 0.7$ |  |
| (4) Agree                      | 1,055 | 29.6%                       | ±1.5      | 6,415                                | 43.1%   | $\pm 0.8$ |  |
| (5) Strongly Agree             | 173   | 4.8%                        | $\pm 0.8$ | 1,643                                | 11.0%   | $\pm 0.5$ |  |

## 4.10.5 Gender Harassment and Supervisor Support

Table 4.130 presents supervisor support for those who indicated they had or had not experienced gender harassment within the past 12 months. Supervisory support was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of support. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.130 Gender Harassment and Supervisor Support by Selected Characteristics

|   | ٤              | Experience<br>gender harass |           |        | ot experie |           | Effect<br>size |
|---|----------------|-----------------------------|-----------|--------|------------|-----------|----------------|
|   | $\overline{N}$ | Meana                       | MoE       | N      | Meana      | МоЕ       | Hedges' g      |
| Overall   | 3,472          | 3.4*                        | ±0.0      | 14,510 | 3.8*       | ±0.0      | -0.43 (S)      |
| Pay Plan and Grade  |                |                             |           |        |            |           |                |
| Wage Grade (WG) 1-4   | 116            | 2.6*                        | ±0.2      | 511    | 3.6*       | $\pm 0.1$ | -0.85 (L)      |
| Wage Grade (WG) 5-8   | 411            | 3.3*                        | ±0.1      | 2,279  | 3.6*       | $\pm 0.0$ | -0.28 (S)      |
| Wage Grade (WG) 9-16  | 96             | 2.8*                        | ±0.3      | 1,380  | 3.5*       | $\pm 0.1$ | -0.63 (M)      |
| Other Wage Grade (WG)   | 40             | 2.1*                        | ±0.2      | 179    | 3.6*       | $\pm 0.2$ | -1.40 (L)      |
| General Schedule (GS) 1-6   | 514            | 3.5*                        | $\pm 0.1$ | 1,525  | 3.9*       | $\pm 0.1$ | -0.35 (S)      |
| General Schedule (GS) 7-10  | 1,010          | 3.3*                        | $\pm 0.1$ | 2,919  | 3.8*       | $\pm 0.0$ | -0.46 (S)      |
| General Schedule (GS) 11-12   | 854            | 3.5*                        | ±0.1      | 3,450  | 4.0*       | $\pm 0.0$ | -0.50 (M)      |
| General Schedule (GS) 13-15   | 306            | 3.7*                        | ±0.1      | 1,441  | 4.1*       | $\pm 0.0$ | -0.40 (S)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 8              | 3.9                         | ±0.7      | 17     | 4.5        | ±0.2      | -0.81 (L)      |
| Other   | 59             | 3.2*                        | ±0.4      | 609    | 3.9*       | ±0.1      | -0.74 (M)      |
| Years of Service at Bureau or Office  |                |                             |           |        |            |           |                |
| Less than 1 year  | 167            | 3.4*                        | ±0.2      | 926    | 4.1*       | $\pm 0.1$ | -0.64 (M)      |
| 1 to 3 years  | 529            | 3.5*                        | ±0.1      | 1,974  | 4.0*       | $\pm 0.0$ | -0.47 (S)      |
| 4 to 5 years  | 353            | 3.5*                        | ±0.1      | 1,112  | 3.8*       | $\pm 0.1$ | -0.31 (S)      |
| 6 to 10 years   | 797            | 3.4*                        | ±0.1      | 2,930  | 3.8*       | $\pm 0.0$ | -0.39 (S)      |
| 11 to 14 years  | 376            | 3.2*                        | ±0.1      | 1,383  | 3.8*       | $\pm 0.1$ | -0.52 (M)      |
| 15 to 20 years  | 583            | 3.3*                        | ±0.1      | 2,186  | 3.7*       | $\pm 0.0$ | -0.39 (S)      |
| More than 20 years  | 642            | 3.3*                        | ±0.1      | 3,896  | 3.8*       | $\pm 0.0$ | -0.44 (S)      |
| Appointment Type  |                |                             |           |        |            |           |                |
| Permanent   | 2,864          | 3.4*                        | $\pm 0.0$ | 12,506 | 3.8*       | $\pm 0.0$ | -0.42 (S)      |
| Term  | 322            | 3.4*                        | ±0.1      | 1,271  | 3.9*       | ±0.1      | -0.40 (S)      |
| Temporary   | 243            | 3.4*                        | ±0.1      | 616    | 4.1*       | ±0.1      | -0.74 (M)      |
| Work Schedule   |                |                             |           |        |            |           |                |
| Seasonal  | 488            | 3.6*                        | $\pm 0.1$ | 1,333  | 3.9*       | ±0.1      | -0.31 (S)      |
| Non-Seasonal  | 2,603          | 3.3*                        | $\pm 0.0$ | 11,571 | 3.8*       | $\pm 0.0$ | -0.45 (S)      |

|   | Ę     | Experience<br>gender harass |           |        | ot experie<br>er harassm |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|--------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N      | Meana                    | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |       |                             |           |        |                          |           |                |
| Permanent-Seasonal                              | 277   | 3.7                         | ±0.1      | 809    | 3.8                      | $\pm 0.1$ | -0.08          |
| Permanent-Non-Seasonal                          | 2,571 | 3.3*                        | $\pm 0.0$ | 11,480 | 3.8*                     | $\pm 0.0$ | -0.45 (S)      |
| Term  | 322   | 3.4*                        | $\pm 0.1$ | 1,271  | 3.9*                     | $\pm 0.1$ | -0.40(S)       |
| Temporary-Seasonal                              | 211   | 3.4*                        | ±0.1      | 524    | 4.0*                     | $\pm 0.1$ | -0.68 (M)      |
| Temporary-Non-Seasonal                          | 32    | 3.3*                        | ±0.3      | 91     | 4.3*                     | $\pm 0.2$ | -1.17 (L)      |
| Sex   |       |                             |           |        |                          |           |                |
| Men   | 1,047 | 3.2*                        | ±0.1      | 10,100 | 3.8*                     | $\pm 0.0$ | -0.57 (M)      |
| Women   | 2,405 | 3.4*                        | $\pm 0.0$ | 4,362  | 3.9*                     | $\pm 0.0$ | -0.46 (S)      |
| Gender Identity                                 |       |                             |           |        |                          |           |                |
| Male  | 1,047 | 3.2*                        | ±0.1      | 10,100 | 3.8*                     | $\pm 0.0$ | -0.57 (M)      |
| Female  | 2,405 | 3.4*                        | $\pm 0.0$ | 4,362  | 3.9*                     | $\pm 0.0$ | -0.46 (S)      |
| Transgender                                     | 6     | 3.5                         | ±1.1      | 9      | 4.1                      | ±0.9      | -0.40(S)       |
| Do not identify as female, male, or transgender | 15    | 3.6                         | ±0.6      | 38     | 3.6                      | ±0.3      | -0.03          |
| Sexual Orientation - Collapsed                  |       |                             |           |        |                          |           |                |
| Heterosexual                                    | 2,927 | 3.4*                        | $\pm 0.0$ | 13,281 | 3.8*                     | $\pm 0.0$ | -0.42 (S)      |
| Sexual Minority                                 | 347   | 3.4*                        | ±0.1      | 474    | 3.9*                     | $\pm 0.1$ | -0.39 (S)      |
| Sexual Orientation                              |       |                             |           |        |                          |           |                |
| Heterosexual or straight                        | 2,927 | 3.4*                        | $\pm 0.0$ | 13,281 | 3.8*                     | $\pm 0.0$ | -0.42 (S)      |
| Lesbian   | 104   | 3.6*                        | ±0.2      | 72     | 4.0*                     | ±0.2      | -0.43 (S)      |
| Gay   | 42    | 3.2*                        | ±0.3      | 204    | 3.7*                     | ±0.2      | -0.42 (S)      |
| Bisexual  | 148   | 3.3*                        | ±0.2      | 132    | 4.0*                     | ±0.2      | -0.68 (M)      |
| Other   | 52    | 3.8                         | ±0.4      | 65     | 4.0                      | ±0.2      | -0.11          |
| I prefer not to say                             | 158   | 3.0*                        | ±0.2      | 605    | 3.7*                     | ±0.1      | -0.63 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.131 presents the scale distribution of supervisor support for those who indicated they had or had not experienced gender harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.131 Gender Harassment and Supervisor Support Scale Distribution

|                                | ge    | Experience<br>ender harassr |           | Did not experience gender harassment |         |           |  |
|--------------------------------|-------|-----------------------------|-----------|--------------------------------------|---------|-----------|--|
|                                | N     | Percent                     | MoE       | N                                    | Percent | MoE       |  |
| Supervisor Support             |       |                             |           |                                      |         |           |  |
| (1) Strongly Disagree          | 324   | 9.3%                        | $\pm 1.0$ | 554                                  | 3.8%    | ±0.3      |  |
| (2) Disagree                   | 553   | 15.9%                       | ±1.3      | 1,027                                | 7.1%    | $\pm 0.4$ |  |
| (3) Neither Agree nor Disagree | 687   | 19.8%                       | ±1.4      | 2,522                                | 17.4%   | ±0.6      |  |
| (4) Agree                      | 1,069 | 30.8%                       | ±1.6      | 5,690                                | 39.2%   | $\pm 0.8$ |  |
| (5) Strongly Agree             | 839   | 24.2%                       | ±1.5      | 4,717                                | 32.5%   | $\pm 0.8$ |  |

## 4.10.6 Gender Harassment and Organizational Inclusion

Table 4.132 presents organizational inclusion for those who indicated they had or had not experienced gender harassment within the past 12 months. Organizational inclusion was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of inclusion. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.132 Gender Harassment and Organizational Inclusion by Selected Characteristics

|   | g     | Experience<br>gender harass |           | ot experie<br>er harassm |       | Effect<br>size |           |
|---|-------|-----------------------------|-----------|--------------------------|-------|----------------|-----------|
|   | N     | Mean <sup>a</sup>           | MoE       | N                        | Meana | МоЕ            | Hedges' g |
| Overall   | 3,568 | 3.2*                        | ±0.0      | 14,960                   | 3.7*  | ±0.0           | -0.61 (M) |
| Pay Plan and Grade  |       |                             |           |                          |       |                |           |
| Wage Grade (WG) 1-4   | 126   | 2.8*                        | ±0.1      | 514                      | 3.6*  | $\pm 0.1$      | -0.74 (M) |
| Wage Grade (WG) 5-8   | 439   | 3.1*                        | ±0.1      | 2,388                    | 3.6*  | $\pm 0.0$      | -0.53 (M) |
| Wage Grade (WG) 9-16  | 101   | 2.7*                        | ±0.2      | 1,389                    | 3.6*  | $\pm 0.0$      | -1.02 (L) |
| Other Wage Grade (WG)   | 40    | 2.4*                        | ±0.2      | 196                      | 3.9*  | $\pm 0.1$      | -1.84 (L) |
| General Schedule (GS) 1-6   | 522   | 3.4*                        | $\pm 0.1$ | 1,622                    | 3.8*  | $\pm 0.0$      | -0.48 (S) |
| General Schedule (GS) 7-10  | 1,031 | 3.1*                        | $\pm 0.1$ | 3,006                    | 3.7*  | $\pm 0.0$      | -0.66 (M) |
| General Schedule (GS) 11-12   | 875   | 3.2*                        | $\pm 0.1$ | 3,525                    | 3.8*  | $\pm 0.0$      | -0.62 (M) |
| General Schedule (GS) 13-15   | 310   | 3.5*                        | $\pm 0.1$ | 1,473                    | 3.9*  | $\pm 0.0$      | -0.51 (M) |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 8     | 4.2                         | ±0.3      | 17                       | 4.4   | ±0.3           | -0.33 (S) |
| Other   | 60    | 2.8*                        | ±0.3      | 630                      | 3.7*  | ±0.1           | -1.12 (L) |
| Years of Service at Bureau or Office  |       |                             |           |                          |       |                |           |
| Less than 1 year  | 202   | 3.1*                        | $\pm 0.1$ | 948                      | 3.8*  | $\pm 0.1$      | -0.68 (M) |
| 1 to 3 years  | 536   | 3.3*                        | $\pm 0.1$ | 2,048                    | 3.9*  | $\pm 0.0$      | -0.62 (M) |
| 4 to 5 years  | 360   | 3.4*                        | $\pm 0.1$ | 1,132                    | 3.8*  | $\pm 0.0$      | -0.47 (S) |
| 6 to 10 years   | 804   | 3.2*                        | ±0.1      | 3,020                    | 3.7*  | $\pm 0.0$      | -0.51 (M) |
| 11 to 14 years  | 380   | 2.9*                        | ±0.1      | 1,424                    | 3.7*  | $\pm 0.0$      | -0.88 (L) |
| 15 to 20 years  | 596   | 3.2*                        | ±0.1      | 2,225                    | 3.7*  | $\pm 0.0$      | -0.56 (M) |
| More than 20 years  | 667   | 3.0*                        | ±0.1      | 4,061                    | 3.7*  | $\pm 0.0$      | -0.72 (M) |
| Appointment Type  |       |                             |           |                          |       |                |           |
| Permanent   | 2,922 | 3.1*                        | ±0.0      | 12,886                   | 3.7*  | ±0.0           | -0.64 (M) |
| Term  | 357   | 3.4*                        | ±0.1      | 1,300                    | 3.8*  | $\pm 0.0$      | -0.43 (S) |
| Temporary   | 245   | 3.4*                        | ±0.1      | 622                      | 3.9*  | ±0.1           | -0.62 (M) |
| Work Schedule   |       |                             |           |                          |       |                |           |
| Seasonal  | 492   | 3.4*                        | ±0.1      | 1,345                    | 3.8*  | $\pm 0.0$      | -0.37 (S) |
| Non-Seasonal  | 2,660 | 3.1*                        | ±0.0      | 11,945                   | 3.7*  | ±0.0           | -0.68 (M) |

|   | 3     | Experience<br>gender harass |           |        | ot experie<br>er harassm |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|--------------------------|-----------|----------------|
|   | N     | Meana                       | MoE       | N      | Meana                    | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |       |                             |           |        |                          |           |                |
| Permanent-Seasonal                              | 279   | 3.4*                        | $\pm 0.1$ | 816    | 3.7*                     | $\pm 0.1$ | -0.32 (S)      |
| Permanent-Non-Seasonal                          | 2,628 | 3.1*                        | $\pm 0.0$ | 11,853 | 3.7*                     | $\pm 0.0$ | -0.67 (M)      |
| Term  | 357   | 3.4*                        | $\pm 0.1$ | 1,300  | 3.8*                     | $\pm 0.0$ | -0.43 (S)      |
| Temporary-Seasonal                              | 213   | 3.5*                        | $\pm 0.1$ | 529    | 3.9*                     | $\pm 0.1$ | -0.45 (S)      |
| Temporary-Non-Seasonal                          | 32    | 2.8*                        | $\pm 0.4$ | 92     | 4.2*                     | $\pm 0.1$ | -1.81 (L)      |
| Sex   |       |                             |           |        |                          |           |                |
| Men   | 1,100 | 3.1*                        | ±0.1      | 10,407 | 3.7*                     | $\pm 0.0$ | -0.73 (M)      |
| Women   | 2,446 | 3.2*                        | ±0.0      | 4,506  | 3.7*                     | ±0.0      | -0.55 (M)      |
| Gender Identity                                 |       |                             |           |        |                          |           |                |
| Male  | 1,100 | 3.1*                        | ±0.1      | 10,407 | 3.7*                     | ±0.0      | -0.73 (M)      |
| Female  | 2,446 | 3.2*                        | ±0.0      | 4,506  | 3.7*                     | $\pm 0.0$ | -0.55 (M)      |
| Transgender                                     | 7     | 3.7                         | ±0.8      | 9      | 3.8                      | ±0.8      | -0.14          |
| Do not identify as female, male, or transgender | 15    | 3.3                         | ±0.6      | 38     | 3.4                      | ±0.3      | -0.12          |
| Sexual Orientation - Collapsed                  |       |                             |           |        |                          |           |                |
| Heterosexual                                    | 3,010 | 3.2*                        | ±0.0      | 13,649 | 3.7*                     | ±0.0      | -0.59 (M)      |
| Sexual Minority                                 | 353   | 3.2*                        | ±0.1      | 497    | 3.9*                     | ±0.1      | -0.80 (L)      |
| Sexual Orientation                              |       |                             |           |        |                          |           |                |
| Heterosexual or straight                        | 3,010 | 3.2*                        | ±0.0      | 13,649 | 3.7*                     | ±0.0      | -0.59 (M)      |
| Lesbian   | 108   | 3.3*                        | ±0.2      | 73     | 4.1*                     | ±0.2      | -0.86 (L)      |
| Gay   | 42    | 3.1*                        | ±0.3      | 207    | 3.9*                     | ±0.1      | -0.89 (L)      |
| Bisexual  | 150   | 3.0*                        | ±0.2      | 136    | 4.0*                     | ±0.1      | -1.04 (L)      |
| Other   | 53    | 3.7                         | ±0.3      | 81     | 3.9                      | ±0.1      | -0.22 (S)      |
| I prefer not to say                             | 162   | 2.9*                        | ±0.2      | 653    | 3.5*                     | ±0.1      | -0.68 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.133 presents the scale distribution of organizational inclusion for those who indicated they had or had not experienced gender harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.133 Gender Harassment and Organizational Inclusion Scale Distribution

|                                | ge    | Experience<br>ender harassr |           | Did not experience gender harassment |         |           |  |
|--------------------------------|-------|-----------------------------|-----------|--------------------------------------|---------|-----------|--|
|                                | N     | Percent                     | MoE       | N                                    | Percent | MoE       |  |
| Organizational Inclusion       |       |                             |           |                                      |         | _         |  |
| (1) Strongly Disagree          | 311   | 8.7%                        | $\pm 1.0$ | 408                                  | 2.7%    | ±0.3      |  |
| (2) Disagree                   | 690   | 19.3%                       | ±1.3      | 1,275                                | 8.5%    | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 998   | 28.0%                       | ±1.5      | 3,059                                | 20.4%   | $\pm 0.7$ |  |
| (4) Agree                      | 1,274 | 35.7%                       | ±1.6      | 7,397                                | 49.4%   | $\pm 0.8$ |  |
| (5) Strongly Agree             | 295   | 8.3%                        | ±1.0      | 2,820                                | 18.9%   | ±0.6      |  |

### 4.10.7 Gender Harassment and Gender Context

Table 4.134 presents gender context for those who indicated they had or had not experienced gender harassment within the past 12 months. Gender context was measured with three questions about the mix of men and women in the workplace. Scale values include *mostly women*, a relatively even mix of men and women, and mostly men. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.134 Gender Harassment and Gender Context by Selected Characteristics

|   | Experienced gender harassment |                   |           | Did n<br>gende | Effect size |           |           |
|---|-------------------------------|-------------------|-----------|----------------|-------------|-----------|-----------|
|   | N                             | Mean <sup>a</sup> | МоЕ       | N              | Meana       | MoE       | Hedges' g |
| Overall   | 3,555                         | 2.3*              | ±0.0      | 14,840         | 2.3*        | ±0.0      | -0.10     |
| Pay Plan and Grade  |                               |                   |           |                |             |           |           |
| Wage Grade (WG) 1-4   | 126                           | 2.4               | ±0.1      | 488            | 2.4         | $\pm 0.1$ | -0.04     |
| Wage Grade (WG) 5-8   | 439                           | 2.6               | $\pm 0.0$ | 2,363          | 2.6         | $\pm 0.0$ | -0.07     |
| Wage Grade (WG) 9-16  | 101                           | 2.7               | ±0.1      | 1,377          | 2.7         | $\pm 0.0$ | 0.06      |
| Other Wage Grade (WG)   | 40                            | 2.5*              | ±0.1      | 196            | 2.7*        | $\pm 0.0$ | -0.68 (M) |
| General Schedule (GS) 1-6   | 519                           | 2.0               | $\pm 0.0$ | 1,615          | 2.1         | $\pm 0.0$ | -0.02     |
| General Schedule (GS) 7-10  | 1,031                         | 2.2*              | ±0.0      | 3,007          | 2.2*        | $\pm 0.0$ | 0.15      |
| General Schedule (GS) 11-12   | 870                           | 2.1               | ±0.0      | 3,523          | 2.2         | $\pm 0.0$ | -0.02     |
| General Schedule (GS) 13-15   | 310                           | 2.2               | ±0.1      | 1,470          | 2.1         | $\pm 0.0$ | 0.10      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 8                             | 2.3               | ±0.3      | 17             | 2.0         | ±0.2      | 0.81 (L)  |
| Other   | 60                            | 2.8*              | ±0.1      | 607            | 2.7*        | $\pm 0.0$ | 0.39 (S)  |
| Years of Service at Bureau or Office  |                               |                   |           |                |             |           |           |
| Less than 1 year  | 202                           | 2.3               | ±0.1      | 945            | 2.3         | $\pm 0.0$ | -0.07     |
| 1 to 3 years  | 529                           | 2.2*              | $\pm 0.0$ | 1,992          | 2.3*        | $\pm 0.0$ | -0.16     |
| 4 to 5 years  | 360                           | 2.2*              | ±0.1      | 1,131          | 2.3*        | $\pm 0.0$ | -0.18     |
| 6 to 10 years   | 803                           | 2.2*              | $\pm 0.0$ | 3,005          | 2.3*        | $\pm 0.0$ | -0.23 (S) |
| 11 to 14 years  | 381                           | 2.4               | ±0.1      | 1,419          | 2.3         | $\pm 0.0$ | 0.11      |
| 15 to 20 years  | 590                           | 2.3               | ±0.0      | 2,220          | 2.3         | $\pm 0.0$ | 0.00      |
| More than 20 years  | 667                           | 2.3               | $\pm 0.0$ | 4,035          | 2.3         | $\pm 0.0$ | -0.05     |
| Appointment Type  |                               |                   |           |                |             |           |           |
| Permanent   | 2,912                         | 2.3*              | $\pm 0.0$ | 12,803         | 2.3*        | $\pm 0.0$ | -0.08     |
| Term  | 356                           | 2.2*              | ±0.1      | 1,267          | 2.3*        | $\pm 0.0$ | -0.24 (S) |
| Temporary   | 244                           | 2.2               | ±0.1      | 619            | 2.2         | $\pm 0.0$ | -0.08     |

|   | ٤     | Experience<br>gender harass |           |        | ot experie<br>er harassm |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|--------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>           | MoE       | N      | Meana                    | MoE       | Hedges' g      |
| Work Schedule                                   |       |                             |           |        |                          |           |                |
| Seasonal  | 489   | 2.2*                        | $\pm 0.0$ | 1,345  | 2.3*                     | $\pm 0.0$ | -0.12          |
| Non-Seasonal                                    | 2,651 | 2.3*                        | $\pm 0.0$ | 11,866 | 2.3*                     | $\pm 0.0$ | -0.07          |
| Appointment Type and Work Schedule              |       |                             |           |        |                          |           |                |
| Permanent-Seasonal                              | 277   | 2.3                         | ±0.1      | 817    | 2.3                      | $\pm 0.0$ | -0.12          |
| Permanent-Non-Seasonal                          | 2,619 | 2.3*                        | $\pm 0.0$ | 11,776 | 2.3*                     | $\pm 0.0$ | -0.08          |
| Term  | 356   | 2.2*                        | $\pm 0.1$ | 1,267  | 2.3*                     | $\pm 0.0$ | -0.24 (S)      |
| Temporary-Seasonal                              | 212   | 2.2                         | ±0.1      | 528    | 2.3                      | $\pm 0.0$ | -0.12          |
| Temporary-Non-Seasonal                          | 32    | 2.3                         | ±0.2      | 90     | 2.2                      | ±0.1      | 0.20 (S)       |
| Sex   |       |                             |           |        |                          |           |                |
| Men   | 1,096 | 2.3*                        | ±0.0      | 10,329 | 2.4*                     | $\pm 0.0$ | -0.23 (S)      |
| Women   | 2,438 | 2.2*                        | ±0.0      | 4,468  | 2.0*                     | $\pm 0.0$ | 0.41 (S)       |
| Gender Identity                                 |       |                             |           |        |                          |           |                |
| Male  | 1,096 | 2.3*                        | ±0.0      | 10,329 | 2.4*                     | $\pm 0.0$ | -0.23 (S)      |
| Female  | 2,438 | 2.2*                        | ±0.0      | 4,468  | 2.0*                     | $\pm 0.0$ | 0.41 (S)       |
| Transgender                                     | 7     | 2.5                         | ±0.5      | 9      | 2.0                      | ±0.4      | 0.63 (M)       |
| Do not identify as female, male, or transgender | 15    | 2.2                         | ±0.3      | 34     | 2.1                      | ±0.2      | 0.13           |
| Sexual Orientation - Collapsed                  |       |                             |           |        |                          |           |                |
| Heterosexual                                    | 2,997 | 2.3*                        | ±0.0      | 13,580 | 2.3*                     | $\pm 0.0$ | -0.11          |
| Sexual Minority                                 | 353   | 2.2                         | ±0.1      | 495    | 2.1                      | $\pm 0.0$ | 0.12           |
| Sexual Orientation                              |       |                             |           |        |                          |           |                |
| Heterosexual or straight                        | 2,997 | 2.3*                        | ±0.0      | 13,580 | 2.3*                     | ±0.0      | -0.11          |
| Lesbian   | 108   | 2.3*                        | ±0.1      | 74     | 2.0*                     | ±0.1      | 0.60(M)        |
| Gay   | 42    | 2.2                         | ±0.2      | 207    | 2.1                      | ±0.1      | 0.20 (S)       |
| Bisexual  | 150   | 2.2                         | ±0.1      | 135    | 2.1                      | ±0.1      | 0.14           |
| Other   | 53    | 2.0*                        | ±0.2      | 79     | 2.4*                     | ±0.1      | -0.70 (M)      |
| I prefer not to say                             | 162   | 2.4*                        | ±0.1      | 612    | 2.2*                     | ±0.0      | 0.21 (S)       |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Mostly women, 2 = A relatively even mix of men and women, and 3 = Mostly men. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

## 4.10.8 Gender Harassment and Bystander Harassment

Table 4.135 presents experiences of bystander sex/gender harassment for those who indicated they had or had not personally experienced gender harassment within the past 12 months. Sex/gender bystander harassment (i.e., a situation in which an employee witnessed but may not have been a direct target of the harassing behavior) was measured on a 6-point response scale ranging from *never* to *one or more times a day*. The results indicate the percentage of employees who witnessed sex/gender harassment against another employee. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.135 Gender Harassment and Bystander Harassment

|   | Experienced gender harassment |                      |            |     | not experier<br>der harassme |           | Effect size |
|---|-------------------------------|----------------------|------------|-----|------------------------------|-----------|-------------|
|   | $\overline{N}$                | Percent <sup>a</sup> | MoE        | N   | Percenta                     | МоЕ       | Cohen's h   |
| Overall   | 1,847                         | 53.0%*               | ±1.7       | 949 | 6.4%*                        | ±0.4      | 1.12 (L)    |
| Pay Plan and Grade  |                               |                      |            |     |                              |           |             |
| Wage Grade (WG) 1-4   | 33                            | 26.0%*               | $\pm 8.5$  | 9   | 1.8%*                        | ±1.6      | 0.80(L)     |
| Wage Grade (WG) 5-8   | 193                           | 44.7%*               | ±4.7       | 109 | 4.7%*                        | ±0.9      | 1.03 (L)    |
| Wage Grade (WG) 9-16  | 48                            | 56.0%*               | $\pm 10.8$ | 100 | 7.4%*                        | ±1.5      | 1.14 (L)    |
| Other Wage Grade (WG)   | 10                            | 23.9%                | ±16.3      | NR  | NR                           | NR        | NR          |
| General Schedule (GS) 1-6   | 308                           | 59.8%*               | ±4.3       | 102 | 6.3%*                        | ±1.3      | 1.26 (L)    |
| General Schedule (GS) 7-10  | 589                           | 58.9%*               | ±3.1       | 286 | 9.6%*                        | ±1.1      | 1.12 (L)    |
| General Schedule (GS) 11-12   | 459                           | 53.2%*               | ±3.3       | 190 | 5.4%*                        | $\pm 0.8$ | 1.17 (L)    |
| General Schedule (GS) 13-15   | 138                           | 45.1%*               | ±5.6       | 100 | 6.8%*                        | ±1.4      | 0.94 (L)    |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                            | NR                   | NR         | NR  | NR                           | NR        | NR          |
| Other   | 33                            | 56.0%*               | ±13.2      | 39  | 6.2%*                        | ±2.2      | 1.19 (L)    |
| Years of Service at Bureau or Office  |                               |                      |            |     |                              |           |             |
| Less than 1 year  | 93                            | 46.3%*               | ±7.0       | 30  | 3.3%*                        | ±1.4      | 1.13 (L)    |
| 1 to 3 years  | 302                           | 56.8%*               | ±4.3       | 130 | 6.5%*                        | ±1.2      | 1.19 (L)    |
| 4 to 5 years  | 206                           | 58.1%*               | ±5.2       | 85  | 7.5%*                        | ±1.7      | 1.18 (L)    |
| 6 to 10 years   | 465                           | 59.3%*               | ±3.5       | 232 | 7.8%*                        | ±1.0      | 1.19 (L)    |
| 11 to 14 years  | 211                           | 55.8%*               | ±5.1       | 98  | 7.0%*                        | ±1.5      | 1.15 (L)    |
| 15 to 20 years  | 271                           | 46.5%*               | ±4.1       | 166 | 7.6%*                        | ±1.2      | 0.94 (L)    |
| More than 20 years  | 292                           | 46.3%*               | ±3.9       | 203 | 5.0%*                        | ±0.7      | 1.04 (L)    |
| Appointment Type  |                               |                      |            |     |                              |           |             |
| Permanent   | 1,501                         | 52.8%*               | ±1.8       | 807 | 6.3%*                        | ±0.4      | 1.12 (L)    |
| Term  | 188                           | 52.8%*               | ±5.2       | 72  | 5.6%*                        | ±1.4      | 1.15 (L)    |
| Temporary   | 142                           | 58.4%*               | ±6.3       | 66  | 11.2%*                       | ±2.8      | 1.06 (L)    |

|   | ٤     | Experience<br>gender harassi |            |     | not experiender harassme |           | Effect size |
|---|-------|------------------------------|------------|-----|--------------------------|-----------|-------------|
|   | N     | Percent <sup>a</sup>         | МоЕ        | N   | Percent <sup>a</sup>     | МоЕ       | Cohen's h   |
| Work Schedule                                   |       |                              |            |     |                          |           |             |
| Seasonal  | 293   | 60.1%*                       | $\pm 4.4$  | 141 | 10.9%*                   | $\pm 1.8$ | 1.10 (L)    |
| Non-Seasonal                                    | 1,346 | 52.1%*                       | ±1.9       | 727 | 6.1%*                    | $\pm 0.4$ | 1.11 (L)    |
| Appointment Type and Work Schedule              |       |                              |            |     |                          |           |             |
| Permanent-Seasonal                              | 175   | 63.6%*                       | ±5.9       | 78  | 9.8%*                    | $\pm 2.3$ | 1.21 (L)    |
| Permanent-Non-Seasonal                          | 1,322 | 51.8%*                       | ±1.9       | 723 | 6.2%*                    | $\pm 0.4$ | 1.10 (L)    |
| Term  | 188   | 52.8%*                       | ±5.2       | 72  | 5.6%*                    | ±1.4      | 1.15 (L)    |
| Temporary-Seasonal                              | 117   | 55.6%*                       | ±6.8       | 62  | 12.6%*                   | $\pm 3.2$ | 0.96 (L)    |
| Temporary-Non-Seasonal                          | 25    | 77.0%                        | $\pm 18.7$ | NR  | NR                       | NR        | NR          |
| Sex   |       |                              |            |     |                          |           |             |
| Men   | 531   | 49.0%*                       | ±3.0       | 672 | 6.6%*                    | $\pm 0.5$ | 1.03 (L)    |
| Women   | 1,306 | 54.8%*                       | $\pm 2.0$  | 273 | 6.1%*                    | ±0.7      | 1.17 (L)    |
| Gender Identity                                 |       |                              |            |     |                          |           |             |
| Male  | 531   | 49.0%*                       | ±3.0       | 672 | 6.6%*                    | ±0.5      | 1.03 (L)    |
| Female  | 1,306 | 54.8%*                       | $\pm 2.0$  | 273 | 6.1%*                    | ±0.7      | 1.17 (L)    |
| Transgender                                     | NR    | NR                           | NR         | NR  | NR                       | NR        | NR          |
| Do not identify as female, male, or transgender | NR    | NR                           | NR         | NR  | NR                       | NR        | NR          |
| Sexual Orientation - Collapsed                  |       |                              |            |     |                          |           |             |
| Heterosexual                                    | 1,538 | 52.2%*                       | ±1.8       | 868 | 6.4%*                    | ±0.4      | 1.10 (L)    |
| Sexual Minority                                 | 209   | 60.1%*                       | ±5.3       | 46  | 9.2%*                    | ±2.9      | 1.16 (L)    |
| Sexual Orientation                              |       |                              |            |     |                          |           |             |
| Heterosexual or straight                        | 1,538 | 52.2%*                       | ±1.8       | 868 | 6.4%*                    | ±0.4      | 1.10 (L)    |
| Lesbian   | 57    | 54.1%*                       | ±9.7       | 10  | 14.0%*                   | ±10.3     | 0.89 (L)    |
| Gay   | 23    | 57.5%*                       | ±16.4      | 20  | 9.9%*                    | ±4.9      | 1.08 (L)    |
| Bisexual  | 108   | 72.2%*                       | ±7.8       | 12  | 8.6%*                    | ±6.1      | 1.44 (L)    |
| Other   | 22    | 40.4%                        | $\pm 14.0$ | NR  | NR                       | NR        | NR          |
| I prefer not to say                             | 83    | 52.8%*                       | ±7.9       | 29  | 4.6%*                    | ±2.0      | 1.19 (L)    |

<sup>&</sup>lt;sup>a</sup> Represents the percent, who, in the past 12 months, indicated they witnessed a situation where another employee was subjected to harassment or discrimination based on sex/gender. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

# **4.10.9** Logistic Regression Analyses of Gender Harassment and Predictors of Workplace Harassment

In the previous sections, the results for the predictors of workplace harassment were each shown separately, comparing results of the organizational factors (e.g., general intolerance for harassment, leadership intolerance for harassment, supervisor support) for those who had experienced gender harassment against those who had not. To further understand the relationship of the organizational factors, as well as individual and occupational characteristics, to gender harassment, we performed a series of logistic regression analyses to identify the factors that are most likely to predict whether someone might experience gender harassment. Table 4.136 presents the results of the regression analyses. Each predictor variable is shown in the first column.

Table 4.136 Logistic Regression of Gender Harassment and Predictors of Workplace Harassment

|  | В      | S.E.  | Wald     | p     | Odds<br>Ratio |       | C.I. for P(B) | Model Log<br>Likelihood | Change in -<br>2 Log<br>Likelihood |
|--|--------|-------|----------|-------|---------------|-------|---------------|-------------------------|------------------------------------|
|  |        |       |          |       |               | Lower | Upper         |                         |                                    |
| Constant                                 | 3.070  | 0.191 | 257.965  |       | 21.534        |       |               |                         |                                    |
| Sex                                      | -1.686 | 0.056 | 918.674  | 0.000 | 0.185         | 0.166 | 0.207         | -5572.026               | 1015.642                           |
| Age                                      | -0.560 | 0.057 | 97.487   | 0.000 | 0.571         | 0.511 | 0.639         | -5112.754               | 97.097                             |
| Education Level                          | 0.573  | 0.058 | 98.720   | 0.000 | 1.773         | 1.584 | 1.985         | -5114.314               | 100.219                            |
| Race/Ethnicity                           | 0.196  | 0.071 | 7.656    | 0.006 | 1.216         | 1.059 | 1.397         | -5068.103               | 7.796                              |
| Relationship Status                      | -0.137 | 0.054 | 6.499    | 0.011 | 0.872         | 0.785 | 0.969         | -5067.440               | 6.470                              |
| Pay Grade                                |        |       | 9.185    |       |               |       |               |                         |                                    |
| Middle Grade vs. Junior Grade            | -0.115 | 0.074 | 2.405    | 0.121 | 0.891         | 0.770 | 1.031         | -5068.613               | 8.816                              |
| Senior Grade vs. Junior Grade            | 0.024  | 0.084 | 0.082    | 0.775 | 1.024         | 0.869 | 1.207         | -5068.613               | 8.816                              |
| Executive Grade vs. Junior Grade         | 1.080  | 0.598 | 3.264    | 0.071 | 2.945         | 0.912 | 9.503         | -5068.613               | 8.816                              |
| Work Schedule                            | -0.240 | 0.079 | 9.293    | 0.002 | 0.787         | 0.674 | 0.918         | -5068.788               | 9.166                              |
| Organizational Inclusion                 | -0.282 | 0.031 | 84.696   | 0.000 | 0.754         | 0.710 | 0.801         | -5106.478               | 84.546                             |
| Bystander Harassment Based on Sex/Gender | -2.214 | 0.060 | 1367.510 | 0.000 | 0.109         | 0.097 | 0.123         | -5791.468               | 1454.526                           |
| General Intolerance                      | -0.386 | 0.034 | 128.593  | 0.000 | 0.679         | 0.636 | 0.726         | -5128.692               | 128.974                            |
| Gender Context                           | 0.212  | 0.050 | 18.273   | 0.000 | 1.236         | 1.122 | 1.362         | -5073.402               | 18.394                             |

Note. N = 15,233, Nagelkerke R Square = 0.441

#### 4.11 Sexual Assault Related Behaviors

The following sections display each of the predictors of workplace harassment and sexual assault related behaviors. In each section results are shown for those who indicated they had or had not experienced sexual assault related behaviors within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to sexual assault related behaviors. Statistically significant differences are noted.

#### 4.11.1 Sexual Assault Related Behaviors and General Intolerance for Harassment

Table 4.137 presents general intolerance for harassment for those who indicated they had or had not experienced sexual assault related behaviors within the past 12 months. General intolerance for harassment was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate an organizational climate more intolerant of harassment. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.137 Sexual Assault Related Behaviors and General Intolerance for Harassment by Selected Characteristics

|   |     | Experience sexual ass |           | Did n  | Effect<br>size    |           |           |
|---|-----|-----------------------|-----------|--------|-------------------|-----------|-----------|
|   | N   | Mean <sup>a</sup>     | MoE       | N      | Mean <sup>a</sup> | МоЕ       | Hedges' g |
| Overall   | 174 | 2.6*                  | ±0.2      | 18,146 | 3.5*              | ±0.0      | -0.98 (L) |
| Pay Plan and Grade  |     |                       |           |        |                   |           |           |
| Wage Grade (WG) 1-4   | NR  | NR                    | NR        | 634    | 3.3               | $\pm 0.1$ | NR        |
| Wage Grade (WG) 5-8   | 10  | 2.4*                  | ±0.6      | 2,750  | 3.5*              | $\pm 0.0$ | -1.26 (L) |
| Wage Grade (WG) 9-16  | 20  | 2.8*                  | $\pm 0.1$ | 1,462  | 3.5*              | $\pm 0.0$ | -0.75 (M) |
| Other Wage Grade (WG)   | NR  | NR                    | NR        | 218    | 3.6               | $\pm 0.1$ | NR        |
| General Schedule (GS) 1-6   | 46  | 3.1*                  | ±0.3      | 2,080  | 3.6*              | $\pm 0.0$ | -0.57 (M) |
| General Schedule (GS) 7-10  | 51  | 2.4*                  | ±0.2      | 3,953  | 3.4*              | $\pm 0.0$ | -1.06 (L) |
| General Schedule (GS) 11-12   | 18  | 2.7*                  | ±0.5      | 4,360  | 3.6*              | $\pm 0.0$ | -1.03 (L) |
| General Schedule (GS) 13-15   | 11  | 3.2                   | ±0.6      | 1,762  | 3.7               | $\pm 0.0$ | -0.55 (M) |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR  | NR                    | NR        | 23     | 4.1               | ±0.2      | NR        |
| Other   | 12  | 1.2*                  | ±0.3      | 662    | 3.7*              | $\pm 0.1$ | -2.77 (L) |
| Years of Service at Bureau or Office  |     |                       |           |        |                   |           |           |
| Less than 1 year  | NR  | NR                    | NR        | 1,142  | 3.7               | $\pm 0.1$ | NR        |
| 1 to 3 years  | 32  | 3.6                   | ±0.4      | 2,503  | 3.6               | $\pm 0.0$ | -0.08     |
| 4 to 5 years  | 17  | 2.5*                  | ±0.3      | 1,453  | 3.5*              | $\pm 0.0$ | -1.19 (L) |
| 6 to 10 years   | 54  | 2.5*                  | ±0.2      | 3,723  | 3.5*              | $\pm 0.0$ | -1.07 (L) |
| 11 to 14 years  | 26  | 2.1*                  | ±0.5      | 1,765  | 3.4*              | $\pm 0.0$ | -1.55 (L) |
| 15 to 20 years  | 24  | 2.3*                  | ±0.3      | 2,779  | 3.4*              | $\pm 0.0$ | -1.20 (L) |
| More than 20 years  | 15  | 2.6*                  | ±0.7      | 4,655  | 3.5*              | $\pm 0.0$ | -1.03 (L) |

|   |     | Experien sexual as |           |        | ot experie<br>xual assault |           | Effect size |
|---|-----|--------------------|-----------|--------|----------------------------|-----------|-------------|
|   | N   | Meana              | МоЕ       | N      | Meana                      | МоЕ       | Hedges' g   |
| Appointment Type                                |     |                    |           |        |                            |           |             |
| Permanent                                       | 152 | 2.7*               | ±0.2      | 15,491 | 3.5*                       | $\pm 0.0$ | -0.96 (L)   |
| Term  | 13  | 2.5*               | ±0.4      | 1,619  | 3.6*                       | $\pm 0.0$ | -1.06 (L)   |
| Temporary                                       | 9   | 2.6*               | ±0.5      | 844    | 3.6*                       | $\pm 0.1$ | -1.35 (L)   |
| Work Schedule                                   |     |                    |           |        |                            |           |             |
| Seasonal  | 34  | 2.7*               | $\pm 0.2$ | 1,782  | 3.5*                       | $\pm 0.0$ | -1.11 (L)   |
| Non-Seasonal                                    | 127 | 2.6*               | $\pm 0.2$ | 14,320 | 3.5*                       | $\pm 0.0$ | -0.96 (L)   |
| Appointment Type and Work Schedule              |     |                    |           |        |                            |           |             |
| Permanent-Seasonal                              | 24  | 2.7*               | ±0.2      | 1,063  | 3.5*                       | $\pm 0.0$ | -0.97 (L)   |
| Permanent-Non-Seasonal                          | 127 | 2.6*               | ±0.2      | 14,196 | 3.5*                       | $\pm 0.0$ | -0.96 (L)   |
| Term  | 13  | 2.5*               | ±0.4      | 1,619  | 3.6*                       | $\pm 0.0$ | -1.06 (L)   |
| Temporary-Seasonal                              | 9   | 2.6*               | ±0.5      | 719    | 3.6*                       | $\pm 0.1$ | -1.40 (L)   |
| Temporary-Non-Seasonal                          |     |                    |           | 124    | 3.8                        | ±0.2      | NA          |
| Sex   |     |                    |           |        |                            |           |             |
| Men   | 67  | 2.5*               | ±0.2      | 11,287 | 3.6*                       | $\pm 0.0$ | -1.21 (L)   |
| Women   | 103 | 2.7*               | ±0.2      | 6,796  | 3.4*                       | $\pm 0.0$ | -0.80(L)    |
| Gender Identity                                 |     |                    |           |        |                            |           |             |
| Male  | 67  | 2.5*               | ±0.2      | 11,287 | 3.6*                       | $\pm 0.0$ | -1.21 (L)   |
| Female  | 103 | 2.7*               | ±0.2      | 6,796  | 3.4*                       | $\pm 0.0$ | -0.80 (L)   |
| Transgender                                     |     |                    |           | 15     | 3.6                        | $\pm 0.7$ | NA          |
| Do not identify as female, male, or transgender | NR  | NR                 | NR        | 49     | 3.2                        | ±0.3      | NR          |
| Sexual Orientation - Collapsed                  |     |                    |           |        |                            |           |             |
| Heterosexual                                    | 159 | 2.6*               | ±0.2      | 16,350 | 3.5*                       | $\pm 0.0$ | -1.03 (L)   |
| Sexual Minority                                 | 7   | 2.9                | ±0.6      | 825    | 3.3                        | ±0.1      | -0.40(S)    |
| Sexual Orientation                              |     |                    |           |        |                            |           |             |
| Heterosexual or straight                        | 159 | 2.6*               | ±0.2      | 16,350 | 3.5*                       | $\pm 0.0$ | -1.03 (L)   |
| Lesbian   |     |                    |           | 181    | 3.3                        | ±0.1      | NA          |
| Gay   |     |                    |           | 247    | 3.4                        | ±0.1      | NA          |
| Bisexual  | NR  | NR                 | NR        | 282    | 3.3                        | ±0.1      | NR          |
| Other   | NR  | NR                 | NR        | 115    | 3.2                        | ±0.2      | NR          |
| I prefer not to say                             | 7   | 2.7                | ±0.9      | 788    | 3.3                        | ±0.1      | -0.62 (M)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.138 presents the scale distribution of general intolerance for harassment for those who indicated they had or had not experienced sexual assault within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.138 Sexual Assault and General Intolerance for Harassment Scale Distribution

|                                    |    | Experience sexual ass |      | Did not experience sexual assault |         |           |  |
|------------------------------------|----|-----------------------|------|-----------------------------------|---------|-----------|--|
|                                    | N  | Percent               | MoE  | N                                 | Percent | MoE       |  |
| General Intolerance for Harassment |    |                       |      |                                   |         |           |  |
| (1) Strongly Disagree              | 29 | 16.6%                 | ±6.4 | 543                               | 3.0%    | ±0.3      |  |
| (2) Disagree                       | 49 | 28.0%                 | ±7.2 | 1,883                             | 10.4%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree     | 58 | 33.3%                 | ±7.4 | 5,805                             | 32.0%   | $\pm 0.7$ |  |
| (4) Agree                          | 22 | 12.4%                 | ±5.9 | 7,135                             | 39.3%   | $\pm 0.7$ |  |
| (5) Strongly Agree                 | 17 | 9.8%                  | ±5.5 | 2,781                             | 15.3%   | $\pm 0.5$ |  |

## 4.11.2 Sexual Assault Related Behaviors and Leadership Intolerance for Harassment

Table 4.139 presents leadership intolerance for harassment for those who indicated they had or had not experienced sexual assault related behaviors within the past 12 months. Intolerance for harassment was measured using a *yes*, *no*, *do not know* response format, with higher scores indicating greater intolerance for harassment among leaders. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.139 Sexual Assault Related Behaviors and Leadership Intolerance for Harassment by Selected Characteristics

|   |     | Experience sexual ass |            |        | ot experie<br>xual assau |            | Effect<br>size |  |
|---|-----|-----------------------|------------|--------|--------------------------|------------|----------------|--|
|   | N   | Mean <sup>a</sup>     | МоЕ        | N      | Meana                    | МоЕ        | Hedges' g      |  |
| Overall   | 174 | 0.37*                 | ±0.06      | 18,188 | 0.62*                    | ±0.01      | -0.58 (M)      |  |
| Pay Plan and Grade  |     |                       |            |        |                          |            |                |  |
| Wage Grade (WG) 1-4   | NR  | NR                    | NR         | 624    | 0.53                     | $\pm 0.04$ | NR             |  |
| Wage Grade (WG) 5-8   | 10  | 0.43                  | $\pm 0.25$ | 2,774  | 0.57                     | ±0.02      | -0.30 (S)      |  |
| Wage Grade (WG) 9-16  | 22  | 0.15*                 | ±0.13      | 1,459  | 0.58*                    | ±0.02      | -1.02 (L)      |  |
| Other Wage Grade (WG)   | NR  | NR                    | NR         | 235    | 0.65                     | ±0.05      | NR             |  |
| General Schedule (GS) 1-6   | 46  | 0.60                  | ±0.12      | 2,059  | 0.62                     | ±0.02      | -0.06          |  |
| General Schedule (GS) 7-10  | 51  | 0.41*                 | ±0.12      | 3,966  | 0.60*                    | ±0.01      | -0.44 (S)      |  |
| General Schedule (GS) 11-12   | 17  | 0.25*                 | ±0.20      | 4,366  | 0.65*                    | ±0.01      | -0.95 (L)      |  |
| General Schedule (GS) 13-15   | 11  | 0.34*                 | ±0.28      | 1,765  | 0.71*                    | ±0.02      | -0.96 (L)      |  |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR  | NR                    | NR         | 23     | 0.83                     | ±0.14      | NR             |  |
| Other   | 12  | 0.00*                 | $\pm 0.00$ | 677    | 0.69*                    | ±0.03      | -1.76 (L)      |  |
| Years of Service at Bureau or Office  |     |                       |            |        |                          |            |                |  |
| Less than 1 year  | NR  | NR                    | NR         | 1,135  | 0.61                     | $\pm 0.03$ | NR             |  |
| 1 to 3 years  | 31  | 0.62                  | ±0.16      | 2,512  | 0.67                     | $\pm 0.02$ | -0.11          |  |
| 4 to 5 years  | 17  | 0.55                  | $\pm 0.20$ | 1,459  | 0.60                     | $\pm 0.02$ | -0.13          |  |
| 6 to 10 years   | 56  | 0.28*                 | $\pm 0.11$ | 3,745  | 0.62*                    | $\pm 0.01$ | -0.79 (M)      |  |
| 11 to 14 years  | 26  | 0.23*                 | ±0.16      | 1,746  | 0.59*                    | $\pm 0.02$ | -0.84 (L)      |  |
| 15 to 20 years  | 24  | 0.24*                 | $\pm 0.10$ | 2,778  | 0.60*                    | $\pm 0.02$ | -0.85 (L)      |  |
| More than 20 years  | 15  | 0.34*                 | $\pm 0.25$ | 4,685  | 0.62*                    | $\pm 0.01$ | -0.67 (M)      |  |
| Appointment Type  |     |                       |            |        |                          |            |                |  |
| Permanent   | 153 | 0.37*                 | $\pm 0.07$ | 15,532 | 0.62*                    | $\pm 0.01$ | -0.59 (M)      |  |
| Term  | 12  | 0.47                  | $\pm 0.24$ | 1,615  | 0.68                     | $\pm 0.02$ | -0.49(S)       |  |
| Temporary   | 9   | 0.35                  | $\pm 0.24$ | 848    | 0.58                     | $\pm 0.03$ | -0.54 (M)      |  |
| Work Schedule   |     |                       |            |        |                          |            |                |  |
| Seasonal  | 34  | 0.22*                 | ±0.12      | 1,775  | 0.60*                    | ±0.02      | -0.88 (L)      |  |
| Non-Seasonal  | 129 | 0.40*                 | $\pm 0.08$ | 14,372 | 0.61*                    | $\pm 0.01$ | -0.50 (M)      |  |

|   |     | Experien sexual ass |            |        | not experie<br>xual assau |            | Effect size |
|---|-----|---------------------|------------|--------|---------------------------|------------|-------------|
|   | N   | Meana               | MoE        | N      | Meana                     | MoE        | Hedges' g   |
| Appointment Type and Work Schedule              |     |                     |            |        |                           |            |             |
| Permanent-Seasonal                              | 24  | 0.17*               | $\pm 0.14$ | 1,053  | 0.62*                     | ±0.03      | -1.03 (L)   |
| Permanent-Non-Seasonal                          | 129 | 0.40*               | $\pm 0.08$ | 14,248 | 0.62*                     | $\pm 0.01$ | -0.50 (M)   |
| Term  | 12  | 0.47                | $\pm 0.24$ | 1,615  | 0.68                      | $\pm 0.02$ | -0.49(S)    |
| Temporary-Seasonal                              | 9   | 0.35                | $\pm 0.24$ | 723    | 0.58                      | $\pm 0.03$ | -0.54 (M)   |
| Temporary-Non-Seasonal                          |     |                     |            | 124    | 0.59                      | $\pm 0.08$ | NA          |
| Sex   |     |                     |            |        |                           |            |             |
| Men   | 67  | 0.33*               | ±0.10      | 11,333 | 0.64*                     | ±0.01      | -0.74 (M)   |
| Women   | 103 | 0.41*               | $\pm 0.08$ | 6,791  | 0.57*                     | ±0.01      | -0.39 (S)   |
| Gender Identity                                 |     |                     |            |        |                           |            |             |
| Male  | 67  | 0.33*               | ±0.10      | 11,333 | 0.64*                     | ±0.01      | -0.74 (M)   |
| Female  | 103 | 0.41*               | $\pm 0.08$ | 6,791  | 0.57*                     | ±0.01      | -0.39 (S)   |
| Transgender                                     |     |                     |            | 15     | 0.60                      | ±0.24      | NA          |
| Do not identify as female, male, or transgender | NR  | NR                  | NR         | 49     | 0.55                      | ±0.13      | NR          |
| Sexual Orientation - Collapsed                  |     |                     |            |        |                           |            |             |
| Heterosexual                                    | 160 | 0.38*               | ±0.07      | 16,366 | 0.63*                     | ±0.01      | -0.60 (M)   |
| Sexual Minority                                 | 7   | 0.38                | ±0.28      | 837    | 0.56                      | ±0.03      | -0.43 (S)   |
| Sexual Orientation                              |     |                     |            |        |                           |            |             |
| Heterosexual or straight                        | 160 | 0.38*               | ±0.07      | 16,366 | 0.63*                     | ±0.01      | -0.60 (M)   |
| Lesbian   |     |                     |            | 180    | 0.55                      | ±0.06      | NA          |
| Gay   |     |                     |            | 244    | 0.61                      | ±0.05      | NA          |
| Bisexual  | NR  | NR                  | NR         | 282    | 0.52                      | ±0.05      | NR          |
| Other   | NR  | NR                  | NR         | 131    | 0.57                      | ±0.06      | NR          |
| I prefer not to say                             | 7   | 0.24                | ±0.20      | 799    | 0.45                      | ±0.03      | -0.46 (S)   |

<sup>&</sup>lt;sup>a</sup> Scale values are 0 = Yes/Do Not Know, 1 = No. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

## 4.11.3 Sexual Assault Related Behaviors and Organizational Politics

Table 4.140 presents organizational politics for those who indicated they had or had not experienced sexual assault related behaviors within the past 12 months. Organizational politics was measured with a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater pressure to conform to organizational norms. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.140 Sexual Assault Related Behaviors and Organizational Politics by Selected Characteristics

|   |     | Experience sexual ass |           |        | ot experie<br>kual assaul |           | Effect<br>size |
|---|-----|-----------------------|-----------|--------|---------------------------|-----------|----------------|
|   | N   | Meana                 | MoE       | N      | Meana                     | МоЕ       | Hedges' g      |
| Overall   | 172 | 3.5*                  | ±0.1      | 18,106 | 2.8*                      | ±0.0      | 0.77 (M)       |
| Pay Plan and Grade  |     |                       |           |        |                           |           |                |
| Wage Grade (WG) 1-4   | NR  | NR                    | NR        | 621    | 3.1                       | $\pm 0.1$ | NR             |
| Wage Grade (WG) 5-8   | 10  | 4.1*                  | ±0.5      | 2,759  | 2.9*                      | $\pm 0.0$ | 1.58 (L)       |
| Wage Grade (WG) 9-16  | 22  | 3.7*                  | ±0.2      | 1,463  | 2.8*                      | $\pm 0.0$ | 1.09 (L)       |
| Other Wage Grade (WG)   | NR  | NR                    | NR        | 228    | 2.7                       | $\pm 0.1$ | NR             |
| General Schedule (GS) 1-6   | 46  | 3.3*                  | ±0.3      | 2,046  | 2.9*                      | $\pm 0.0$ | 0.46 (S)       |
| General Schedule (GS) 7-10  | 49  | 3.5*                  | ±0.3      | 3,970  | 2.9*                      | $\pm 0.0$ | 0.59 (M)       |
| General Schedule (GS) 11-12   | 18  | 3.3*                  | ±0.5      | 4,327  | 2.7*                      | $\pm 0.0$ | 0.76 (M)       |
| General Schedule (GS) 13-15   | 10  | 3.1*                  | $\pm 0.8$ | 1,764  | 2.5*                      | $\pm 0.0$ | 0.65 (M)       |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR  | NR                    | NR        | 23     | 2.0                       | ±0.3      | NR             |
| Other   | 12  | 3.7*                  | $\pm 0.0$ | 658    | 2.9*                      | $\pm 0.1$ | 1.09 (L)       |
| Years of Service at Bureau or Office  |     |                       |           |        |                           |           |                |
| Less than 1 year  | NR  | NR                    | NR        | 1,124  | 2.8                       | $\pm 0.0$ | NR             |
| 1 to 3 years  | 32  | 2.7                   | ±0.2      | 2,493  | 2.7                       | $\pm 0.0$ | -0.02          |
| 4 to 5 years  | 17  | 3.8*                  | $\pm 0.4$ | 1,459  | 2.9*                      | $\pm 0.0$ | 1.04 (L)       |
| 6 to 10 years   | 54  | 3.5*                  | ±0.2      | 3,739  | 2.9*                      | $\pm 0.0$ | 0.70 (M)       |
| 11 to 14 years  | 25  | 3.6*                  | ±0.3      | 1,749  | 2.8*                      | $\pm 0.0$ | 0.94 (L)       |
| 15 to 20 years  | 24  | 4.0*                  | $\pm 0.4$ | 2,781  | 2.8*                      | $\pm 0.0$ | 1.36 (L)       |
| More than 20 years  | 15  | 3.3*                  | ±0.6      | 4,632  | 2.7*                      | $\pm 0.0$ | 0.69 (M)       |
| Appointment Type  |     |                       |           |        |                           |           |                |
| Permanent   | 150 | 3.4*                  | ±0.2      | 15,444 | 2.8*                      | $\pm 0.0$ | 0.74 (M)       |
| Term  | 13  | 3.7*                  | ±0.5      | 1,627  | 2.8*                      | $\pm 0.0$ | 1.06 (L)       |
| Temporary   | 9   | 3.6*                  | $\pm 0.4$ | 843    | 2.8*                      | ±0.1      | 0.94 (L)       |
| Work Schedule   |     |                       |           |        |                           |           |                |
| Seasonal  | 34  | 3.7*                  | ±0.2      | 1,793  | 2.9*                      | $\pm 0.0$ | 0.98 (L)       |
| Non-Seasonal  | 126 | 3.4*                  | ±0.2      | 14,260 | 2.8*                      | $\pm 0.0$ | 0.69 (M)       |
|   |     |                       |           |        |                           |           |                |

|   |     | Experience sexual ass |      | Did r  | Effect<br>size |           |           |
|---|-----|-----------------------|------|--------|----------------|-----------|-----------|
|   | N   | Mean <sup>a</sup>     | МоЕ  | N      | Meana          | МоЕ       | Hedges' g |
| Appointment Type and Work Schedule              |     |                       |      |        |                |           |           |
| Permanent-Seasonal                              | 24  | 3.7*                  | ±0.2 | 1,063  | 2.9*           | $\pm 0.0$ | 1.00 (L)  |
| Permanent-Non-Seasonal                          | 126 | 3.4*                  | ±0.2 | 14,148 | 2.8*           | $\pm 0.0$ | 0.69 (M)  |
| Term  | 13  | 3.7*                  | ±0.5 | 1,627  | 2.8*           | $\pm 0.0$ | 1.06 (L)  |
| Temporary-Seasonal                              | 9   | 3.6*                  | ±0.4 | 730    | 2.9*           | ±0.1      | 0.92 (L)  |
| Temporary-Non-Seasonal                          |     |                       |      | 112    | 2.8            | ±0.2      | NA        |
| Sex   |     |                       |      |        |                |           |           |
| Men   | 66  | 3.6*                  | ±0.2 | 11,300 | 2.8*           | ±0.0      | 0.95 (L)  |
| Women   | 102 | 3.4*                  | ±0.2 | 6,744  | 2.8*           | $\pm 0.0$ | 0.65 (M)  |
| Gender Identity                                 |     |                       |      |        |                |           |           |
| Male  | 66  | 3.6*                  | ±0.2 | 11,300 | 2.8*           | $\pm 0.0$ | 0.95 (L)  |
| Female  | 102 | 3.4*                  | ±0.2 | 6,744  | 2.8*           | ±0.0      | 0.65 (M)  |
| Transgender                                     |     |                       |      | 14     | 2.7            | ±0.5      | NA        |
| Do not identify as female, male, or transgender | NR  | NR                    | NR   | 49     | 3.2            | ±0.3      | NR        |
| Sexual Orientation - Collapsed                  |     |                       |      |        |                |           |           |
| Heterosexual                                    | 158 | 3.5*                  | ±0.1 | 16,292 | 2.8*           | $\pm 0.0$ | 0.80 (L)  |
| Sexual Minority                                 | 7   | 3.4                   | ±0.7 | 840    | 2.9            | ±0.1      | 0.54 (M)  |
| Sexual Orientation                              |     |                       |      |        |                |           |           |
| Heterosexual or straight                        | 158 | 3.5*                  | ±0.1 | 16,292 | 2.8*           | ±0.0      | 0.80 (L)  |
| Lesbian   |     |                       |      | 180    | 2.7            | ±0.1      | NA        |
| Gay   |     |                       |      | 246    | 3.0            | ±0.1      | NA        |
| Bisexual  | NR  | NR                    | NR   | 282    | 2.9            | ±0.1      | NR        |
| Other   | NR  | NR                    | NR   | 131    | 2.9            | ±0.1      | NR        |
| I prefer not to say                             | 7   | 3.5                   | ±0.6 | 777    | 3.0            | ±0.1      | 0.59 (M)  |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.141 presents the scale distribution of organizational politics for those who indicated they had or had not experienced sexual assault within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.141 Sexual Assault and Organizational Politics Scale Distribution

|                                |    | Experience<br>sexual ass |      | Did not experience sexual assault |         |           |  |
|--------------------------------|----|--------------------------|------|-----------------------------------|---------|-----------|--|
|                                | N  | Percent                  | MoE  | N                                 | Percent | MoE       |  |
| Organizational Politics        |    |                          |      |                                   |         | _         |  |
| (1) Strongly Disagree          | 0  | 0.0%                     | NA   | 925                               | 5.1%    | ±0.3      |  |
| (2) Disagree                   | 41 | 23.5%                    | ±7.0 | 6,442                             | 35.6%   | $\pm 0.7$ |  |
| (3) Neither Agree nor Disagree | 40 | 23.4%                    | ±7.0 | 6,950                             | 38.4%   | $\pm 0.7$ |  |
| (4) Agree                      | 67 | 39.1%                    | ±7.6 | 3,071                             | 17.0%   | ±0.6      |  |
| (5) Strongly Agree             | 24 | 14.0%                    | ±6.1 | 718                               | 4.0%    | ±0.3      |  |

## 4.11.4 Sexual Assault Related Behaviors and Organizational Trust

Table 4.142 presents organizational trust for those who indicated they had or had not experienced sexual assault related behaviors within the past 12 months. Organizational trust was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of trust. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.142 Sexual Assault Related Behaviors and Organizational Trust by Selected Characteristics

|   |     |                   | Experienced sexual assault |        | Did not experience sexual assault |           |           |
|---|-----|-------------------|----------------------------|--------|-----------------------------------|-----------|-----------|
| <del>-</del>  | N   | Mean <sup>a</sup> | МоЕ                        | N      | Mean <sup>a</sup>                 | МоЕ       | Hedges' g |
| Overall   | 175 | 2.6*              | ±0.2                       | 18,242 | 3.3*                              | ±0.0      | -0.81 (L) |
| Pay Plan and Grade  |     |                   |                            |        |                                   |           |           |
| Wage Grade (WG) 1-4   | NR  | NR                | NR                         | 626    | 3.1                               | $\pm 0.1$ | NR        |
| Wage Grade (WG) 5-8   | 10  | 1.8*              | ±0.6                       | 2,792  | 3.2*                              | $\pm 0.0$ | -1.68 (L) |
| Wage Grade (WG) 9-16  | 22  | 2.2*              | ±0.2                       | 1,472  | 3.1*                              | $\pm 0.0$ | -0.97 (L) |
| Other Wage Grade (WG)   | NR  | NR                | NR                         | 235    | 3.3                               | $\pm 0.1$ | NR        |
| General Schedule (GS) 1-6   | 46  | 3.3               | $\pm 0.4$                  | 2,078  | 3.3                               | $\pm 0.0$ | 0.05      |
| General Schedule (GS) 7-10  | 51  | 2.5*              | ±0.3                       | 3,972  | 3.2*                              | $\pm 0.0$ | -0.75 (M) |
| General Schedule (GS) 11-12   | 18  | 2.9*              | $\pm 0.4$                  | 4,354  | 3.5*                              | $\pm 0.0$ | -0.64 (M) |
| General Schedule (GS) 13-15   | 11  | 2.8*              | $\pm 0.7$                  | 1,767  | 3.7*                              | $\pm 0.0$ | -1.10 (L) |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR  | NR                | NR                         | 23     | 4.2                               | ±0.2      | NR        |
| Other   | 12  | 1.0*              | $\pm 0.1$                  | 677    | 3.3*                              | ±0.1      | -2.88 (L) |
| Years of Service at Bureau or Office  |     |                   |                            |        |                                   |           |           |
| Less than 1 year  | NR  | NR                | NR                         | 1,143  | 3.5                               | $\pm 0.1$ | NR        |
| 1 to 3 years  | 32  | 3.7               | $\pm 0.5$                  | 2,529  | 3.5                               | $\pm 0.0$ | 0.23 (S)  |
| 4 to 5 years  | 17  | 2.4*              | $\pm 0.4$                  | 1,465  | 3.2*                              | $\pm 0.0$ | -0.90 (L) |
| 6 to 10 years   | 56  | 2.4*              | ±0.3                       | 3,753  | 3.2*                              | $\pm 0.0$ | -0.86 (L) |
| 11 to 14 years  | 26  | 1.9*              | $\pm 0.4$                  | 1,771  | 3.3*                              | $\pm 0.0$ | -1.54 (L) |
| 15 to 20 years  | 24  | 2.3*              | ±0.2                       | 2,780  | 3.3*                              | $\pm 0.0$ | -1.06 (L) |
| More than 20 years  | 15  | 2.6*              | ±0.6                       | 4,674  | 3.3*                              | $\pm 0.0$ | -0.80(L)  |
| Appointment Type  |     |                   |                            |        |                                   |           |           |
| Permanent   | 153 | 2.6*              | ±0.2                       | 15,557 | 3.3*                              | $\pm 0.0$ | -0.78 (M) |
| Term  | 13  | 2.4*              | ±0.6                       | 1,636  | 3.4*                              | $\pm 0.0$ | -1.10 (L) |
| Temporary   | 9   | 2.5*              | $\pm 0.5$                  | 854    | 3.4*                              | $\pm 0.1$ | -1.03 (L) |
| Work Schedule   |     |                   |                            |        |                                   |           |           |
| Seasonal  | 34  | 2.4*              | ±0.2                       | 1,794  | 3.3*                              | $\pm 0.0$ | -0.99 (L) |
| Non-Seasonal  | 129 | 2.6*              | ±0.2                       | 14,384 | 3.3*                              | $\pm 0.0$ | -0.74 (M) |

|   |     | Experience sexual ass |      |        | ot experie<br>kual assaul |           | Effect<br>size |
|---|-----|-----------------------|------|--------|---------------------------|-----------|----------------|
|   | N   | Mean <sup>a</sup>     | MoE  | N      | Meana                     | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |     |                       |      |        |                           |           |                |
| Permanent-Seasonal                              | 24  | 2.3*                  | ±0.3 | 1,065  | 3.2*                      | $\pm 0.1$ | -0.97 (L)      |
| Permanent-Non-Seasonal                          | 129 | 2.6*                  | ±0.2 | 14,260 | 3.3*                      | $\pm 0.0$ | -0.73 (M)      |
| Term  | 13  | 2.4*                  | ±0.6 | 1,636  | 3.4*                      | $\pm 0.0$ | -1.10 (L)      |
| Temporary-Seasonal                              | 9   | 2.5*                  | ±0.5 | 729    | 3.4*                      | $\pm 0.1$ | -0.98 (L)      |
| Temporary-Non-Seasonal                          |     |                       |      | 124    | 3.7                       | ±0.2      | NA             |
| Sex   |     |                       |      |        |                           |           |                |
| Men   | 68  | 2.4*                  | ±0.2 | 11,404 | 3.3*                      | ±0.0      | -1.02 (L)      |
| Women   | 103 | 2.7*                  | ±0.3 | 6,774  | 3.3*                      | $\pm 0.0$ | -0.66 (M)      |
| Gender Identity                                 |     |                       |      |        |                           |           |                |
| Male  | 68  | 2.4*                  | ±0.2 | 11,404 | 3.3*                      | $\pm 0.0$ | -1.02 (L)      |
| Female  | 103 | 2.7*                  | ±0.3 | 6,774  | 3.3*                      | ±0.0      | -0.66 (M)      |
| Transgender                                     |     |                       |      | 15     | 3.5                       | ±0.6      | NA             |
| Do not identify as female, male, or transgender | NR  | NR                    | NR   | 49     | 2.9                       | ±0.3      | NR             |
| Sexual Orientation - Collapsed                  |     |                       |      |        |                           |           |                |
| Heterosexual                                    | 161 | 2.6*                  | ±0.2 | 16,417 | 3.3*                      | $\pm 0.0$ | -0.81 (L)      |
| Sexual Minority                                 | 7   | 2.9                   | ±0.7 | 840    | 3.3                       | ±0.1      | -0.47 (S)      |
| Sexual Orientation                              |     |                       |      |        |                           |           |                |
| Heterosexual or straight                        | 161 | 2.6*                  | ±0.2 | 16,417 | 3.3*                      | $\pm 0.0$ | -0.81 (L)      |
| Lesbian   |     |                       |      | 182    | 3.4                       | ±0.1      | NA             |
| Gay   |     |                       |      | 247    | 3.3                       | ±0.1      | NA             |
| Bisexual  | NR  | NR                    | NR   | 282    | 3.3                       | ±0.1      | NR             |
| Other   | NR  | NR                    | NR   | 129    | 3.3                       | ±0.1      | NR             |
| I prefer not to say                             | 7   | 2.2*                  | ±0.6 | 793    | 3.2*                      | $\pm 0.1$ | -1.11 (L)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.143 presents the scale distribution of organizational trust for those who indicated they had or had not experienced sexual assault within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.143 Sexual Assault and Organizational Trust Scale Distribution

|                                | Experienced sexual assault |         |      | Did not experience sexual assault |         |           |  |
|--------------------------------|----------------------------|---------|------|-----------------------------------|---------|-----------|--|
|                                | N                          | Percent | MoE  | N                                 | Percent | MoE       |  |
| Organizational Trust           |                            |         |      |                                   |         |           |  |
| (1) Strongly Disagree          | 34                         | 19.4%   | ±6.6 | 637                               | 3.5%    | ±0.3      |  |
| (2) Disagree                   | 59                         | 33.7%   | ±7.4 | 2,682                             | 14.7%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 42                         | 23.7%   | ±6.9 | 5,680                             | 31.1%   | $\pm 0.7$ |  |
| (4) Agree                      | 25                         | 14.2%   | ±6.0 | 7,445                             | 40.8%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | 16                         | 9.1%    | ±5.3 | 1,798                             | 9.9%    | $\pm 0.4$ |  |

## 4.11.5 Sexual Assault Related Behaviors and Supervisor Support

Table 4.144 presents supervisor support for those who indicated they had or had not experienced sexual assault related behaviors within the past 12 months. Supervisory support was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of support. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.144 Sexual Assault Related Behaviors and Supervisor Support by Selected Characteristics

|   |     |       | Experienced sexual assault |        | Did not experience sexual assault |           |           |
|---|-----|-------|----------------------------|--------|-----------------------------------|-----------|-----------|
|   | N   | Meana | МоЕ                        | N      | Meana                             | МоЕ       | Hedges' g |
| Overall   | 172 | 3.0*  | ±0.2                       | 17,794 | 3.7*                              | ±0.0      | -0.71 (M) |
| Pay Plan and Grade  |     |       |                            |        |                                   |           |           |
| Wage Grade (WG) 1-4   | NR  | NR    | NR                         | 625    | 3.4                               | $\pm 0.1$ | NR        |
| Wage Grade (WG) 5-8   | 10  | 2.4*  | ±0.6                       | 2,679  | 3.6*                              | $\pm 0.0$ | -1.13 (L) |
| Wage Grade (WG) 9-16  | 20  | 2.7*  | $\pm 0.1$                  | 1,456  | 3.5*                              | $\pm 0.1$ | -0.67 (M) |
| Other Wage Grade (WG)   | NR  | NR    | NR                         | 218    | 3.3                               | $\pm 0.2$ | NR        |
| General Schedule (GS) 1-6   | 46  | 3.8   | ±0.3                       | 1,991  | 3.8                               | $\pm 0.0$ | -0.03     |
| General Schedule (GS) 7-10  | 49  | 2.7*  | $\pm 0.4$                  | 3,873  | 3.7*                              | $\pm 0.0$ | -0.85 (L) |
| General Schedule (GS) 11-12   | 18  | 3.0*  | $\pm 0.7$                  | 4,285  | 3.9*                              | $\pm 0.0$ | -0.82 (L) |
| General Schedule (GS) 13-15   | 11  | 3.3*  | ±0.9                       | 1,736  | 4.0*                              | $\pm 0.0$ | -0.68 (M) |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR  | NR    | NR                         | 23     | 4.4                               | ±0.3      | NR        |
| Other   | 12  | 1.6*  | $\pm 0.1$                  | 656    | 3.8*                              | $\pm 0.1$ | -2.48 (L) |
| Years of Service at Bureau or Office  |     |       |                            |        |                                   |           |           |
| Less than 1 year  | NR  | NR    | NR                         | 1,088  | 4.0                               | $\pm 0.1$ | NR        |
| 1 to 3 years  | 32  | 3.9   | ±0.4                       | 2,471  | 3.8                               | $\pm 0.0$ | 0.03      |
| 4 to 5 years  | 16  | 2.9*  | ±0.6                       | 1,445  | 3.8*                              | $\pm 0.1$ | -0.79 (M) |
| 6 to 10 years   | 54  | 2.9*  | ±0.3                       | 3,669  | 3.7*                              | $\pm 0.0$ | -0.76 (M) |
| 11 to 14 years  | 25  | 2.4*  | ±0.5                       | 1,730  | 3.7*                              | $\pm 0.1$ | -1.17 (L) |
| 15 to 20 years  | 24  | 2.9*  | $\pm 0.4$                  | 2,744  | 3.7*                              | $\pm 0.0$ | -0.67 (M) |
| More than 20 years  | 15  | 2.7*  | ±0.8                       | 4,520  | 3.7*                              | $\pm 0.0$ | -0.96 (L) |
| Appointment Type  |     |       |                            |        |                                   |           |           |
| Permanent   | 149 | 3.0*  | ±0.2                       | 15,206 | 3.7*                              | $\pm 0.0$ | -0.64 (M) |
| Term  | 13  | 2.4*  | ±0.6                       | 1,580  | 3.8*                              | $\pm 0.1$ | -1.37 (L) |
| Temporary   | 9   | 2.8*  | ±0.6                       | 848    | 3.9*                              | $\pm 0.1$ | -1.15 (L) |
| Work Schedule   |     |       |                            |        |                                   |           |           |
| Seasonal  | 34  | 2.9*  | ±0.3                       | 1,780  | 3.8*                              | $\pm 0.0$ | -0.87 (L) |
| Non-Seasonal  | 125 | 3.0*  | ±0.2                       | 14,041 | 3.7*                              | $\pm 0.0$ | -0.64 (M) |

|   |     | Experience<br>sexual ass |      | Did n  | Effect<br>size |           |           |
|---|-----|--------------------------|------|--------|----------------|-----------|-----------|
|   | N   | Mean <sup>a</sup>        | MoE  | N      | Meana          | МоЕ       | Hedges' g |
| Appointment Type and Work Schedule              |     |                          |      |        |                |           |           |
| Permanent-Seasonal                              | 24  | 3.0*                     | ±0.3 | 1,055  | 3.8*           | $\pm 0.1$ | -0.75 (M) |
| Permanent-Non-Seasonal                          | 125 | 3.0*                     | ±0.2 | 13,918 | 3.7*           | $\pm 0.0$ | -0.63 (M) |
| Term  | 13  | 2.4*                     | ±0.6 | 1,580  | 3.8*           | $\pm 0.1$ | -1.37 (L) |
| Temporary-Seasonal                              | 9   | 2.8*                     | ±0.6 | 725    | 3.9*           | $\pm 0.1$ | -1.12 (L) |
| Temporary-Non-Seasonal                          |     |                          |      | 122    | 4.0            | ±0.2      | NA        |
| Sex   |     |                          |      |        |                |           |           |
| Men   | 67  | 2.8*                     | ±0.3 | 11,073 | 3.7*           | $\pm 0.0$ | -0.89 (L) |
| Women   | 101 | 3.1*                     | ±0.3 | 6,658  | 3.8*           | $\pm 0.0$ | -0.59 (M) |
| Gender Identity                                 |     |                          |      |        |                |           |           |
| Male  | 67  | 2.8*                     | ±0.3 | 11,073 | 3.7*           | ±0.0      | -0.89 (L) |
| Female  | 101 | 3.1*                     | ±0.3 | 6,658  | 3.8*           | ±0.0      | -0.59 (M) |
| Transgender                                     |     |                          |      | 14     | 3.8            | ±0.7      | NA        |
| Do not identify as female, male, or transgender | NR  | NR                       | NR   | 49     | 3.7            | ±0.3      | NR        |
| Sexual Orientation - Collapsed                  |     |                          |      |        |                |           |           |
| Heterosexual                                    | 157 | 3.0*                     | ±0.2 | 16,040 | 3.8*           | ±0.0      | -0.70 (M) |
| Sexual Minority                                 | 7   | 2.8*                     | ±1.0 | 812    | 3.7*           | ±0.1      | -0.76 (M) |
| Sexual Orientation                              |     |                          |      |        |                |           |           |
| Heterosexual or straight                        | 157 | 3.0*                     | ±0.2 | 16,040 | 3.8*           | ±0.0      | -0.70 (M) |
| Lesbian   |     |                          |      | 177    | 3.7            | ±0.2      | NA        |
| Gay   |     |                          |      | 246    | 3.6            | ±0.2      | NA        |
| Bisexual  | NR  | NR                       | NR   | 276    | 3.7            | ±0.1      | NR        |
| Other   | NR  | NR                       | NR   | 114    | 3.9            | ±0.2      | NR        |
| I prefer not to say                             | 7   | 2.6*                     | ±0.7 | 753    | 3.5*           | ±0.1      | -0.81 (L) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.145 presents the scale distribution of supervisor support for those who indicated they had or had not experienced sexual assault within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.145 Sexual Assault and Supervisor Support Scale Distribution

|                                |    | Experienced sexual assault |           |       | Did not experience sexual assault |           |  |  |
|--------------------------------|----|----------------------------|-----------|-------|-----------------------------------|-----------|--|--|
|                                | N  | Percent                    | MoE       | N     | Percent                           | MoE       |  |  |
| Supervisor Support             |    |                            |           |       |                                   | _         |  |  |
| (1) Strongly Disagree          | 22 | 12.6%                      | ±5.9      | 854   | 4.8%                              | ±0.3      |  |  |
| (2) Disagree                   | 35 | 20.3%                      | $\pm 6.8$ | 1,546 | 8.7%                              | $\pm 0.4$ |  |  |
| (3) Neither Agree nor Disagree | 54 | 31.4%                      | ±7.4      | 3,153 | 17.7%                             | ±0.6      |  |  |
| (4) Agree                      | 32 | 18.8%                      | ±6.6      | 6,715 | 37.7%                             | $\pm 0.7$ |  |  |
| (5) Strongly Agree             | 29 | 16.9%                      | ±6.4      | 5,526 | 31.1%                             | $\pm 0.7$ |  |  |

## 4.11.6 Sexual Assault Related Behaviors and Organizational Inclusion

Table 4.146 presents organizational inclusion for those who indicated they had or had not experienced sexual assault related behaviors within the past 12 months. Organizational inclusion was measured on a 5-point response scale ranging from *strongly disagree* to *strongly agree*. Higher scores indicate greater levels of inclusion. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.146 Sexual Assault Related Behaviors and Organizational Inclusion by Selected Characteristics

|   |     |       |           |        | ot experier<br>xual assault | Effect<br>size |           |
|---|-----|-------|-----------|--------|-----------------------------|----------------|-----------|
| -   | N   | Meana | МоЕ       | N      | Meana                       | МоЕ            | Hedges' g |
| Overall   | 175 | 3.0*  | ±0.2      | 18,336 | 3.6*                        | ±0.0           | -0.61 (M) |
| Pay Plan and Grade  |     |       |           |        |                             |                |           |
| Wage Grade (WG) 1-4   | NR  | NR    | NR        | 638    | 3.4                         | $\pm 0.1$      | NR        |
| Wage Grade (WG) 5-8   | 10  | 2.4*  | $\pm 0.8$ | 2,816  | 3.5*                        | $\pm 0.0$      | -1.12 (L) |
| Wage Grade (WG) 9-16  | 22  | 3.0*  | $\pm 0.1$ | 1,468  | 3.5*                        | $\pm 0.0$      | -0.59 (M) |
| Other Wage Grade (WG)   | NR  | NR    | NR        | 235    | 3.6                         | $\pm 0.1$      | NR        |
| General Schedule (GS) 1-6   | 46  | 3.7   | ±0.3      | 2,096  | 3.7                         | $\pm 0.0$      | -0.04     |
| General Schedule (GS) 7-10  | 51  | 2.8*  | ±0.3      | 3,978  | 3.6*                        | $\pm 0.0$      | -0.76 (M) |
| General Schedule (GS) 11-12   | 18  | 3.2*  | ±0.5      | 4,380  | 3.7*                        | $\pm 0.0$      | -0.55 (M) |
| General Schedule (GS) 13-15   | 11  | 3.1*  | $\pm 0.8$ | 1,771  | 3.9*                        | $\pm 0.0$      | -0.85 (L) |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR  | NR    | NR        | 23     | 4.4                         | ±0.2           | NR        |
| Other   | 12  | 2.0*  | $\pm 0.0$ | 678    | 3.7*                        | $\pm 0.1$      | -1.93 (L) |
| Years of Service at Bureau or Office  |     |       |           |        |                             |                |           |
| Less than 1 year  | NR  | NR    | NR        | 1,145  | 3.7                         | $\pm 0.1$      | NR        |
| 1 to 3 years  | 32  | 3.8   | $\pm 0.5$ | 2,552  | 3.8                         | $\pm 0.0$      | 0.02      |
| 4 to 5 years  | 17  | 3.2*  | $\pm 0.5$ | 1,471  | 3.7*                        | $\pm 0.0$      | -0.61 (M) |
| 6 to 10 years   | 56  | 2.9*  | ±0.3      | 3,764  | 3.6*                        | $\pm 0.0$      | -0.69 (M) |
| 11 to 14 years  | 26  | 2.6*  | $\pm 0.4$ | 1,774  | 3.6*                        | $\pm 0.0$      | -1.02 (L) |
| 15 to 20 years  | 24  | 2.7*  | ±0.2      | 2,795  | 3.6*                        | $\pm 0.0$      | -0.91 (L) |
| More than 20 years  | 15  | 2.9*  | $\pm 0.7$ | 4,709  | 3.6*                        | $\pm 0.0$      | -0.75 (M) |
| Appointment Type  |     |       |           |        |                             |                |           |
| Permanent   | 153 | 3.1*  | ±0.2      | 15,641 | 3.6*                        | $\pm 0.0$      | -0.59 (M) |
| Term  | 13  | 3.1*  | $\pm 0.7$ | 1,645  | 3.7*                        | $\pm 0.0$      | -0.61 (M) |
| Temporary   | 9   | 2.7*  | $\pm 0.7$ | 856    | 3.8*                        | ±0.1           | -1.15 (L) |
| Work Schedule   |     |       |           |        |                             |                |           |
| Seasonal  | 34  | 3.0*  | ±0.2      | 1,796  | 3.7*                        | $\pm 0.0$      | -0.72 (M) |
| Non-Seasonal  | 129 | 3.0*  | ±0.2      | 14,468 | 3.6*                        | $\pm 0.0$      | -0.61 (M) |

|   | Experienced sexual assault |                   |           | Did r  | Effect size |           |           |
|---|----------------------------|-------------------|-----------|--------|-------------|-----------|-----------|
|   | N                          | Mean <sup>a</sup> | МоЕ       | N      | Meana       | МоЕ       | Hedges' g |
| Appointment Type and Work Schedule              |                            |                   |           |        |             |           |           |
| Permanent-Seasonal                              | 24                         | 3.2*              | ±0.2      | 1,065  | 3.6*        | $\pm 0.1$ | -0.52 (M) |
| Permanent-Non-Seasonal                          | 129                        | 3.0*              | ±0.2      | 14,344 | 3.6*        | $\pm 0.0$ | -0.61 (M) |
| Term  | 13                         | 3.1*              | $\pm 0.7$ | 1,645  | 3.7*        | $\pm 0.0$ | -0.61 (M) |
| Temporary-Seasonal                              | 9                          | 2.7*              | $\pm 0.7$ | 731    | 3.8*        | $\pm 0.1$ | -1.17 (L) |
| Temporary-Non-Seasonal                          |                            |                   |           | 124    | 3.8         | $\pm 0.2$ | NA        |
| Sex   |                            |                   |           |        |             |           |           |
| Men   | 68                         | 2.9*              | ±0.2      | 11,431 | 3.7*        | $\pm 0.0$ | -0.79 (M) |
| Women   | 103                        | 3.1*              | ±0.2      | 6,841  | 3.6*        | $\pm 0.0$ | -0.45 (S) |
| Gender Identity                                 |                            |                   |           |        |             |           |           |
| Male  | 68                         | 2.9*              | ±0.2      | 11,431 | 3.7*        | $\pm 0.0$ | -0.79 (M) |
| Female  | 103                        | 3.1*              | ±0.2      | 6,841  | 3.6*        | $\pm 0.0$ | -0.45 (S) |
| Transgender                                     |                            |                   |           | 15     | 3.7         | ±0.6      | NA        |
| Do not identify as female, male, or transgender | NR                         | NR                | NR        | 49     | 3.4         | ±0.3      | NR        |
| Sexual Orientation - Collapsed                  |                            |                   |           |        |             |           |           |
| Heterosexual                                    | 161                        | 3.0*              | ±0.2      | 16,487 | 3.6*        | $\pm 0.0$ | -0.64 (M) |
| Sexual Minority                                 | 7                          | 3.0               | $\pm 0.7$ | 842    | 3.6         | $\pm 0.1$ | -0.64 (M) |
| Sexual Orientation                              |                            |                   |           |        |             |           |           |
| Heterosexual or straight                        | 161                        | 3.0*              | ±0.2      | 16,487 | 3.6*        | $\pm 0.0$ | -0.64 (M) |
| Lesbian   |                            |                   |           | 181    | 3.6         | ±0.1      | NA        |
| Gay   |                            |                   |           | 248    | 3.7         | ±0.1      | NA        |
| Bisexual  | NR                         | NR                | NR        | 282    | 3.5         | ±0.1      | NR        |
| Other   | NR                         | NR                | NR        | 131    | 3.9         | ±0.2      | NR        |
| I prefer not to say                             | 7                          | 3.4               | ±1.0      | 805    | 3.4         | $\pm 0.1$ | -0.05     |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 4.147 presents the scale distribution of organizational inclusion for those who indicated they had or had not experienced sexual assault within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 4.147 Sexual Assault and Organizational Inclusion Scale Distribution

|                                |    | Experience sexual ass |           | Did not experience sexual assault |         |           |  |
|--------------------------------|----|-----------------------|-----------|-----------------------------------|---------|-----------|--|
|                                | N  | Percent               | MoE       | N                                 | Percent | МоЕ       |  |
| Organizational Inclusion       |    |                       |           |                                   |         |           |  |
| (1) Strongly Disagree          | 22 | 12.4%                 | $\pm 5.8$ | 692                               | 3.8%    | ±0.3      |  |
| (2) Disagree                   | 35 | 19.7%                 | ±6.6      | 1,931                             | 10.5%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 60 | 34.0%                 | ±7.4      | 3,995                             | 21.8%   | ±0.6      |  |
| (4) Agree                      | 37 | 21.3%                 | ±6.7      | 8,628                             | 47.1%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | 22 | 12.5%                 | ±5.8      | 3,091                             | 16.9%   | ±0.5      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Strongly Disagree = 1 - <1.5, Disagree = 1.5 - <2.5, Neither Agree nor Disagree = 2.5 - <3.5, Agree = 3.5 - <4.5, Strongly Agree = 4.5 - 5.

# 4.11.7 Sexual Assault Related Behaviors and Gender Context

Table 4.148 presents gender context for those who indicated they had or had not experienced sexual assault related behaviors within the past 12 months. Gender context was measured with three questions about the mix of men and women in the workplace. Scale values include *mostly women*, a relatively even mix of men and women, and mostly men. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.148 Sexual Assault Related Behaviors and Gender Context by Selected Characteristics

|   | Experienced sexual assault |       |           |        | ot experie<br>xual assaul |           | Effect size |
|---|----------------------------|-------|-----------|--------|---------------------------|-----------|-------------|
|   | N                          | Meana | MoE       | N      | Meana                     | МоЕ       | Hedges' g   |
| Overall   | 174                        | 2.3   | ±0.1      | 18,204 | 2.3                       | ±0.0      | -0.01       |
| Pay Plan and Grade  |                            |       |           |        |                           |           |             |
| Wage Grade (WG) 1-4   | NR                         | NR    | NR        | 612    | 2.4                       | $\pm 0.0$ | NR          |
| Wage Grade (WG) 5-8   | 10                         | 2.2*  | $\pm 0.4$ | 2,791  | 2.6*                      | $\pm 0.0$ | -0.92 (L)   |
| Wage Grade (WG) 9-16  | 22                         | 2.9*  | ±0.1      | 1,456  | 2.7*                      | $\pm 0.0$ | 0.43 (S)    |
| Other Wage Grade (WG)   | NR                         | NR    | NR        | 235    | 2.7                       | $\pm 0.0$ | NR          |
| General Schedule (GS) 1-6   | 46                         | 1.8*  | ±0.1      | 2,086  | 2.1*                      | $\pm 0.0$ | -0.52 (M)   |
| General Schedule (GS) 7-10  | 51                         | 2.3   | ±0.2      | 3,979  | 2.2                       | $\pm 0.0$ | 0.23 (S)    |
| General Schedule (GS) 11-12   | 17                         | 2.2   | ±0.3      | 4,374  | 2.2                       | $\pm 0.0$ | 0.10        |
| General Schedule (GS) 13-15   | 11                         | 2.5*  | ±0.3      | 1,767  | 2.1*                      | $\pm 0.0$ | 0.70 (M)    |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR                         | NR    | NR        | 23     | 2.0                       | ±0.1      | NR          |
| Other   | 12                         | 2.9*  | ±0.1      | 655    | 2.7*                      | $\pm 0.0$ | 0.69 (M)    |
| Years of Service at Bureau or Office  |                            |       |           |        |                           |           |             |
| Less than 1 year  | NR                         | NR    | NR        | 1,143  | 2.3                       | $\pm 0.0$ | NR          |
| 1 to 3 years  | 31                         | 1.9*  | ±0.2      | 2,490  | 2.3*                      | $\pm 0.0$ | -0.69 (M)   |
| 4 to 5 years  | 17                         | 2.1   | ±0.3      | 1,470  | 2.3                       | $\pm 0.0$ | -0.24 (S)   |
| 6 to 10 years   | 56                         | 2.5*  | ±0.2      | 3,748  | 2.3*                      | $\pm 0.0$ | 0.33 (S)    |
| 11 to 14 years  | 26                         | 2.6*  | ±0.2      | 1,770  | 2.3*                      | $\pm 0.0$ | 0.53 (M)    |
| 15 to 20 years  | 24                         | 2.0*  | ±0.2      | 2,784  | 2.3*                      | $\pm 0.0$ | -0.55 (M)   |
| More than 20 years  | 15                         | 2.4   | ±0.2      | 4,683  | 2.3                       | $\pm 0.0$ | 0.24 (S)    |
| Appointment Type  |                            |       |           |        |                           |           |             |
| Permanent   | 153                        | 2.3   | ±0.1      | 15,546 | 2.3                       | $\pm 0.0$ | 0.01        |
| Term  | 12                         | 2.3   | ±0.4      | 1,611  | 2.3                       | $\pm 0.0$ | -0.03       |
| Temporary   | 9                          | 2.0   | ±0.2      | 853    | 2.2                       | $\pm 0.0$ | -0.35 (S)   |
| Work Schedule   |                            |       |           |        |                           |           |             |
| Seasonal  | 34                         | 2.5*  | ±0.2      | 1,794  | 2.3*                      | $\pm 0.0$ | 0.40 (S)    |
| Non-Seasonal  | 129                        | 2.2   | ±0.1      | 14,379 | 2.3                       | $\pm 0.0$ | -0.12       |

|   | Experienced sexual assault |                   |           | Did n  | Effect size |           |           |
|---|----------------------------|-------------------|-----------|--------|-------------|-----------|-----------|
|   | N                          | Mean <sup>a</sup> | MoE       | N      | Meana       | МоЕ       | Hedges' g |
| Appointment Type and Work Schedule              |                            |                   |           |        |             |           |           |
| Permanent-Seasonal                              | 24                         | 2.7*              | ±0.2      | 1,064  | 2.3*        | $\pm 0.0$ | 0.68 (M)  |
| Permanent-Non-Seasonal                          | 129                        | 2.2               | $\pm 0.1$ | 14,257 | 2.3         | $\pm 0.0$ | -0.12     |
| Term  | 12                         | 2.3               | $\pm 0.4$ | 1,611  | 2.3         | $\pm 0.0$ | -0.03     |
| Temporary-Seasonal                              | 9                          | 2.0               | $\pm 0.2$ | 729    | 2.2         | $\pm 0.0$ | -0.35 (S) |
| Temporary-Non-Seasonal                          |                            |                   |           | 122    | 2.2         | $\pm 0.1$ | NA        |
| Sex   |                            |                   |           |        |             |           |           |
| Men   | 67                         | 2.5               | $\pm 0.1$ | 11,351 | 2.4         | $\pm 0.0$ | 0.17      |
| Women   | 103                        | 2.1               | ±0.1      | 6,793  | 2.1         | $\pm 0.0$ | 0.11      |
| Gender Identity                                 |                            |                   |           |        |             |           |           |
| Male  | 67                         | 2.5               | $\pm 0.1$ | 11,351 | 2.4         | $\pm 0.0$ | 0.17      |
| Female  | 103                        | 2.1               | $\pm 0.1$ | 6,793  | 2.1         | $\pm 0.0$ | 0.11      |
| Transgender                                     |                            |                   |           | 15     | 2.2         | $\pm 0.4$ | NA        |
| Do not identify as female, male, or transgender | NR                         | NR                | NR        | 45     | 2.1         | ±0.1      | NR        |
| Sexual Orientation - Collapsed                  |                            |                   |           |        |             |           |           |
| Heterosexual                                    | 160                        | 2.3               | $\pm 0.1$ | 16,405 | 2.3         | $\pm 0.0$ | 0.01      |
| Sexual Minority                                 | 7                          | 2.1               | ±0.5      | 840    | 2.2         | $\pm 0.0$ | -0.08     |
| Sexual Orientation                              |                            |                   |           |        |             |           |           |
| Heterosexual or straight                        | 160                        | 2.3               | ±0.1      | 16,405 | 2.3         | $\pm 0.0$ | 0.01      |
| Lesbian   |                            |                   |           | 182    | 2.2         | ±0.1      | NA        |
| Gay   |                            |                   |           | 248    | 2.1         | ±0.1      | NA        |
| Bisexual  | NR                         | NR                | NR        | 281    | 2.2         | ±0.1      | NR        |
| Other   | NR                         | NR                | NR        | 128    | 2.2         | ±0.1      | NR        |
| I prefer not to say                             | 7                          | 2.0               | ±0.6      | 764    | 2.3         | $\pm 0.0$ | -0.43 (S) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Mostly women, 2 = A relatively even mix of men and women, and 3 = Mostly men. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

#### 4.11.8 Sexual Assault Related Behaviors and Bystander Harassment

Table 4.149 presents experiences of bystander sex/gender harassment for those who indicated they had or had not personally experienced sexual assault related behaviors within the past 12 months. Sex/gender bystander harassment (i.e., a situation in which an employee witnessed but may not have been a direct target of the harassing behavior) was measured on a 6-point response scale ranging from *never* to *one or more times a day*. The results indicate the percentage of employees who witnessed sex/gender harassment against another employee. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 4.149 Sexual Assault Related Behaviors and Bystander Harassment

|   |     | Experience<br>sexual assa |            |       | not experier<br>exual assault |           | Effect<br>size |
|---|-----|---------------------------|------------|-------|-------------------------------|-----------|----------------|
|   | N   | Percenta                  | MoE        | N     | Percenta                      | MoE       | Cohen's h      |
| Overall   | 119 | 70.5%*                    | ±7.4       | 2,674 | 14.8%*                        | ±0.5      | 1.20 (L)       |
| Pay Plan and Grade  |     |                           |            |       |                               |           |                |
| Wage Grade (WG) 1-4   | NR  | NR                        | NR         | 42    | 6.6%                          | $\pm 2.2$ | NR             |
| Wage Grade (WG) 5-8   | NR  | NR                        | NR         | 295   | 10.8%                         | $\pm 1.2$ | NR             |
| Wage Grade (WG) 9-16  | NR  | NR                        | NR         | 129   | 9.2%                          | ±1.6      | NR             |
| Other Wage Grade (WG)   | NR  | NR                        | NR         | 11    | 4.9%                          | ±3.6      | NR             |
| General Schedule (GS) 1-6   | 25  | 55.2%*                    | $\pm 15.0$ | 383   | 18.5%*                        | ±1.7      | 0.79 (M)       |
| General Schedule (GS) 7-10  | 31  | 70.2%*                    | ±15.6      | 844   | 21.5%*                        | ±1.3      | 1.02 (L)       |
| General Schedule (GS) 11-12   | NR  | NR                        | NR         | 635   | 14.6%                         | ±1.1      | NR             |
| General Schedule (GS) 13-15   | NR  | NR                        | NR         | 230   | 13.0%                         | ±1.7      | NR             |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR  | NR                        | NR         | NR    | NR                            | NR        | NR             |
| Other   | NR  | NR                        | NR         | 61    | 9.1%                          | ±2.4      | NR             |
| Years of Service at Bureau or Office  |     |                           |            |       |                               |           |                |
| Less than 1 year  | NR  | NR                        | NR         | 122   | 11.0%                         | $\pm 2.0$ | NR             |
| 1 to 3 years  | NR  | NR                        | NR         | 416   | 16.6%                         | ±1.5      | NR             |
| 4 to 5 years  | NR  | NR                        | NR         | 278   | 19.1%                         | ±2.1      | NR             |
| 6 to 10 years   | 44  | 87.9%*                    | $\pm 12.8$ | 653   | 17.6%*                        | ±1.3      | 1.57 (L)       |
| 11 to 14 years  | NR  | NR                        | NR         | 293   | 16.8%                         | $\pm 1.8$ | NR             |
| 15 to 20 years  | NR  | NR                        | NR         | 415   | 15.1%                         | ±1.4      | NR             |
| More than 20 years  | NR  | NR                        | NR         | 485   | 10.5%                         | ±0.9      | NR             |
| Appointment Type  |     |                           |            |       |                               |           |                |
| Permanent   | 104 | 70.9%*                    | $\pm 8.0$  | 2,203 | 14.3%*                        | ±0.6      | 1.23 (L)       |
| Term  | NR  | NR                        | NR         | 251   | 15.5%                         | ±1.8      | NR             |
| Temporary   | NR  | NR                        | NR         | 201   | 24.4%                         | ±3.1      | NR             |

|   |     | Experience sexual assa |       |       | not experier<br>exual assault |           | Effect<br>size |
|---|-----|------------------------|-------|-------|-------------------------------|-----------|----------------|
|   | N   | Percent <sup>a</sup>   | MoE   | N     | Percent <sup>a</sup>          | MoE       | Cohen's h      |
| Work Schedule                                   |     |                        |       |       |                               |           |                |
| Seasonal  | NR  | NR                     | NR    | 402   | 23.1%                         | $\pm 2.0$ | NR             |
| Non-Seasonal                                    | 79  | 65.1%*                 | ±9.0  | 1,992 | 13.9%*                        | ±0.6      | 1.11 (L)       |
| Appointment Type and Work Schedule              |     |                        |       |       |                               |           |                |
| Permanent-Seasonal                              | NR  | NR                     | NR    | 229   | 21.9%                         | $\pm 2.6$ | NR             |
| Permanent-Non-Seasonal                          | 79  | 65.1%*                 | ±9.0  | 1,964 | 13.9%*                        | ±0.6      | 1.11 (L)       |
| Term  | NR  | NR                     | NR    | 251   | 15.5%                         | $\pm 1.8$ | NR             |
| Temporary-Seasonal                              | NR  | NR                     | NR    | 173   | 24.8%                         | ±3.4      | NR             |
| Temporary-Non-Seasonal                          |     |                        |       | 28    | 22.6%                         | ±8.3      | NA             |
| Sex   |     |                        |       |       |                               |           |                |
| Men   | 49  | 79.4%*                 | ±12.2 | 1,153 | 10.3%*                        | ±0.6      | 1.55 (L)       |
| Women   | 67  | 65.8%*                 | ±9.9  | 1,508 | 22.4%*                        | $\pm 1.0$ | 0.91 (L)       |
| Gender Identity                                 |     |                        |       |       |                               |           |                |
| Male  | 49  | 79.4%*                 | ±12.2 | 1,153 | 10.3%*                        | ±0.6      | 1.55 (L)       |
| Female  | 67  | 65.8%*                 | ±9.9  | 1,508 | 22.4%*                        | $\pm 1.0$ | 0.91 (L)       |
| Transgender                                     |     |                        |       | NR    | NR                            | NR        | NR             |
| Do not identify as female, male, or transgender | NR  | NR                     | NR    | 11    | 22.4%                         | ±14.3     | NR             |
| Sexual Orientation - Collapsed                  |     |                        |       |       |                               |           |                |
| Heterosexual                                    | 108 | 69.9%*                 | ±7.8  | 2,296 | 14.1%*                        | ±0.5      | 1.21 (L)       |
| Sexual Minority                                 | NR  | NR                     | NR    | 250   | 29.9%                         | ±3.2      | NR             |
| Sexual Orientation                              |     |                        |       |       |                               |           |                |
| Heterosexual or straight                        | 108 | 69.9%*                 | ±7.8  | 2,296 | 14.1%*                        | ±0.5      | 1.21 (L)       |
| Lesbian   |     |                        |       | 67    | 37.7%                         | ±7.4      | NA             |
| Gay   |     |                        |       | 43    | 17.5%                         | ±5.3      | NA             |
| Bisexual  | NR  | NR                     | NR    | 117   | 41.4%                         | ±5.9      | NR             |
| Other   | NR  | NR                     | NR    | 23    | 17.4%                         | ±7.6      | NR             |
| I prefer not to say                             | NR  | NR                     | NR    | 104   | 13.5%                         | ±2.6      | NR             |

<sup>&</sup>lt;sup>a</sup> Represents the percent, who, in the past 12 months, indicated they witnessed a situation where another employee was subjected to harassment or discrimination based on sex/gender. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

# **4.11.9** Logistic Regression Analyses of Sexual Assault Related Behaviors and Predictors of Workplace Harassment

In the previous sections, the results for the predictors of workplace harassment were each shown separately, comparing results of the organizational factors (e.g., general intolerance for harassment, leadership intolerance for harassment, supervisor support) for those who had experienced sexual assault related behaviors against those who had not. To further understand the relationship of the organizational factors, as well as individual and occupational characteristics, to sexual assault related behaviors, we performed a series of logistic regression analyses to identify the factors that are most likely to predict whether someone might experience sexual assault related behaviors. Table 4.150 presents the results of the regression analyses. Each predictor variable is shown in the first column.

Table 4.150 Logistic Regression of Sexual Assault Related Behaviors and Predictors of Workplace Harassment

|  | В       | S.E.     | Wald   | p     | Odds<br>Ratio | 95% C.I. for EXP(B) |       | Model<br>Log<br>Likelihood | Change in -<br>2 Log<br>Likelihood |
|--|---------|----------|--------|-------|---------------|---------------------|-------|----------------------------|------------------------------------|
|  |         |          |        |       |               | Lower               | Upper |                            |                                    |
| Constant                                 | -2.861  | 0.725    | 15.588 |       | 0.057         |                     |       |                            |                                    |
| Sex                                      | -0.411  | 0.187    | 4.812  | 0.028 | 0.663         | 0.459               | 0.957 | -633.194                   | 4.894                              |
| Relationship Status                      | -1.129  | 0.188    | 36.018 | 0.000 | 0.323         | 0.224               | 0.467 | -650.009                   | 38.522                             |
| Pay Grade                                |         |          | 24.291 |       |               |                     |       |                            |                                    |
| Middle Grade vs. Junior Grade            | -0.839  | 0.215    | 15.177 | 0.000 | 0.432         | 0.283               | 0.659 | -642.246                   | 22.997                             |
| Senior Grade vs. Junior Grade            | -1.253  | 0.270    | 21.515 | 0.000 | 0.286         | 0.168               | 0.485 | -642.246                   | 22.997                             |
| Executive Grade vs. Junior Grade         | -15.946 | 8026.345 | 0.000  | 0.998 | 0.000         | 0.000               | 0.000 | -642.246                   | 22.997                             |
| Appointment Type                         | 0.882   | 0.275    | 10.284 | 0.001 | 2.415         | 1.409               | 4.140 | -636.553                   | 11.612                             |
| Work Schedule                            | -0.507  | 0.226    | 5.009  | 0.025 | 0.603         | 0.387               | 0.939 | -633.095                   | 4.695                              |
| Organizational Politics                  | 0.438   | 0.123    | 12.759 | 0.000 | 1.550         | 1.219               | 1.972 | -637.185                   | 12.875                             |
| Bystander Harassment Based on Sex/Gender | -1.794  | 0.203    | 77.729 | 0.000 | 0.166         | 0.112               | 0.248 | -672.440                   | 83.385                             |
| General Intolerance                      | -0.301  | 0.118    | 6.524  | 0.011 | 0.740         | 0.587               | 0.932 | -634.005                   | 6.516                              |

Note. N = 15,225, Nagelkerke R Square = 0.207

# 5 Impact of Harassment on Job Outcomes

The 2017 WES also included multi-item scales designed to assess job satisfaction, job engagement, and commitment to the organization. Job satisfaction was measured with a 5-point response scale that ranged from *very dissatisfied* to *very satisfied*, with higher scores indicating greater job satisfaction. Job engagement was measured on a 7-point response scale that ranged from *never* to *always or every day*, with higher scores indicating greater frequency of engagement. Commitment to the organization was measured with a 5-point response scale that ranged from *strongly disagree* to *strongly agree*, with higher scores indicating greater commitment to the organization. Results presented in the following tables display mean scores for each of these constructs for employees who experienced or did not experience a particular type of harassing or assault behavior.

# 5.1 Age Harassment

The following sections display each of the outcomes of workplace harassment and age harassment. In each section results are shown for those who indicated they had or had not experienced age harassment within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to age harassment. Statistically significant differences are noted.

#### **5.1.1** Age Harassment and Job Satisfaction

Table 5.1 presents the job satisfaction results for those who indicated they had or had not experienced age harassment within the past 12 months. Job satisfaction was measured with a 5-point response scale that ranged from *very dissatisfied* to *very satisfied*. Higher scores indicate greater job satisfaction. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

*Table 5.1 Age Harassment and Job Satisfaction by Selected Characteristics* 

|   | Experienced age harassment |                   |           |        | not experie |           | Effect size |
|---|----------------------------|-------------------|-----------|--------|-------------|-----------|-------------|
|   | N                          | Mean <sup>a</sup> | MoE       | N      | Meana       | МоЕ       | Hedges' g   |
| Overall   | 4,244                      | 3.4*              | ±0.0      | 14,286 | 3.8*        | ±0.0      | -0.67 (M)   |
| Pay Plan and Grade  |                            |                   |           |        |             |           |             |
| Wage Grade (WG) 1-4   | 184                        | 3.0*              | $\pm 0.1$ | 456    | 3.7*        | $\pm 0.1$ | -0.79 (M)   |
| Wage Grade (WG) 5-8   | 705                        | 3.2*              | $\pm 0.0$ | 2,123  | 3.7*        | $\pm 0.0$ | -0.70 (M)   |
| Wage Grade (WG) 9-16  | 373                        | 3.4*              | $\pm 0.1$ | 1,117  | 3.8*        | $\pm 0.0$ | -0.59 (M)   |
| Other Wage Grade (WG)   | 63                         | 3.6*              | $\pm 0.1$ | 172    | 4.0*        | $\pm 0.1$ | -0.52 (M)   |
| General Schedule (GS) 1-6   | 572                        | 3.3*              | $\pm 0.1$ | 1,564  | 3.7*        | $\pm 0.0$ | -0.41 (S)   |
| General Schedule (GS) 7-10  | 1,023                      | 3.3*              | $\pm 0.0$ | 3,020  | 3.7*        | $\pm 0.0$ | -0.68 (M)   |
| General Schedule (GS) 11-12   | 858                        | 3.4*              | ±0.1      | 3,547  | 3.9*        | $\pm 0.0$ | -0.72 (M)   |
| General Schedule (GS) 13-15   | 311                        | 3.7*              | ±0.1      | 1,472  | 4.1*        | $\pm 0.0$ | -0.69 (M)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 6                          | 4.2               | ±0.5      | 18     | 4.4         | ±0.2      | -0.30 (S)   |
| Other   | 97                         | 3.6*              | $\pm 0.1$ | 593    | 4.0*        | $\pm 0.1$ | -0.56 (M)   |
| Years of Service at Bureau or Office  |                            |                   |           |        |             |           |             |
| Less than 1 year  | 250                        | 3.1*              | $\pm 0.1$ | 900    | 3.9*        | $\pm 0.0$ | -1.17 (L)   |
| 1 to 3 years  | 673                        | 3.3*              | $\pm 0.1$ | 1,912  | 3.8*        | $\pm 0.0$ | -0.68 (M)   |
| 4 to 5 years  | 413                        | 3.3*              | $\pm 0.1$ | 1,079  | 3.8*        | $\pm 0.0$ | -0.58 (M)   |
| 6 to 10 years   | 858                        | 3.4*              | $\pm 0.0$ | 2,966  | 3.7*        | $\pm 0.0$ | -0.43 (S)   |
| 11 to 14 years  | 404                        | 3.3*              | $\pm 0.1$ | 1,391  | 3.8*        | $\pm 0.0$ | -0.61 (M)   |
| 15 to 20 years  | 561                        | 3.3*              | $\pm 0.1$ | 2,261  | 3.8*        | $\pm 0.0$ | -0.75 (M)   |
| More than 20 years  | 1,054                      | 3.4*              | $\pm 0.0$ | 3,679  | 3.9*        | $\pm 0.0$ | -0.78 (M)   |

|                                    |       | Experience<br>age harassm |           | Did age | Effect<br>size |           |           |
|------------------------------------|-------|---------------------------|-----------|---------|----------------|-----------|-----------|
|                                    | N     | Mean <sup>a</sup>         | МоЕ       | N       | Meana          | МоЕ       | Hedges' g |
| Appointment Type                   |       |                           |           |         |                |           |           |
| Permanent                          | 3,452 | 3.4*                      | $\pm 0.0$ | 12,357  | 3.9*           | $\pm 0.0$ | -0.65 (M) |
| Term                               | 441   | 3.2*                      | $\pm 0.1$ | 1,217   | 3.7*           | $\pm 0.0$ | -0.72 (M) |
| Temporary                          | 270   | 3.3*                      | $\pm 0.1$ | 597     | 3.6*           | $\pm 0.1$ | -0.51 (M) |
| Work Schedule                      |       |                           |           |         |                |           |           |
| Seasonal                           | 490   | 3.4*                      | ±0.1      | 1,350   | 3.6*           | $\pm 0.0$ | -0.35 (S) |
| Non-Seasonal                       | 3,176 | 3.4*                      | $\pm 0.0$ | 11,427  | 3.9*           | $\pm 0.0$ | -0.69 (M) |
| Appointment Type and Work Schedule |       |                           |           |         |                |           |           |
| Permanent-Seasonal                 | 256   | 3.4*                      | $\pm 0.1$ | 841     | 3.6*           | $\pm 0.0$ | -0.32 (S) |
| Permanent-Non-Seasonal             | 3,140 | 3.4*                      | $\pm 0.0$ | 11,340  | 3.9*           | $\pm 0.0$ | -0.68 (M) |
| Term                               | 441   | 3.2*                      | $\pm 0.1$ | 1,217   | 3.7*           | $\pm 0.0$ | -0.72 (M) |
| Temporary-Seasonal                 | 234   | 3.3*                      | $\pm 0.1$ | 509     | 3.5*           | $\pm 0.1$ | -0.34 (S) |
| Temporary-Non-Seasonal             | 37    | 2.8*                      | ±0.2      | 87      | 3.9*           | $\pm 0.2$ | -1.42 (L) |
| Age - Collapsed                    |       |                           |           |         |                |           |           |
| 39 or under                        | 1,784 | 3.4*                      | $\pm 0.0$ | 4,463   | 3.8*           | $\pm 0.0$ | -0.50 (M) |
| 40 or older                        | 2,443 | 3.3*                      | $\pm 0.0$ | 9,804   | 3.9*           | $\pm 0.0$ | -0.77 (M) |
| Age                                |       |                           |           |         |                |           |           |
| 25 or under                        | 437   | 3.4*                      | $\pm 0.1$ | 415     | 3.9*           | $\pm 0.1$ | -0.64 (M) |
| 26-29                              | 431   | 3.4*                      | $\pm 0.1$ | 790     | 3.8*           | $\pm 0.1$ | -0.50 (M) |
| 30-39                              | 915   | 3.4*                      | $\pm 0.0$ | 3,259   | 3.7*           | $\pm 0.0$ | -0.48 (S) |
| 40-49                              | 599   | 3.2*                      | ±0.1      | 3,805   | 3.8*           | $\pm 0.0$ | -0.86 (L) |
| 50-59                              | 1,092 | 3.3*                      | $\pm 0.0$ | 4,116   | 3.9*           | $\pm 0.0$ | -0.80 (L) |
| 60 or older                        | 751   | 3.4*                      | ±0.1      | 1,882   | 3.9*           | $\pm 0.0$ | -0.70 (M) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.2 presents the scale distribution of job satisfaction for those who indicated they had or had not experienced age harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.2 Age Harassment and Job Satisfaction Scale Distribution

|  |       | Experience age harassme |      | Did not experience age harassment |         |           |  |
|--|-------|-------------------------|------|-----------------------------------|---------|-----------|--|
|  | N     | Percent                 | MoE  | N                                 | Percent | MoE       |  |
| Job Satisfaction                       |       |                         |      |                                   |         | _         |  |
| (1) Very Dissatisfied                  | 24    | 0.6%                    | ±0.3 | 50                                | 0.4%    | ±0.1      |  |
| (2) Dissatisfied                       | 633   | 14.9%                   | ±1.1 | 555                               | 3.9%    | ±0.3      |  |
| (3) Neither Dissatisfied nor Satisfied | 1,637 | 38.6%                   | ±1.5 | 3,339                             | 23.4%   | $\pm 0.7$ |  |
| (4) Satisfied                          | 1,800 | 42.4%                   | ±1.5 | 7,984                             | 55.9%   | $\pm 0.8$ |  |
| (5) Very Satisfied                     | 150   | 3.5%                    | ±0.6 | 2,358                             | 16.5%   | ±0.6      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Very Dissatisfied = 1 - <1.5, Dissatisfied = 1.5 - <2.5, Neither Dissatisfied nor Satisfied = 2.5 - <3.5, Satisfied = 3.5 - <4.5, Very Satisfied = 4.5 - 5.

### 5.1.2 Age Harassment and Job Engagement

Table 5.3 presents the job engagement results for those who indicated they had or had not experienced age harassment within the past 12 months. Job engagement was measured on a 7-point response scale that ranged from *never* to *always or every day*. Higher scores indicate greater frequency of engagement. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.3 Age Harassment and Job Engagement by Selected Characteristics

|   |       | Experience<br>age harassm |           |        | not experie<br>harassme |           | Effect<br>size |
|---|-------|---------------------------|-----------|--------|-------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>         | МоЕ       | N      | Mean <sup>a</sup>       | МоЕ       | Hedges' g      |
| Overall   | 4,243 | 5.2*                      | ±0.0      | 14,283 | 5.6*                    | ±0.0      | -0.33 (S)      |
| Pay Plan and Grade  |       |                           |           |        |                         |           |                |
| Wage Grade (WG) 1-4   | 184   | 4.3*                      | $\pm 0.3$ | 456    | 5.9*                    | $\pm 0.1$ | -1.12 (L)      |
| Wage Grade (WG) 5-8   | 705   | 5.3*                      | $\pm 0.1$ | 2,123  | 5.6*                    | $\pm 0.1$ | -0.27 (S)      |
| Wage Grade (WG) 9-16  | 373   | 5.6                       | $\pm 0.1$ | 1,117  | 5.7                     | $\pm 0.1$ | -0.04          |
| Other Wage Grade (WG)   | 63    | 4.7*                      | ±0.3      | 172    | 5.7*                    | $\pm 0.2$ | -0.82 (L)      |
| General Schedule (GS) 1-6   | 570   | 5.4*                      | $\pm 0.1$ | 1,564  | 5.6*                    | $\pm 0.1$ | -0.14          |
| General Schedule (GS) 7-10  | 1,023 | 5.1*                      | ±0.1      | 3,020  | 5.5*                    | $\pm 0.0$ | -0.36 (S)      |
| General Schedule (GS) 11-12   | 858   | 5.2*                      | ±0.1      | 3,544  | 5.6*                    | $\pm 0.0$ | -0.37 (S)      |
| General Schedule (GS) 13-15   | 311   | 5.4*                      | ±0.1      | 1,472  | 5.8*                    | ±0.0      | -0.40 (S)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 6     | 6.0*                      | ±0.4      | 18     | 6.6*                    | ±0.2      | -1.20 (L)      |
| Other   | 97    | 5.5                       | $\pm 0.3$ | 593    | 5.6                     | $\pm 0.1$ | -0.08          |
| Years of Service at Bureau or Office  |       |                           |           |        |                         |           |                |
| Less than 1 year  | 250   | 4.8*                      | $\pm 0.2$ | 900    | 6.0*                    | $\pm 0.1$ | -1.04 (L)      |
| 1 to 3 years  | 672   | 5.2*                      | $\pm 0.1$ | 1,912  | 5.7*                    | $\pm 0.1$ | -0.40(S)       |
| 4 to 5 years  | 413   | 5.4*                      | $\pm 0.1$ | 1,079  | 5.6*                    | $\pm 0.1$ | -0.17          |
| 6 to 10 years   | 858   | 5.3*                      | $\pm 0.1$ | 2,965  | 5.5*                    | $\pm 0.0$ | -0.17          |
| 11 to 14 years  | 404   | 5.0*                      | $\pm 0.1$ | 1,389  | 5.5*                    | $\pm 0.1$ | -0.42 (S)      |
| 15 to 20 years  | 561   | 5.2*                      | $\pm 0.1$ | 2,261  | 5.5*                    | $\pm 0.0$ | -0.21 (S)      |
| More than 20 years  | 1,054 | 5.2*                      | $\pm 0.1$ | 3,679  | 5.7*                    | $\pm 0.0$ | -0.41 (S)      |
| Appointment Type  |       |                           |           |        |                         |           |                |
| Permanent   | 3,451 | 5.2*                      | $\pm 0.0$ | 12,354 | 5.6*                    | $\pm 0.0$ | -0.31 (S)      |
| Term  | 441   | 5.2*                      | ±0.2      | 1,217  | 5.8*                    | $\pm 0.1$ | -0.53 (M)      |
| Temporary   | 270   | 5.3*                      | ±0.2      | 597    | 5.9*                    | $\pm 0.1$ | -0.56 (M)      |
| Work Schedule   |       |                           |           |        |                         |           |                |
| Seasonal  | 490   | 5.4*                      | $\pm 0.1$ | 1,350  | 5.6*                    | $\pm 0.1$ | -0.17          |
| Non-Seasonal  | 3,175 | 5.2*                      | $\pm 0.0$ | 11,424 | 5.6*                    | $\pm 0.0$ | -0.34 (S)      |

|                                    | Experienced age harassment |                   |           | Did not experience age harassment |                   |           | Effect size |
|------------------------------------|----------------------------|-------------------|-----------|-----------------------------------|-------------------|-----------|-------------|
|                                    | N                          | Mean <sup>a</sup> | МоЕ       | N                                 | Mean <sup>a</sup> | МоЕ       | Hedges' g   |
| Appointment Type and Work Schedule |                            |                   |           |                                   |                   |           |             |
| Permanent-Seasonal                 | 256                        | 5.4               | $\pm 0.1$ | 841                               | 5.4               | $\pm 0.1$ | 0.01        |
| Permanent-Non-Seasonal             | 3,138                      | 5.2*              | $\pm 0.0$ | 11,337                            | 5.6*              | $\pm 0.0$ | -0.33 (S)   |
| Term                               | 441                        | 5.2*              | $\pm 0.2$ | 1,217                             | 5.8*              | $\pm 0.1$ | -0.53 (M)   |
| Temporary-Seasonal                 | 234                        | 5.4*              | $\pm 0.2$ | 509                               | 6.0*              | $\pm 0.1$ | -0.47 (S)   |
| Temporary-Non-Seasonal             | 37                         | 4.4*              | ±0.6      | 87                                | 5.8*              | $\pm 0.2$ | -1.07 (L)   |
| Age - Collapsed                    |                            |                   |           |                                   |                   |           |             |
| 39 or under                        | 1,782                      | 5.2*              | $\pm 0.1$ | 4,461                             | 5.5*              | $\pm 0.0$ | -0.29 (S)   |
| 40 or older                        | 2,443                      | 5.2*              | $\pm 0.0$ | 9,804                             | 5.6*              | $\pm 0.0$ | -0.35 (S)   |
| Age                                |                            |                   |           |                                   |                   |           |             |
| 25 or under                        | 437                        | 5.1*              | ±0.2      | 415                               | 5.8*              | $\pm 0.1$ | -0.51 (M)   |
| 26-29                              | 431                        | 5.1*              | ±0.1      | 790                               | 5.6*              | ±0.1      | -0.47 (S)   |
| 30-39                              | 913                        | 5.3*              | ±0.1      | 3,256                             | 5.5*              | $\pm 0.0$ | -0.17       |
| 40-49                              | 599                        | 5.0*              | ±0.1      | 3,805                             | 5.5*              | $\pm 0.0$ | -0.42 (S)   |
| 50-59                              | 1,092                      | 5.2*              | ±0.1      | 4,116                             | 5.7*              | ±0.0      | -0.40 (S)   |
| 60 or older                        | 751                        | 5.5*              | ±0.1      | 1,882                             | 5.8*              | ±0.0      | -0.35 (S)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Never, 2 = Almost Never or a Few Times A Year or Less, 3 = Rarely or Once a Month or Less, 4 = Sometimes or a Few Times a Month, 5 = Often or Once a Week, 6 = Very Often or a Few Times a Week, and 7 = Always or Every Day. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.4 presents the scale distribution of job engagement for those who indicated they had or had not experienced age harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.4 Age Harassment and Job Engagement Scale Distribution

|  |       | Experience<br>age harassme |           | Did not experience age harassment |         |           |  |
|--|-------|----------------------------|-----------|-----------------------------------|---------|-----------|--|
|  | N     | Percent                    | MoE       | N                                 | Percent | МоЕ       |  |
| Job Engagement                                 |       |                            |           |                                   |         |           |  |
| (1) Never                                      | 50    | 1.2%                       | $\pm 0.4$ | 49                                | 0.3%    | $\pm 0.1$ |  |
| (2) Almost Never or a Few Times a Year or Less | 82    | 1.9%                       | ±0.5      | 146                               | 1.0%    | ±0.2      |  |
| (3) Rarely or Once a Month or Less             | 284   | 6.7%                       | $\pm 0.8$ | 552                               | 3.9%    | ±0.3      |  |
| (4) Sometimes or a Few Times a Month           | 680   | 16.0%                      | ±1.1      | 1,588                             | 11.1%   | $\pm 0.5$ |  |
| (5) Often or Once a Week                       | 1,113 | 26.2%                      | ±1.3      | 3,165                             | 22.2%   | $\pm 0.7$ |  |
| (6) Very Often or a Few Times a Week           | 1,454 | 34.3%                      | ±1.4      | 5,290                             | 37.0%   | $\pm 0.8$ |  |
| (7) Always or Every Day                        | 580   | 13.7%                      | ±1.1      | 3,493                             | 24.5%   | ±0.7      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Never = 1 - <1.5, Almost Never or a Few Times a Year or Less = 1.5 - <2.5, Rarely or Once a Month or Less = 2.5 - <3.5, Sometimes or a Few Times a Month = 3.5 - <4.5, Often or Once a Week = 4.5 - <5.5, Very Often or a Few Times a Week = 5.5 - <6.5, Always or Every Day = 6.5 - 7.

#### 5.1.3 Age Harassment and Organizational Commitment

Table 5.5 presents the organizational commitment results for those who indicated they had or had not experienced age harassment within the past 12 months. Commitment to the organization was measured with a 5-point response scale that ranged from *strongly disagree* to *strongly agree*. Higher scores indicate greater commitment to the organization. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.5 Age Harassment and Organizational Commitment by Selected Characteristics

|   |       | Experience<br>age harassm |           |        | not experie<br>harassme |           | Effect<br>size |
|---|-------|---------------------------|-----------|--------|-------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>         | МоЕ       | N      | Meana                   | МоЕ       | Hedges' g      |
| Overall   | 4,244 | 3.1*                      | ±0.0      | 14,285 | 3.6*                    | ±0.0      | -0.54 (M)      |
| Pay Plan and Grade  |       |                           |           |        |                         |           |                |
| Wage Grade (WG) 1-4   | 184   | 2.6*                      | $\pm 0.2$ | 456    | 3.7*                    | $\pm 0.1$ | -1.01 (L)      |
| Wage Grade (WG) 5-8   | 705   | 2.9*                      | $\pm 0.1$ | 2,123  | 3.6*                    | $\pm 0.0$ | -0.68 (M)      |
| Wage Grade (WG) 9-16  | 373   | 3.2*                      | $\pm 0.1$ | 1,117  | 3.6*                    | $\pm 0.1$ | -0.43 (S)      |
| Other Wage Grade (WG)   | 63    | 3.1*                      | ±0.3      | 172    | 3.9*                    | $\pm 0.1$ | -0.95 (L)      |
| General Schedule (GS) 1-6   | 571   | 3.3*                      | $\pm 0.1$ | 1,564  | 3.5*                    | $\pm 0.0$ | -0.23 (S)      |
| General Schedule (GS) 7-10  | 1,023 | 3.0*                      | ±0.1      | 3,020  | 3.5*                    | $\pm 0.0$ | -0.53 (M)      |
| General Schedule (GS) 11-12   | 858   | 3.2*                      | ±0.1      | 3,545  | 3.7*                    | $\pm 0.0$ | -0.53 (M)      |
| General Schedule (GS) 13-15   | 311   | 3.3*                      | ±0.1      | 1,472  | 3.8*                    | $\pm 0.0$ | -0.56 (M)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 6     | 4.3                       | ±0.5      | 18     | 4.5                     | ±0.3      | -0.25 (S)      |
| Other   | 97    | 3.5*                      | $\pm 0.2$ | 593    | 3.8*                    | $\pm 0.1$ | -0.31 (S)      |
| Years of Service at Bureau or Office  |       |                           |           |        |                         |           |                |
| Less than 1 year  | 250   | 2.7*                      | $\pm 0.1$ | 900    | 3.6*                    | $\pm 0.1$ | -0.93 (L)      |
| 1 to 3 years  | 673   | 3.1*                      | $\pm 0.1$ | 1,912  | 3.7*                    | $\pm 0.0$ | -0.54 (M)      |
| 4 to 5 years  | 413   | 3.3*                      | $\pm 0.1$ | 1,079  | 3.5*                    | $\pm 0.1$ | -0.26 (S)      |
| 6 to 10 years   | 858   | 3.2*                      | $\pm 0.1$ | 2,966  | 3.5*                    | $\pm 0.0$ | -0.33 (S)      |
| 11 to 14 years  | 403   | 2.8*                      | $\pm 0.1$ | 1,389  | 3.6*                    | $\pm 0.0$ | -0.85 (L)      |
| 15 to 20 years  | 561   | 3.1*                      | $\pm 0.1$ | 2,261  | 3.6*                    | $\pm 0.0$ | -0.53 (M)      |
| More than 20 years  | 1,054 | 3.1*                      | $\pm 0.1$ | 3,679  | 3.7*                    | $\pm 0.0$ | -0.62 (M)      |
| Appointment Type  |       |                           |           |        |                         |           |                |
| Permanent   | 3,452 | 3.1*                      | $\pm 0.0$ | 12,355 | 3.6*                    | $\pm 0.0$ | -0.51 (M)      |
| Term  | 441   | 3.1*                      | $\pm 0.1$ | 1,217  | 3.7*                    | $\pm 0.0$ | -0.66 (M)      |
| Temporary   | 270   | 3.2*                      | $\pm 0.1$ | 597    | 3.7*                    | $\pm 0.1$ | -0.55 (M)      |
| Work Schedule   |       |                           |           |        |                         |           |                |
| Seasonal  | 489   | 3.2*                      | $\pm 0.1$ | 1,350  | 3.6*                    | $\pm 0.0$ | -0.39 (S)      |
| Non-Seasonal  | 3,176 | 3.1*                      | $\pm 0.0$ | 11,426 | 3.6*                    | $\pm 0.0$ | -0.52 (M)      |
|   |       |                           |           |        |                         |           |                |

|                                    |       | Experience<br>age harassm |           | Did age | Effect<br>size    |           |           |
|------------------------------------|-------|---------------------------|-----------|---------|-------------------|-----------|-----------|
|                                    | N     | Mean <sup>a</sup>         | МоЕ       | N       | Mean <sup>a</sup> | МоЕ       | Hedges' g |
| Appointment Type and Work Schedule |       |                           |           |         |                   |           |           |
| Permanent-Seasonal                 | 256   | 3.1*                      | $\pm 0.1$ | 841     | 3.5*              | $\pm 0.1$ | -0.38(S)  |
| Permanent-Non-Seasonal             | 3,140 | 3.1*                      | $\pm 0.0$ | 11,339  | 3.6*              | $\pm 0.0$ | -0.52 (M) |
| Term                               | 441   | 3.1*                      | $\pm 0.1$ | 1,217   | 3.7*              | $\pm 0.0$ | -0.66 (M) |
| Temporary-Seasonal                 | 233   | 3.3*                      | $\pm 0.1$ | 509     | 3.7*              | $\pm 0.1$ | -0.46 (S) |
| Temporary-Non-Seasonal             | 37    | 2.7*                      | ±0.3      | 87      | 3.7*              | ±0.2      | -1.13 (L) |
| Age - Collapsed                    |       |                           |           |         |                   |           |           |
| 39 or under                        | 1,784 | 3.2*                      | $\pm 0.0$ | 4,462   | 3.6*              | $\pm 0.0$ | -0.38 (S) |
| 40 or older                        | 2,442 | 3.0*                      | $\pm 0.0$ | 9,804   | 3.6*              | $\pm 0.0$ | -0.64 (M) |
| Age                                |       |                           |           |         |                   |           |           |
| 25 or under                        | 437   | 3.2*                      | ±0.1      | 415     | 3.6*              | ±0.1      | -0.40(S)  |
| 26-29                              | 431   | 3.2*                      | ±0.1      | 790     | 3.6*              | ±0.1      | -0.41 (S) |
| 30-39                              | 915   | 3.1*                      | ±0.1      | 3,258   | 3.5*              | $\pm 0.0$ | -0.39 (S) |
| 40-49                              | 599   | 3.1*                      | ±0.1      | 3,805   | 3.6*              | ±0.0      | -0.59 (M) |
| 50-59                              | 1,092 | 2.9*                      | ±0.1      | 4,116   | 3.6*              | ±0.0      | -0.74 (M) |
| 60 or older                        | 750   | 3.2*                      | ±0.1      | 1,882   | 3.7*              | ±0.0      | -0.55 (M) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.6 presents the scale distribution of organizational commitment for those who indicated they had or had not experienced age harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.6 Age Harassment and Organizational Commitment Scale Distribution

|                                |       | Experience age harassme |      | Did not experience age harassment |         |           |  |
|--------------------------------|-------|-------------------------|------|-----------------------------------|---------|-----------|--|
|                                | N     | Percent                 | MoE  | N                                 | Percent | MoE       |  |
| Organizational Commitment      |       |                         |      |                                   |         |           |  |
| (1) Strongly Disagree          | 365   | 8.6%                    | ±0.9 | 316                               | 2.2%    | ±0.3      |  |
| (2) Disagree                   | 811   | 19.1%                   | ±1.2 | 1,329                             | 9.3%    | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 1,186 | 27.9%                   | ±1.4 | 3,682                             | 25.8%   | $\pm 0.7$ |  |
| (4) Agree                      | 1,443 | 34.0%                   | ±1.4 | 5,937                             | 41.6%   | $\pm 0.8$ |  |
| (5) Strongly Agree             | 440   | 10.4%                   | ±1.0 | 3,021                             | 21.1%   | ±0.7      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Strongly Disagree = 1 - <1.5, Disagree = 1.5 - <2.5, Neither Agree nor Disagree = 2.5 - <3.5, Agree = 3.5 - <4.5, Strongly Agree = 4.5 - 5.

#### 5.2 Racial/Ethnic Harassment

The following sections display each of the outcomes of workplace harassment and racial/ethnic harassment. In each section results are shown for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to racial/ethnic harassment. Statistically significant differences are noted.

#### 5.2.1 Racial/Ethnic Harassment and Job Satisfaction

Table 5.7 presents the job satisfaction results for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Job satisfaction was measured with a 5-point response scale that ranged from *very dissatisfied* to *very satisfied*. Higher scores indicate greater job satisfaction. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.7 Racial/Ethnic Harassment and Job Satisfaction by Selected Characteristics

|   | race/ | Experience ethnicity har |           |        | not experie |           | Effect<br>size |
|---|-------|--------------------------|-----------|--------|-------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>        | МоЕ       | N      | Meana       | МоЕ       | Hedges' g      |
| Overall   | 1,766 | 3.2*                     | ±0.0      | 16,738 | 3.8*        | ±0.0      | -0.75 (M)      |
| Pay Plan and Grade  |       |                          |           |        |             |           |                |
| Wage Grade (WG) 1-4   | 62    | 3.3                      | $\pm 0.2$ | 562    | 3.5         | $\pm 0.1$ | -0.19          |
| Wage Grade (WG) 5-8   | 340   | 3.2*                     | $\pm 0.1$ | 2,483  | 3.7*        | $\pm 0.0$ | -0.61 (M)      |
| Wage Grade (WG) 9-16  | 104   | 3.1*                     | ±0.1      | 1,391  | 3.7*        | $\pm 0.0$ | -0.99 (L)      |
| Other Wage Grade (WG)   | 23    | 3.2*                     | ±0.3      | 213    | 3.9*        | ±0.1      | -1.05 (L)      |
| General Schedule (GS) 1-6   | 181   | 3.3*                     | ±0.1      | 1,950  | 3.6*        | $\pm 0.0$ | -0.40 (S)      |
| General Schedule (GS) 7-10  | 437   | 3.1*                     | ±0.1      | 3,602  | 3.7*        | $\pm 0.0$ | -0.88 (L)      |
| General Schedule (GS) 11-12   | 347   | 3.3*                     | ±0.1      | 4,057  | 3.9*        | $\pm 0.0$ | -0.86 (L)      |
| General Schedule (GS) 13-15   | 158   | 3.5*                     | ±0.1      | 1,626  | 4.1*        | $\pm 0.0$ | -0.86 (L)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                       | NR        | 22     | 4.4         | ±0.2      | NR             |
| Other   | 80    | 3.1*                     | $\pm 0.1$ | 609    | 4.0*        | $\pm 0.0$ | -1.53 (L)      |
| Years of Service at Bureau or Office  |       |                          |           |        |             |           |                |
| Less than 1 year  | 109   | 3.3*                     | ±0.2      | 1,040  | 3.8*        | $\pm 0.0$ | -0.70 (M)      |
| 1 to 3 years  | 223   | 3.2*                     | $\pm 0.1$ | 2,344  | 3.7*        | $\pm 0.0$ | -0.73 (M)      |
| 4 to 5 years  | 180   | 3.1*                     | ±0.1      | 1,312  | 3.7*        | $\pm 0.0$ | -0.90 (L)      |
| 6 to 10 years   | 328   | 3.3*                     | ±0.1      | 3,501  | 3.7*        | $\pm 0.0$ | -0.48 (S)      |
| 11 to 14 years  | 206   | 3.3*                     | ±0.1      | 1,584  | 3.7*        | $\pm 0.0$ | -0.61 (M)      |
| 15 to 20 years  | 233   | 3.2*                     | ±0.1      | 2,585  | 3.7*        | ±0.0      | -0.84 (L)      |
| More than 20 years  | 464   | 3.2*                     | ±0.1      | 4,267  | 3.9*        | ±0.0      | -1.00 (L)      |

|   | race/ | Experience<br>ethnicity har |           |        | not experie |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|-------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>           | MoE       | N      | $Mean^a$    | МоЕ       | Hedges' g      |
| Appointment Type                          |       |                             |           |        |             |           |                |
| Permanent                                 | 1,470 | 3.2*                        | $\pm 0.0$ | 14,330 | 3.8*        | $\pm 0.0$ | -0.81 (L)      |
| Term                                      | 204   | 3.3*                        | $\pm 0.1$ | 1,452  | 3.6*        | $\pm 0.0$ | -0.35 (S)      |
| Temporary                                 | 65    | 2.9*                        | ±0.2      | 803    | 3.5*        | $\pm 0.0$ | -0.96 (L)      |
| Work Schedule                             |       |                             |           |        |             |           |                |
| Seasonal                                  | 122   | 3.2*                        | $\pm 0.1$ | 1,718  | 3.6*        | $\pm 0.0$ | -0.59 (M)      |
| Non-Seasonal                              | 1,396 | 3.2*                        | $\pm 0.0$ | 13,199 | 3.8*        | $\pm 0.0$ | -0.84 (L)      |
| Appointment Type and Work Schedule        |       |                             |           |        |             |           |                |
| Permanent-Seasonal                        | 80    | 3.2*                        | ±0.2      | 1,018  | 3.6*        | $\pm 0.0$ | -0.59 (M)      |
| Permanent-Non-Seasonal                    | 1,373 | 3.2*                        | $\pm 0.0$ | 13,098 | 3.8*        | $\pm 0.0$ | -0.82 (L)      |
| Term                                      | 204   | 3.3*                        | ±0.1      | 1,452  | 3.6*        | $\pm 0.0$ | -0.35 (S)      |
| Temporary-Seasonal                        | 42    | 3.1*                        | ±0.2      | 701    | 3.5*        | $\pm 0.0$ | -0.61 (M)      |
| Temporary-Non-Seasonal                    | 23    | 2.5*                        | ±0.3      | 101    | 3.8*        | $\pm 0.1$ | -1.76 (L)      |
| Race/Ethnicity - Collapsed                |       |                             |           |        |             |           |                |
| Non-Minority (Non-Hispanic White)         | 1,014 | 3.3*                        | $\pm 0.0$ | 13,457 | 3.8*        | $\pm 0.0$ | -0.73 (M)      |
| Minority                                  | 704   | 3.2*                        | ±0.1      | 2,973  | 3.8*        | $\pm 0.0$ | -0.77 (M)      |
| Race/Ethnicity                            |       |                             |           |        |             |           |                |
| Hispanic                                  | 240   | 3.1*                        | ±0.1      | 1,179  | 3.8*        | $\pm 0.0$ | -0.78 (M)      |
| American Indian or Alaskan Native         | 86    | 2.9*                        | ±0.2      | 290    | 3.9*        | ±0.1      | -1.38 (L)      |
| Asian                                     | 33    | 3.6*                        | ±0.3      | 133    | 4.0*        | ±0.1      | -0.49 (S)      |
| Black/African-American                    | 177   | 3.2*                        | ±0.1      | 621    | 3.7*        | ±0.1      | -0.62 (M)      |
| Native Hawaiian or Other Pacific Islander | 37    | 3.1*                        | ±0.1      | 165    | 3.9*        | ±0.1      | -1.80 (L)      |
| Non-Hispanic White                        | 1,014 | 3.3*                        | $\pm 0.0$ | 13,457 | 3.8*        | $\pm 0.0$ | -0.73 (M)      |
| Multi-racial                              | 131   | 3.3*                        | ±0.1      | 586    | 3.7*        | $\pm 0.1$ | -0.55 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.8 presents the scale distribution of job satisfaction for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.8 Racial/Ethnic Harassment and Job Satisfaction Scale Distribution

|  | race | Experience/ethnicity has |           | Did not experience race/ethnicity harassment |         |           |  |
|--|------|--------------------------|-----------|--|---------|-----------|--|
|  | N    | Percent                  | MoE       | N  | Percent | MoE       |  |
| Job Satisfaction                       |      |                          |           |  |         |           |  |
| (1) Very Dissatisfied                  | 22   | 1.2%                     | ±0.6      | 53   | 0.3%    | $\pm 0.1$ |  |
| (2) Dissatisfied                       | 366  | 20.7%                    | $\pm 2.0$ | 820  | 4.9%    | ±0.3      |  |
| (3) Neither Dissatisfied nor Satisfied | 679  | 38.4%                    | ±2.3      | 4,294  | 25.7%   | $\pm 0.7$ |  |
| (4) Satisfied                          | 592  | 33.5%                    | ±2.2      | 9,171  | 54.8%   | $\pm 0.8$ |  |
| (5) Very Satisfied                     | 108  | 6.1%                     | ±1.2      | 2,400  | 14.3%   | ±0.5      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Very Dissatisfied = 1 - <1.5, Dissatisfied = 1.5 - <2.5, Neither Dissatisfied nor Satisfied = 2.5 - <3.5, Satisfied = 3.5 - <4.5, Very Satisfied = 4.5 - 5.

# 5.2.2 Racial/Ethnic Harassment and Job Engagement

Table 5.9 presents the job engagement results for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Job engagement was measured on a 7-point response scale that ranged from *never* to *always or every day*. Higher scores indicate greater frequency of engagement. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.9 Racial/Ethnic Harassment and Job Engagement by Selected Characteristics

|   | race/ | Experience<br>ethnicity har |           |        | not experie       |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|-------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N      | Mean <sup>a</sup> | МоЕ       | Hedges' g      |
| Overall   | 1,766 | 5.1*                        | ±0.1      | 16,734 | 5.6*              | ±0.0      | -0.43 (S)      |
| Pay Plan and Grade  |       |                             |           |        |                   |           |                |
| Wage Grade (WG) 1-4   | 62    | 5.4                         | $\pm 0.3$ | 562    | 5.4               | $\pm 0.1$ | 0.01           |
| Wage Grade (WG) 5-8   | 340   | 5.1*                        | $\pm 0.1$ | 2,483  | 5.6*              | $\pm 0.0$ | -0.37 (S)      |
| Wage Grade (WG) 9-16  | 104   | 5.0*                        | ±0.3      | 1,391  | 5.7*              | $\pm 0.1$ | -0.63 (M)      |
| Other Wage Grade (WG)   | 23    | 5.1                         | $\pm 0.4$ | 213    | 5.4               | ±0.2      | -0.29 (S)      |
| General Schedule (GS) 1-6   | 181   | 5.4*                        | $\pm 0.2$ | 1,948  | 5.5*              | $\pm 0.1$ | -0.15          |
| General Schedule (GS) 7-10  | 437   | 4.7*                        | $\pm 0.1$ | 3,602  | 5.5*              | $\pm 0.0$ | -0.62 (M)      |
| General Schedule (GS) 11-12   | 347   | 5.3*                        | $\pm 0.1$ | 4,054  | 5.6*              | $\pm 0.0$ | -0.27 (S)      |
| General Schedule (GS) 13-15   | 158   | 5.1*                        | ±0.2      | 1,626  | 5.8*              | $\pm 0.0$ | -0.66 (M)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                          | NR        | 22     | 6.5               | ±0.2      | NR             |
| Other   | 80    | 4.6*                        | ±0.3      | 609    | 5.7*              | $\pm 0.1$ | -1.05 (L)      |
| Years of Service at Bureau or Office  |       |                             |           |        |                   |           |                |
| Less than 1 year  | 109   | 4.8*                        | ±0.3      | 1,040  | 5.8*              | $\pm 0.1$ | -0.87 (L)      |
| 1 to 3 years  | 223   | 5.3*                        | $\pm 0.2$ | 2,343  | 5.6*              | $\pm 0.1$ | -0.28 (S)      |
| 4 to 5 years  | 180   | 5.1*                        | $\pm 0.2$ | 1,312  | 5.6*              | $\pm 0.1$ | -0.46 (S)      |
| 6 to 10 years   | 328   | 5.4                         | $\pm 0.1$ | 3,500  | 5.5               | $\pm 0.0$ | -0.11          |
| 11 to 14 years  | 206   | 5.0*                        | ±0.2      | 1,582  | 5.4*              | $\pm 0.1$ | -0.35 (S)      |
| 15 to 20 years  | 233   | 4.8*                        | ±0.2      | 2,585  | 5.5*              | $\pm 0.0$ | -0.56 (M)      |
| More than 20 years  | 464   | 5.0*                        | ±0.1      | 4,267  | 5.7*              | $\pm 0.0$ | -0.65 (M)      |
| Appointment Type  |       |                             |           |        |                   |           |                |
| Permanent   | 1,470 | 5.0*                        | $\pm 0.1$ | 14,326 | 5.6*              | $\pm 0.0$ | -0.48 (S)      |
| Term  | 204   | 5.6                         | ±0.2      | 1,452  | 5.6               | $\pm 0.1$ | 0.03           |
| Temporary   | 65    | 4.7*                        | ±0.4      | 803    | 5.8*              | ±0.1      | -0.89 (L)      |
| Work Schedule   |       |                             |           |        |                   |           |                |
| Seasonal  | 122   | 5.4                         | ±0.2      | 1,718  | 5.6               | ±0.1      | -0.15          |
| Non-Seasonal  | 1,396 | 5.0*                        | ±0.1      | 13,195 | 5.6*              | $\pm 0.0$ | -0.53 (M)      |

|   | Experienced race/ethnicity harassment |                   |           | Did race/eth | Effect<br>size |           |           |
|---|---------------------------------------|-------------------|-----------|--------------|----------------|-----------|-----------|
|   | N                                     | Mean <sup>a</sup> | MoE       | N            | Meana          | МоЕ       | Hedges' g |
| Appointment Type and Work Schedule        |                                       |                   |           |              |                |           |           |
| Permanent-Seasonal                        | 80                                    | 5.4               | $\pm 0.3$ | 1,018        | 5.4            | $\pm 0.1$ | -0.03     |
| Permanent-Non-Seasonal                    | 1,373                                 | 5.0*              | $\pm 0.1$ | 13,094       | 5.6*           | $\pm 0.0$ | -0.51 (M) |
| Term                                      | 204                                   | 5.6               | $\pm 0.2$ | 1,452        | 5.6            | $\pm 0.1$ | 0.03      |
| Temporary-Seasonal                        | 42                                    | 5.4*              | ±0.3      | 701          | 5.8*           | $\pm 0.1$ | -0.33 (S) |
| Temporary-Non-Seasonal                    | 23                                    | 3.5*              | $\pm 0.8$ | 101          | 5.8*           | ±0.2      | -2.02 (L) |
| Race/Ethnicity - Collapsed                |                                       |                   |           |              |                |           |           |
| Non-Minority (Non-Hispanic White)         | 1,014                                 | 5.1*              | ±0.1      | 13,454       | 5.6*           | $\pm 0.0$ | -0.38 (S) |
| Minority                                  | 704                                   | 5.0*              | ±0.1      | 2,971        | 5.6*           | $\pm 0.0$ | -0.49 (S) |
| Race/Ethnicity                            |                                       |                   |           |              |                |           |           |
| Hispanic                                  | 240                                   | 5.0*              | ±0.2      | 1,179        | 5.7*           | ±0.1      | -0.49 (S) |
| American Indian or Alaskan Native         | 86                                    | 4.7*              | ±0.4      | 288          | 5.8*           | ±0.1      | -0.93 (L) |
| Asian                                     | 33                                    | 5.4*              | ±0.4      | 133          | 5.8*           | ±0.1      | -0.45 (S) |
| Black/African-American                    | 177                                   | 4.8*              | ±0.2      | 621          | 5.5*           | ±0.1      | -0.52 (M) |
| Native Hawaiian or Other Pacific Islander | 37                                    | 5.7*              | ±0.4      | 165          | 6.1*           | ±0.1      | -0.42 (S) |
| Non-Hispanic White                        | 1,014                                 | 5.1*              | $\pm 0.1$ | 13,454       | 5.6*           | $\pm 0.0$ | -0.38 (S) |
| Multi-racial                              | 131                                   | 5.3*              | ±0.2      | 586          | 5.5*           | ±0.1      | -0.19     |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Never, 2 = Almost Never or a Few Times A Year or Less, 3 = Rarely or Once a Month or Less, 4 = Sometimes or a Few Times a Month, 5 = Often or Once a Week, 6 = Very Often or a Few Times a Week, and 7 = Always or Every Day. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.10 presents the scale distribution of job engagement for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.10 Racial/Ethnic Harassment and Job Engagement Scale Distribution

|  | Experienced race/ethnicity harassment |         |           | Did not experience race/ethnicity harassment |         |           |
|--|---------------------------------------|---------|-----------|--|---------|-----------|
|  | N                                     | Percent | МоЕ       | N  | Percent | MoE       |
| Job Engagement                                 |                                       |         |           |  |         |           |
| (1) Never                                      | 14                                    | 0.8%    | ±0.5      | 85   | 0.5%    | $\pm 0.1$ |
| (2) Almost Never or a Few Times a Year or Less | 58                                    | 3.3%    | ±0.9      | 170  | 1.0%    | ±0.2      |
| (3) Rarely or Once a Month or Less             | 178                                   | 10.1%   | ±1.5      | 657  | 3.9%    | ±0.3      |
| (4) Sometimes or a Few Times a Month           | 274                                   | 15.5%   | $\pm 1.8$ | 1,992  | 11.9%   | $\pm 0.5$ |
| (5) Often or Once a Week                       | 436                                   | 24.7%   | $\pm 2.1$ | 3,840  | 22.9%   | ±0.6      |
| (6) Very Often or a Few Times a Week           | 598                                   | 33.9%   | $\pm 2.2$ | 6,126  | 36.6%   | $\pm 0.7$ |
| (7) Always or Every Day                        | 208                                   | 11.8%   | ±1.6      | 3,864  | 23.1%   | ±0.6      |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Never = 1 - <1.5, Almost Never or a Few Times a Year or Less = 1.5 - <2.5, Rarely or Once a Month or Less = 2.5 - <3.5, Sometimes or a Few Times a Month = 3.5 - <4.5, Often or Once a Week = 4.5 - <5.5, Very Often or a Few Times a Week = 5.5 - <6.5, Always or Every Day = 6.5 - 7.

#### 5.2.3 Racial/Ethnic Harassment and Organizational Commitment

Table 5.11 presents the organizational commitment results for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Commitment to the organization was measured with a 5-point response scale that ranged from *strongly disagree* to *strongly agree*. Higher scores indicate greater commitment to the organization. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.11 Racial/Ethnic Harassment and Organizational Commitment by Selected Characteristics

|   | race/ | Experience ethnicity har |           |        | not experie<br>nicity haras |           | Effect size |
|---|-------|--------------------------|-----------|--------|-----------------------------|-----------|-------------|
|   | N     | Mean <sup>a</sup>        | MoE       | N      | Meana                       | МоЕ       | Hedges' g   |
| Overall   | 1,766 | 2.9*                     | ±0.0      | 16,736 | 3.6*                        | ±0.0      | -0.66 (M)   |
| Pay Plan and Grade  |       |                          |           |        |                             |           |             |
| Wage Grade (WG) 1-4   | 62    | 3.5                      | ±0.3      | 562    | 3.4                         | $\pm 0.1$ | 0.14        |
| Wage Grade (WG) 5-8   | 340   | 2.7*                     | $\pm 0.1$ | 2,483  | 3.5*                        | $\pm 0.0$ | -0.85 (L)   |
| Wage Grade (WG) 9-16  | 104   | 2.5*                     | ±0.2      | 1,391  | 3.6*                        | $\pm 0.0$ | -1.16 (L)   |
| Other Wage Grade (WG)   | 23    | 3.1*                     | ±0.3      | 213    | 3.7*                        | $\pm 0.1$ | -0.71 (M)   |
| General Schedule (GS) 1-6   | 181   | 3.3*                     | ±0.2      | 1,949  | 3.5*                        | $\pm 0.0$ | -0.19       |
| General Schedule (GS) 7-10  | 437   | 2.7*                     | $\pm 0.1$ | 3,602  | 3.5*                        | $\pm 0.0$ | -0.78 (M)   |
| General Schedule (GS) 11-12   | 347   | 3.0*                     | $\pm 0.1$ | 4,056  | 3.6*                        | $\pm 0.0$ | -0.60 (M)   |
| General Schedule (GS) 13-15   | 158   | 3.2*                     | ±0.2      | 1,626  | 3.8*                        | $\pm 0.0$ | -0.69 (M)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                       | NR        | 22     | 4.5                         | ±0.3      | NR          |
| Other   | 80    | 2.9*                     | ±0.2      | 609    | 3.9*                        | $\pm 0.1$ | -1.18 (L)   |
| Years of Service at Bureau or Office  |       |                          |           |        |                             |           |             |
| Less than 1 year  | 109   | 2.8*                     | ±0.2      | 1,040  | 3.5*                        | $\pm 0.1$ | -0.63 (M)   |
| 1 to 3 years  | 223   | 3.1*                     | $\pm 0.1$ | 2,344  | 3.5*                        | $\pm 0.0$ | -0.43 (S)   |
| 4 to 5 years  | 180   | 3.0*                     | $\pm 0.1$ | 1,312  | 3.5*                        | $\pm 0.0$ | -0.64 (M)   |
| 6 to 10 years   | 328   | 3.0*                     | $\pm 0.1$ | 3,501  | 3.5*                        | $\pm 0.0$ | -0.60 (M)   |
| 11 to 14 years  | 206   | 2.8*                     | ±0.2      | 1,582  | 3.5*                        | $\pm 0.0$ | -0.71 (M)   |
| 15 to 20 years  | 233   | 3.0*                     | $\pm 0.1$ | 2,585  | 3.6*                        | $\pm 0.0$ | -0.63 (M)   |
| More than 20 years  | 464   | 2.8*                     | $\pm 0.1$ | 4,267  | 3.6*                        | $\pm 0.0$ | -0.90(L)    |
| Appointment Type  |       |                          |           |        |                             |           |             |
| Permanent   | 1,470 | 2.9*                     | $\pm 0.1$ | 14,329 | 3.6*                        | $\pm 0.0$ | -0.69 (M)   |
| Term  | 204   | 3.3*                     | ±0.2      | 1,452  | 3.6*                        | ±0.1      | -0.32 (S)   |
| Temporary   | 65    | 2.7*                     | ±0.3      | 802    | 3.6*                        | ±0.1      | -0.98 (L)   |
| Work Schedule   |       |                          |           |        |                             |           |             |
| Seasonal  | 122   | 2.9*                     | ±0.2      | 1,717  | 3.5*                        | $\pm 0.0$ | -0.68 (M)   |
| Non-Seasonal  | 1,396 | 2.9*                     | ±0.1      | 13,198 | 3.6*                        | $\pm 0.0$ | -0.71 (M)   |

|   | race/ | Experience<br>ethnicity har |           |        | not experie |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|-------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N      | Meana       | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule        |       |                             |           |        |             |           |                |
| Permanent-Seasonal                        | 80    | 2.9*                        | ±0.2      | 1,018  | 3.4*        | $\pm 0.1$ | -0.58 (M)      |
| Permanent-Non-Seasonal                    | 1,373 | 2.9*                        | $\pm 0.1$ | 13,097 | 3.6*        | $\pm 0.0$ | -0.70 (M)      |
| Term                                      | 204   | 3.3*                        | ±0.2      | 1,452  | 3.6*        | $\pm 0.1$ | -0.32 (S)      |
| Temporary-Seasonal                        | 42    | 2.8*                        | ±0.3      | 700    | 3.6*        | $\pm 0.1$ | -0.84 (L)      |
| Temporary-Non-Seasonal                    | 23    | 2.5*                        | ±0.5      | 101    | 3.6*        | ±0.2      | -1.22 (L)      |
| Race/Ethnicity - Collapsed                |       |                             |           |        |             |           |                |
| Non-Minority (Non-Hispanic White)         | 1,014 | 2.9*                        | ±0.1      | 13,454 | 3.6*        | ±0.0      | -0.67 (M)      |
| Minority                                  | 704   | 2.9*                        | ±0.1      | 2,973  | 3.5*        | ±0.0      | -0.64 (M)      |
| Race/Ethnicity                            |       |                             |           |        |             |           |                |
| Hispanic                                  | 240   | 2.7*                        | ±0.1      | 1,179  | 3.6*        | ±0.1      | -0.85 (L)      |
| American Indian or Alaskan Native         | 86    | 2.5*                        | ±0.2      | 290    | 3.8*        | ±0.1      | -1.45 (L)      |
| Asian                                     | 33    | 3.5                         | ±0.4      | 133    | 3.7         | ±0.1      | -0.25 (S)      |
| Black/African-American                    | 177   | 3.1*                        | ±0.2      | 621    | 3.4*        | ±0.1      | -0.21 (S)      |
| Native Hawaiian or Other Pacific Islander | 37    | 3.7                         | ±0.3      | 165    | 3.8         | ±0.1      | -0.23 (S)      |
| Non-Hispanic White                        | 1,014 | 2.9*                        | $\pm 0.1$ | 13,454 | 3.6*        | $\pm 0.0$ | -0.67 (M)      |
| Multi-racial                              | 131   | 2.8*                        | ±0.2      | 586    | 3.4*        | ±0.1      | -0.63 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.12 presents the scale distribution of organizational commitment for those who indicated they had or had not experienced racial/ethnic harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.12 Racial/Ethnic Harassment and Organizational Commitment Scale Distribution

|                                | race | Experience<br>e/ethnicity has |      | Did not experience race/ethnicity harassment |         |           |  |
|--------------------------------|------|-------------------------------|------|--|---------|-----------|--|
|                                | N    | Percent                       | MoE  | N  | Percent | MoE       |  |
| Organizational Commitment      |      |                               |      |  |         |           |  |
| (1) Strongly Disagree          | 179  | 10.1%                         | ±1.5 | 497  | 3.0%    | ±0.3      |  |
| (2) Disagree                   | 424  | 24.0%                         | ±2.0 | 1,714  | 10.2%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 555  | 31.4%                         | ±2.2 | 4,313  | 25.8%   | $\pm 0.7$ |  |
| (4) Agree                      | 460  | 26.1%                         | ±2.1 | 6,907  | 41.3%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | 148  | 8.4%                          | ±1.4 | 3,304  | 19.7%   | ±0.6      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Strongly Disagree = 1 - <1.5, Disagree = 1.5 - <2.5, Neither Agree nor Disagree = 2.5 - <3.5, Agree = 3.5 - <4.5, Strongly Agree = 4.5 - 5.

# 5.3 Religious Harassment

The following sections display each of the outcomes of workplace harassment and religious harassment. In each section results are shown for those who indicated they had or had not experienced religious harassment within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to religious harassment. Statistically significant differences are noted.

# 5.3.1 Religious Harassment and Job Satisfaction

Table 5.13 presents the job satisfaction results for those who indicated they had or had not experienced religious harassment within the past 12 months. Job satisfaction was measured with a 5-point response scale that ranged from *very dissatisfied* to *very satisfied*. Higher scores indicate greater job satisfaction. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.13 Religious Harassment and Job Satisfaction by Selected Characteristics

|   | Experienced religious harassment |                   |           | Did religi |       | Effect<br>size |           |
|---|----------------------------------|-------------------|-----------|------------|-------|----------------|-----------|
|   | N                                | Mean <sup>a</sup> | MoE       | N          | Meana | МоЕ            | Hedges' g |
| Overall   | 1,325                            | 3.3*              | ±0.0      | 17,141     | 3.7*  | ±0.0           | -0.57 (M) |
| Pay Plan and Grade  |                                  |                   |           |            |       |                |           |
| Wage Grade (WG) 1-4   | 35                               | 3.2*              | ±0.2      | 589        | 3.5*  | $\pm 0.1$      | -0.39(S)  |
| Wage Grade (WG) 5-8   | 231                              | 3.5*              | $\pm 0.1$ | 2,586      | 3.6*  | $\pm 0.0$      | -0.21 (S) |
| Wage Grade (WG) 9-16  | 79                               | 3.2*              | ±0.2      | 1,409      | 3.7*  | $\pm 0.0$      | -0.72 (M) |
| Other Wage Grade (WG)   | NR                               | NR                | NR        | 231        | 3.9   | $\pm 0.1$      | NR        |
| General Schedule (GS) 1-6   | 204                              | 3.1*              | ±0.1      | 1,902      | 3.6*  | $\pm 0.0$      | -0.68 (M) |
| General Schedule (GS) 7-10  | 367                              | 3.3*              | ±0.1      | 3,674      | 3.6*  | $\pm 0.0$      | -0.48 (S) |
| General Schedule (GS) 11-12   | 256                              | 3.4*              | ±0.1      | 4,144      | 3.8*  | ±0.0           | -0.63 (M) |
| General Schedule (GS) 13-15   | 94                               | 3.6*              | ±0.2      | 1,690      | 4.1*  | ±0.0           | -0.80 (L) |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                               | NR                | NR        | 22         | 4.4   | ±0.2           | NR        |
| Other   | 49                               | 3.4*              | ±0.2      | 642        | 3.9*  | $\pm 0.1$      | -0.76 (M) |
| Years of Service at Bureau or Office  |                                  |                   |           |            |       |                |           |
| Less than 1 year  | 87                               | 3.2*              | $\pm 0.2$ | 1,062      | 3.8*  | $\pm 0.0$      | -0.75 (M) |
| 1 to 3 years  | 164                              | 3.5*              | $\pm 0.1$ | 2,368      | 3.7*  | $\pm 0.0$      | -0.33 (S) |
| 4 to 5 years  | 131                              | 3.2*              | $\pm 0.1$ | 1,361      | 3.7*  | $\pm 0.0$      | -0.71 (M) |
| 6 to 10 years   | 337                              | 3.3*              | ±0.1      | 3,486      | 3.7*  | $\pm 0.0$      | -0.63 (M) |
| 11 to 14 years  | 159                              | 3.4*              | $\pm 0.1$ | 1,645      | 3.7*  | $\pm 0.0$      | -0.41 (S) |
| 15 to 20 years  | 208                              | 3.4*              | ±0.1      | 2,613      | 3.7*  | $\pm 0.0$      | -0.46 (S) |
| More than 20 years  | 238                              | 3.4*              | ±0.1      | 4,479      | 3.8*  | $\pm 0.0$      | -0.63 (M) |

|                                    | Experienced religious harassment |                   |           | Did 1<br>religio | Effect<br>size    |           |           |
|------------------------------------|----------------------------------|-------------------|-----------|------------------|-------------------|-----------|-----------|
|                                    | N                                | Mean <sup>a</sup> | МоЕ       | N                | Mean <sup>a</sup> | МоЕ       | Hedges' g |
| Appointment Type                   |                                  |                   |           |                  |                   |           |           |
| Permanent                          | 1,057                            | 3.4*              | $\pm 0.0$ | 14,717           | 3.8*              | $\pm 0.0$ | -0.56 (M) |
| Term                               | 171                              | 3.4*              | $\pm 0.1$ | 1,485            | 3.5*              | $\pm 0.0$ | -0.18     |
| Temporary                          | 91                               | 2.7*              | ±0.2      | 776              | 3.6*              | $\pm 0.0$ | -1.46 (L) |
| Work Schedule                      |                                  |                   |           |                  |                   |           |           |
| Seasonal                           | 150                              | 3.1*              | $\pm 0.1$ | 1,691            | 3.6*              | $\pm 0.0$ | -0.79 (M) |
| Non-Seasonal                       | 989                              | 3.4*              | $\pm 0.0$ | 13,580           | 3.8*              | $\pm 0.0$ | -0.59 (M) |
| Appointment Type and Work Schedule |                                  |                   |           |                  |                   |           |           |
| Permanent-Seasonal                 | 76                               | 3.5               | $\pm 0.1$ | 1,022            | 3.6               | $\pm 0.0$ | -0.22 (S) |
| Permanent-Non-Seasonal             | 971                              | 3.4*              | $\pm 0.0$ | 13,474           | 3.8*              | $\pm 0.0$ | -0.58 (M) |
| Term                               | 171                              | 3.4*              | $\pm 0.1$ | 1,485            | 3.5*              | $\pm 0.0$ | -0.18     |
| Temporary-Seasonal                 | 74                               | 2.7*              | ±0.2      | 669              | 3.6*              | $\pm 0.0$ | -1.45 (L) |
| Temporary-Non-Seasonal             | 18                               | 2.6*              | ±0.4      | 106              | 3.7*              | ±0.1      | -1.49 (L) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.14 presents the scale distribution of job satisfaction for those who indicated they had or had not experienced religious harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.14 Religious Harassment and Job Satisfaction Scale Distribution

|  | r   | Experienc<br>eligious haras |           | Did not experience religious harassment |         |           |
|--|-----|-----------------------------|-----------|---|---------|-----------|
|  | N   | Percent                     | MoE       | N                                       | Percent | MoE       |
| Job Satisfaction                       |     |                             |           |   |         | _         |
| (1) Very Dissatisfied                  | 11  | 0.8%                        | $\pm 0.7$ | 64                                      | 0.4%    | $\pm 0.1$ |
| (2) Dissatisfied                       | 189 | 14.2%                       | $\pm 2.0$ | 986                                     | 5.8%    | $\pm 0.4$ |
| (3) Neither Dissatisfied nor Satisfied | 527 | 39.8%                       | $\pm 2.7$ | 4,444                                   | 25.9%   | $\pm 0.7$ |
| (4) Satisfied                          | 528 | 39.8%                       | $\pm 2.7$ | 9,211                                   | 53.7%   | $\pm 0.7$ |
| (5) Very Satisfied                     | 70  | 5.3%                        | ±1.3      | 2,437                                   | 14.2%   | ±0.5      |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Very Dissatisfied = 1 - <1.5, Dissatisfied = 1.5 - <2.5, Neither Dissatisfied nor Satisfied = 2.5 - <3.5, Satisfied = 3.5 - <4.5, Very Satisfied = 4.5 - 5.

# 5.3.2 Religious Harassment and Job Engagement

Table 5.15 presents the job engagement results for those who indicated they had or had not experienced religious harassment within the past 12 months. Job engagement was measured on a 7-point response scale that ranged from *never* to *always or every day*. Higher scores indicate greater frequency of engagement. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.15 Religious Harassment and Job Engagement by Selected Characteristics

|   | Experienced religious harassment |          |           |        | not experie |           | Effect<br>size |
|---|----------------------------------|----------|-----------|--------|-------------|-----------|----------------|
|   | N                                | $Mean^a$ | MoE       | N      | $Mean^a$    | МоЕ       | Hedges' g      |
| Overall   | 1,325                            | 5.2*     | $\pm 0.1$ | 17,136 | 5.6*        | $\pm 0.0$ | -0.31 (S)      |
| Pay Plan and Grade  |                                  |          |           |        |             |           |                |
| Wage Grade (WG) 1-4   | 35                               | 4.9*     | $\pm 0.4$ | 589    | 5.5*        | $\pm 0.1$ | -0.36 (S)      |
| Wage Grade (WG) 5-8   | 231                              | 5.4*     | ±0.2      | 2,586  | 5.6*        | $\pm 0.0$ | -0.16          |
| Wage Grade (WG) 9-16  | 79                               | 5.1*     | ±0.3      | 1,409  | 5.7*        | $\pm 0.1$ | -0.55 (M)      |
| Other Wage Grade (WG)   | NR                               | NR       | NR        | 231    | 5.4         | $\pm 0.2$ | NR             |
| General Schedule (GS) 1-6   | 204                              | 5.3*     | ±0.2      | 1,901  | 5.5*        | $\pm 0.1$ | -0.23 (S)      |
| General Schedule (GS) 7-10  | 367                              | 5.1*     | $\pm 0.1$ | 3,674  | 5.4*        | $\pm 0.0$ | -0.24 (S)      |
| General Schedule (GS) 11-12   | 256                              | 5.1*     | $\pm 0.2$ | 4,141  | 5.6*        | $\pm 0.0$ | -0.43 (S)      |
| General Schedule (GS) 13-15   | 94                               | 5.3*     | $\pm 0.2$ | 1,690  | 5.8*        | $\pm 0.0$ | -0.50 (M)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                               | NR       | NR        | 22     | 6.5         | ±0.2      | NR             |
| Other   | 49                               | 5.2*     | ±0.3      | 642    | 5.6*        | $\pm 0.1$ | -0.41 (S)      |
| Years of Service at Bureau or Office  |                                  |          |           |        |             |           |                |
| Less than 1 year  | 87                               | 5.0*     | ±0.3      | 1,062  | 5.8*        | $\pm 0.1$ | -0.64 (M)      |
| 1 to 3 years  | 164                              | 5.6      | ±0.2      | 2,366  | 5.6         | $\pm 0.1$ | -0.01          |
| 4 to 5 years  | 131                              | 5.2*     | ±0.2      | 1,361  | 5.6*        | $\pm 0.1$ | -0.38 (S)      |
| 6 to 10 years   | 337                              | 5.2*     | $\pm 0.1$ | 3,485  | 5.5*        | $\pm 0.0$ | -0.21 (S)      |
| 11 to 14 years  | 159                              | 5.2*     | ±0.2      | 1,643  | 5.4*        | $\pm 0.1$ | -0.19          |
| 15 to 20 years  | 208                              | 5.0*     | ±0.2      | 2,613  | 5.5*        | $\pm 0.0$ | -0.38 (S)      |
| More than 20 years  | 238                              | 5.1*     | ±0.2      | 4,479  | 5.6*        | $\pm 0.0$ | -0.50 (M)      |
| Appointment Type  |                                  |          |           |        |             |           |                |
| Permanent   | 1,057                            | 5.1*     | $\pm 0.1$ | 14,712 | 5.5*        | $\pm 0.0$ | -0.34 (S)      |
| Term  | 171                              | 5.7      | ±0.2      | 1,485  | 5.6         | $\pm 0.1$ | 0.05           |
| Temporary   | 91                               | 4.8*     | ±0.3      | 776    | 5.8*        | $\pm 0.1$ | -0.84 (L)      |
| Work Schedule   |                                  |          |           |        |             |           |                |
| Seasonal  | 150                              | 5.4*     | ±0.2      | 1,691  | 5.6*        | ±0.1      | -0.17          |
| Non-Seasonal  | 989                              | 5.1*     | ±0.1      | 13,575 | 5.5*        | ±0.0      | -0.40 (S)      |

|                                    | re  | Experienced religious harassment |           |        | Did not experience religious harassment |           |           |
|------------------------------------|-----|----------------------------------|-----------|--------|---|-----------|-----------|
|                                    | N   | Mean <sup>a</sup>                | МоЕ       | N      | Mean <sup>a</sup>                       | МоЕ       | Hedges' g |
| Appointment Type and Work Schedule |     |                                  |           |        |   |           |           |
| Permanent-Seasonal                 | 76  | 5.6                              | ±0.2      | 1,022  | 5.4                                     | $\pm 0.1$ | 0.12      |
| Permanent-Non-Seasonal             | 971 | 5.1*                             | $\pm 0.1$ | 13,469 | 5.5*                                    | $\pm 0.0$ | -0.37 (S) |
| Term                               | 171 | 5.7                              | ±0.2      | 1,485  | 5.6                                     | $\pm 0.1$ | 0.05      |
| Temporary-Seasonal                 | 74  | 5.2*                             | ±0.2      | 669    | 5.8*                                    | $\pm 0.1$ | -0.54 (M) |
| Temporary-Non-Seasonal             | 18  | 3.2*                             | ±0.9      | 106    | 5.8*                                    | ±0.2      | -2.10 (L) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Never, 2 = Almost Never or a Few Times A Year or Less, 3 = Rarely or Once a Month or Less, 4 = Sometimes or a Few Times a Month, 5 = Often or Once a Week, 6 = Very Often or a Few Times a Week, and 7 = Always or Every Day. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.16 presents the scale distribution of job engagement for those who indicated they had or had not experienced religious harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.16 Religious Harassment and Job Engagement Scale Distribution

|  | Experienced religious harassment |         |           | Did not experience religious harassment |         |           |
|--|----------------------------------|---------|-----------|---|---------|-----------|
|  | N                                | Percent | MoE       | N                                       | Percent | MoE       |
| Job Engagement                                 |                                  |         |           |   |         |           |
| (1) Never                                      | 7                                | 0.5%    | ±0.6      | 92                                      | 0.5%    | $\pm 0.1$ |
| (2) Almost Never or a Few Times a Year or Less | 29                               | 2.2%    | ±0.9      | 200                                     | 1.2%    | $\pm 0.2$ |
| (3) Rarely or Once a Month or Less             | 112                              | 8.5%    | ±1.6      | 710                                     | 4.1%    | ±0.3      |
| (4) Sometimes or a Few Times a Month           | 214                              | 16.1%   | ±2.1      | 2,054                                   | 12.0%   | $\pm 0.5$ |
| (5) Often or Once a Week                       | 326                              | 24.6%   | $\pm 2.4$ | 3,950                                   | 23.1%   | ±0.6      |
| (6) Very Often or a Few Times a Week           | 454                              | 34.2%   | ±2.6      | 6,244                                   | 36.4%   | $\pm 0.7$ |
| (7) Always or Every Day                        | 185                              | 13.9%   | $\pm 2.0$ | 3,887                                   | 22.7%   | ±0.6      |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Never = 1 - <1.5, Almost Never or a Few Times a Year or Less = 1.5 - <2.5, Rarely or Once a Month or Less = 2.5 - <3.5, Sometimes or a Few Times a Month = 3.5 - <4.5, Often or Once a Week = 4.5 - <5.5, Very Often or a Few Times a Week = 5.5 - <6.5, Always or Every Day = 6.5 - 7.

### 5.3.3 Religious Harassment and Organizational Commitment

Table 5.17 presents the organizational commitment results for those who indicated they had or had not experienced religious harassment within the past 12 months. Commitment to the organization was measured with a 5-point response scale that ranged from *strongly disagree* to *strongly agree*. Higher scores indicate greater commitment to the organization. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.17 Religious Harassment and Organizational Commitment by Selected Characteristics

|   | rel   | Experience<br>ligious haras |           |        | not experie<br>ous harassr |           | Effect size |
|---|-------|-----------------------------|-----------|--------|----------------------------|-----------|-------------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N      | Meana                      | МоЕ       | Hedges' g   |
| Overall   | 1,325 | 3.1*                        | ±0.1      | 17,138 | 3.5*                       | ±0.0      | -0.46 (S)   |
| Pay Plan and Grade  |       |                             |           |        |                            |           |             |
| Wage Grade (WG) 1-4   | 35    | 2.2*                        | ±0.4      | 589    | 3.4*                       | $\pm 0.1$ | -1.00 (L)   |
| Wage Grade (WG) 5-8   | 231   | 3.0*                        | $\pm 0.1$ | 2,586  | 3.4*                       | $\pm 0.0$ | -0.42 (S)   |
| Wage Grade (WG) 9-16  | 79    | 2.9*                        | ±0.2      | 1,409  | 3.5*                       | $\pm 0.0$ | -0.72 (M)   |
| Other Wage Grade (WG)   | NR    | NR                          | NR        | 231    | 3.7                        | $\pm 0.1$ | NR          |
| General Schedule (GS) 1-6   | 204   | 3.3*                        | ±0.1      | 1,901  | 3.5*                       | $\pm 0.0$ | -0.20 (S)   |
| General Schedule (GS) 7-10  | 367   | 3.0*                        | ±0.1      | 3,674  | 3.4*                       | $\pm 0.0$ | -0.39 (S)   |
| General Schedule (GS) 11-12   | 256   | 3.1*                        | ±0.1      | 4,143  | 3.6*                       | $\pm 0.0$ | -0.48 (S)   |
| General Schedule (GS) 13-15   | 94    | 3.2*                        | ±0.2      | 1,690  | 3.8*                       | $\pm 0.0$ | -0.58 (M)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                          | NR        | 22     | 4.5                        | ±0.3      | NR          |
| Other   | 49    | 3.2*                        | ±0.3      | 642    | 3.8*                       | $\pm 0.1$ | -0.71 (M)   |
| Years of Service at Bureau or Office  |       |                             |           |        |                            |           |             |
| Less than 1 year  | 87    | 2.9*                        | $\pm 0.2$ | 1,062  | 3.4*                       | $\pm 0.1$ | -0.57 (M)   |
| 1 to 3 years  | 164   | 3.3*                        | ±0.2      | 2,368  | 3.5*                       | $\pm 0.0$ | -0.25 (S)   |
| 4 to 5 years  | 131   | 3.0*                        | ±0.2      | 1,361  | 3.5*                       | $\pm 0.0$ | -0.61 (M)   |
| 6 to 10 years   | 337   | 3.0*                        | ±0.1      | 3,486  | 3.5*                       | $\pm 0.0$ | -0.54 (M)   |
| 11 to 14 years  | 159   | 3.0*                        | ±0.2      | 1,642  | 3.4*                       | $\pm 0.0$ | -0.46 (S)   |
| 15 to 20 years  | 208   | 3.2*                        | ±0.1      | 2,613  | 3.5*                       | $\pm 0.0$ | -0.38 (S)   |
| More than 20 years  | 238   | 3.2*                        | ±0.1      | 4,479  | 3.6*                       | $\pm 0.0$ | -0.41 (S)   |
| Appointment Type  |       |                             |           |        |                            |           |             |
| Permanent   | 1,057 | 3.1*                        | $\pm 0.1$ | 14,715 | 3.5*                       | $\pm 0.0$ | -0.47 (S)   |
| Term  | 171   | 3.3*                        | ±0.2      | 1,485  | 3.6*                       | $\pm 0.1$ | -0.30 (S)   |
| Temporary   | 91    | 2.9*                        | ±0.2      | 775    | 3.6*                       | $\pm 0.1$ | -0.85 (L)   |
| Work Schedule   |       |                             |           |        |                            |           |             |
| Seasonal  | 150   | 3.2*                        | ±0.1      | 1,690  | 3.5*                       | $\pm 0.0$ | -0.38 (S)   |
| Non-Seasonal  | 989   | 3.0*                        | $\pm 0.1$ | 13,578 | 3.5*                       | $\pm 0.0$ | -0.50 (M)   |

|                                    | re  | Experienced religious harassment |           |        | Did not experience religious harassment |           |           |
|------------------------------------|-----|----------------------------------|-----------|--------|---|-----------|-----------|
|                                    | N   | Mean <sup>a</sup>                | MoE       | N      | Meana                                   | МоЕ       | Hedges' g |
| Appointment Type and Work Schedule |     |                                  |           |        |   |           |           |
| Permanent-Seasonal                 | 76  | 3.4                              | ±0.2      | 1,022  | 3.4                                     | $\pm 0.1$ | -0.06     |
| Permanent-Non-Seasonal             | 971 | 3.1*                             | $\pm 0.1$ | 13,472 | 3.5*                                    | $\pm 0.0$ | -0.49 (S) |
| Term                               | 171 | 3.3*                             | ±0.2      | 1,485  | 3.6*                                    | $\pm 0.1$ | -0.30 (S) |
| Temporary-Seasonal                 | 74  | 2.9*                             | $\pm 0.2$ | 668    | 3.6*                                    | $\pm 0.1$ | -0.79 (M) |
| Temporary-Non-Seasonal             | 18  | 2.5*                             | ±0.6      | 106    | 3.6*                                    | ±0.2      | -1.05 (L) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.18 presents the scale distribution of organizational harassment for those who indicated they had or had not experienced religious harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.18 Religious Harassment and Organizational Commitment Scale Distribution

|                                | re  | Experience<br>eligious haras |      | Did not experience religious harassment |         |           |  |
|--------------------------------|-----|------------------------------|------|---|---------|-----------|--|
|                                | N   | Percent                      | MoE  | N                                       | Percent | MoE       |  |
| Organizational Commitment      |     |                              |      |   |         |           |  |
| (1) Strongly Disagree          | 91  | 6.9%                         | ±1.5 | 576                                     | 3.4%    | ±0.3      |  |
| (2) Disagree                   | 342 | 25.8%                        | ±2.4 | 1,794                                   | 10.5%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 356 | 26.9%                        | ±2.5 | 4,474                                   | 26.1%   | $\pm 0.7$ |  |
| (4) Agree                      | 398 | 30.1%                        | ±2.5 | 6,975                                   | 40.7%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | 137 | 10.4%                        | ±1.8 | 3,319                                   | 19.4%   | ±0.6      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Strongly Disagree = 1 - <1.5, Disagree = 1.5 - <2.5, Neither Agree nor Disagree = 2.5 - <3.5, Agree = 3.5 - <4.5, Strongly Agree = 4.5 - 5.

# 5.4 Disability Harassment

The following sections display each of the outcomes of workplace harassment and disability harassment. In each section results are shown for those who indicated they had or had not experienced disability harassment within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to disability harassment. Statistically significant differences are noted.

#### 5.4.1 Disability Harassment and Job Satisfaction

Table 5.19 presents the job satisfaction results for those who indicated they had or had not experienced disability harassment within the past 12 months. Job satisfaction was measured with a 5-point response scale that ranged from *very dissatisfied* to *very satisfied*. Higher scores indicate greater job satisfaction. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.19 Disability Harassment and Job Satisfaction by Selected Characteristics

|   | Experienced disability harassment |                   |           |        | not experie |           | Effect<br>size |
|---|-----------------------------------|-------------------|-----------|--------|-------------|-----------|----------------|
|   | N                                 | Mean <sup>a</sup> | MoE       | N      | Meana       | МоЕ       | Hedges' g      |
| Overall   | 1,275                             | 3.1*              | ±0.0      | 17,074 | 3.8*        | ±0.0      | -0.99 (L)      |
| Pay Plan and Grade  |                                   |                   |           |        |             |           |                |
| Wage Grade (WG) 1-4   | 26                                | 3.1*              | ±0.3      | 613    | 3.5*        | $\pm 0.1$ | -0.49(S)       |
| Wage Grade (WG) 5-8   | 277                               | 3.0*              | $\pm 0.1$ | 2,525  | 3.7*        | $\pm 0.0$ | -0.87 (L)      |
| Wage Grade (WG) 9-16  | 143                               | 2.9*              | ±0.1      | 1,343  | 3.8*        | $\pm 0.0$ | -1.39 (L)      |
| Other Wage Grade (WG)   | 15                                | 3.4*              | ±0.4      | 220    | 3.9*        | $\pm 0.1$ | -0.79 (M)      |
| General Schedule (GS) 1-6   | 135                               | 3.2*              | ±0.1      | 1,972  | 3.6*        | $\pm 0.0$ | -0.55 (M)      |
| General Schedule (GS) 7-10  | 343                               | 2.9*              | ±0.1      | 3,660  | 3.7*        | $\pm 0.0$ | -1.18 (L)      |
| General Schedule (GS) 11-12   | 238                               | 3.3*              | ±0.1      | 4,116  | 3.9*        | $\pm 0.0$ | -0.84 (L)      |
| General Schedule (GS) 13-15   | 48                                | 3.5*              | ±0.2      | 1,704  | 4.1*        | $\pm 0.0$ | -0.82 (L)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                                | NR                | NR        | 23     | 4.4         | ±0.2      | NR             |
| Other   | 38                                | 3.1*              | ±0.2      | 652    | 3.9*        | $\pm 0.0$ | -1.27 (L)      |
| Years of Service at Bureau or Office  |                                   |                   |           |        |             |           |                |
| Less than 1 year  | 61                                | 2.7*              | $\pm 0.2$ | 1,071  | 3.8*        | $\pm 0.0$ | -1.60 (L)      |
| 1 to 3 years  | 131                               | 2.9*              | ±0.1      | 2,425  | 3.7*        | $\pm 0.0$ | -1.19 (L)      |
| 4 to 5 years  | 141                               | 3.2*              | ±0.1      | 1,341  | 3.7*        | $\pm 0.0$ | -0.67 (M)      |
| 6 to 10 years   | 284                               | 3.2*              | ±0.1      | 3,507  | 3.7*        | $\pm 0.0$ | -0.73 (M)      |
| 11 to 14 years  | 115                               | 3.2*              | $\pm 0.1$ | 1,670  | 3.7*        | $\pm 0.0$ | -0.78 (M)      |
| 15 to 20 years  | 216                               | 3.2*              | ±0.1      | 2,584  | 3.7*        | $\pm 0.0$ | -0.79 (M)      |
| More than 20 years  | 314                               | 2.9*              | ±0.1      | 4,360  | 3.9*        | $\pm 0.0$ | -1.36 (L)      |

|                                    | Experienced disability harassment |                   |           | Did not experience disability harassment |       |           | Effect<br>size |
|------------------------------------|-----------------------------------|-------------------|-----------|--|-------|-----------|----------------|
|                                    | N                                 | Mean <sup>a</sup> | МоЕ       | N  | Meana | МоЕ       | Hedges' g      |
| Appointment Type                   |                                   |                   |           |  |       |           |                |
| Permanent                          | 1,132                             | 3.1*              | $\pm 0.0$ | 14,531                                   | 3.8*  | $\pm 0.0$ | -1.03 (L)      |
| Term                               | 72                                | 3.0*              | $\pm 0.1$ | 1,569                                    | 3.5*  | $\pm 0.0$ | -0.78 (M)      |
| Temporary                          | 49                                | 3.0*              | ±0.2      | 813                                      | 3.5*  | $\pm 0.0$ | -0.76 (M)      |
| Work Schedule                      |                                   |                   |           |  |       |           |                |
| Seasonal                           | 115                               | 3.3*              | $\pm 0.1$ | 1,705                                    | 3.6*  | $\pm 0.0$ | -0.44 (S)      |
| Non-Seasonal                       | 1,054                             | 3.1*              | $\pm 0.0$ | 13,418                                   | 3.8*  | $\pm 0.0$ | -1.07 (L)      |
| Appointment Type and Work Schedule |                                   |                   |           |  |       |           |                |
| Permanent-Seasonal                 | 84                                | 3.2*              | $\pm 0.1$ | 999                                      | 3.6*  | $\pm 0.0$ | -0.63 (M)      |
| Permanent-Non-Seasonal             | 1,036                             | 3.1*              | $\pm 0.0$ | 13,313                                   | 3.8*  | $\pm 0.0$ | -1.05 (L)      |
| Term                               | 72                                | 3.0*              | $\pm 0.1$ | 1,569                                    | 3.5*  | $\pm 0.0$ | -0.78 (M)      |
| Temporary-Seasonal                 | 31                                | 3.4               | ±0.2      | 706                                      | 3.5   | $\pm 0.0$ | -0.10          |
| Temporary-Non-Seasonal             | 17                                | 2.2*              | ±0.2      | 105                                      | 3.8*  | $\pm 0.1$ | -2.15 (L)      |
| Disability                         |                                   |                   |           |  |       |           |                |
| Yes                                | 520                               | 3.1*              | ±0.1      | 1,421                                    | 3.7*  | $\pm 0.0$ | -0.72 (M)      |
| No                                 | 746                               | 3.0*              | $\pm 0.1$ | 15,549                                   | 3.8*  | $\pm 0.0$ | -1.04 (L)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.20 presents the scale distribution of job satisfaction for those who indicated they had or had not experienced disability harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.20 Disability Harassment and Job Satisfaction Scale Distribution

|  | Experienced disability harassment |         |           |       | d not experience<br>ability harassment |           |  |
|--|-----------------------------------|---------|-----------|-------|--|-----------|--|
|  | N                                 | Percent | MoE       | N     | Percent                                | МоЕ       |  |
| Job Satisfaction                       |                                   |         |           |       |  |           |  |
| (1) Very Dissatisfied                  | 12                                | 1.0%    | $\pm 0.7$ | 62    | 0.4%                                   | $\pm 0.1$ |  |
| (2) Dissatisfied                       | 308                               | 24.2%   | ±2.4      | 862   | 5.0%                                   | ±0.3      |  |
| (3) Neither Dissatisfied nor Satisfied | 580                               | 45.5%   | ±2.7      | 4,360 | 25.5%                                  | $\pm 0.7$ |  |
| (4) Satisfied                          | 353                               | 27.7%   | ±2.5      | 9,319 | 54.6%                                  | $\pm 0.7$ |  |
| (5) Very Satisfied                     | 22                                | 1.7%    | ±0.9      | 2,471 | 14.5%                                  | ±0.5      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Very Dissatisfied = 1 - <1.5, Dissatisfied = 1.5 - <2.5, Neither Dissatisfied nor Satisfied = 2.5 - <3.5, Satisfied = 3.5 - <4.5, Very Satisfied = 4.5 - 5.

# 5.4.2 Disability Harassment and Job Engagement

Table 5.21 presents the job engagement results for those who indicated they had or had not experienced disability harassment within the past 12 months. Job engagement was measured on a 7-point response scale that ranged from *never* to *always or every day*. Higher scores indicate greater frequency of engagement. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.21 Disability Harassment and Job Engagement by Selected Characteristics

| N         Mean <sup>a</sup> MoE         N           Overall         1,275         5.0*         ±0.1         17,06           Pay Plan and Grade         Wage Grade (WG) 1-4         26         4.4*         ±0.6         613           Wage Grade (WG) 5-8         277         5.3*         ±0.2         2,52           Wage Grade (WG) 9-16         143         5.2*         ±0.2         1,34           Other Wage Grade (WG)         15         5.3         ±0.4         220           General Schedule (GS) 1-6         135         5.3*         ±0.2         1,97           General Schedule (GS) 7-10         343         4.5*         ±0.2         3,66           General Schedule (GS) 11-12         238         5.1*         ±0.2         4,11           General Schedule (GS) 13-15         48         5.1*         ±0.3         1,70           Senior Level (SL)/Scientific         NR         NR         NR         NR         23           Service (SES)         28         5.1*         ±0.2         652   |         | MoE       | ** 1 .    |
|---|---------|-----------|-----------|
| Pay Plan and Grade  Wage Grade (WG) 1-4  Wage Grade (WG) 5-8  Wage Grade (WG) 9-16  Other Wage Grade (WG)  General Schedule (GS) 1-6  General Schedule (GS) 11-12  General Schedule (GS) 13-15  Senior Level (SL)/Scientific  Professional (ST)/Senior Executive  NR  NR  NR  NR  NR  NR  NR  NR  NR  N   | 69 5.6* |           | Hedges' g |
| Wage Grade (WG) 1-4       26       4.4*       ±0.6       613         Wage Grade (WG) 5-8       277       5.3*       ±0.2       2,52         Wage Grade (WG) 9-16       143       5.2*       ±0.2       1,34         Other Wage Grade (WG)       15       5.3       ±0.4       220         General Schedule (GS) 1-6       135       5.3*       ±0.2       1,97         General Schedule (GS) 7-10       343       4.5*       ±0.2       3,66         General Schedule (GS) 11-12       238       5.1*       ±0.2       4,11         General Schedule (GS) 13-15       48       5.1*       ±0.3       1,70         Senior Level (SL)/Scientific       NR       NR       NR       NR       23         Service (SES)       NR       NR       NR       NR       23  |         | ±0.0      | -0.51 (M) |
| Wage Grade (WG) 5-8       277       5.3*       ±0.2       2,52         Wage Grade (WG) 9-16       143       5.2*       ±0.2       1,34         Other Wage Grade (WG)       15       5.3       ±0.4       220         General Schedule (GS) 1-6       135       5.3*       ±0.2       1,97         General Schedule (GS) 7-10       343       4.5*       ±0.2       3,66         General Schedule (GS) 11-12       238       5.1*       ±0.2       4,11         General Schedule (GS) 13-15       48       5.1*       ±0.3       1,70         Senior Level (SL)/Scientific       NR       NR       NR       NR       23         Service (SES)       NR       NR       NR       NR       23   |         |           |           |
| Wage Grade (WG) 9-16       143       5.2*       ±0.2       1,34         Other Wage Grade (WG)       15       5.3       ±0.4       220         General Schedule (GS) 1-6       135       5.3*       ±0.2       1,97         General Schedule (GS) 7-10       343       4.5*       ±0.2       3,66         General Schedule (GS) 11-12       238       5.1*       ±0.2       4,11         General Schedule (GS) 13-15       48       5.1*       ±0.3       1,70         Senior Level (SL)/Scientific       NR       NR       NR       NR         Professional (ST)/Senior Executive       NR       NR       NR       23         Service (SES)       3       3       3       4       3       3       4       3       4       3       4       4       3       4       3       4 <td< td=""><td>3 5.5*</td><td><math>\pm 0.1</math></td><td>-0.68 (M)</td></td<> | 3 5.5*  | $\pm 0.1$ | -0.68 (M) |
| Other Wage Grade (WG)       15       5.3       ±0.4       220         General Schedule (GS) 1-6       135       5.3*       ±0.2       1,97         General Schedule (GS) 7-10       343       4.5*       ±0.2       3,66         General Schedule (GS) 11-12       238       5.1*       ±0.2       4,11         General Schedule (GS) 13-15       48       5.1*       ±0.3       1,70         Senior Level (SL)/Scientific       NR       NR       NR       NR       23         Service (SES)       NR       NR       NR       23   | 25 5.6* | $\pm 0.0$ | -0.26 (S) |
| $ \begin{array}{cccccccccccccccccccccccccccccccccccc$   | 5.7*    | $\pm 0.1$ | -0.48 (S) |
| General Schedule (GS) 7-10 343 4.5* $\pm 0.2$ 3,66 General Schedule (GS) 11-12 238 5.1* $\pm 0.2$ 4,11 General Schedule (GS) 13-15 48 5.1* $\pm 0.3$ 1,70 Senior Level (SL)/Scientific Professional (ST)/Senior Executive NR NR NR 23 Service (SES)   | 5.4     | ±0.2      | -0.07     |
| General Schedule (GS) 11-12 238 $5.1*$ $\pm 0.2$ 4,11 General Schedule (GS) 13-15 48 $5.1*$ $\pm 0.3$ 1,70 Senior Level (SL)/Scientific Professional (ST)/Senior Executive NR NR NR 23 Service (SES)  | 71 5.5* | $\pm 0.1$ | -0.24 (S) |
| General Schedule (GS) 13-15 48 5.1* ±0.3 1,70 Senior Level (SL)/Scientific Professional (ST)/Senior Executive NR NR NR 23 Service (SES)   | 5.5*    | $\pm 0.0$ | -0.85 (L) |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive NR NR NR 23 Service (SES)   | 3 5.6*  | $\pm 0.0$ | -0.39 (S) |
| Professional (ST)/Senior Executive NR NR NR 23<br>Service (SES)   | 5.8*    | ±0.0      | -0.68 (M) |
| 04  | 6.5     | ±0.2      | NR        |
| Other $38 	 5.1^* 	 \pm 0.3 	 652$  | 2 5.6*  | $\pm 0.1$ | -0.53 (M) |
| Years of Service at Bureau or Office  |         |           |           |
| Less than 1 year 61 $4.1^*$ $\pm 0.4$ $1,07$  | 71 5.8* | $\pm 0.1$ | -1.40 (L) |
| 1 to 3 years 131 $4.6*$ $\pm 0.3$ 2,42  | 24 5.7* | $\pm 0.0$ | -0.86 (L) |
| 4 to 5 years 141 5.2* $\pm 0.2$ 1,34  | 1 5.6*  | $\pm 0.1$ | -0.35 (S) |
| 6 to 10 years $284 	 5.3* 	 \pm 0.1 	 3,50$   | 5.5*    | $\pm 0.0$ | -0.15     |
| 11 to 14 years 115 5.0* $\pm 0.2$ 1,66  | 5.4*    | $\pm 0.1$ | -0.34 (S) |
| 15 to 20 years 216 5.0* $\pm 0.2$ 2,58  | 34 5.5* | $\pm 0.0$ | -0.43 (S) |
| More than 20 years 314 $4.9*$ $\pm 0.1$ $4,36$  | 5.6*    | $\pm 0.0$ | -0.66 (M) |
| Appointment Type  |         |           |           |
| Permanent 1,132 5.0* ±0.1 14,52   | 27 5.5* | $\pm 0.0$ | -0.52 (M) |
| Term 72 $5.2*$ $\pm 0.3$ $1,56$   | 5.6*    | ±0.1      | -0.37 (S) |
| Temporary 49 $5.1*$ $\pm 0.6$ 813   | 5.8*    | ±0.1      | -0.56 (M) |
| Work Schedule   |         |           |           |
| Seasonal 115 5.6 $\pm 0.2$ 1,70   |         |           |           |
| Non-Seasonal 1,054 4.9* $\pm 0.1$ 13,41   | 05 5.6  | ±0.1      | 0.04      |

|                                    | Experienced disability harassment |                   |           |        | not experie       | Effect<br>size |           |
|------------------------------------|-----------------------------------|-------------------|-----------|--------|-------------------|----------------|-----------|
|                                    | N                                 | Mean <sup>a</sup> | МоЕ       | N      | Mean <sup>a</sup> | МоЕ            | Hedges' g |
| Appointment Type and Work Schedule |                                   |                   |           |        |                   |                |           |
| Permanent-Seasonal                 | 84                                | 5.4               | ±0.2      | 999    | 5.4               | $\pm 0.1$      | -0.05     |
| Permanent-Non-Seasonal             | 1,036                             | 4.9*              | $\pm 0.1$ | 13,309 | 5.6*              | $\pm 0.0$      | -0.55 (M) |
| Term                               | 72                                | 5.2*              | ±0.3      | 1,569  | 5.6*              | $\pm 0.1$      | -0.37 (S) |
| Temporary-Seasonal                 | 31                                | 6.3*              | $\pm 0.4$ | 706    | 5.8*              | $\pm 0.1$      | 0.44 (S)  |
| Temporary-Non-Seasonal             | 17                                | 2.9*              | $\pm 0.8$ | 105    | 5.8*              | ±0.2           | -2.71 (L) |
| Disability                         |                                   |                   |           |        |                   |                |           |
| Yes                                | 520                               | 5.0*              | $\pm 0.1$ | 1,421  | 5.6*              | $\pm 0.1$      | -0.41 (S) |
| No                                 | 746                               | 5.0*              | ±0.1      | 15,544 | 5.6*              | ±0.0           | -0.54 (M) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Never, 2 = Almost Never or a Few Times A Year or Less, 3 = Rarely or Once a Month or Less, 4 = Sometimes or a Few Times a Month, 5 = Often or Once a Week, 6 = Very Often or a Few Times a Week, and 7 = Always or Every Day. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.22 presents the scale distribution of job engagement for those who indicated they had or had not experienced disability harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.22 Disability Harassment and Job Engagement Scale Distribution

|  | Experienced disability harassment |         |           |       | not experience pility harassment |           |  |
|--|-----------------------------------|---------|-----------|-------|----------------------------------|-----------|--|
|  | N                                 | Percent | МоЕ       | N     | Percent                          | МоЕ       |  |
| Job Engagement                                 |                                   |         |           |       |                                  |           |  |
| (1) Never                                      | 17                                | 1.3%    | $\pm 0.8$ | 82    | 0.5%                             | $\pm 0.1$ |  |
| (2) Almost Never or a Few Times a Year or Less | 35                                | 2.7%    | ±1.1      | 194   | 1.1%                             | ±0.2      |  |
| (3) Rarely or Once a Month or Less             | 149                               | 11.7%   | ±1.9      | 668   | 3.9%                             | ±0.3      |  |
| (4) Sometimes or a Few Times a Month           | 215                               | 16.9%   | $\pm 2.2$ | 2,034 | 11.9%                            | $\pm 0.5$ |  |
| (5) Often or Once a Week                       | 348                               | 27.3%   | $\pm 2.5$ | 3,886 | 22.8%                            | ±0.6      |  |
| (6) Very Often or a Few Times a Week           | 357                               | 28.0%   | $\pm 2.5$ | 6,300 | 36.9%                            | $\pm 0.7$ |  |
| (7) Always or Every Day                        | 155                               | 12.2%   | ±1.9      | 3,905 | 22.9%                            | ±0.6      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Never = 1 - <1.5, Almost Never or a Few Times a Year or Less = 1.5 - <2.5, Rarely or Once a Month or Less = 2.5 - <3.5, Sometimes or a Few Times a Month = 3.5 - <4.5, Often or Once a Week = 4.5 - <5.5, Very Often or a Few Times a Week = 5.5 - <6.5, Always or Every Day = 6.5 - 7.

#### 5.4.3 Disability Harassment and Organizational Commitment

Table 5.23 presents the organizational commitment results for those who indicated they had or had not experienced disability harassment within the past 12 months. Commitment to the organization was measured with a 5-point response scale that ranged from *strongly disagree* to *strongly agree*. Higher scores indicate greater commitment to the organization. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.23 Disability Harassment and Organizational Commitment by Selected Characteristics

|   | Experienced disability harassment |                   |           |        | not experie<br>lity harassı |           | Effect<br>size |  |
|---|-----------------------------------|-------------------|-----------|--------|-----------------------------|-----------|----------------|--|
|   | N                                 | Mean <sup>a</sup> | МоЕ       | N      | Meana                       | МоЕ       | Hedges' g      |  |
| Overall   | 1,275                             | 2.9*              | ±0.1      | 17,071 | 3.5*                        | ±0.0      | -0.71 (M)      |  |
| Pay Plan and Grade  |                                   |                   |           |        |                             |           |                |  |
| Wage Grade (WG) 1-4   | 26                                | 2.6*              | $\pm 0.5$ | 613    | 3.4*                        | $\pm 0.1$ | -0.68 (M)      |  |
| Wage Grade (WG) 5-8   | 277                               | 2.9*              | $\pm 0.1$ | 2,525  | 3.5*                        | $\pm 0.0$ | -0.60 (M)      |  |
| Wage Grade (WG) 9-16  | 143                               | 2.7*              | ±0.2      | 1,343  | 3.6*                        | $\pm 0.0$ | -0.93 (L)      |  |
| Other Wage Grade (WG)   | 15                                | 3.4               | $\pm 0.4$ | 220    | 3.7                         | $\pm 0.1$ | -0.33 (S)      |  |
| General Schedule (GS) 1-6   | 135                               | 2.9*              | ±0.2      | 1,971  | 3.5*                        | $\pm 0.0$ | -0.61 (M)      |  |
| General Schedule (GS) 7-10  | 343                               | 2.6*              | $\pm 0.1$ | 3,660  | 3.5*                        | $\pm 0.0$ | -0.87 (L)      |  |
| General Schedule (GS) 11-12   | 238                               | 3.1*              | $\pm 0.1$ | 4,115  | 3.6*                        | $\pm 0.0$ | -0.54 (M)      |  |
| General Schedule (GS) 13-15   | 48                                | 3.3*              | $\pm 0.4$ | 1,704  | 3.8*                        | $\pm 0.0$ | -0.45 (S)      |  |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                                | NR                | NR        | 23     | 4.5                         | ±0.3      | NR             |  |
| Other   | 38                                | 3.3*              | ±0.3      | 652    | 3.8*                        | $\pm 0.1$ | -0.60 (M)      |  |
| Years of Service at Bureau or Office  |                                   |                   |           |        |                             |           |                |  |
| Less than 1 year  | 61                                | 2.2*              | ±0.3      | 1,071  | 3.5*                        | $\pm 0.1$ | -1.26 (L)      |  |
| 1 to 3 years  | 131                               | 2.5*              | ±0.2      | 2,425  | 3.6*                        | $\pm 0.0$ | -1.02 (L)      |  |
| 4 to 5 years  | 141                               | 3.3*              | ±0.2      | 1,341  | 3.5*                        | $\pm 0.0$ | -0.21 (S)      |  |
| 6 to 10 years   | 284                               | 3.0*              | $\pm 0.1$ | 3,507  | 3.5*                        | $\pm 0.0$ | -0.54 (M)      |  |
| 11 to 14 years  | 115                               | 2.7*              | ±0.2      | 1,667  | 3.4*                        | $\pm 0.0$ | -0.70 (M)      |  |
| 15 to 20 years  | 216                               | 3.0*              | $\pm 0.1$ | 2,584  | 3.6*                        | $\pm 0.0$ | -0.57 (M)      |  |
| More than 20 years  | 314                               | 2.7*              | $\pm 0.1$ | 4,360  | 3.6*                        | $\pm 0.0$ | -0.94 (L)      |  |
| Appointment Type  |                                   |                   |           |        |                             |           |                |  |
| Permanent   | 1,132                             | 2.9*              | $\pm 0.1$ | 14,530 | 3.5*                        | $\pm 0.0$ | -0.72 (M)      |  |
| Term  | 72                                | 3.1*              | ±0.3      | 1,569  | 3.6*                        | $\pm 0.0$ | -0.48 (S)      |  |
| Temporary   | 49                                | 3.3               | ±0.4      | 812    | 3.6                         | $\pm 0.1$ | -0.26 (S)      |  |
| Work Schedule   |                                   |                   |           |        |                             |           |                |  |
| Seasonal  | 115                               | 3.1*              | ±0.2      | 1,704  | 3.5*                        | $\pm 0.0$ | -0.41 (S)      |  |
| Non-Seasonal  | 1,054                             | 2.8*              | $\pm 0.1$ | 13,417 | 3.6*                        | $\pm 0.0$ | -0.73 (M)      |  |

|                                    | Experienced disability harassment |                   |           |        | not experie       | Effect<br>size |           |
|------------------------------------|-----------------------------------|-------------------|-----------|--------|-------------------|----------------|-----------|
|                                    | N                                 | Mean <sup>a</sup> | МоЕ       | N      | Mean <sup>a</sup> | МоЕ            | Hedges' g |
| Appointment Type and Work Schedule |                                   |                   |           |        |                   |                |           |
| Permanent-Seasonal                 | 84                                | 2.8*              | ±0.2      | 999    | 3.5*              | $\pm 0.1$      | -0.78 (M) |
| Permanent-Non-Seasonal             | 1,036                             | 2.9*              | $\pm 0.1$ | 13,311 | 3.6*              | $\pm 0.0$      | -0.71 (M) |
| Term                               | 72                                | 3.1*              | ±0.3      | 1,569  | 3.6*              | $\pm 0.0$      | -0.48 (S) |
| Temporary-Seasonal                 | 31                                | 4.1*              | ±0.3      | 705    | 3.6*              | $\pm 0.1$      | 0.58 (M)  |
| Temporary-Non-Seasonal             | 17                                | 1.9*              | ±0.2      | 105    | 3.7*              | ±0.2           | -2.05 (L) |
| Disability                         |                                   |                   |           |        |                   |                |           |
| Yes                                | 520                               | 2.8*              | ±0.1      | 1,421  | 3.4*              | ±0.1           | -0.60 (M) |
| No                                 | 746                               | 2.9*              | ±0.1      | 15,546 | 3.6*              | ±0.0           | -0.70 (M) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.24 presents the scale distribution of organizational commitment for those who indicated they had or had not experienced disability harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.24 Disability Harassment and Organizational Commitment Scale Distribution

|                                | d   | Experienc<br>isability haras |           |       | l not experie<br>bility harassı |           |  |
|--------------------------------|-----|------------------------------|-----------|-------|---------------------------------|-----------|--|
|                                | N   | Percent                      | MoE       | N     | Percent                         | МоЕ       |  |
| Organizational Commitment      |     |                              |           |       |                                 |           |  |
| (1) Strongly Disagree          | 151 | 11.9%                        | ±1.9      | 506   | 3.0%                            | ±0.3      |  |
| (2) Disagree                   | 303 | 23.8%                        | $\pm 2.4$ | 1,826 | 10.7%                           | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 399 | 31.3%                        | ±2.6      | 4,423 | 25.9%                           | $\pm 0.7$ |  |
| (4) Agree                      | 325 | 25.5%                        | ±2.5      | 6,980 | 40.9%                           | $\pm 0.7$ |  |
| (5) Strongly Agree             | 96  | 7.5%                         | ±1.6      | 3,336 | 19.5%                           | ±0.6      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Strongly Disagree = 1 - <1.5, Disagree = 1.5 - <2.5, Neither Agree nor Disagree = 2.5 - <3.5, Agree = 3.5 - <4.5, Strongly Agree = 4.5 - 5.

### 5.5 Sexual Orientation Harassment

The following sections display each of the outcomes of workplace harassment and sexual orientation harassment. In each section results are shown for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to sexual orientation harassment. Statistically significant differences are noted.

#### 5.5.1 Sexual Orientation Harassment and Job Satisfaction

Table 5.25 presents the job satisfaction results for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Job satisfaction was measured with a 5-point response scale that ranged from *very dissatisfied* to *very satisfied*. Higher scores indicate greater job satisfaction. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.25 Sexual Orientation Harassment and Job Satisfaction by Selected Characteristics

|   | Experienced sexual orientation harassment |                   |           | Did not experience<br>sexual orientation<br>harassment |                   |           | Effect<br>size |
|---|---|-------------------|-----------|--|-------------------|-----------|----------------|
|   | N   | Mean <sup>a</sup> | МоЕ       | N  | Mean <sup>a</sup> | МоЕ       | Hedges' g      |
| Overall   | 828                                       | 3.2*              | ±0.1      | 17,636   | 3.7*              | $\pm 0.0$ | -0.72 (M)      |
| Pay Plan and Grade  |   |                   |           |  |                   |           |                |
| Wage Grade (WG) 1-4   | 29  | 2.6*              | ±0.2      | 611  | 3.5*              | $\pm 0.1$ | -1.15 (L)      |
| Wage Grade (WG) 5-8   | 140                                       | 3.2*              | $\pm 0.1$ | 2,680  | 3.6*              | $\pm 0.0$ | -0.65 (M)      |
| Wage Grade (WG) 9-16  | 44  | 3.0*              | ±0.2      | 1,444  | 3.7*              | $\pm 0.0$ | -1.07 (L)      |
| Other Wage Grade (WG)   | 6   | 3.2*              | ±0.5      | 228  | 3.9*              | $\pm 0.1$ | -1.03 (L)      |
| General Schedule (GS) 1-6   | 136                                       | 3.3*              | ±0.1      | 1,994  | 3.6*              | $\pm 0.0$ | -0.32 (S)      |
| General Schedule (GS) 7-10  | 233                                       | 3.2*              | ±0.1      | 3,797  | 3.6*              | $\pm 0.0$ | -0.62 (M)      |
| General Schedule (GS) 11-12   | 165                                       | 3.2*              | ±0.1      | 4,219  | 3.8*              | $\pm 0.0$ | -0.93 (L)      |
| General Schedule (GS) 13-15   | 53  | 3.7*              | ±0.2      | 1,716  | 4.1*              | $\pm 0.0$ | -0.51 (M)      |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR  | NR                | NR        | 23   | 4.4               | ±0.2      | NR             |
| Other   | 18  | 3.4*              | $\pm 0.4$ | 672  | 3.9*              | $\pm 0.0$ | -0.81 (L)      |
| Years of Service at Bureau or Office  |   |                   |           |  |                   |           |                |
| Less than 1 year  | 44  | 2.8*              | $\pm 0.2$ | 1,102  | 3.8*              | $\pm 0.0$ | -1.41 (L)      |
| 1 to 3 years  | 119                                       | 3.5*              | ±0.2      | 2,458  | 3.7*              | $\pm 0.0$ | -0.25 (S)      |
| 4 to 5 years  | 129                                       | 3.3*              | ±0.1      | 1,358  | 3.7*              | $\pm 0.0$ | -0.46(S)       |
| 6 to 10 years   | 178                                       | 3.2*              | $\pm 0.1$ | 3,636  | 3.7*              | $\pm 0.0$ | -0.67 (M)      |
| 11 to 14 years  | 85  | 3.3*              | $\pm 0.1$ | 1,706  | 3.7*              | $\pm 0.0$ | -0.58 (M)      |
| 15 to 20 years  | 105                                       | 3.3*              | ±0.2      | 2,708  | 3.7*              | $\pm 0.0$ | -0.60 (M)      |
| More than 20 years  | 168                                       | 3.0*              | $\pm 0.1$ | 4,539  | 3.8*              | $\pm 0.0$ | -1.21 (L)      |

|   | Experienced sexual orientation harassment |                   |           | sexu   | ot experier<br>al orientation |           | Effect<br>size |
|---|---|-------------------|-----------|--------|-------------------------------|-----------|----------------|
|   | N   | Mean <sup>a</sup> | MoE       | N      | $Mean^a$                      | МоЕ       | Hedges' g      |
| Appointment Type                                |   |                   |           |        |                               |           |                |
| Permanent                                       | 648                                       | 3.3*              | ±0.1      | 15,104 | 3.8*                          | $\pm 0.0$ | -0.70 (M)      |
| Term  | 91  | 3.1*              | ±0.1      | 1,562  | 3.6*                          | $\pm 0.0$ | -0.69 (M)      |
| Temporary                                       | 75  | 3.1*              | $\pm 0.2$ | 789    | 3.5*                          | $\pm 0.0$ | -0.60 (M)      |
| Work Schedule                                   |   |                   |           |        |                               |           |                |
| Seasonal  | 124                                       | 3.5               | $\pm 0.1$ | 1,711  | 3.6                           | $\pm 0.0$ | -0.13          |
| Non-Seasonal                                    | 589                                       | 3.2*              | ±0.1      | 13,960 | 3.8*                          | $\pm 0.0$ | -0.79 (M)      |
| Appointment Type and Work Schedule              |   |                   |           |        |                               |           |                |
| Permanent-Seasonal                              | 62  | 3.6               | $\pm 0.2$ | 1,032  | 3.6                           | $\pm 0.0$ | 0.08           |
| Permanent-Non-Seasonal                          | 575                                       | 3.2*              | $\pm 0.1$ | 13,851 | 3.8*                          | $\pm 0.0$ | -0.76 (M)      |
| Term  | 91  | 3.1*              | $\pm 0.1$ | 1,562  | 3.6*                          | $\pm 0.0$ | -0.69 (M)      |
| Temporary-Seasonal                              | 62  | 3.3*              | $\pm 0.2$ | 679    | 3.5*                          | $\pm 0.0$ | -0.32 (S)      |
| Temporary-Non-Seasonal                          | 14  | 2.3*              | ±0.4      | 109    | 3.7*                          | $\pm 0.1$ | -1.75 (L)      |
| Sex   |   |                   |           |        |                               |           |                |
| Men   | 380                                       | 3.1*              | ±0.1      | 11,094 | 3.7*                          | $\pm 0.0$ | -0.88 (L)      |
| Women   | 433                                       | 3.3*              | ±0.1      | 6,487  | 3.7*                          | $\pm 0.0$ | -0.57 (M)      |
| Gender Identity                                 |   |                   |           |        |                               |           |                |
| Male  | 380                                       | 3.1*              | ±0.1      | 11,094 | 3.7*                          | $\pm 0.0$ | -0.88 (L)      |
| Female  | 433                                       | 3.3*              | ±0.1      | 6,487  | 3.7*                          | ±0.0      | -0.57 (M)      |
| Transgender                                     | 5   | 3.1*              | ±0.9      | 11     | 4.0*                          | ±0.4      | -1.13 (L)      |
| Do not identify as female, male, or transgender | 9   | 3.1               | ±0.4      | 44     | 3.4                           | ±0.2      | -0.30 (S)      |
| Sexual Orientation - Collapsed                  |   |                   |           |        |                               |           |                |
| Heterosexual                                    | 505                                       | 3.2*              | ±0.1      | 16,098 | 3.7*                          | $\pm 0.0$ | -0.77 (M)      |
| Sexual Minority                                 | 257                                       | 3.4*              | ±0.1      | 592    | 3.7*                          | $\pm 0.1$ | -0.54 (M)      |
| Sexual Orientation                              |   |                   |           |        |                               |           |                |
| Heterosexual or straight                        | 505                                       | 3.2*              | ±0.1      | 16,098 | 3.7*                          | $\pm 0.0$ | -0.77 (M)      |
| Lesbian   | 76  | 3.6*              | ±0.1      | 105    | 4.0*                          | ±0.1      | -0.49 (S)      |
| Gay   | 90  | 3.4*              | ±0.2      | 159    | 3.8*                          | ±0.1      | -0.56 (M)      |
| Bisexual  | 77  | 3.1*              | ±0.2      | 208    | 3.6*                          | ±0.1      | -0.66 (M)      |
| Other   | 14  | 2.9*              | ±0.4      | 121    | 3.7*                          | ±0.1      | -1.35 (L)      |
| I prefer not to say                             | 58  | 3.0*              | ±0.2      | 752    | 3.6*                          | ±0.1      | -0.88 (L)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.26 presents the scale distribution of job satisfaction for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.26 Sexual Orientation Harassment and Job Satisfaction Scale Distribution

|  | sexua | Experience<br>l orientation l |           | Did not experience sexual orientation harassment |         |           |
|--|-------|-------------------------------|-----------|--|---------|-----------|
|  | N     | Percent                       | МоЕ       | N  | Percent | MoE       |
| Job Satisfaction                       |       |                               |           |  |         | _         |
| (1) Very Dissatisfied                  | 11    | 1.3%                          | ±1.1      | 64   | 0.4%    | $\pm 0.1$ |
| (2) Dissatisfied                       | 156   | 18.9%                         | $\pm 2.8$ | 1,027  | 5.8%    | $\pm 0.4$ |
| (3) Neither Dissatisfied nor Satisfied | 329   | 39.7%                         | ±3.4      | 4,625  | 26.2%   | $\pm 0.7$ |
| (4) Satisfied                          | 298   | 36.0%                         | ±3.3      | 9,453  | 53.6%   | $\pm 0.7$ |
| (5) Very Satisfied                     | 34    | 4.1%                          | ±1.6      | 2,468  | 14.0%   | ±0.5      |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Very Dissatisfied = 1 - <1.5, Dissatisfied = 1.5 - <2.5, Neither Dissatisfied nor Satisfied = 2.5 - <3.5, Satisfied = 3.5 - <4.5, Very Satisfied = 4.5 - 5.

## 5.5.2 Sexual Orientation Harassment and Job Engagement

Table 5.27 presents the job engagement results for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Job engagement was measured on a 7-point response scale that ranged from *never* to *always or every day*. Higher scores indicate greater frequency of engagement. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.27 Sexual Orientation Harassment and Job Engagement by Selected Characteristics

|   | Experienced sexual orientation harassment |                   |           | sexu   | ot experier<br>al orientation |           | Effect<br>size |
|---|---|-------------------|-----------|--------|-------------------------------|-----------|----------------|
|   | N   | Mean <sup>a</sup> | МоЕ       | N      | Meana                         | МоЕ       | Hedges' g      |
| Overall   | 828                                       | 5.2*              | ±0.1      | 17,632 | 5.5*                          | ±0.0      | -0.26 (S)      |
| Pay Plan and Grade  |   |                   |           |        |                               |           |                |
| Wage Grade (WG) 1-4   | 29  | 5.0               | $\pm 0.8$ | 611    | 5.5                           | $\pm 0.1$ | -0.29 (S)      |
| Wage Grade (WG) 5-8   | 140                                       | 5.3*              | ±0.2      | 2,680  | 5.6*                          | $\pm 0.0$ | -0.24 (S)      |
| Wage Grade (WG) 9-16  | 44  | 5.5               | ±0.5      | 1,444  | 5.7                           | $\pm 0.1$ | -0.10          |
| Other Wage Grade (WG)   | 6   | 5.5               | ±0.6      | 228    | 5.4                           | ±0.2      | 0.06           |
| General Schedule (GS) 1-6   | 136                                       | 5.8*              | ±0.2      | 1,992  | 5.5*                          | $\pm 0.1$ | 0.21 (S)       |
| General Schedule (GS) 7-10  | 233                                       | 4.9*              | ±0.2      | 3,797  | 5.4*                          | $\pm 0.0$ | -0.47 (S)      |
| General Schedule (GS) 11-12   | 165                                       | 5.2*              | ±0.2      | 4,216  | 5.5*                          | $\pm 0.0$ | -0.30 (S)      |
| General Schedule (GS) 13-15   | 53  | 5.4*              | ±0.3      | 1,716  | 5.8*                          | $\pm 0.0$ | -0.37 (S)      |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR  | NR                | NR        | 23     | 6.5                           | ±0.2      | NR             |
| Other   | 18  | 5.1*              | ±0.5      | 672    | 5.6*                          | $\pm 0.1$ | -0.48 (S)      |
| Years of Service at Bureau or Office  |   |                   |           |        |                               |           |                |
| Less than 1 year  | 44  | 4.1*              | ±0.6      | 1,102  | 5.8*                          | $\pm 0.1$ | -1.38 (L)      |
| 1 to 3 years  | 119                                       | 5.7               | ±0.3      | 2,456  | 5.6                           | $\pm 0.0$ | 0.08           |
| 4 to 5 years  | 129                                       | 5.2*              | ±0.2      | 1,358  | 5.6*                          | $\pm 0.1$ | -0.31 (S)      |
| 6 to 10 years   | 178                                       | 5.5               | ±0.2      | 3,635  | 5.5                           | $\pm 0.0$ | 0.04           |
| 11 to 14 years  | 85  | 5.1*              | ±0.2      | 1,705  | 5.4*                          | $\pm 0.1$ | -0.25 (S)      |
| 15 to 20 years  | 105                                       | 5.1*              | ±0.3      | 2,708  | 5.4*                          | $\pm 0.0$ | -0.26 (S)      |
| More than 20 years  | 168                                       | 5.0*              | ±0.2      | 4,539  | 5.6*                          | $\pm 0.0$ | -0.53 (M)      |
| Appointment Type  |   |                   |           |        |                               |           |                |
| Permanent   | 648                                       | 5.2*              | ±0.1      | 15,100 | 5.5*                          | $\pm 0.0$ | -0.28 (S)      |
| Term  | 91  | 5.8               | ±0.2      | 1,562  | 5.6                           | $\pm 0.1$ | 0.16           |
| Temporary   | 75  | 5.2*              | ±0.5      | 789    | 5.8*                          | $\pm 0.1$ | -0.51 (M)      |
| Work Schedule   |   |                   |           |        |                               |           |                |
| Seasonal  | 124                                       | 5.7               | ±0.3      | 1,711  | 5.6                           | $\pm 0.1$ | 0.10           |
| Non-Seasonal  | 589                                       | 5.1*              | $\pm 0.1$ | 13,955 | 5.5*                          | $\pm 0.0$ | -0.36 (S)      |

|   | Experienced sexual orientation harassment |                   |           | sexu   | ot experie<br>al orientat<br>arassment | ion       | Effect<br>size |
|---|---|-------------------|-----------|--------|--|-----------|----------------|
|   | N   | Mean <sup>a</sup> | MoE       | N      | Mean <sup>a</sup>                      | MoE       | Hedges' g      |
| Appointment Type and Work Schedule              |   |                   |           |        |  |           |                |
| Permanent-Seasonal                              | 62  | 5.7               | ±0.3      | 1,032  | 5.4                                    | $\pm 0.1$ | 0.20 (S)       |
| Permanent-Non-Seasonal                          | 575                                       | 5.2*              | ±0.1      | 13,847 | 5.5*                                   | $\pm 0.0$ | -0.31 (S)      |
| Term  | 91  | 5.8               | $\pm 0.2$ | 1,562  | 5.6                                    | $\pm 0.1$ | 0.16           |
| Temporary-Seasonal                              | 62  | 5.7               | $\pm 0.4$ | 679    | 5.8                                    | $\pm 0.1$ | -0.07          |
| Temporary-Non-Seasonal                          | 14  | 2.7*              | $\pm 0.9$ | 109    | 5.8*                                   | ±0.2      | -2.65 (L)      |
| Sex   |   |                   |           |        |  |           |                |
| Men   | 380                                       | 5.1*              | $\pm 0.1$ | 11,092 | 5.6*                                   | $\pm 0.0$ | -0.40(S)       |
| Women   | 433                                       | 5.4*              | ±0.1      | 6,484  | 5.5*                                   | $\pm 0.0$ | -0.12          |
| Gender Identity                                 |   |                   |           |        |  |           |                |
| Male  | 380                                       | 5.1*              | ±0.1      | 11,092 | 5.6*                                   | $\pm 0.0$ | -0.40 (S)      |
| Female  | 433                                       | 5.4*              | ±0.1      | 6,484  | 5.5*                                   | $\pm 0.0$ | -0.12          |
| Transgender                                     | 5   | 4.6               | ±1.7      | 11     | 5.4                                    | ±0.9      | -0.45 (S)      |
| Do not identify as female, male, or transgender | 9   | 5.3               | ±0.8      | 44     | 5.0                                    | ±0.4      | 0.24 (S)       |
| Sexual Orientation - Collapsed                  |   |                   |           |        |  |           |                |
| Heterosexual                                    | 505                                       | 5.3*              | $\pm 0.1$ | 16,095 | 5.5*                                   | $\pm 0.0$ | -0.26 (S)      |
| Sexual Minority                                 | 257                                       | 5.2*              | ±0.2      | 591    | 5.5*                                   | $\pm 0.1$ | -0.21 (S)      |
| Sexual Orientation                              |   |                   |           |        |  |           |                |
| Heterosexual or straight                        | 505                                       | 5.3*              | ±0.1      | 16,095 | 5.5*                                   | $\pm 0.0$ | -0.26 (S)      |
| Lesbian   | 76  | 5.6               | ±0.2      | 105    | 5.8                                    | ±0.2      | -0.14          |
| Gay   | 90  | 5.1               | ±0.3      | 159    | 5.4                                    | ±0.2      | -0.24 (S)      |
| Bisexual  | 77  | 4.9*              | ±0.3      | 206    | 5.4*                                   | ±0.2      | -0.37 (S)      |
| Other   | 14  | 5.3               | ±0.7      | 121    | 5.4                                    | ±0.2      | -0.05          |
| I prefer not to say                             | 58  | 5.3               | ±0.5      | 752    | 5.5                                    | ±0.1      | -0.13          |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Never, 2 = Almost Never or a Few Times A Year or Less, 3 = Rarely or Once a Month or Less, 4 = Sometimes or a Few Times a Month, 5 = Often or Once a Week, 6 = Very Often or a Few Times a Week, and 7 = Always or Every Day. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.28 presents the scale distribution of job engagement for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.28 Sexual Orientation Harassment and Job Engagement Scale Distribution

|  | Experienced sexual orientation harassment |         |           | Did not experience<br>sexual orientation<br>harassment |         |           |
|--|---|---------|-----------|--|---------|-----------|
|  | N   | Percent | MoE       | N  | Percent | MoE       |
| Job Engagement                                 |   |         |           |  |         |           |
| (1) Never                                      | 17  | 2.0%    | ±1.2      | 82   | 0.5%    | ±0.1      |
| (2) Almost Never or a Few Times a Year or Less | 22  | 2.7%    | ±1.4      | 206  | 1.2%    | ±0.2      |
| (3) Rarely or Once a Month or Less             | 72  | 8.6%    | ±2.1      | 761  | 4.3%    | ±0.3      |
| (4) Sometimes or a Few Times a Month           | 106                                       | 12.8%   | $\pm 2.5$ | 2,150  | 12.2%   | $\pm 0.5$ |
| (5) Often or Once a Week                       | 210                                       | 25.3%   | ±3.1      | 4,046  | 22.9%   | ±0.6      |
| (6) Very Often or a Few Times a Week           | 231                                       | 27.9%   | $\pm 3.2$ | 6,489  | 36.8%   | $\pm 0.7$ |
| (7) Always or Every Day                        | 170                                       | 20.5%   | ±2.9      | 3,898  | 22.1%   | ±0.6      |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Never = 1 - <1.5, Almost Never or a Few Times a Year or Less = 1.5 - <2.5, Rarely or Once a Month or Less = 2.5 - <3.5, Sometimes or a Few Times a Month = 3.5 - <4.5, Often or Once a Week = 4.5 - <5.5, Very Often or a Few Times a Week = 5.5 - <6.5, Always or Every Day = 6.5 - 7.

## 5.5.3 Sexual Orientation Harassment and Organizational Commitment

Table 5.29 presents the organizational commitment results for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Commitment to the organization was measured with a 5-point response scale that ranged from *strongly disagree* to *strongly agree*. Higher scores indicate greater commitment to the organization. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.29 Sexual Orientation Harassment and Organizational Commitment by Selected Characteristics

|   | Experienced sexual orientation harassment |                   |           | sexu   | ot experienal orientati<br>arassment |           | Effect<br>size |
|---|---|-------------------|-----------|--------|--------------------------------------|-----------|----------------|
|   | N   | Mean <sup>a</sup> | MoE       | N      | Meana                                | МоЕ       | Hedges' g      |
| Overall   | 827                                       | 3.0*              | ±0.1      | 17,634 | 3.5*                                 | ±0.0      | -0.49 (S)      |
| Pay Plan and Grade  |   |                   |           |        |                                      |           |                |
| Wage Grade (WG) 1-4   | 29  | 3.1               | ±0.5      | 611    | 3.4                                  | $\pm 0.1$ | -0.22 (S)      |
| Wage Grade (WG) 5-8   | 140                                       | 3.0*              | ±0.2      | 2,680  | 3.4*                                 | $\pm 0.0$ | -0.47 (S)      |
| Wage Grade (WG) 9-16  | 44  | 3.2               | ±0.3      | 1,444  | 3.5                                  | $\pm 0.0$ | -0.26 (S)      |
| Other Wage Grade (WG)   | 6   | 3.2               | $\pm 0.4$ | 228    | 3.7                                  | $\pm 0.1$ | -0.48 (S)      |
| General Schedule (GS) 1-6   | 135                                       | 3.5               | ±0.2      | 1,994  | 3.4                                  | $\pm 0.0$ | 0.09           |
| General Schedule (GS) 7-10  | 233                                       | 2.8*              | $\pm 0.1$ | 3,797  | 3.4*                                 | $\pm 0.0$ | -0.60 (M)      |
| General Schedule (GS) 11-12   | 165                                       | 2.8*              | ±0.2      | 4,217  | 3.6*                                 | $\pm 0.0$ | -0.80 (L)      |
| General Schedule (GS) 13-15   | 53  | 3.3*              | ±0.3      | 1,716  | 3.8*                                 | $\pm 0.0$ | -0.54 (M)      |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR  | NR                | NR        | 23     | 4.5                                  | ±0.3      | NR             |
| Other   | 18  | 3.0*              | ±0.5      | 672    | 3.8*                                 | ±0.1      | -0.87 (L)      |
| Years of Service at Bureau or Office  |   |                   |           |        |                                      |           |                |
| Less than 1 year  | 44  | 2.6*              | $\pm 0.4$ | 1,102  | 3.4*                                 | $\pm 0.1$ | -0.79 (M)      |
| 1 to 3 years  | 119                                       | 3.5               | ±0.2      | 2,458  | 3.5                                  | $\pm 0.0$ | 0.00           |
| 4 to 5 years  | 129                                       | 3.4               | ±0.2      | 1,358  | 3.5                                  | $\pm 0.0$ | -0.14          |
| 6 to 10 years   | 178                                       | 3.1*              | ±0.2      | 3,636  | 3.5*                                 | $\pm 0.0$ | -0.38 (S)      |
| 11 to 14 years  | 84  | 2.8*              | ±0.2      | 1,705  | 3.4*                                 | $\pm 0.0$ | -0.64 (M)      |
| 15 to 20 years  | 105                                       | 2.9*              | ±0.2      | 2,708  | 3.5*                                 | $\pm 0.0$ | -0.62 (M)      |
| More than 20 years  | 168                                       | 2.6*              | ±0.2      | 4,539  | 3.6*                                 | $\pm 0.0$ | -1.01 (L)      |
| Appointment Type  |   |                   |           |        |                                      |           |                |
| Permanent   | 648                                       | 3.0*              | $\pm 0.1$ | 15,103 | 3.5*                                 | $\pm 0.0$ | -0.58 (M)      |
| Term  | 91  | 3.6               | ±0.2      | 1,562  | 3.5                                  | $\pm 0.0$ | 0.06           |
| Temporary   | 74  | 3.3*              | ±0.3      | 789    | 3.6*                                 | $\pm 0.1$ | -0.25 (S)      |
| Work Schedule   |   |                   |           |        |                                      |           |                |
| Seasonal  | 123                                       | 3.6               | ±0.2      | 1,711  | 3.5                                  | $\pm 0.0$ | 0.12           |
| Non-Seasonal  | 589                                       | 2.9*              | ±0.1      | 13,958 | 3.5*                                 | $\pm 0.0$ | -0.67 (M)      |

|   | Experienced sexual orientation harassment |                   |           | sexu   | not experier<br>al orientation<br>arassment |           | Effect<br>size |
|---|---|-------------------|-----------|--------|---|-----------|----------------|
|   | N   | Mean <sup>a</sup> | MoE       | N      | Meana                                       | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |   |                   |           |        |   |           |                |
| Permanent-Seasonal                              | 62  | 3.5               | $\pm 0.2$ | 1,032  | 3.4   | $\pm 0.1$ | 0.15           |
| Permanent-Non-Seasonal                          | 575                                       | 2.9*              | ±0.1      | 13,849 | 3.5*  | $\pm 0.0$ | -0.65 (M)      |
| Term  | 91  | 3.6               | $\pm 0.2$ | 1,562  | 3.5   | $\pm 0.0$ | 0.06           |
| Temporary-Seasonal                              | 61  | 3.6               | ±0.3      | 679    | 3.6   | $\pm 0.1$ | 0.06           |
| Temporary-Non-Seasonal                          | 14  | 2.0*              | $\pm 0.4$ | 109    | 3.6*  | ±0.2      | -1.65 (L)      |
| Sex   |   |                   |           |        |   |           |                |
| Men   | 380                                       | 2.8*              | ±0.1      | 11,094 | 3.5*  | $\pm 0.0$ | -0.73 (M)      |
| Women   | 433                                       | 3.2*              | ±0.1      | 6,486  | 3.5*  | $\pm 0.0$ | -0.29 (S)      |
| Gender Identity                                 |   |                   |           |        |   |           |                |
| Male  | 380                                       | 2.8*              | ±0.1      | 11,094 | 3.5*  | $\pm 0.0$ | -0.73 (M)      |
| Female  | 433                                       | 3.2*              | ±0.1      | 6,486  | 3.5*  | $\pm 0.0$ | -0.29 (S)      |
| Transgender                                     | 5   | 2.7               | ±1.3      | 11     | 4.0   | ±0.7      | -0.90 (L)      |
| Do not identify as female, male, or transgender | 9   | 3.1               | ±0.5      | 44     | 3.1   | ±0.3      | 0.02           |
| Sexual Orientation - Collapsed                  |   |                   |           |        |   |           |                |
| Heterosexual                                    | 504                                       | 3.0*              | ±0.1      | 16,097 | 3.5*  | $\pm 0.0$ | -0.56 (M)      |
| Sexual Minority                                 | 257                                       | 3.2*              | ±0.1      | 592    | 3.6*  | ±0.1      | -0.42 (S)      |
| Sexual Orientation                              |   |                   |           |        |   |           |                |
| Heterosexual or straight                        | 504                                       | 3.0*              | ±0.1      | 16,097 | 3.5*  | $\pm 0.0$ | -0.56 (M)      |
| Lesbian   | 76  | 3.4*              | ±0.2      | 105    | 3.8*  | ±0.2      | -0.37 (S)      |
| Gay   | 90  | 3.1*              | ±0.2      | 159    | 3.5*  | ±0.2      | -0.35 (S)      |
| Bisexual  | 77  | 2.9*              | ±0.3      | 208    | 3.5*  | ±0.1      | -0.50 (M)      |
| Other   | 14  | 3.2*              | ±0.7      | 121    | 3.8*  | ±0.2      | -0.63 (M)      |
| I prefer not to say                             | 58  | 3.0*              | ±0.3      | 752    | 3.4*  | ±0.1      | -0.36 (S)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.30 presents the scale distribution of organizational commitment for those who indicated they had or had not experienced sexual orientation harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.30 Sexual Orientation Harassment and Organizational Commitment Scale Distribution

|                                | sexua | Experience<br>l orientation l |           | Did not experience sexual orientation harassment |         |           |  |
|--------------------------------|-------|-------------------------------|-----------|--|---------|-----------|--|
|                                | N     | Percent                       | МоЕ       | N  | Percent | MoE       |  |
| Organizational Commitment      |       |                               |           |  |         | _         |  |
| (1) Strongly Disagree          | 81    | 9.8%                          | ±2.2      | 593  | 3.4%    | ±0.3      |  |
| (2) Disagree                   | 199   | 24.0%                         | $\pm 3.0$ | 1,931  | 10.9%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 210   | 25.3%                         | ±3.1      | 4,647  | 26.4%   | $\pm 0.7$ |  |
| (4) Agree                      | 231   | 27.9%                         | ±3.2      | 7,126  | 40.4%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | 107   | 12.9%                         | ±2.5      | 3,338  | 18.9%   | ±0.6      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Strongly Disagree = 1 - <1.5, Disagree = 1.5 - <2.5, Neither Agree nor Disagree = 2.5 - <3.5, Agree = 3.5 - <4.5, Strongly Agree = 4.5 - 5.

### **5.6** Sexual Harassment

The following sections display each of the outcomes of workplace harassment and sexual harassment. In each section results are shown for those who indicated they had or had not experienced sexual harassment within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to sexual harassment. Statistically significant differences are noted.

#### 5.6.1 Sexual Harassment and Job Satisfaction

Table 5.31 presents the job satisfaction results for those who indicated they had or had not experienced sexual harassment within the past 12 months. Job satisfaction was measured with a 5-point response scale that ranged from *very dissatisfied* to *very satisfied*. Higher scores indicate greater job satisfaction. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.31 Sexual Harassment and Job Satisfaction by Selected Characteristics

|   | Experienced sexual harassment |                   |           | Did n<br>sexua |                   | Effect<br>size |           |
|---|-------------------------------|-------------------|-----------|----------------|-------------------|----------------|-----------|
|   | N                             | Mean <sup>a</sup> | МоЕ       | N              | Mean <sup>a</sup> | МоЕ            | Hedges' g |
| Overall   | 1,913                         | 3.3*              | ±0.0      | 16,566         | 3.8*              | ±0.0           | -0.68 (M) |
| Pay Plan and Grade  |                               |                   |           |                |                   |                |           |
| Wage Grade (WG) 1-4   | 53                            | 2.9*              | ±0.2      | 587            | 3.5*              | $\pm 0.1$      | -0.81 (L) |
| Wage Grade (WG) 5-8   | 268                           | 3.4*              | $\pm 0.1$ | 2,560          | 3.6*              | $\pm 0.0$      | -0.35 (S) |
| Wage Grade (WG) 9-16  | 76                            | 3.1*              | ±0.2      | 1,417          | 3.7*              | $\pm 0.0$      | -0.92 (L) |
| Other Wage Grade (WG)   | 28                            | 3.4*              | ±0.3      | 208            | 3.9*              | $\pm 0.1$      | -0.77 (M) |
| General Schedule (GS) 1-6   | 299                           | 3.2*              | ±0.1      | 1,825          | 3.6*              | $\pm 0.0$      | -0.57 (M) |
| General Schedule (GS) 7-10  | 574                           | 3.2*              | ±0.1      | 3,458          | 3.7*              | $\pm 0.0$      | -0.71 (M) |
| General Schedule (GS) 11-12   | 409                           | 3.4*              | ±0.1      | 3,983          | 3.9*              | $\pm 0.0$      | -0.70 (M) |
| General Schedule (GS) 13-15   | 131                           | 3.6*              | ±0.1      | 1,651          | 4.1*              | $\pm 0.0$      | -0.81 (L) |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                            | NR                | NR        | 22             | 4.4               | ±0.2           | NR        |
| Other   | 44                            | 3.3*              | ±0.1      | 646            | 3.9*              | ±0.1           | -1.05 (L) |
| Years of Service at Bureau or Office  |                               |                   |           |                |                   |                |           |
| Less than 1 year  | 84                            | 2.7*              | ±0.2      | 1,066          | 3.8*              | $\pm 0.0$      | -1.55 (L) |
| 1 to 3 years  | 272                           | 3.3*              | $\pm 0.1$ | 2,302          | 3.7*              | $\pm 0.0$      | -0.65 (M) |
| 4 to 5 years  | 184                           | 3.4*              | $\pm 0.1$ | 1,310          | 3.7*              | $\pm 0.0$      | -0.43 (S) |
| 6 to 10 years   | 500                           | 3.3*              | ±0.1      | 3,313          | 3.7*              | $\pm 0.0$      | -0.58 (M) |
| 11 to 14 years  | 238                           | 3.3*              | ±0.1      | 1,566          | 3.7*              | $\pm 0.0$      | -0.58 (M) |
| 15 to 20 years  | 284                           | 3.3*              | $\pm 0.1$ | 2,530          | 3.7*              | $\pm 0.0$      | -0.65 (M) |
| More than 20 years  | 326                           | 3.3*              | ±0.1      | 4,394          | 3.9*              | $\pm 0.0$      | -0.79 (M) |

|   | S     | Experienc<br>sexual harass |           |        | ot experiental harassmo |           | Effect<br>size |
|---|-------|----------------------------|-----------|--------|-------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>          | MoE       | N      | Meana                   | MoE       | Hedges' g      |
| Appointment Type                                |       |                            |           |        |                         |           |                |
| Permanent                                       | 1,577 | 3.3*                       | $\pm 0.0$ | 14,195 | 3.8*                    | $\pm 0.0$ | -0.67 (M)      |
| Term  | 193   | 3.2*                       | $\pm 0.1$ | 1,465  | 3.6*                    | $\pm 0.0$ | -0.52 (M)      |
| Temporary                                       | 142   | 2.9*                       | $\pm 0.1$ | 711    | 3.6*                    | $\pm 0.0$ | -1.12 (L)      |
| Work Schedule                                   |       |                            |           |        |                         |           |                |
| Seasonal  | 249   | 3.2*                       | ±0.1      | 1,578  | 3.6*                    | $\pm 0.0$ | -0.63 (M)      |
| Non-Seasonal                                    | 1,466 | 3.3*                       | $\pm 0.0$ | 13,100 | 3.8*                    | $\pm 0.0$ | -0.71 (M)      |
| Appointment Type and Work Schedule              |       |                            |           |        |                         |           |                |
| Permanent-Seasonal                              | 129   | 3.4*                       | ±0.1      | 968    | 3.6*                    | $\pm 0.0$ | -0.30(S)       |
| Permanent-Non-Seasonal                          | 1,443 | 3.3*                       | $\pm 0.0$ | 12,999 | 3.8*                    | $\pm 0.0$ | -0.69 (M)      |
| Term  | 193   | 3.2*                       | ±0.1      | 1,465  | 3.6*                    | $\pm 0.0$ | -0.52 (M)      |
| Temporary-Seasonal                              | 119   | 3.0*                       | ±0.1      | 609    | 3.6*                    | $\pm 0.0$ | -1.00 (L)      |
| Temporary-Non-Seasonal                          | 23    | 2.5*                       | $\pm 0.4$ | 101    | 3.8*                    | $\pm 0.1$ | -1.69 (L)      |
| Sex   |       |                            |           |        |                         |           |                |
| Men   | 687   | 3.2*                       | ±0.1      | 10,813 | 3.7*                    | $\pm 0.0$ | -0.71 (M)      |
| Women   | 1,217 | 3.3*                       | $\pm 0.0$ | 5,692  | 3.8*                    | $\pm 0.0$ | -0.69 (M)      |
| Gender Identity                                 |       |                            |           |        |                         |           |                |
| Male  | 687   | 3.2*                       | ±0.1      | 10,813 | 3.7*                    | $\pm 0.0$ | -0.71 (M)      |
| Female  | 1,217 | 3.3*                       | ±0.0      | 5,692  | 3.8*                    | $\pm 0.0$ | -0.69 (M)      |
| Transgender                                     | NR    | NR                         | NR        | 15     | 3.8                     | ±0.4      | NR             |
| Do not identify as female, male, or transgender | 8     | 3.0                        | ±0.3      | 45     | 3.4                     | ±0.2      | -0.55 (M)      |
| Sexual Orientation - Collapsed                  |       |                            |           |        |                         |           |                |
| Heterosexual                                    | 1,557 | 3.3*                       | ±0.0      | 15,069 | 3.8*                    | $\pm 0.0$ | -0.68 (M)      |
| Sexual Minority                                 | 223   | 3.2*                       | ±0.1      | 628    | 3.7*                    | ±0.1      | -0.72 (M)      |
| Sexual Orientation                              |       |                            |           |        |                         |           |                |
| Heterosexual or straight                        | 1,557 | 3.3*                       | ±0.0      | 15,069 | 3.8*                    | $\pm 0.0$ | -0.68 (M)      |
| Lesbian   | 53    | 3.6*                       | ±0.2      | 129    | 3.9*                    | ±0.1      | -0.39 (S)      |
| Gay   | 34    | 3.2*                       | ±0.3      | 214    | 3.7*                    | ±0.1      | -0.83 (L)      |
| Bisexual  | 99    | 3.1*                       | ±0.1      | 187    | 3.7*                    | ±0.1      | -0.88 (L)      |
| Other   | 37    | 3.3*                       | ±0.2      | 98     | 3.7*                    | ±0.1      | -0.68 (M)      |
| I prefer not to say                             | 89    | 3.3*                       | ±0.2      | 708    | 3.6*                    | ±0.1      | -0.43 (S)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.32 presents the scale distribution of job satisfaction for those who indicated they had or had not experienced sexual harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.32 Sexual Harassment and Job Satisfaction Scale Distribution

|  | Experienced sexual harassment |         |           | Did not experience sexual harassment |         |           |  |
|--|-------------------------------|---------|-----------|--------------------------------------|---------|-----------|--|
|  | N                             | Percent | MoE       | N                                    | Percent | МоЕ       |  |
| Job Satisfaction                       |                               |         |           |                                      |         |           |  |
| (1) Very Dissatisfied                  | 16                            | 0.8%    | $\pm 0.5$ | 59                                   | 0.4%    | $\pm 0.1$ |  |
| (2) Dissatisfied                       | 313                           | 16.3%   | $\pm 1.7$ | 875                                  | 5.3%    | $\pm 0.4$ |  |
| (3) Neither Dissatisfied nor Satisfied | 759                           | 39.7%   | ±2.2      | 4,201                                | 25.4%   | $\pm 0.7$ |  |
| (4) Satisfied                          | 744                           | 38.9%   | ±2.2      | 9,004                                | 54.4%   | $\pm 0.8$ |  |
| (5) Very Satisfied                     | 82                            | 4.3%    | ±1.0      | 2,426                                | 14.6%   | ±0.5      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Very Dissatisfied = 1 - <1.5, Dissatisfied = 1.5 - <2.5, Neither Dissatisfied nor Satisfied = 2.5 - <3.5, Satisfied = 3.5 - <4.5, Very Satisfied = 4.5 - 5.

# 5.6.2 Sexual Harassment and Job Engagement

Table 5.33 presents the job engagement results for those who indicated they had or had not experienced sexual harassment within the past 12 months. Job engagement was measured on a 7-point response scale that ranged from *never* to *always or every day*. Higher scores indicate greater frequency of engagement. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.33 Sexual Harassment and Job Engagement by Selected Characteristics

|   | S              | Experience<br>sexual harass |           |        | ot experie |           | Effect size |
|---|----------------|-----------------------------|-----------|--------|------------|-----------|-------------|
|   | $\overline{N}$ | Mean <sup>a</sup>           | МоЕ       | N      | Meana      | MoE       | Hedges' g   |
| Overall   | 1,912          | 5.2*                        | ±0.1      | 16,563 | 5.6*       | $\pm 0.0$ | -0.32 (S)   |
| Pay Plan and Grade  |                |                             |           |        |            |           |             |
| Wage Grade (WG) 1-4   | 53             | 4.6*                        | ±0.4      | 587    | 5.5*       | $\pm 0.1$ | -0.58 (M)   |
| Wage Grade (WG) 5-8   | 268            | 5.3*                        | ±0.2      | 2,560  | 5.6*       | $\pm 0.0$ | -0.17       |
| Wage Grade (WG) 9-16  | 76             | 5.1*                        | ±0.3      | 1,417  | 5.7*       | $\pm 0.1$ | -0.49 (S)   |
| Other Wage Grade (WG)   | 28             | 5.8                         | ±0.2      | 208    | 5.4        | ±0.2      | 0.35 (S)    |
| General Schedule (GS) 1-6   | 299            | 5.5                         | ±0.1      | 1,823  | 5.5        | $\pm 0.1$ | -0.02       |
| General Schedule (GS) 7-10  | 574            | 4.9*                        | ±0.1      | 3,458  | 5.5*       | $\pm 0.0$ | -0.52 (M)   |
| General Schedule (GS) 11-12   | 408            | 5.2*                        | $\pm 0.1$ | 3,982  | 5.6*       | $\pm 0.0$ | -0.37 (S)   |
| General Schedule (GS) 13-15   | 131            | 5.5*                        | ±0.2      | 1,651  | 5.8*       | $\pm 0.0$ | -0.22 (S)   |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR             | NR                          | NR        | 22     | 6.5        | ±0.2      | NR          |
| Other   | 44             | 5.5                         | ±0.2      | 646    | 5.6        | ±0.1      | -0.08       |
| Years of Service at Bureau or Office  |                |                             |           |        |            |           |             |
| Less than 1 year  | 84             | 4.3*                        | $\pm 0.4$ | 1,066  | 5.8*       | $\pm 0.1$ | -1.29 (L)   |
| 1 to 3 years  | 272            | 5.3*                        | ±0.2      | 2,301  | 5.6*       | $\pm 0.1$ | -0.24 (S)   |
| 4 to 5 years  | 184            | 5.2*                        | ±0.2      | 1,310  | 5.6*       | $\pm 0.1$ | -0.35 (S)   |
| 6 to 10 years   | 498            | 5.3*                        | ±0.1      | 3,313  | 5.5*       | $\pm 0.0$ | -0.16       |
| 11 to 14 years  | 238            | 5.1*                        | ±0.1      | 1,564  | 5.4*       | $\pm 0.1$ | -0.24 (S)   |
| 15 to 20 years  | 284            | 5.2*                        | $\pm 0.1$ | 2,530  | 5.5*       | $\pm 0.0$ | -0.27 (S)   |
| More than 20 years  | 326            | 5.1*                        | ±0.1      | 4,394  | 5.6*       | $\pm 0.0$ | -0.45 (S)   |
| Appointment Type  |                |                             |           |        |            |           |             |
| Permanent   | 1,576          | 5.2*                        | ±0.1      | 14,192 | 5.5*       | $\pm 0.0$ | -0.34 (S)   |
| Term  | 193            | 5.6                         | ±0.2      | 1,465  | 5.6        | ±0.1      | -0.04       |
| Temporary   | 142            | 5.0*                        | ±0.3      | 711    | 5.9*       | ±0.1      | -0.74 (M)   |
| Work Schedule   |                |                             |           |        |            |           |             |
| Seasonal  | 249            | 5.5                         | ±0.2      | 1,578  | 5.6        | ±0.1      | -0.11       |
| Non-Seasonal  | 1,464          | 5.1*                        | ±0.1      | 13,097 | 5.6*       | $\pm 0.0$ | -0.40 (S)   |

|   | Experienced sexual harassment |                   |           | Did not experience sexual harassment |       |           | Effect<br>size |
|---|-------------------------------|-------------------|-----------|--------------------------------------|-------|-----------|----------------|
|   | N                             | Mean <sup>a</sup> | МоЕ       | N                                    | Meana | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |                               |                   |           |                                      |       |           |                |
| Permanent-Seasonal                              | 129                           | 5.7*              | $\pm 0.1$ | 968                                  | 5.4*  | $\pm 0.1$ | 0.22 (S)       |
| Permanent-Non-Seasonal                          | 1,441                         | 5.1*              | $\pm 0.1$ | 12,996                               | 5.6*  | $\pm 0.0$ | -0.38(S)       |
| Term  | 193                           | 5.6               | $\pm 0.2$ | 1,465                                | 5.6   | $\pm 0.1$ | -0.04          |
| Temporary-Seasonal                              | 119                           | 5.2*              | ±0.3      | 609                                  | 5.9*  | $\pm 0.1$ | -0.55 (M)      |
| Temporary-Non-Seasonal                          | 23                            | 3.7*              | $\pm 0.8$ | 101                                  | 5.8*  | ±0.2      | -1.69 (L)      |
| Sex   |                               |                   |           |                                      |       |           |                |
| Men   | 687                           | 5.3*              | $\pm 0.1$ | 10,812                               | 5.6*  | $\pm 0.0$ | -0.26 (S)      |
| Women   | 1,215                         | 5.1*              | ±0.1      | 5,691                                | 5.6*  | $\pm 0.0$ | -0.35 (S)      |
| Gender Identity                                 |                               |                   |           |                                      |       |           |                |
| Male  | 687                           | 5.3*              | ±0.1      | 10,812                               | 5.6*  | $\pm 0.0$ | -0.26 (S)      |
| Female  | 1,215                         | 5.1*              | ±0.1      | 5,691                                | 5.6*  | $\pm 0.0$ | -0.35 (S)      |
| Transgender                                     | NR                            | NR                | NR        | 15                                   | 5.2   | ±0.9      | NR             |
| Do not identify as female, male, or transgender | 8                             | 4.8               | ±1.1      | 45                                   | 5.1   | ±0.3      | -0.26 (S)      |
| Sexual Orientation - Collapsed                  |                               |                   |           |                                      |       |           |                |
| Heterosexual                                    | 1,557                         | 5.2*              | $\pm 0.1$ | 15,066                               | 5.6*  | $\pm 0.0$ | -0.33 (S)      |
| Sexual Minority                                 | 222                           | 5.1*              | ±0.2      | 628                                  | 5.5*  | ±0.1      | -0.29 (S)      |
| Sexual Orientation                              |                               |                   |           |                                      |       |           |                |
| Heterosexual or straight                        | 1,557                         | 5.2*              | ±0.1      | 15,066                               | 5.6*  | $\pm 0.0$ | -0.33 (S)      |
| Lesbian   | 53                            | 5.9               | ±0.3      | 129                                  | 5.6   | ±0.2      | 0.25 (S)       |
| Gay   | 34                            | 4.6*              | ±0.7      | 214                                  | 5.4*  | ±0.2      | -0.58 (M)      |
| Bisexual  | 98                            | 4.6*              | ±0.3      | 187                                  | 5.6*  | ±0.2      | -0.75 (M)      |
| Other   | 37                            | 5.7               | ±0.4      | 98                                   | 5.3   | ±0.2      | 0.38 (S)       |
| I prefer not to say                             | 89                            | 5.3               | ±0.3      | 708                                  | 5.5   | ±0.1      | -0.11          |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Never, 2 = Almost Never or a Few Times A Year or Less, 3 = Rarely or Once a Month or Less, 4 = Sometimes or a Few Times a Month, 5 = Often or Once a Week, 6 = Very Often or a Few Times a Week, and 7 = Always or Every Day. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.34 presents the scale distribution of job engagement for those who indicated they had or had not experienced sexual harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.34 Sexual Harassment and Job Engagement Scale Distribution

|  | Experienced sexual harassment |         |           | Did not experience sexual harassment |         |           |
|--|-------------------------------|---------|-----------|--------------------------------------|---------|-----------|
|  | N                             | Percent | МоЕ       | N                                    | Percent | MoE       |
| Job Engagement                                 |                               |         |           |                                      |         |           |
| (1) Never                                      | 20                            | 1.1%    | ±0.6      | 78                                   | 0.5%    | $\pm 0.1$ |
| (2) Almost Never or a Few Times a Year or Less | 43                            | 2.2%    | $\pm 0.8$ | 186                                  | 1.1%    | ±0.2      |
| (3) Rarely or Once a Month or Less             | 146                           | 7.6%    | ±1.3      | 690                                  | 4.2%    | ±0.3      |
| (4) Sometimes or a Few Times a Month           | 327                           | 17.1%   | ±1.8      | 1,929                                | 11.6%   | $\pm 0.5$ |
| (5) Often or Once a Week                       | 452                           | 23.6%   | $\pm 2.0$ | 3,803                                | 23.0%   | ±0.6      |
| (6) Very Often or a Few Times a Week           | 637                           | 33.3%   | $\pm 2.1$ | 6,090                                | 36.8%   | $\pm 0.7$ |
| (7) Always or Every Day                        | 286                           | 15.0%   | ±1.7      | 3,787                                | 22.9%   | ±0.6      |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Never = 1 - <1.5, Almost Never or a Few Times a Year or Less = 1.5 - <2.5, Rarely or Once a Month or Less = 2.5 - <3.5, Sometimes or a Few Times a Month = 3.5 - <4.5, Often or Once a Week = 4.5 - <5.5, Very Often or a Few Times a Week = 5.5 - <6.5, Always or Every Day = 6.5 - 7.

## 5.6.3 Sexual Harassment and Organizational Commitment

Table 5.35 presents the organizational commitment results for those who indicated they had or had not experienced sexual harassment within the past 12 months. Commitment to the organization was measured with a 5-point response scale that ranged from *strongly disagree* to *strongly agree*. Higher scores indicate greater commitment to the organization. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.35 Sexual Harassment and Organizational Commitment by Selected Characteristics

|   | S     | Experience<br>sexual harass |           |        | not experie<br>al harassm |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|---------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>           | MoE       | N      | Meana                     | МоЕ       | Hedges' g      |
| Overall   | 1,912 | 3.0*                        | ±0.0      | 16,564 | 3.5*                      | ±0.0      | -0.52 (M)      |
| Pay Plan and Grade  |       |                             |           |        |                           |           |                |
| Wage Grade (WG) 1-4   | 53    | 2.5*                        | ±0.2      | 587    | 3.5*                      | $\pm 0.1$ | -0.76 (M)      |
| Wage Grade (WG) 5-8   | 268   | 3.0*                        | ±0.1      | 2,560  | 3.4*                      | $\pm 0.0$ | -0.44 (S)      |
| Wage Grade (WG) 9-16  | 76    | 2.7*                        | ±0.3      | 1,417  | 3.5*                      | $\pm 0.0$ | -0.93 (L)      |
| Other Wage Grade (WG)   | 28    | 3.3*                        | ±0.2      | 208    | 3.7*                      | $\pm 0.1$ | -0.41 (S)      |
| General Schedule (GS) 1-6   | 298   | 3.2*                        | $\pm 0.1$ | 1,825  | 3.5*                      | $\pm 0.0$ | -0.23 (S)      |
| General Schedule (GS) 7-10  | 574   | 3.0*                        | $\pm 0.1$ | 3,458  | 3.5*                      | $\pm 0.0$ | -0.52 (M)      |
| General Schedule (GS) 11-12   | 409   | 3.1*                        | ±0.1      | 3,982  | 3.6*                      | $\pm 0.0$ | -0.54 (M)      |
| General Schedule (GS) 13-15   | 131   | 3.2*                        | ±0.2      | 1,651  | 3.8*                      | ±0.0      | -0.66 (M)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                          | NR        | 22     | 4.4                       | ±0.3      | NR             |
| Other   | 44    | 2.8*                        | ±0.2      | 646    | 3.8*                      | ±0.1      | -1.20 (L)      |
| Years of Service at Bureau or Office  |       |                             |           |        |                           |           |                |
| Less than 1 year  | 84    | 2.4*                        | ±0.2      | 1,066  | 3.5*                      | ±0.1      | -1.10 (L)      |
| 1 to 3 years  | 272   | 3.2*                        | ±0.1      | 2,302  | 3.6*                      | $\pm 0.0$ | -0.32 (S)      |
| 4 to 5 years  | 184   | 3.3*                        | ±0.2      | 1,310  | 3.5*                      | $\pm 0.0$ | -0.18          |
| 6 to 10 years   | 500   | 3.1*                        | ±0.1      | 3,313  | 3.5*                      | $\pm 0.0$ | -0.44 (S)      |
| 11 to 14 years  | 237   | 2.9*                        | ±0.1      | 1,564  | 3.5*                      | $\pm 0.0$ | -0.57 (M)      |
| 15 to 20 years  | 284   | 3.0*                        | ±0.1      | 2,530  | 3.6*                      | $\pm 0.0$ | -0.64 (M)      |
| More than 20 years  | 326   | 2.9*                        | ±0.1      | 4,394  | 3.6*                      | ±0.0      | -0.73 (M)      |
| Appointment Type  |       |                             |           |        |                           |           |                |
| Permanent   | 1,577 | 3.0*                        | ±0.1      | 14,194 | 3.5*                      | $\pm 0.0$ | -0.58 (M)      |
| Term  | 193   | 3.4*                        | ±0.2      | 1,465  | 3.6*                      | ±0.1      | -0.18          |
| Temporary   | 141   | 3.1*                        | ±0.2      | 711    | 3.6*                      | ±0.1      | -0.56 (M)      |
| Work Schedule   |       |                             |           |        |                           |           |                |
| Seasonal  | 248   | 3.2*                        | ±0.1      | 1,578  | 3.5*                      | $\pm 0.0$ | -0.32 (S)      |
| Non-Seasonal  | 1,466 | 3.0*                        | ±0.1      | 13,099 | 3.6*                      | $\pm 0.0$ | -0.61 (M)      |

|   | Experienced sexual harassment |                   |           |        | not experie<br>al harassm |           | Effect<br>size |
|---|-------------------------------|-------------------|-----------|--------|---------------------------|-----------|----------------|
|   | N                             | Mean <sup>a</sup> | MoE       | N      | Meana                     | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |                               |                   |           |        |                           |           |                |
| Permanent-Seasonal                              | 129                           | 3.2*              | $\pm 0.2$ | 968    | 3.4*                      | $\pm 0.1$ | -0.28 (S)      |
| Permanent-Non-Seasonal                          | 1,443                         | 3.0*              | $\pm 0.1$ | 12,998 | 3.6*                      | $\pm 0.0$ | -0.60 (M)      |
| Term  | 193                           | 3.4*              | $\pm 0.2$ | 1,465  | 3.6*                      | $\pm 0.1$ | -0.18          |
| Temporary-Seasonal                              | 118                           | 3.3*              | ±0.2      | 609    | 3.6*                      | $\pm 0.1$ | -0.41 (S)      |
| Temporary-Non-Seasonal                          | 23                            | 2.4*              | $\pm 0.4$ | 101    | 3.7*                      | $\pm 0.2$ | -1.32 (L)      |
| Sex   |                               |                   |           |        |                           |           |                |
| Men   | 687                           | 3.0*              | $\pm 0.1$ | 10,813 | 3.5*                      | $\pm 0.0$ | -0.59 (M)      |
| Women   | 1,216                         | 3.1*              | ±0.1      | 5,691  | 3.6*                      | $\pm 0.0$ | -0.51 (M)      |
| Gender Identity                                 |                               |                   |           |        |                           |           |                |
| Male  | 687                           | 3.0*              | ±0.1      | 10,813 | 3.5*                      | $\pm 0.0$ | -0.59 (M)      |
| Female  | 1,216                         | 3.1*              | ±0.1      | 5,691  | 3.6*                      | $\pm 0.0$ | -0.51 (M)      |
| Transgender                                     | NR                            | NR                | NR        | 15     | 3.6                       | ±0.7      | NR             |
| Do not identify as female, male, or transgender | 8                             | 3.0               | ±0.8      | 45     | 3.2                       | ±0.3      | -0.16          |
| Sexual Orientation - Collapsed                  |                               |                   |           |        |                           |           |                |
| Heterosexual                                    | 1,556                         | 3.0*              | ±0.1      | 15,068 | 3.6*                      | $\pm 0.0$ | -0.54 (M)      |
| Sexual Minority                                 | 223                           | 3.2*              | ±0.2      | 628    | 3.6*                      | ±0.1      | -0.39 (S)      |
| Sexual Orientation                              |                               |                   |           |        |                           |           |                |
| Heterosexual or straight                        | 1,556                         | 3.0*              | ±0.1      | 15,068 | 3.6*                      | $\pm 0.0$ | -0.54 (M)      |
| Lesbian   | 53                            | 3.6               | ±0.3      | 129    | 3.7                       | ±0.2      | -0.06          |
| Gay   | 34                            | 2.8*              | ±0.4      | 214    | 3.4*                      | ±0.1      | -0.58 (M)      |
| Bisexual  | 99                            | 2.8*              | ±0.2      | 187    | 3.6*                      | ±0.2      | -0.71 (M)      |
| Other   | 37                            | 3.7               | ±0.4      | 98     | 3.7                       | ±0.2      | -0.01          |
| I prefer not to say                             | 89                            | 2.8*              | ±0.2      | 708    | 3.4*                      | $\pm 0.1$ | -0.56 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.36 presents the scale distribution of organizational commitment for those who indicated they had or had not experienced sexual harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.36 Sexual Harassment and Organizational Commitment Scale Distribution

|                                |     | Experience<br>sexual harass |           | Did not experience sexual harassment |         |           |  |
|--------------------------------|-----|-----------------------------|-----------|--------------------------------------|---------|-----------|--|
|                                | N   | Percent                     | MoE       | N                                    | Percent | MoE       |  |
| Organizational Commitment      |     |                             |           |                                      |         | _         |  |
| (1) Strongly Disagree          | 147 | 7.7%                        | ±1.3      | 533                                  | 3.2%    | ±0.3      |  |
| (2) Disagree                   | 483 | 25.3%                       | $\pm 2.0$ | 1,659                                | 10.0%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 535 | 28.0%                       | ±2.1      | 4,315                                | 26.1%   | $\pm 0.7$ |  |
| (4) Agree                      | 535 | 28.0%                       | ±2.1      | 6,823                                | 41.2%   | $\pm 0.8$ |  |
| (5) Strongly Agree             | 212 | 11.1%                       | ±1.5      | 3,235                                | 19.5%   | ±0.6      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Strongly Disagree = 1 - <1.5, Disagree = 1.5 - <2.5, Neither Agree nor Disagree = 2.5 - <3.5, Agree = 3.5 - <4.5, Strongly Agree = 4.5 - 5.

### 5.7 Crude and Offensive Behavior

The following sections display each of the outcomes of workplace harassment and crude and offensive behavior. In each section results are shown for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to crude and offensive behavior. Statistically significant differences are noted.

#### 5.7.1 Crude and Offensive Behavior and Job Satisfaction

Table 5.37 presents the job satisfaction results for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Job satisfaction was measured with a 5-point response scale that ranged from *very dissatisfied* to *very satisfied*. Higher scores indicate greater job satisfaction. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.37 Crude and Offensive Behavior and Job Satisfaction by Selected Characteristics

|   | Experienced crude and offensive behavior |                   |           | Did not experience<br>crude and offensive<br>behavior |       |           | Effect<br>size |
|---|--|-------------------|-----------|---|-------|-----------|----------------|
|   | N  | Mean <sup>a</sup> | МоЕ       | N   | Meana | МоЕ       | Hedges' g      |
| Overall   | 3,532                                    | 3.4*              | $\pm 0.0$ | 15,009  | 3.8*  | $\pm 0.0$ | -0.56 (M)      |
| Pay Plan and Grade  |  |                   |           |   |       |           |                |
| Wage Grade (WG) 1-4   | 127                                      | 2.9*              | $\pm 0.1$ | 513   | 3.6*  | $\pm 0.1$ | -0.90(L)       |
| Wage Grade (WG) 5-8   | 518                                      | 3.4*              | $\pm 0.1$ | 2,310   | 3.7*  | $\pm 0.0$ | -0.37 (S)      |
| Wage Grade (WG) 9-16  | 196                                      | 3.3*              | $\pm 0.1$ | 1,300   | 3.7*  | $\pm 0.0$ | -0.66 (M)      |
| Other Wage Grade (WG)   | 51                                       | 3.5*              | ±0.2      | 185   | 4.0*  | $\pm 0.1$ | -0.73 (M)      |
| General Schedule (GS) 1-6   | 533                                      | 3.3*              | $\pm 0.1$ | 1,608   | 3.7*  | $\pm 0.0$ | -0.44 (S)      |
| General Schedule (GS) 7-10  | 985                                      | 3.3*              | $\pm 0.0$ | 3,056   | 3.7*  | ±0.0      | -0.59 (M)      |
| General Schedule (GS) 11-12   | 712                                      | 3.5*              | ±0.1      | 3,692   | 3.9*  | ±0.0      | -0.54 (M)      |
| General Schedule (GS) 13-15   | 239                                      | 3.8*              | ±0.1      | 1,544   | 4.1*  | $\pm 0.0$ | -0.47 (S)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 7  | 4.1               | ±0.4      | 17  | 4.5   | ±0.2      | -0.68 (M)      |
| Other   | 100                                      | 3.5*              | $\pm 0.1$ | 590   | 4.0*  | $\pm 0.1$ | -0.75 (M)      |
| Years of Service at Bureau or Office  |  |                   |           |   |       |           |                |
| Less than 1 year  | 134                                      | 3.0*              | ±0.1      | 1,016   | 3.8*  | ±0.0      | -1.11 (L)      |
| 1 to 3 years  | 557                                      | 3.4*              | ±0.1      | 2,025   | 3.8*  | ±0.0      | -0.53 (M)      |
| 4 to 5 years  | 352                                      | 3.4*              | ±0.1      | 1,142   | 3.7*  | ±0.0      | -0.42 (S)      |
| 6 to 10 years   | 883                                      | 3.4*              | ±0.0      | 2,944   | 3.7*  | ±0.0      | -0.52 (M)      |
| 11 to 14 years  | 393                                      | 3.4*              | $\pm 0.1$ | 1,414   | 3.8*  | $\pm 0.0$ | -0.55 (M)      |
| 15 to 20 years  | 494                                      | 3.4*              | $\pm 0.1$ | 2,329   | 3.8*  | $\pm 0.0$ | -0.52 (M)      |
| More than 20 years  | 675                                      | 3.4*              | $\pm 0.1$ | 4,055   | 3.9*  | $\pm 0.0$ | -0.59 (M)      |

|   | Experienced crude and offensive behavior |                   |           | crude  | ot experie<br>and offens<br>behavior |           | Effect<br>size |
|---|--|-------------------|-----------|--------|--------------------------------------|-----------|----------------|
|   | N  | Mean <sup>a</sup> | MoE       | N      | Meana                                | МоЕ       | Hedges' g      |
| Appointment Type                                |  |                   |           |        |                                      |           |                |
| Permanent                                       | 2,893                                    | 3.4*              | $\pm 0.0$ | 12,928 | 3.8*                                 | $\pm 0.0$ | -0.55 (M)      |
| Term  | 336                                      | 3.3*              | ±0.1      | 1,320  | 3.6*                                 | $\pm 0.0$ | -0.38(S)       |
| Temporary                                       | 260                                      | 3.1*              | ±0.1      | 608    | 3.6*                                 | $\pm 0.0$ | -0.77 (M)      |
| Work Schedule                                   |  |                   |           |        |                                      |           |                |
| Seasonal  | 522                                      | 3.4*              | $\pm 0.1$ | 1,317  | 3.6*                                 | $\pm 0.0$ | -0.37 (S)      |
| Non-Seasonal                                    | 2,613                                    | 3.4*              | $\pm 0.0$ | 12,003 | 3.8*                                 | $\pm 0.0$ | -0.59 (M)      |
| Appointment Type and Work Schedule              |  |                   |           |        |                                      |           |                |
| Permanent-Seasonal                              | 288                                      | 3.5*              | $\pm 0.1$ | 808    | 3.6*                                 | $\pm 0.0$ | -0.17          |
| Permanent-Non-Seasonal                          | 2,587                                    | 3.4*              | $\pm 0.0$ | 11,906 | 3.8*                                 | $\pm 0.0$ | -0.58 (M)      |
| Term  | 336                                      | 3.3*              | ±0.1      | 1,320  | 3.6*                                 | $\pm 0.0$ | -0.38(S)       |
| Temporary-Seasonal                              | 234                                      | 3.2*              | ±0.1      | 509    | 3.6*                                 | $\pm 0.1$ | -0.64 (M)      |
| Temporary-Non-Seasonal                          | 26                                       | 2.5*              | ±0.3      | 98     | 3.8*                                 | ±0.1      | -1.83 (L)      |
| Sex   |  |                   |           |        |                                      |           |                |
| Men   | 1,727                                    | 3.4*              | $\pm 0.0$ | 9,790  | 3.8*                                 | $\pm 0.0$ | -0.55 (M)      |
| Women   | 1,785                                    | 3.4*              | $\pm 0.0$ | 5,170  | 3.8*                                 | $\pm 0.0$ | -0.59 (M)      |
| Gender Identity                                 |  |                   |           |        |                                      |           |                |
| Male  | 1,727                                    | 3.4*              | $\pm 0.0$ | 9,790  | 3.8*                                 | $\pm 0.0$ | -0.55 (M)      |
| Female  | 1,785                                    | 3.4*              | $\pm 0.0$ | 5,170  | 3.8*                                 | $\pm 0.0$ | -0.59 (M)      |
| Transgender                                     | 5  | 3.5               | $\pm 0.8$ | 11     | 3.9                                  | ±0.5      | -0.44 (S)      |
| Do not identify as female, male, or transgender | 15                                       | 3.2               | ±0.3      | 38     | 3.4                                  | ±0.2      | -0.30 (S)      |
| Sexual Orientation - Collapsed                  |  |                   |           |        |                                      |           |                |
| Heterosexual                                    | 3,021                                    | 3.4*              | $\pm 0.0$ | 13,650 | 3.8*                                 | $\pm 0.0$ | -0.55 (M)      |
| Sexual Minority                                 | 300                                      | 3.3*              | ±0.1      | 551    | 3.8*                                 | $\pm 0.1$ | -0.73 (M)      |
| Sexual Orientation                              |  |                   |           |        |                                      |           |                |
| Heterosexual or straight                        | 3,021                                    | 3.4*              | $\pm 0.0$ | 13,650 | 3.8*                                 | $\pm 0.0$ | -0.55 (M)      |
| Lesbian   | 75                                       | 3.6*              | ±0.1      | 107    | 3.9*                                 | ±0.1      | -0.47 (S)      |
| Gay   | 52                                       | 3.2*              | ±0.2      | 197    | 3.8*                                 | ±0.1      | -0.78 (M)      |
| Bisexual  | 128                                      | 3.1*              | ±0.1      | 158    | 3.7*                                 | ±0.1      | -0.89 (L)      |
| Other   | 46                                       | 3.3*              | ±0.2      | 89     | 3.8*                                 | ±0.1      | -0.74 (M)      |
| I prefer not to say                             | 167                                      | 3.3*              | ±0.1      | 646    | 3.6*                                 | ±0.1      | -0.40 (S)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.38 presents the scale distribution of job satisfaction for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.38 Crude and Offensive Behavior and Job Satisfaction Scale Distribution

|  | crude a | Experience and offensive |           | Did not experience crude and offensive behavior |         |           |  |
|--|---------|--------------------------|-----------|---|---------|-----------|--|
|  | N       | Percent                  | MoE       | N   | Percent | МоЕ       |  |
| Job Satisfaction                       |         |                          |           |   |         |           |  |
| (1) Very Dissatisfied                  | 21      | 0.6%                     | ±0.3      | 53  | 0.4%    | $\pm 0.1$ |  |
| (2) Dissatisfied                       | 458     | 13.0%                    | ±1.1      | 727   | 4.8%    | $\pm 0.4$ |  |
| (3) Neither Dissatisfied nor Satisfied | 1,318   | 37.3%                    | ±1.6      | 3,658   | 24.4%   | $\pm 0.7$ |  |
| (4) Satisfied                          | 1,533   | 43.4%                    | ±1.6      | 8,264   | 55.1%   | $\pm 0.8$ |  |
| (5) Very Satisfied                     | 201     | 5.7%                     | $\pm 0.8$ | 2,307   | 15.4%   | ±0.6      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Very Dissatisfied = 1 - <1.5, Dissatisfied = 1.5 - <2.5, Neither Dissatisfied nor Satisfied = 2.5 - <3.5, Satisfied = 3.5 - <4.5, Very Satisfied = 4.5 - 5.

# 5.7.2 Crude and Offensive Behavior and Job Engagement

Table 5.39 presents the job engagement results for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Job engagement was measured on a 7-point response scale that ranged from *never* to *always or every day*. Higher scores indicate greater frequency of engagement. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.39 Crude and Offensive Behavior and Job Engagement by Selected Characteristics

|   | crude | Experience<br>and offensive |           | crude  | ot experies<br>and offens<br>behavior |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|---------------------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N      | Mean <sup>a</sup>                     | МоЕ       | Hedges' g      |
| Overall   | 3,527 | 5.3*                        | ±0.0      | 15,009 | 5.6*                                  | ±0.0      | -0.25 (S)      |
| Pay Plan and Grade  |       |                             |           |        |                                       |           |                |
| Wage Grade (WG) 1-4   | 127   | 5.1*                        | ±0.3      | 513    | 5.5*                                  | $\pm 0.1$ | -0.26 (S)      |
| Wage Grade (WG) 5-8   | 518   | 5.4*                        | $\pm 0.1$ | 2,310  | 5.6*                                  | $\pm 0.0$ | -0.12          |
| Wage Grade (WG) 9-16  | 196   | 5.5                         | $\pm 0.2$ | 1,300  | 5.7                                   | $\pm 0.1$ | -0.12          |
| Other Wage Grade (WG)   | 51    | 5.7                         | $\pm 0.3$ | 185    | 5.3                                   | $\pm 0.2$ | 0.25 (S)       |
| General Schedule (GS) 1-6   | 531   | 5.4                         | $\pm 0.1$ | 1,608  | 5.6                                   | $\pm 0.1$ | -0.10          |
| General Schedule (GS) 7-10  | 985   | 5.1*                        | $\pm 0.1$ | 3,056  | 5.5*                                  | $\pm 0.0$ | -0.38 (S)      |
| General Schedule (GS) 11-12   | 709   | 5.2*                        | $\pm 0.1$ | 3,692  | 5.6*                                  | $\pm 0.0$ | -0.33 (S)      |
| General Schedule (GS) 13-15   | 239   | 5.5*                        | ±0.1      | 1,544  | 5.8*                                  | ±0.1      | -0.29 (S)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 7     | 6.4                         | ±0.4      | 17     | 6.5                                   | ±0.3      | -0.23 (S)      |
| Other   | 100   | 5.5                         | ±0.2      | 590    | 5.6                                   | ±0.1      | -0.10          |
| Years of Service at Bureau or Office  |       |                             |           |        |                                       |           |                |
| Less than 1 year  | 134   | 4.6*                        | ±0.3      | 1,016  | 5.8*                                  | $\pm 0.1$ | -1.09 (L)      |
| 1 to 3 years  | 555   | 5.4*                        | $\pm 0.1$ | 2,025  | 5.7*                                  | $\pm 0.1$ | -0.17          |
| 4 to 5 years  | 352   | 5.4*                        | $\pm 0.1$ | 1,142  | 5.6*                                  | $\pm 0.1$ | -0.22 (S)      |
| 6 to 10 years   | 882   | 5.3*                        | $\pm 0.1$ | 2,944  | 5.5*                                  | $\pm 0.0$ | -0.14          |
| 11 to 14 years  | 391   | 5.2*                        | $\pm 0.1$ | 1,414  | 5.4*                                  | $\pm 0.1$ | -0.20 (S)      |
| 15 to 20 years  | 494   | 5.2*                        | $\pm 0.1$ | 2,329  | 5.5*                                  | $\pm 0.0$ | -0.23 (S)      |
| More than 20 years  | 675   | 5.3*                        | ±0.1      | 4,055  | 5.6*                                  | $\pm 0.0$ | -0.32 (S)      |
| Appointment Type  |       |                             |           |        |                                       |           |                |
| Permanent   | 2,889 | 5.3*                        | $\pm 0.0$ | 12,928 | 5.6*                                  | $\pm 0.0$ | -0.27 (S)      |
| Term  | 336   | 5.7*                        | ±0.1      | 1,320  | 5.6*                                  | ±0.1      | 0.13           |
| Temporary   | 260   | 5.3*                        | ±0.2      | 608    | 5.9*                                  | $\pm 0.1$ | -0.53 (M)      |

|   | crude | Experience<br>and offensive |           | crude  | ot experied<br>and offens<br>behavior |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|---------------------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N      | Mean <sup>a</sup>                     | МоЕ       | Hedges' g      |
| Work Schedule                                   |       |                             |           |        |                                       |           |                |
| Seasonal  | 522   | 5.5*                        | ±0.1      | 1,317  | 5.6*                                  | $\pm 0.1$ | -0.11          |
| Non-Seasonal                                    | 2,608 | 5.2*                        | $\pm 0.0$ | 12,003 | 5.6*                                  | $\pm 0.0$ | -0.32 (S)      |
| Appointment Type and Work Schedule              |       |                             |           |        |                                       |           |                |
| Permanent-Seasonal                              | 288   | 5.5                         | $\pm 0.1$ | 808    | 5.4                                   | $\pm 0.1$ | 0.09           |
| Permanent-Non-Seasonal                          | 2,582 | 5.2*                        | $\pm 0.0$ | 11,906 | 5.6*                                  | $\pm 0.0$ | -0.30(S)       |
| Term  | 336   | 5.7*                        | ±0.1      | 1,320  | 5.6*                                  | $\pm 0.1$ | 0.13           |
| Temporary-Seasonal                              | 234   | 5.4*                        | ±0.2      | 509    | 5.9*                                  | $\pm 0.1$ | -0.43 (S)      |
| Temporary-Non-Seasonal                          | 26    | 3.8*                        | ±0.8      | 98     | 5.8*                                  | ±0.2      | -1.62 (L)      |
| Sex   |       |                             |           |        |                                       |           |                |
| Men   | 1,725 | 5.4*                        | ±0.1      | 9,790  | 5.6*                                  | $\pm 0.0$ | -0.19          |
| Women   | 1,782 | 5.2*                        | ±0.1      | 5,170  | 5.6*                                  | $\pm 0.0$ | -0.31 (S)      |
| Gender Identity                                 |       |                             |           |        |                                       |           |                |
| Male  | 1,725 | 5.4*                        | ±0.1      | 9,790  | 5.6*                                  | $\pm 0.0$ | -0.19          |
| Female  | 1,782 | 5.2*                        | ±0.1      | 5,170  | 5.6*                                  | $\pm 0.0$ | -0.31 (S)      |
| Transgender                                     | 5     | 4.1                         | ±1.9      | 11     | 5.6                                   | ±0.7      | -0.95 (L)      |
| Do not identify as female, male, or transgender | 15    | 5.3                         | ±0.7      | 38     | 5.0                                   | ±0.4      | 0.21 (S)       |
| Sexual Orientation - Collapsed                  |       |                             |           |        |                                       |           |                |
| Heterosexual                                    | 3,019 | 5.3*                        | $\pm 0.0$ | 13,650 | 5.6*                                  | $\pm 0.0$ | -0.25 (S)      |
| Sexual Minority                                 | 299   | 5.1*                        | ±0.2      | 551    | 5.5*                                  | $\pm 0.1$ | -0.32 (S)      |
| Sexual Orientation                              |       |                             |           |        |                                       |           |                |
| Heterosexual or straight                        | 3,019 | 5.3*                        | $\pm 0.0$ | 13,650 | 5.6*                                  | $\pm 0.0$ | -0.25 (S)      |
| Lesbian   | 75    | 5.7                         | ±0.2      | 107    | 5.7                                   | ±0.2      | 0.04           |
| Gay   | 52    | 4.9*                        | ±0.5      | 197    | 5.4*                                  | ±0.2      | -0.39 (S)      |
| Bisexual  | 127   | 4.8*                        | ±0.2      | 158    | 5.6*                                  | ±0.2      | -0.71 (M)      |
| Other   | 46    | 5.4                         | ±0.4      | 89     | 5.4                                   | ±0.2      | 0.05           |
| I prefer not to say                             | 167   | 5.4                         | ±0.2      | 646    | 5.5                                   | ±0.1      | -0.04          |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Never, 2 = Almost Never or a Few Times A Year or Less, 3 = Rarely or Once a Month or Less, 4 = Sometimes or a Few Times a Month, 5 = Often or Once a Week, 6 = Very Often or a Few Times a Week, and 7 = Always or Every Day. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.40 presents the scale distribution of job engagement for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.40 Crude and Offensive Behavior and Job Engagement Scale Distribution

|  | Experienced crude and offensive behavior |         |           | Did not experience crude and offensive behavior |         |           |
|--|--|---------|-----------|---|---------|-----------|
|  | N  | Percent | MoE       | N   | Percent | MoE       |
| Job Engagement                                 |  |         |           |   |         |           |
| (1) Never                                      | 26                                       | 0.7%    | ±0.3      | 73  | 0.5%    | ±0.1      |
| (2) Almost Never or a Few Times a Year or Less | 53                                       | 1.5%    | $\pm 0.5$ | 174   | 1.2%    | ±0.2      |
| (3) Rarely or Once a Month or Less             | 241                                      | 6.8%    | ±0.9      | 595   | 4.0%    | ±0.3      |
| (4) Sometimes or a Few Times a Month           | 565                                      | 16.0%   | $\pm 1.2$ | 1,703   | 11.3%   | $\pm 0.5$ |
| (5) Often or Once a Week                       | 879                                      | 24.9%   | ±1.5      | 3,398   | 22.6%   | $\pm 0.7$ |
| (6) Very Often or a Few Times a Week           | 1,154                                    | 32.7%   | ±1.6      | 5,599   | 37.3%   | $\pm 0.8$ |
| (7) Always or Every Day                        | 610                                      | 17.3%   | ±1.3      | 3,467   | 23.1%   | $\pm 0.7$ |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Never = 1 - <1.5, Almost Never or a Few Times a Year or Less = 1.5 - <2.5, Rarely or Once a Month or Less = 2.5 - <3.5, Sometimes or a Few Times a Month = 3.5 - <4.5, Often or Once a Week = 4.5 - <5.5, Very Often or a Few Times a Week = 5.5 - <6.5, Always or Every Day = 6.5 - 7.

## 5.7.3 Crude and Offensive Behavior and Organizational Commitment

Table 5.41 presents the organizational commitment results for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Commitment to the organization was measured with a 5-point response scale that ranged from *strongly disagree* to *strongly agree*. Higher scores indicate greater commitment to the organization. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.41 Crude and Offensive Behavior and Organizational Commitment by Selected Characteristics

|   | crude | Experience<br>and offensiv |           | crude  | not experie<br>and offens<br>behavior |           | Effect<br>size |
|---|-------|----------------------------|-----------|--------|---------------------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>          | МоЕ       | N      | Meana                                 | МоЕ       | Hedges' g      |
| Overall   | 3,529 | 3.2*                       | ±0.0      | 15,009 | 3.6*                                  | ±0.0      | -0.37 (S)      |
| Pay Plan and Grade  |       |                            |           |        |                                       |           |                |
| Wage Grade (WG) 1-4   | 127   | 2.9*                       | ±0.2      | 513    | 3.5*                                  | $\pm 0.1$ | -0.50 (M)      |
| Wage Grade (WG) 5-8   | 518   | 3.2*                       | $\pm 0.1$ | 2,310  | 3.4*                                  | $\pm 0.0$ | -0.29 (S)      |
| Wage Grade (WG) 9-16  | 196   | 2.9*                       | $\pm 0.1$ | 1,300  | 3.6*                                  | $\pm 0.0$ | -0.71 (M)      |
| Other Wage Grade (WG)   | 51    | 3.6                        | $\pm 0.2$ | 185    | 3.7                                   | $\pm 0.1$ | -0.11          |
| General Schedule (GS) 1-6   | 532   | 3.3*                       | $\pm 0.1$ | 1,608  | 3.5*                                  | $\pm 0.0$ | -0.19          |
| General Schedule (GS) 7-10  | 985   | 3.1*                       | $\pm 0.1$ | 3,056  | 3.5*                                  | $\pm 0.0$ | -0.43 (S)      |
| General Schedule (GS) 11-12   | 710   | 3.3*                       | $\pm 0.1$ | 3,692  | 3.6*                                  | $\pm 0.0$ | -0.36 (S)      |
| General Schedule (GS) 13-15   | 239   | 3.5*                       | ±0.1      | 1,544  | 3.8*                                  | $\pm 0.0$ | -0.32 (S)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 7     | 4.1                        | ±0.6      | 17     | 4.6                                   | ±0.3      | -0.76 (M)      |
| Other   | 100   | 3.3*                       | $\pm 0.2$ | 590    | 3.8*                                  | $\pm 0.1$ | -0.55 (M)      |
| Years of Service at Bureau or Office  |       |                            |           |        |                                       |           |                |
| Less than 1 year  | 134   | 2.7*                       | $\pm 0.2$ | 1,016  | 3.5*                                  | $\pm 0.1$ | -0.77 (M)      |
| 1 to 3 years  | 557   | 3.3*                       | $\pm 0.1$ | 2,025  | 3.6*                                  | $\pm 0.0$ | -0.31 (S)      |
| 4 to 5 years  | 352   | 3.3*                       | $\pm 0.1$ | 1,142  | 3.5*                                  | $\pm 0.1$ | -0.18          |
| 6 to 10 years   | 883   | 3.2*                       | $\pm 0.1$ | 2,944  | 3.6*                                  | $\pm 0.0$ | -0.37 (S)      |
| 11 to 14 years  | 390   | 3.1*                       | $\pm 0.1$ | 1,414  | 3.5*                                  | $\pm 0.0$ | -0.41 (S)      |
| 15 to 20 years  | 494   | 3.2*                       | $\pm 0.1$ | 2,329  | 3.6*                                  | $\pm 0.0$ | -0.40(S)       |
| More than 20 years  | 675   | 3.2*                       | ±0.1      | 4,055  | 3.6*                                  | $\pm 0.0$ | -0.44 (S)      |
| Appointment Type  |       |                            |           |        |                                       |           |                |
| Permanent   | 2,892 | 3.2*                       | $\pm 0.0$ | 12,928 | 3.6*                                  | $\pm 0.0$ | -0.42 (S)      |
| Term  | 336   | 3.6                        | ±0.1      | 1,320  | 3.5                                   | $\pm 0.1$ | 0.03           |
| Temporary   | 259   | 3.3*                       | $\pm 0.1$ | 608    | 3.6*                                  | $\pm 0.1$ | -0.33 (S)      |

|   | crude | Experience<br>and offensive |           | crude  | ot experient<br>and offens<br>behavior |           | Effect size |
|---|-------|-----------------------------|-----------|--------|--|-----------|-------------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N      | Meana                                  | МоЕ       | Hedges' g   |
| Work Schedule                                   |       |                             |           |        |  |           |             |
| Seasonal  | 521   | 3.4*                        | ±0.1      | 1,317  | 3.5*                                   | $\pm 0.1$ | -0.16       |
| Non-Seasonal                                    | 2,611 | 3.1*                        | $\pm 0.0$ | 12,003 | 3.6*                                   | $\pm 0.0$ | -0.46 (S)   |
| Appointment Type and Work Schedule              |       |                             |           |        |  |           |             |
| Permanent-Seasonal                              | 288   | 3.3*                        | $\pm 0.1$ | 808    | 3.4*                                   | $\pm 0.1$ | -0.14       |
| Permanent-Non-Seasonal                          | 2,585 | 3.1*                        | $\pm 0.0$ | 11,906 | 3.6*                                   | $\pm 0.0$ | -0.45 (S)   |
| Term  | 336   | 3.6                         | $\pm 0.1$ | 1,320  | 3.5                                    | $\pm 0.1$ | 0.03        |
| Temporary-Seasonal                              | 233   | 3.4*                        | $\pm 0.1$ | 509    | 3.6*                                   | $\pm 0.1$ | -0.20(S)    |
| Temporary-Non-Seasonal                          | 26    | 2.4*                        | ±0.3      | 98     | 3.7*                                   | ±0.2      | -1.48 (L)   |
| Sex   |       |                             |           |        |  |           |             |
| Men   | 1,727 | 3.2*                        | $\pm 0.0$ | 9,790  | 3.6*                                   | $\pm 0.0$ | -0.37 (S)   |
| Women   | 1,782 | 3.2*                        | ±0.1      | 5,170  | 3.6*                                   | ±0.0      | -0.40 (S)   |
| Gender Identity                                 |       |                             |           |        |  |           |             |
| Male  | 1,727 | 3.2*                        | ±0.0      | 9,790  | 3.6*                                   | ±0.0      | -0.37 (S)   |
| Female  | 1,782 | 3.2*                        | ±0.1      | 5,170  | 3.6*                                   | ±0.0      | -0.40 (S)   |
| Transgender                                     | 5     | 3.2                         | ±1.5      | 11     | 3.8                                    | ±0.7      | -0.40 (S)   |
| Do not identify as female, male, or transgender | 15    | 3.0                         | ±0.5      | 38     | 3.2                                    | ±0.4      | -0.14       |
| Sexual Orientation - Collapsed                  |       |                             |           |        |  |           |             |
| Heterosexual                                    | 3,019 | 3.2*                        | $\pm 0.0$ | 13,650 | 3.6*                                   | $\pm 0.0$ | -0.38 (S)   |
| Sexual Minority                                 | 300   | 3.2*                        | $\pm 0.1$ | 551    | 3.6*                                   | $\pm 0.1$ | -0.46 (S)   |
| Sexual Orientation                              |       |                             |           |        |  |           |             |
| Heterosexual or straight                        | 3,019 | 3.2*                        | $\pm 0.0$ | 13,650 | 3.6*                                   | $\pm 0.0$ | -0.38 (S)   |
| Lesbian   | 75    | 3.5                         | ±0.2      | 107    | 3.8                                    | ±0.2      | -0.27 (S)   |
| Gay   | 52    | 2.8*                        | ±0.3      | 197    | 3.5*                                   | ±0.1      | -0.61 (M)   |
| Bisexual  | 128   | 2.9*                        | ±0.2      | 158    | 3.6*                                   | ±0.2      | -0.70 (M)   |
| Other   | 46    | 3.6                         | ±0.4      | 89     | 3.8                                    | ±0.2      | -0.15       |
| I prefer not to say                             | 167   | 3.2*                        | ±0.2      | 646    | 3.4*                                   | ±0.1      | -0.18       |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.42 presents the scale distribution of organizational commitment for those who indicated they had or had not experienced crude and offensive behavior within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.42 Crude and Offensive Behavior and Organizational Commitment Scale Distribution

|                                | crude a | Experience and offensive |      | Did not experience crude and offensive behavior |         |           |  |
|--------------------------------|---------|--------------------------|------|---|---------|-----------|--|
|                                | N       | Percent                  | MoE  | N   | Percent | MoE       |  |
| Organizational Commitment      |         |                          |      |   |         | _         |  |
| (1) Strongly Disagree          | 235     | 6.7%                     | ±0.9 | 443   | 3.0%    | ±0.3      |  |
| (2) Disagree                   | 669     | 19.0%                    | ±1.3 | 1,469   | 9.8%    | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 973     | 27.6%                    | ±1.5 | 3,895   | 26.0%   | $\pm 0.7$ |  |
| (4) Agree                      | 1,201   | 34.0%                    | ±1.6 | 6,195   | 41.3%   | $\pm 0.8$ |  |
| (5) Strongly Agree             | 451     | 12.8%                    | ±1.1 | 3,007   | 20.0%   | ±0.6      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Strongly Disagree = 1 - <1.5, Disagree = 1.5 - <2.5, Neither Agree nor Disagree = 2.5 - <3.5, Agree = 3.5 - <4.5, Strongly Agree = 4.5 - 5.

### 5.8 Unwanted Sexual Attention

The following sections display each of the outcomes of workplace harassment and unwanted sexual attention. In each section results are shown for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to unwanted sexual attention. Statistically significant differences are noted.

#### 5.8.1 Unwanted Sexual Attention and Job Satisfaction

Table 5.43 presents the job satisfaction results for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Job satisfaction was measured with a 5-point response scale that ranged from *very dissatisfied* to *very satisfied*. Higher scores indicate greater job satisfaction. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.43 Unwanted Sexual Attention and Job Satisfaction by Selected Characteristics

|   | Experienced unwanted sexual attention |          |           | Did n<br>unwanted | Effect size |           |           |
|---|---------------------------------------|----------|-----------|-------------------|-------------|-----------|-----------|
|   | $\overline{N}$                        | $Mean^a$ | MoE       | N                 | Meana       | МоЕ       | Hedges' g |
| Overall   | 1,266                                 | 3.3*     | ±0.0      | 17,283            | 3.7*        | ±0.0      | -0.68 (M) |
| Pay Plan and Grade  |                                       |          |           |                   |             |           |           |
| Wage Grade (WG) 1-4   | 61                                    | 3.0*     | $\pm 0.1$ | 579               | 3.5*        | $\pm 0.1$ | -0.69 (M) |
| Wage Grade (WG) 5-8   | 161                                   | 3.2*     | $\pm 0.1$ | 2,666             | 3.6*        | $\pm 0.0$ | -0.56 (M) |
| Wage Grade (WG) 9-16  | 40                                    | 3.0*     | ±0.2      | 1,454             | 3.7*        | $\pm 0.0$ | -1.09 (L) |
| Other Wage Grade (WG)   | NR                                    | NR       | NR        | 234               | 3.9         | $\pm 0.1$ | NR        |
| General Schedule (GS) 1-6   | 210                                   | 3.4*     | ±0.1      | 1,937             | 3.6*        | $\pm 0.0$ | -0.30 (S) |
| General Schedule (GS) 7-10  | 401                                   | 3.2*     | ±0.1      | 3,641             | 3.7*        | $\pm 0.0$ | -0.69 (M) |
| General Schedule (GS) 11-12   | 255                                   | 3.4*     | ±0.1      | 4,152             | 3.8*        | $\pm 0.0$ | -0.67 (M) |
| General Schedule (GS) 13-15   | 84                                    | 3.5*     | ±0.2      | 1,700             | 4.1*        | ±0.0      | -0.92 (L) |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR                                    | NR       | NR        | 23                | 4.4         | ±0.2      | NR        |
| Other   | 24                                    | 3.1*     | ±0.2      | 667               | 3.9*        | $\pm 0.0$ | -1.27 (L) |
| Years of Service at Bureau or Office  |                                       |          |           |                   |             |           |           |
| Less than 1 year  | 56                                    | 3.0*     | ±0.2      | 1,094             | 3.8*        | $\pm 0.0$ | -1.00 (L) |
| 1 to 3 years  | 230                                   | 3.3*     | $\pm 0.1$ | 2,355             | 3.7*        | $\pm 0.0$ | -0.64 (M) |
| 4 to 5 years  | 124                                   | 3.3*     | ±0.1      | 1,370             | 3.7*        | $\pm 0.0$ | -0.48(S)  |
| 6 to 10 years   | 344                                   | 3.3*     | ±0.1      | 3,485             | 3.7*        | $\pm 0.0$ | -0.48(S)  |
| 11 to 14 years  | 124                                   | 3.1*     | $\pm 0.1$ | 1,682             | 3.7*        | $\pm 0.0$ | -0.83 (L) |
| 15 to 20 years  | 176                                   | 3.3*     | ±0.1      | 2,646             | 3.7*        | $\pm 0.0$ | -0.57 (M) |
| More than 20 years  | 186                                   | 3.1*     | ±0.1      | 4,549             | 3.8*        | $\pm 0.0$ | -1.03 (L) |

|   | unw   | Experienc<br>anted sexual |           |        | ot experiend<br>d sexual at |           | Effect<br>size |
|---|-------|---------------------------|-----------|--------|-----------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>         | МоЕ       | N      | Meana                       | МоЕ       | Hedges' g      |
| Appointment Type                                |       |                           |           |        |                             |           |                |
| Permanent                                       | 1,027 | 3.3*                      | $\pm 0.0$ | 14,800 | 3.8*                        | $\pm 0.0$ | -0.71 (M)      |
| Term  | 155   | 3.2*                      | $\pm 0.1$ | 1,504  | 3.6*                        | $\pm 0.0$ | -0.49(S)       |
| Temporary                                       | 72    | 3.2*                      | $\pm 0.2$ | 795    | 3.5*                        | $\pm 0.0$ | -0.42(S)       |
| Work Schedule                                   |       |                           |           |        |                             |           |                |
| Seasonal  | 177   | 3.3*                      | $\pm 0.1$ | 1,664  | 3.6*                        | $\pm 0.0$ | -0.40(S)       |
| Non-Seasonal                                    | 919   | 3.3*                      | $\pm 0.1$ | 13,701 | 3.8*                        | $\pm 0.0$ | -0.73 (M)      |
| Appointment Type and Work Schedule              |       |                           |           |        |                             |           |                |
| Permanent-Seasonal                              | 112   | 3.4*                      | ±0.1      | 986    | 3.6*                        | $\pm 0.0$ | -0.40(S)       |
| Permanent-Non-Seasonal                          | 912   | 3.3*                      | $\pm 0.1$ | 13,585 | 3.8*                        | $\pm 0.0$ | -0.73 (M)      |
| Term  | 155   | 3.2*                      | $\pm 0.1$ | 1,504  | 3.6*                        | $\pm 0.0$ | -0.49 (S)      |
| Temporary-Seasonal                              | 64    | 3.2*                      | ±0.2      | 678    | 3.5*                        | $\pm 0.0$ | -0.43 (S)      |
| Temporary-Non-Seasonal                          | 8     | 3.3                       | $\pm 0.8$ | 116    | 3.6                         | ±0.2      | -0.34 (S)      |
| Sex   |       |                           |           |        |                             |           |                |
| Men   | 383   | 3.2*                      | $\pm 0.1$ | 11,135 | 3.7*                        | $\pm 0.0$ | -0.68 (M)      |
| Women   | 873   | 3.3*                      | $\pm 0.1$ | 6,088  | 3.8*                        | $\pm 0.0$ | -0.71 (M)      |
| Gender Identity                                 |       |                           |           |        |                             |           |                |
| Male  | 383   | 3.2*                      | $\pm 0.1$ | 11,135 | 3.7*                        | $\pm 0.0$ | -0.68 (M)      |
| Female  | 873   | 3.3*                      | $\pm 0.1$ | 6,088  | 3.8*                        | $\pm 0.0$ | -0.71 (M)      |
| Transgender                                     | NR    | NR                        | NR        | 14     | 3.9                         | $\pm 0.4$ | NR             |
| Do not identify as female, male, or transgender | 7     | 2.8*                      | ±0.3      | 46     | 3.4*                        | ±0.2      | -0.84 (L)      |
| Sexual Orientation - Collapsed                  |       |                           |           |        |                             |           |                |
| Heterosexual                                    | 1,040 | 3.3*                      | $\pm 0.0$ | 15,639 | 3.8*                        | $\pm 0.0$ | -0.67 (M)      |
| Sexual Minority                                 | 123   | 3.2*                      | ±0.1      | 728    | 3.7*                        | ±0.1      | -0.70 (M)      |
| Sexual Orientation                              |       |                           |           |        |                             |           |                |
| Heterosexual or straight                        | 1,040 | 3.3*                      | ±0.0      | 15,639 | 3.8*                        | $\pm 0.0$ | -0.67 (M)      |
| Lesbian   | 18    | 3.4*                      | ±0.3      | 164    | 3.9*                        | ±0.1      | -0.73 (M)      |
| Gay   | 14    | 3.5                       | ±0.3      | 234    | 3.6                         | ±0.1      | -0.18          |
| Bisexual  | 68    | 3.0*                      | ±0.2      | 219    | 3.6*                        | ±0.1      | -0.74 (M)      |
| Other   | 23    | 3.3*                      | ±0.3      | 112    | 3.7*                        | ±0.1      | -0.63 (M)      |
| I prefer not to say                             | 65    | 3.2*                      | ±0.2      | 751    | 3.6*                        | ±0.1      | -0.50 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.44 presents the scale distribution of job satisfaction for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.44 Unwanted Sexual Attention and Job Satisfaction Scale Distribution

|  | Experienced unwanted sexual attention |         |           | Did not experience unwanted sexual attention |         |           |
|--|---------------------------------------|---------|-----------|--|---------|-----------|
|  | N                                     | Percent | MoE       | N  | Percent | MoE       |
| Job Satisfaction                       |                                       |         |           |  |         |           |
| (1) Very Dissatisfied                  | 9                                     | 0.7%    | $\pm 0.7$ | 65   | 0.4%    | $\pm 0.1$ |
| (2) Dissatisfied                       | 217                                   | 17.1%   | ±2.2      | 971  | 5.6%    | $\pm 0.4$ |
| (3) Neither Dissatisfied nor Satisfied | 498                                   | 39.4%   | ±2.7      | 4,479  | 25.9%   | $\pm 0.7$ |
| (4) Satisfied                          | 504                                   | 39.8%   | ±2.7      | 9,297  | 53.8%   | $\pm 0.7$ |
| (5) Very Satisfied                     | 38                                    | 3.0%    | ±1.1      | 2,470  | 14.3%   | ±0.5      |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Very Dissatisfied = 1 - <1.5, Dissatisfied = 1.5 - <2.5, Neither Dissatisfied nor Satisfied = 2.5 - <3.5, Satisfied = 3.5 - <4.5, Very Satisfied = 4.5 - 5.

# 5.8.2 Unwanted Sexual Attention and Job Engagement

Table 5.45 presents the job engagement results for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Job engagement was measured on a 7-point response scale that ranged from *never* to *always or every day*. Higher scores indicate greater frequency of engagement. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.45 Unwanted Sexual Attention and Job Engagement by Selected Characteristics

|   | unw   | Experience<br>anted sexual |           |        | not experie<br>d sexual at |           | Effect<br>size |
|---|-------|----------------------------|-----------|--------|----------------------------|-----------|----------------|
|   | N     | Meana                      | MoE       | N      | Meana                      | МоЕ       | Hedges' g      |
| Overall   | 1,264 | 5.1*                       | ±0.1      | 17,281 | 5.6*                       | ±0.0      | -0.35 (S)      |
| Pay Plan and Grade  |       |                            |           |        |                            |           |                |
| Wage Grade (WG) 1-4   | 61    | 5.4                        | ±0.3      | 579    | 5.4                        | $\pm 0.1$ | -0.02          |
| Wage Grade (WG) 5-8   | 161   | 5.3*                       | ±0.2      | 2,666  | 5.6*                       | $\pm 0.0$ | -0.20 (S)      |
| Wage Grade (WG) 9-16  | 40    | 5.4                        | $\pm 0.4$ | 1,454  | 5.7                        | $\pm 0.1$ | -0.20 (S)      |
| Other Wage Grade (WG)   | NR    | NR                         | NR        | 234    | 5.4                        | $\pm 0.2$ | NR             |
| General Schedule (GS) 1-6   | 208   | 5.4                        | ±0.2      | 1,937  | 5.5                        | $\pm 0.1$ | -0.12          |
| General Schedule (GS) 7-10  | 401   | 4.8*                       | ±0.1      | 3,641  | 5.4*                       | $\pm 0.0$ | -0.56 (M)      |
| General Schedule (GS) 11-12   | 255   | 5.2*                       | ±0.1      | 4,150  | 5.5*                       | $\pm 0.0$ | -0.29 (S)      |
| General Schedule (GS) 13-15   | 84    | 5.3*                       | ±0.2      | 1,700  | 5.8*                       | $\pm 0.0$ | -0.47 (S)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                         | NR        | 23     | 6.5                        | ±0.2      | NR             |
| Other   | 24    | 5.1*                       | ±0.4      | 667    | 5.6*                       | ±0.1      | -0.48 (S)      |
| Years of Service at Bureau or Office  |       |                            |           |        |                            |           |                |
| Less than 1 year  | 56    | 5.1*                       | ±0.4      | 1,094  | 5.7*                       | ±0.1      | -0.53 (M)      |
| 1 to 3 years  | 228   | 5.3*                       | ±0.2      | 2,355  | 5.6*                       | ±0.1      | -0.28 (S)      |
| 4 to 5 years  | 124   | 5.2*                       | ±0.2      | 1,370  | 5.6*                       | $\pm 0.1$ | -0.34 (S)      |
| 6 to 10 years   | 344   | 5.2*                       | ±0.1      | 3,483  | 5.5*                       | $\pm 0.0$ | -0.27 (S)      |
| 11 to 14 years  | 124   | 4.9*                       | ±0.2      | 1,681  | 5.4*                       | ±0.1      | -0.46 (S)      |
| 15 to 20 years  | 176   | 5.2*                       | ±0.2      | 2,646  | 5.5*                       | $\pm 0.0$ | -0.20 (S)      |
| More than 20 years  | 186   | 4.9*                       | ±0.2      | 4,549  | 5.6*                       | $\pm 0.0$ | -0.62 (M)      |
| Appointment Type  |       |                            |           |        |                            |           |                |
| Permanent   | 1,025 | 5.1*                       | ±0.1      | 14,798 | 5.5*                       | $\pm 0.0$ | -0.39 (S)      |
| Term  | 155   | 5.6                        | ±0.2      | 1,504  | 5.6                        | ±0.1      | -0.06          |
| Temporary   | 72    | 5.5                        | ±0.3      | 795    | 5.8                        | ±0.1      | -0.21 (S)      |
| Work Schedule   |       |                            |           |        |                            |           |                |
| Seasonal  | 177   | 5.5                        | ±0.2      | 1,664  | 5.6                        | ±0.1      | -0.11          |
| Non-Seasonal  | 918   | 5.0*                       | ±0.1      | 13,698 | 5.5*                       | $\pm 0.0$ | -0.43 (S)      |

|   | Experienced unwanted sexual attention |                   |           | Did not experience unwanted sexual attention |       |           | Effect<br>size |
|---|---------------------------------------|-------------------|-----------|--|-------|-----------|----------------|
|   | $\overline{N}$                        | Mean <sup>a</sup> | MoE       | N  | Meana | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |                                       |                   |           |  |       |           |                |
| Permanent-Seasonal                              | 112                                   | 5.4               | ±0.2      | 986  | 5.4   | $\pm 0.1$ | -0.03          |
| Permanent-Non-Seasonal                          | 910                                   | 5.0*              | $\pm 0.1$ | 13,582                                       | 5.5*  | $\pm 0.0$ | -0.43 (S)      |
| Term  | 155                                   | 5.6               | $\pm 0.2$ | 1,504  | 5.6   | $\pm 0.1$ | -0.06          |
| Temporary-Seasonal                              | 64                                    | 5.5               | $\pm 0.3$ | 678  | 5.8   | $\pm 0.1$ | -0.23 (S)      |
| Temporary-Non-Seasonal                          | 8                                     | 5.1               | $\pm 1.0$ | 116  | 5.4   | ±0.3      | -0.19          |
| Sex   |                                       |                   |           |  |       |           |                |
| Men   | 382                                   | 5.3*              | $\pm 0.1$ | 11,135                                       | 5.6*  | $\pm 0.0$ | -0.26 (S)      |
| Women   | 873                                   | 5.1*              | $\pm 0.1$ | 6,085  | 5.5*  | $\pm 0.0$ | -0.37 (S)      |
| Gender Identity                                 |                                       |                   |           |  |       |           |                |
| Male  | 382                                   | 5.3*              | $\pm 0.1$ | 11,135                                       | 5.6*  | $\pm 0.0$ | -0.26 (S)      |
| Female  | 873                                   | 5.1*              | $\pm 0.1$ | 6,085  | 5.5*  | $\pm 0.0$ | -0.37 (S)      |
| Transgender                                     | NR                                    | NR                | NR        | 14   | 5.4   | $\pm 0.8$ | NR             |
| Do not identify as female, male, or transgender | 7                                     | 4.8               | ±1.1      | 46   | 5.1   | ±0.4      | -0.31 (S)      |
| Sexual Orientation - Collapsed                  |                                       |                   |           |  |       |           |                |
| Heterosexual                                    | 1,038                                 | 5.1*              | $\pm 0.1$ | 15,638                                       | 5.6*  | $\pm 0.0$ | -0.37 (S)      |
| Sexual Minority                                 | 123                                   | 5.0*              | ±0.2      | 727  | 5.4*  | $\pm 0.1$ | -0.38 (S)      |
| Sexual Orientation                              |                                       |                   |           |  |       |           |                |
| Heterosexual or straight                        | 1,038                                 | 5.1*              | ±0.1      | 15,638                                       | 5.6*  | $\pm 0.0$ | -0.37 (S)      |
| Lesbian   | 18                                    | 5.4               | ±0.6      | 164  | 5.7   | ±0.1      | -0.31 (S)      |
| Gay   | 14                                    | 4.8               | ±0.8      | 234  | 5.3   | ±0.2      | -0.38 (S)      |
| Bisexual  | 68                                    | 4.8*              | ±0.3      | 217  | 5.4*  | ±0.2      | -0.43 (S)      |
| Other   | 23                                    | 5.2               | ±0.6      | 112  | 5.4   | ±0.2      | -0.22 (S)      |
| I prefer not to say                             | 65                                    | 5.7*              | ±0.3      | 751  | 5.4*  | ±0.1      | 0.26 (S)       |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Never, 2 = Almost Never or a Few Times A Year or Less, 3 = Rarely or Once a Month or Less, 4 = Sometimes or a Few Times a Month, 5 = Often or Once a Week, 6 = Very Often or a Few Times a Week, and 7 = Always or Every Day. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.46 presents the scale distribution of job engagement for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.46 Unwanted Sexual Attention and Job Engagement Scale Distribution

|  | Experienced unwanted sexual attention |         |           | Did not experience unwanted sexual attention |         |           |
|--|---------------------------------------|---------|-----------|--|---------|-----------|
|  | N                                     | Percent | МоЕ       | N  | Percent | MoE       |
| Job Engagement                                 |                                       |         |           |  |         |           |
| (1) Never                                      | 6                                     | 0.5%    | ±0.6      | 93   | 0.5%    | $\pm 0.1$ |
| (2) Almost Never or a Few Times a Year or Less | 35                                    | 2.8%    | $\pm 1.1$ | 194  | 1.1%    | ±0.2      |
| (3) Rarely or Once a Month or Less             | 101                                   | 8.0%    | ±1.6      | 735  | 4.3%    | ±0.3      |
| (4) Sometimes or a Few Times a Month           | 222                                   | 17.6%   | $\pm 2.2$ | 2,046  | 11.8%   | $\pm 0.5$ |
| (5) Often or Once a Week                       | 304                                   | 24.1%   | ±2.4      | 3,974  | 23.0%   | ±0.6      |
| (6) Very Often or a Few Times a Week           | 422                                   | 33.4%   | $\pm 2.7$ | 6,335  | 36.7%   | $\pm 0.7$ |
| (7) Always or Every Day                        | 175                                   | 13.8%   | $\pm 2.0$ | 3,904  | 22.6%   | ±0.6      |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Never = 1 - <1.5, Almost Never or a Few Times a Year or Less = 1.5 - <2.5, Rarely or Once a Month or Less = 2.5 - <3.5, Sometimes or a Few Times a Month = 3.5 - <4.5, Often or Once a Week = 4.5 - <5.5, Very Often or a Few Times a Week = 5.5 - <6.5, Always or Every Day = 6.5 - 7.

## 5.8.3 Unwanted Sexual Attention and Organizational Commitment

Table 5.47 presents the organizational commitment results for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Commitment to the organization was measured with a 5-point response scale that ranged from *strongly disagree* to *strongly agree*. Higher scores indicate greater commitment to the organization. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.47 Unwanted Sexual Attention and Organizational Commitment by Selected Characteristics

|   | unw   | Experience<br>anted sexual |           |        | not experie<br>d sexual at |           | Effect<br>size |
|---|-------|----------------------------|-----------|--------|----------------------------|-----------|----------------|
|   | N     | Meana                      | MoE       | N      | Meana                      | МоЕ       | Hedges' g      |
| Overall   | 1,266 | 3.0*                       | ±0.1      | 17,281 | 3.5*                       | ±0.0      | -0.55 (M)      |
| Pay Plan and Grade  |       |                            |           |        |                            |           |                |
| Wage Grade (WG) 1-4   | 61    | 3.1                        | ±0.2      | 579    | 3.4                        | $\pm 0.1$ | -0.24 (S)      |
| Wage Grade (WG) 5-8   | 161   | 3.0*                       | ±0.2      | 2,666  | 3.4*                       | $\pm 0.0$ | -0.48 (S)      |
| Wage Grade (WG) 9-16  | 40    | 2.5*                       | ±0.3      | 1,454  | 3.5*                       | $\pm 0.0$ | -1.11 (L)      |
| Other Wage Grade (WG)   | NR    | NR                         | NR        | 234    | 3.7                        | $\pm 0.1$ | NR             |
| General Schedule (GS) 1-6   | 210   | 3.3*                       | ±0.1      | 1,936  | 3.5*                       | $\pm 0.0$ | -0.19          |
| General Schedule (GS) 7-10  | 401   | 2.9*                       | ±0.1      | 3,641  | 3.4*                       | ±0.0      | -0.52 (M)      |
| General Schedule (GS) 11-12   | 255   | 3.0*                       | ±0.1      | 4,151  | 3.6*                       | $\pm 0.0$ | -0.69 (M)      |
| General Schedule (GS) 13-15   | 84    | 3.1*                       | ±0.2      | 1,700  | 3.8*                       | ±0.0      | -0.78 (M)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | NR    | NR                         | NR        | 23     | 4.5                        | ±0.3      | NR             |
| Other   | 24    | 2.4*                       | ±0.4      | 667    | 3.8*                       | ±0.1      | -1.64 (L)      |
| Years of Service at Bureau or Office  |       |                            |           |        |                            |           |                |
| Less than 1 year  | 56    | 2.8*                       | ±0.3      | 1,094  | 3.4*                       | $\pm 0.1$ | -0.65 (M)      |
| 1 to 3 years  | 230   | 3.1*                       | $\pm 0.1$ | 2,355  | 3.6*                       | $\pm 0.0$ | -0.40 (S)      |
| 4 to 5 years  | 124   | 3.2*                       | ±0.2      | 1,370  | 3.5*                       | $\pm 0.0$ | -0.33 (S)      |
| 6 to 10 years   | 344   | 3.1*                       | ±0.1      | 3,485  | 3.5*                       | $\pm 0.0$ | -0.42 (S)      |
| 11 to 14 years  | 124   | 2.7*                       | ±0.2      | 1,680  | 3.4*                       | $\pm 0.0$ | -0.75 (M)      |
| 15 to 20 years  | 176   | 2.9*                       | ±0.2      | 2,646  | 3.5*                       | $\pm 0.0$ | -0.66 (M)      |
| More than 20 years  | 186   | 2.7*                       | ±0.2      | 4,549  | 3.6*                       | $\pm 0.0$ | -0.89 (L)      |
| Appointment Type  |       |                            |           |        |                            |           |                |
| Permanent   | 1,027 | 2.9*                       | ±0.1      | 14,799 | 3.5*                       | $\pm 0.0$ | -0.63 (M)      |
| Term  | 155   | 3.4*                       | ±0.2      | 1,504  | 3.6*                       | ±0.1      | -0.18          |
| Temporary   | 72    | 3.4                        | ±0.2      | 794    | 3.6                        | ±0.1      | -0.19          |
| Work Schedule   |       |                            |           |        |                            |           |                |
| Seasonal  | 177   | 3.2*                       | ±0.1      | 1,663  | 3.5*                       | $\pm 0.0$ | -0.37 (S)      |
| Non-Seasonal  | 919   | 2.9*                       | ±0.1      | 13,700 | 3.5*                       | ±0.0      | -0.64 (M)      |

|   | Experienced unwanted sexual attention |                   |           | Did not experience unwanted sexual attention |       |           | Effect<br>size |
|---|---------------------------------------|-------------------|-----------|--|-------|-----------|----------------|
|   | N                                     | Mean <sup>a</sup> | MoE       | N  | Meana | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |                                       |                   |           |  |       |           |                |
| Permanent-Seasonal                              | 112                                   | 3.0*              | ±0.2      | 986  | 3.5*  | $\pm 0.1$ | -0.49 (S)      |
| Permanent-Non-Seasonal                          | 912                                   | 2.9*              | $\pm 0.1$ | 13,584                                       | 3.5*  | $\pm 0.0$ | -0.64 (M)      |
| Term  | 155                                   | 3.4*              | $\pm 0.2$ | 1,504  | 3.6*  | $\pm 0.1$ | -0.18          |
| Temporary-Seasonal                              | 64                                    | 3.5               | ±0.2      | 677  | 3.6   | $\pm 0.1$ | -0.14          |
| Temporary-Non-Seasonal                          | 8                                     | 2.9               | $\pm 0.8$ | 116  | 3.5   | $\pm 0.2$ | -0.57 (M)      |
| Sex   |                                       |                   |           |  |       |           |                |
| Men   | 383                                   | 3.0*              | $\pm 0.1$ | 11,135                                       | 3.5*  | $\pm 0.0$ | -0.53 (M)      |
| Women   | 873                                   | 3.0*              | ±0.1      | 6,086  | 3.6*  | $\pm 0.0$ | -0.59 (M)      |
| Gender Identity                                 |                                       |                   |           |  |       |           |                |
| Male  | 383                                   | 3.0*              | ±0.1      | 11,135                                       | 3.5*  | $\pm 0.0$ | -0.53 (M)      |
| Female  | 873                                   | 3.0*              | ±0.1      | 6,086  | 3.6*  | $\pm 0.0$ | -0.59 (M)      |
| Transgender                                     | NR                                    | NR                | NR        | 14   | 3.8   | ±0.7      | NR             |
| Do not identify as female, male, or transgender | 7                                     | 2.7               | ±0.7      | 46   | 3.2   | ±0.3      | -0.43 (S)      |
| Sexual Orientation - Collapsed                  |                                       |                   |           |  |       |           |                |
| Heterosexual                                    | 1,040                                 | 3.0*              | ±0.1      | 15,637                                       | 3.5*  | $\pm 0.0$ | -0.57 (M)      |
| Sexual Minority                                 | 123                                   | 3.0*              | ±0.2      | 728  | 3.5*  | ±0.1      | -0.54 (M)      |
| Sexual Orientation                              |                                       |                   |           |  |       |           |                |
| Heterosexual or straight                        | 1,040                                 | 3.0*              | ±0.1      | 15,637                                       | 3.5*  | ±0.0      | -0.57 (M)      |
| Lesbian   | 18                                    | 3.2*              | ±0.5      | 164  | 3.7*  | ±0.2      | -0.50 (M)      |
| Gay   | 14                                    | 3.0               | ±0.6      | 234  | 3.4   | ±0.1      | -0.36 (S)      |
| Bisexual  | 68                                    | 2.8*              | ±0.2      | 219  | 3.5*  | ±0.1      | -0.62 (M)      |
| Other   | 23                                    | 3.3*              | ±0.5      | 112  | 3.8*  | ±0.2      | -0.54 (M)      |
| I prefer not to say                             | 65                                    | 3.0*              | ±0.3      | 751  | 3.4*  | ±0.1      | -0.38 (S)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.48 presents the scale distribution of organizational commitment for those who indicated they had or had not experienced unwanted sexual attention within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.48 Unwanted Sexual Attention and Organizational Commitment Scale Distribution

|                                | unw | Experienced unwanted sexual attention |           |       | Did not experience unwanted sexual attention |           |  |
|--------------------------------|-----|---------------------------------------|-----------|-------|--|-----------|--|
|                                | N   | Percent                               | MoE       | N     | Percent                                      | MoE       |  |
| Organizational Commitment      |     |                                       |           |       |  |           |  |
| (1) Strongly Disagree          | 99  | 7.8%                                  | ±1.6      | 582   | 3.4%   | ±0.3      |  |
| (2) Disagree                   | 313 | 24.7%                                 | ±2.5      | 1,828 | 10.6%  | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 366 | 28.9%                                 | ±2.6      | 4,502 | 26.1%  | $\pm 0.7$ |  |
| (4) Agree                      | 365 | 28.9%                                 | ±2.6      | 7,032 | 40.7%  | $\pm 0.7$ |  |
| (5) Strongly Agree             | 122 | 9.7%                                  | $\pm 1.8$ | 3,338 | 19.3%  | ±0.6      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Strongly Disagree = 1 - <1.5, Disagree = 1.5 - <2.5, Neither Agree nor Disagree = 2.5 - <3.5, Agree = 3.5 - <4.5, Strongly Agree = 4.5 - 5.

#### 5.9 Sexual Coercion

The following sections display each of the outcomes of workplace harassment and sexual coercion. In each section results are shown for those who indicated they had or had not experienced sexual coercion within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to sexual coercion. Statistically significant differences are noted.

#### 5.9.1 Sexual Coercion and Job Satisfaction

Table 5.49 presents the job satisfaction results for those who indicated they had or had not experienced sexual coercion within the past 12 months. Job satisfaction was measured with a 5-point response scale that ranged from *very dissatisfied* to *very satisfied*. Higher scores indicate greater job satisfaction. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.49 Sexual Coercion and Job Satisfaction by Selected Characteristics

|   | Experienced sexual coercion |                   |           | Did n  | Effect<br>size    |           |           |
|---|-----------------------------|-------------------|-----------|--------|-------------------|-----------|-----------|
|   | N                           | Mean <sup>a</sup> | MoE       | N      | Mean <sup>a</sup> | МоЕ       | Hedges' g |
| Overall   | 182                         | 3.0*              | ±0.1      | 18,356 | 3.7*              | ±0.0      | -1.00 (L) |
| Pay Plan and Grade  |                             |                   |           |        |                   |           |           |
| Wage Grade (WG) 1-4   | NR                          | NR                | NR        | 636    | 3.5               | $\pm 0.1$ | NR        |
| Wage Grade (WG) 5-8   | 10                          | 3.3               | ±0.6      | 2,817  | 3.6               | $\pm 0.0$ | -0.45 (S) |
| Wage Grade (WG) 9-16  | 6                           | 3.1               | ±1.2      | 1,489  | 3.7               | $\pm 0.0$ | -0.81 (L) |
| Other Wage Grade (WG)   | NR                          | NR                | NR        | 235    | 3.9               | $\pm 0.1$ | NR        |
| General Schedule (GS) 1-6   | 28                          | 3.1*              | ±0.3      | 2,118  | 3.6*              | $\pm 0.0$ | -0.69 (M) |
| General Schedule (GS) 7-10  | 74                          | 2.8*              | ±0.2      | 3,965  | 3.6*              | $\pm 0.0$ | -1.13 (L) |
| General Schedule (GS) 11-12   | 24                          | 3.3*              | ±0.3      | 4,378  | 3.8*              | $\pm 0.0$ | -0.81 (L) |
| General Schedule (GS) 13-15   | 11                          | 3.4*              | ±0.6      | 1,771  | 4.1*              | $\pm 0.0$ | -0.97 (L) |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR                          | NR                | NR        | 23     | 4.4               | ±0.2      | NR        |
| Other   | 16                          | 2.9*              | ±0.2      | 674    | 3.9*              | $\pm 0.0$ | -1.61 (L) |
| Years of Service at Bureau or Office  |                             |                   |           |        |                   |           |           |
| Less than 1 year  | 7                           | 2.9*              | ±0.5      | 1,142  | 3.7*              | $\pm 0.0$ | -1.10 (L) |
| 1 to 3 years  | 20                          | 3.4               | ±0.3      | 2,565  | 3.7               | $\pm 0.0$ | -0.38 (S) |
| 4 to 5 years  | 21                          | 2.8*              | $\pm 0.4$ | 1,471  | 3.7*              | $\pm 0.0$ | -1.11 (L) |
| 6 to 10 years   | 48                          | 3.1*              | $\pm 0.2$ | 3,779  | 3.7*              | $\pm 0.0$ | -0.79 (M) |
| 11 to 14 years  | 24                          | 3.0*              | $\pm 0.1$ | 1,781  | 3.7*              | $\pm 0.0$ | -0.93 (L) |
| 15 to 20 years  | 32                          | 3.1*              | ±0.3      | 2,791  | 3.7*              | $\pm 0.0$ | -0.89 (L) |
| More than 20 years  | 29                          | 2.6*              | ±0.2      | 4,699  | 3.8*              | $\pm 0.0$ | -1.73 (L) |

|   |     | Experience sexual coer |           |        | ot experier<br>ual coercio |           | Effect<br>size |
|---|-----|------------------------|-----------|--------|----------------------------|-----------|----------------|
|   | N   | Mean <sup>a</sup>      | MoE       | N      | Meana                      | MoE       | Hedges' g      |
| Appointment Type                                |     |                        |           |        |                            |           |                |
| Permanent                                       | 154 | 3.0*                   | $\pm 0.1$ | 15,662 | 3.8*                       | $\pm 0.0$ | -1.08 (L)      |
| Term  | 12  | 2.9*                   | $\pm 0.4$ | 1,646  | 3.5*                       | $\pm 0.0$ | -0.83 (L)      |
| Temporary                                       | 15  | 3.1*                   | ±0.3      | 852    | 3.5*                       | $\pm 0.0$ | -0.55 (M)      |
| Work Schedule                                   |     |                        |           |        |                            |           |                |
| Seasonal  | 25  | 3.3*                   | ±0.3      | 1,814  | 3.6*                       | $\pm 0.0$ | -0.46(S)       |
| Non-Seasonal                                    | 143 | 3.0*                   | ±0.1      | 14,468 | 3.8*                       | $\pm 0.0$ | -1.13 (L)      |
| Appointment Type and Work Schedule              |     |                        |           |        |                            |           |                |
| Permanent-Seasonal                              | 10  | 3.5                    | ±0.6      | 1,087  | 3.6                        | $\pm 0.0$ | -0.20(S)       |
| Permanent-Non-Seasonal                          | 143 | 3.0*                   | $\pm 0.1$ | 14,344 | 3.8*                       | $\pm 0.0$ | -1.13 (L)      |
| Term  | 12  | 2.9*                   | $\pm 0.4$ | 1,646  | 3.5*                       | $\pm 0.0$ | -0.83 (L)      |
| Temporary-Seasonal                              | 15  | 3.1*                   | ±0.3      | 727    | 3.5*                       | $\pm 0.0$ | -0.56 (M)      |
| Temporary-Non-Seasonal                          |     |                        |           | 124    | 3.6                        | ±0.2      | NA             |
| Sex   |     |                        |           |        |                            |           |                |
| Men   | 56  | 2.9*                   | ±0.2      | 11,456 | 3.7*                       | $\pm 0.0$ | -1.11 (L)      |
| Women   | 123 | 3.0*                   | ±0.1      | 6,834  | 3.7*                       | $\pm 0.0$ | -0.93 (L)      |
| Gender Identity                                 |     |                        |           |        |                            |           |                |
| Male  | 56  | 2.9*                   | ±0.2      | 11,456 | 3.7*                       | $\pm 0.0$ | -1.11 (L)      |
| Female  | 123 | 3.0*                   | ±0.1      | 6,834  | 3.7*                       | $\pm 0.0$ | -0.93 (L)      |
| Transgender                                     | NR  | NR                     | NR        | 15     | 3.9                        | ±0.4      | NR             |
| Do not identify as female, male, or transgender | NR  | NR                     | NR        | 51     | 3.3                        | ±0.2      | NR             |
| Sexual Orientation - Collapsed                  |     |                        |           |        |                            |           |                |
| Heterosexual                                    | 151 | 3.0*                   | ±0.1      | 16,517 | 3.7*                       | $\pm 0.0$ | -1.06 (L)      |
| Sexual Minority                                 | 19  | 3.4                    | ±0.4      | 832    | 3.6                        | $\pm 0.0$ | -0.25 (S)      |
| Sexual Orientation                              |     |                        |           |        |                            |           |                |
| Heterosexual or straight                        | 151 | 3.0*                   | ±0.1      | 16,517 | 3.7*                       | $\pm 0.0$ | -1.06 (L)      |
| Lesbian   | NR  | NR                     | NR        | 177    | 3.8                        | ±0.1      | NR             |
| Gay   | NR  | NR                     | NR        | 244    | 3.6                        | ±0.1      | NR             |
| Bisexual  | 8   | 3.6                    | ±0.6      | 279    | 3.5                        | ±0.1      | 0.18           |
| Other   | NR  | NR                     | NR        | 133    | 3.6                        | ±0.1      | NR             |
| I prefer not to say                             | 10  | 2.7*                   | ±0.5      | 806    | 3.6*                       | ±0.1      | -1.17 (L)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.50 presents the scale distribution of job satisfaction for those who indicated they had or had not experienced sexual coercion within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.50 Sexual Coercion and Job Satisfaction Scale Distribution

|  |    | Experienc<br>sexual coerc |           | Did not experience sexual coercion |         |           |  |
|--|----|---------------------------|-----------|------------------------------------|---------|-----------|--|
|  | N  | Percent                   | МоЕ       | N                                  | Percent | МоЕ       |  |
| Job Satisfaction                       |    |                           |           |                                    |         |           |  |
| (1) Very Dissatisfied                  | NR | NR                        | NR        | 72                                 | 0.4%    | $\pm 0.1$ |  |
| (2) Dissatisfied                       | 54 | 29.8%                     | $\pm 7.1$ | 1,130                              | 6.2%    | $\pm 0.4$ |  |
| (3) Neither Dissatisfied nor Satisfied | 75 | 41.1%                     | ±7.4      | 4,899                              | 26.7%   | ±0.6      |  |
| (4) Satisfied                          | 44 | 24.4%                     | ±6.8      | 9,753                              | 53.1%   | $\pm 0.7$ |  |
| (5) Very Satisfied                     | 6  | 3.1%                      | ±3.8      | 2,503                              | 13.6%   | ±0.5      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Very Dissatisfied = 1 - <1.5, Dissatisfied = 1.5 - <2.5, Neither Dissatisfied nor Satisfied = 2.5 - <3.5, Satisfied = 3.5 - <4.5, Very Satisfied = 4.5 - 5.

# 5.9.2 Sexual Coercion and Job Engagement

Table 5.51 presents the job engagement results for those who indicated they had or had not experienced sexual coercion within the past 12 months. Job engagement was measured on a 7-point response scale that ranged from *never* to *always or every day*. Higher scores indicate greater frequency of engagement. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.51 Sexual Coercion and Job Engagement by Selected Characteristics

|   | Experienced sexual coercion |       |           |        | ot experien<br>ual coercio |           | Effect<br>size |
|---|-----------------------------|-------|-----------|--------|----------------------------|-----------|----------------|
|   | N                           | Meana | MoE       | N      | Meana                      | МоЕ       | Hedges' g      |
| Overall   | 182                         | 4.7*  | ±0.2      | 18,352 | 5.5*                       | ±0.0      | -0.71 (M)      |
| Pay Plan and Grade  |                             |       |           |        |                            |           |                |
| Wage Grade (WG) 1-4   | NR                          | NR    | NR        | 636    | 5.4                        | $\pm 0.1$ | NR             |
| Wage Grade (WG) 5-8   | 10                          | 5.5   | ±1.4      | 2,817  | 5.5                        | $\pm 0.0$ | -0.05          |
| Wage Grade (WG) 9-16  | 6                           | 5.1   | ±1.1      | 1,489  | 5.7                        | $\pm 0.1$ | -0.47 (S)      |
| Other Wage Grade (WG)   | NR                          | NR    | NR        | 235    | 5.4                        | $\pm 0.2$ | NR             |
| General Schedule (GS) 1-6   | 28                          | 4.6*  | ±0.5      | 2,117  | 5.5*                       | $\pm 0.1$ | -0.76 (M)      |
| General Schedule (GS) 7-10  | 74                          | 4.3*  | $\pm 0.4$ | 3,965  | 5.4*                       | $\pm 0.0$ | -0.91 (L)      |
| General Schedule (GS) 11-12   | 24                          | 4.8*  | ±0.5      | 4,375  | 5.5*                       | $\pm 0.0$ | -0.69 (M)      |
| General Schedule (GS) 13-15   | 11                          | 5.4   | ±0.9      | 1,771  | 5.7                        | $\pm 0.0$ | -0.31 (S)      |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR                          | NR    | NR        | 23     | 6.5                        | ±0.2      | NR             |
| Other   | 16                          | 5.1   | $\pm 0.4$ | 674    | 5.6                        | $\pm 0.1$ | -0.49 (S)      |
| Years of Service at Bureau or Office  |                             |       |           |        |                            |           |                |
| Less than 1 year  | 7                           | 4.9   | ±1.5      | 1,142  | 5.7                        | $\pm 0.1$ | -0.67 (M)      |
| 1 to 3 years  | 20                          | 5.1*  | ±0.6      | 2,564  | 5.6*                       | $\pm 0.0$ | -0.45 (S)      |
| 4 to 5 years  | 21                          | 4.6*  | $\pm 0.8$ | 1,471  | 5.6*                       | $\pm 0.1$ | -0.87 (L)      |
| 6 to 10 years   | 48                          | 4.8*  | ±0.4      | 3,777  | 5.5*                       | $\pm 0.0$ | -0.61 (M)      |
| 11 to 14 years  | 24                          | 5.1   | ±0.3      | 1,779  | 5.4                        | $\pm 0.1$ | -0.23 (S)      |
| 15 to 20 years  | 32                          | 4.6*  | ±0.5      | 2,791  | 5.4*                       | $\pm 0.0$ | -0.69 (M)      |
| More than 20 years  | 29                          | 4.2*  | ±0.6      | 4,699  | 5.6*                       | $\pm 0.0$ | -1.28 (L)      |
| Appointment Type  |                             |       |           |        |                            |           |                |
| Permanent   | 154                         | 4.6*  | ±0.2      | 15,657 | 5.5*                       | $\pm 0.0$ | -0.76 (M)      |
| Term  | 12                          | 5.0   | $\pm 0.7$ | 1,646  | 5.6                        | $\pm 0.1$ | -0.51 (M)      |
| Temporary   | 15                          | 5.2   | $\pm 0.7$ | 852    | 5.7                        | $\pm 0.1$ | -0.41 (S)      |
| Work Schedule   |                             |       |           |        |                            |           |                |
| Seasonal  | 25                          | 5.3   | ±0.6      | 1,814  | 5.6                        | $\pm 0.1$ | -0.20 (S)      |
| Non-Seasonal  | 143                         | 4.6*  | ±0.2      | 14,464 | 5.5*                       | $\pm 0.0$ | -0.82 (L)      |

|   | Experienced sexual coercion |                   |           |        | not experie<br>ual coercio |           | Effect<br>size |
|---|-----------------------------|-------------------|-----------|--------|----------------------------|-----------|----------------|
|   | N                           | Mean <sup>a</sup> | MoE       | N      | Meana                      | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |                             |                   |           |        |                            |           |                |
| Permanent-Seasonal                              | 10                          | 5.5               | $\pm 1.0$ | 1,087  | 5.4                        | $\pm 0.1$ | 0.07           |
| Permanent-Non-Seasonal                          | 143                         | 4.6*              | ±0.2      | 14,340 | 5.5*                       | $\pm 0.0$ | -0.82 (L)      |
| Term  | 12                          | 5.0               | $\pm 0.7$ | 1,646  | 5.6                        | $\pm 0.1$ | -0.51 (M)      |
| Temporary-Seasonal                              | 15                          | 5.2               | ±0.7      | 727    | 5.8                        | $\pm 0.1$ | -0.48 (S)      |
| Temporary-Non-Seasonal                          |                             |                   |           | 124    | 5.4                        | ±0.3      | NA             |
| Sex   |                             |                   |           |        |                            |           |                |
| Men   | 56                          | 5.1*              | ±0.3      | 11,455 | 5.6*                       | $\pm 0.0$ | -0.39 (S)      |
| Women   | 123                         | 4.6*              | ±0.3      | 6,831  | 5.5*                       | $\pm 0.0$ | -0.80 (L)      |
| Gender Identity                                 |                             |                   |           |        |                            |           |                |
| Male  | 56                          | 5.1*              | ±0.3      | 11,455 | 5.6*                       | $\pm 0.0$ | -0.39 (S)      |
| Female  | 123                         | 4.6*              | ±0.3      | 6,831  | 5.5*                       | $\pm 0.0$ | -0.80 (L)      |
| Transgender                                     | NR                          | NR                | NR        | 15     | 5.4                        | ±0.7      | NR             |
| Do not identify as female, male, or transgender | NR                          | NR                | NR        | 51     | 5.1                        | ±0.3      | NR             |
| Sexual Orientation - Collapsed                  |                             |                   |           |        |                            |           |                |
| Heterosexual                                    | 151                         | 4.7*              | ±0.2      | 16,514 | 5.5*                       | $\pm 0.0$ | -0.78 (M)      |
| Sexual Minority                                 | 19                          | 5.3               | ±0.7      | 831    | 5.4                        | ±0.1      | -0.07          |
| Sexual Orientation                              |                             |                   |           |        |                            |           |                |
| Heterosexual or straight                        | 151                         | 4.7*              | ±0.2      | 16,514 | 5.5*                       | $\pm 0.0$ | -0.78 (M)      |
| Lesbian   | NR                          | NR                | NR        | 177    | 5.7                        | $\pm 0.1$ | NR             |
| Gay   | NR                          | NR                | NR        | 244    | 5.3                        | ±0.2      | NR             |
| Bisexual  | 8                           | 5.5               | ±0.8      | 277    | 5.2                        | ±0.2      | 0.18           |
| Other   | NR                          | NR                | NR        | 133    | 5.4                        | ±0.2      | NR             |
| I prefer not to say                             | 10                          | 4.7*              | ±0.7      | 806    | 5.4*                       | ±0.1      | -0.64 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Never, 2 = Almost Never or a Few Times A Year or Less, 3 = Rarely or Once a Month or Less, 4 = Sometimes or a Few Times a Month, 5 = Often or Once a Week, 6 = Very Often or a Few Times a Week, and 7 = Always or Every Day. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.52 presents the scale distribution of job engagement for those who indicated they had or had not experienced sexual coercion within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.52 Sexual Coercion and Job Engagement Scale Distribution

|  | Experienced sexual coercion |         |           | Did not experience sexual coercion |         |           |
|--|-----------------------------|---------|-----------|------------------------------------|---------|-----------|
|  | N                           | Percent | МоЕ       | N                                  | Percent | MoE       |
| Job Engagement                                 |                             |         |           |                                    |         |           |
| (1) Never                                      | NR                          | NR      | NR        | 95                                 | 0.5%    | $\pm 0.1$ |
| (2) Almost Never or a Few Times a Year or Less | 15                          | 8.3%    | $\pm 5.1$ | 213                                | 1.2%    | ±0.2      |
| (3) Rarely or Once a Month or Less             | 15                          | 8.5%    | ±5.1      | 821                                | 4.5%    | ±0.3      |
| (4) Sometimes or a Few Times a Month           | 41                          | 22.4%   | ±6.7      | 2,226                              | 12.1%   | $\pm 0.5$ |
| (5) Often or Once a Week                       | 39                          | 21.6%   | ±6.6      | 4,234                              | 23.1%   | ±0.6      |
| (6) Very Often or a Few Times a Week           | 46                          | 25.2%   | ±6.9      | 6,708                              | 36.6%   | $\pm 0.7$ |
| (7) Always or Every Day                        | 22                          | 12.0%   | ±5.6      | 4,055                              | 22.1%   | ±0.6      |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Never = 1 - <1.5, Almost Never or a Few Times a Year or Less = 1.5 - <2.5, Rarely or Once a Month or Less = 2.5 - <3.5, Sometimes or a Few Times a Month = 3.5 - <4.5, Often or Once a Week = 4.5 - <5.5, Very Often or a Few Times a Week = 5.5 - <6.5, Always or Every Day = 6.5 - 7.

### 5.9.3 Sexual Coercion and Organizational Commitment

Table 5.53 presents the organizational commitment results for those who indicated they had or had not experienced sexual coercion within the past 12 months. Commitment to the organization was measured with a 5-point response scale that ranged from *strongly disagree* to *strongly agree*. Higher scores indicate greater commitment to the organization. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.53 Sexual Coercion and Organizational Commitment by Selected Characteristics

|   | Experienced sexual coercion |                   |           |        | ot experier<br>ual coercio |           | Effect<br>size |
|---|-----------------------------|-------------------|-----------|--------|----------------------------|-----------|----------------|
|   | N                           | Mean <sup>a</sup> | MoE       | N      | Meana                      | МоЕ       | Hedges' g      |
| Overall   | 182                         | 2.6*              | ±0.2      | 18,354 | 3.5*                       | ±0.0      | -0.93 (L)      |
| Pay Plan and Grade  |                             |                   |           |        |                            |           |                |
| Wage Grade (WG) 1-4   | NR                          | NR                | NR        | 636    | 3.4                        | $\pm 0.1$ | NR             |
| Wage Grade (WG) 5-8   | 10                          | 3.1               | ±1.1      | 2,817  | 3.4                        | $\pm 0.0$ | -0.27 (S)      |
| Wage Grade (WG) 9-16  | 6                           | 3.0               | ±1.0      | 1,489  | 3.5                        | $\pm 0.0$ | -0.53 (M)      |
| Other Wage Grade (WG)   | NR                          | NR                | NR        | 235    | 3.7                        | $\pm 0.1$ | NR             |
| General Schedule (GS) 1-6   | 28                          | 3.0*              | ±0.5      | 2,117  | 3.5*                       | $\pm 0.0$ | -0.48 (S)      |
| General Schedule (GS) 7-10  | 74                          | 2.3*              | ±0.3      | 3,965  | 3.4*                       | $\pm 0.0$ | -1.16 (L)      |
| General Schedule (GS) 11-12   | 24                          | 2.8*              | ±0.4      | 4,376  | 3.6*                       | $\pm 0.0$ | -0.86 (L)      |
| General Schedule (GS) 13-15   | 11                          | 3.2*              | ±0.9      | 1,771  | 3.8*                       | $\pm 0.0$ | -0.63 (M)      |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR                          | NR                | NR        | 23     | 4.5                        | ±0.3      | NR             |
| Other   | 16                          | 2.0*              | ±0.2      | 674    | 3.8*                       | $\pm 0.1$ | -2.14 (L)      |
| Years of Service at Bureau or Office  |                             |                   |           |        |                            |           |                |
| Less than 1 year  | 7                           | 3.1               | ±1.2      | 1,142  | 3.4                        | $\pm 0.1$ | -0.28 (S)      |
| 1 to 3 years  | 20                          | 3.4               | ±0.4      | 2,565  | 3.5                        | $\pm 0.0$ | -0.10          |
| 4 to 5 years  | 21                          | 3.0*              | $\pm 0.7$ | 1,471  | 3.5*                       | $\pm 0.0$ | -0.54 (M)      |
| 6 to 10 years   | 48                          | 2.5*              | ±0.3      | 3,779  | 3.5*                       | $\pm 0.0$ | -1.07 (L)      |
| 11 to 14 years  | 24                          | 2.2*              | ±0.3      | 1,779  | 3.4*                       | $\pm 0.0$ | -1.22 (L)      |
| 15 to 20 years  | 32                          | 2.5*              | ±0.3      | 2,791  | 3.5*                       | $\pm 0.0$ | -1.02 (L)      |
| More than 20 years  | 29                          | 2.2*              | ±0.4      | 4,699  | 3.6*                       | $\pm 0.0$ | -1.44 (L)      |
| Appointment Type  |                             |                   |           |        |                            |           |                |
| Permanent   | 154                         | 2.5*              | ±0.2      | 15,660 | 3.5*                       | $\pm 0.0$ | -1.01 (L)      |
| Term  | 12                          | 2.6*              | $\pm 0.8$ | 1,646  | 3.5*                       | $\pm 0.0$ | -0.96 (L)      |
| Temporary   | 15                          | 3.2               | $\pm 0.7$ | 852    | 3.6                        | $\pm 0.1$ | -0.36 (S)      |
| Work Schedule   |                             |                   |           |        |                            |           |                |
| Seasonal  | 25                          | 3.2               | ±0.5      | 1,813  | 3.5                        | $\pm 0.0$ | -0.28 (S)      |
| Non-Seasonal  | 143                         | 2.5*              | ±0.2      | 14,467 | 3.5*                       | $\pm 0.0$ | -1.04 (L)      |

|   | Experienced sexual coercion |                   |           |        | not experient<br>al coercio |           | Effect size |
|---|-----------------------------|-------------------|-----------|--------|-----------------------------|-----------|-------------|
|   | N                           | Mean <sup>a</sup> | MoE       | N      | Meana                       | МоЕ       | Hedges' g   |
| Appointment Type and Work Schedule              |                             |                   |           |        |                             |           |             |
| Permanent-Seasonal                              | 10                          | 3.2               | $\pm 0.7$ | 1,087  | 3.4                         | $\pm 0.1$ | -0.21 (S)   |
| Permanent-Non-Seasonal                          | 143                         | 2.5*              | ±0.2      | 14,343 | 3.5*                        | $\pm 0.0$ | -1.05 (L)   |
| Term  | 12                          | 2.6*              | $\pm 0.8$ | 1,646  | 3.5*                        | $\pm 0.0$ | -0.96 (L)   |
| Temporary-Seasonal                              | 15                          | 3.2               | $\pm 0.7$ | 726    | 3.6                         | $\pm 0.1$ | -0.39 (S)   |
| Temporary-Non-Seasonal                          |                             |                   |           | 124    | 3.4                         | ±0.2      | NA          |
| Sex   |                             |                   |           |        |                             |           |             |
| Men   | 56                          | 2.7*              | ±0.3      | 11,456 | 3.5*                        | ±0.0      | -0.80 (L)   |
| Women   | 123                         | 2.5*              | ±0.2      | 6,832  | 3.5*                        | ±0.0      | -0.99 (L)   |
| Gender Identity                                 |                             |                   |           |        |                             |           |             |
| Male  | 56                          | 2.7*              | ±0.3      | 11,456 | 3.5*                        | ±0.0      | -0.80 (L)   |
| Female  | 123                         | 2.5*              | ±0.2      | 6,832  | 3.5*                        | ±0.0      | -0.99 (L)   |
| Transgender                                     | NR                          | NR                | NR        | 15     | 3.7                         | ±0.6      | NR          |
| Do not identify as female, male, or transgender | NR                          | NR                | NR        | 51     | 3.2                         | ±0.3      | NR          |
| Sexual Orientation - Collapsed                  |                             |                   |           |        |                             |           |             |
| Heterosexual                                    | 151                         | 2.6*              | ±0.2      | 16,515 | 3.5*                        | $\pm 0.0$ | -0.97 (L)   |
| Sexual Minority                                 | 19                          | 3.0               | ±0.6      | 832    | 3.5                         | $\pm 0.1$ | -0.40 (S)   |
| Sexual Orientation                              |                             |                   |           |        |                             |           |             |
| Heterosexual or straight                        | 151                         | 2.6*              | ±0.2      | 16,515 | 3.5*                        | $\pm 0.0$ | -0.97 (L)   |
| Lesbian   | NR                          | NR                | NR        | 177    | 3.7                         | $\pm 0.1$ | NR          |
| Gay   | NR                          | NR                | NR        | 244    | 3.4                         | ±0.1      | NR          |
| Bisexual  | 8                           | 3.0               | ±1.2      | 279    | 3.3                         | ±0.1      | -0.26 (S)   |
| Other   | NR                          | NR                | NR        | 133    | 3.7                         | ±0.2      | NR          |
| I prefer not to say                             | 10                          | 2.2*              | ±0.6      | 806    | 3.3*                        | ±0.1      | -1.25 (L)   |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.54 presents the scale distribution of organizational commitment for those who indicated they had or had not experienced sexual coercion within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.54 Sexual Coercion and Organizational Commitment Scale Distribution

|                                |    | Experience<br>sexual coer |      | Did not experience sexual coercion |         |           |  |
|--------------------------------|----|---------------------------|------|------------------------------------|---------|-----------|--|
|                                | N  | Percent                   | MoE  | N                                  | Percent | MoE       |  |
| Organizational Commitment      |    |                           |      |                                    |         |           |  |
| (1) Strongly Disagree          | 38 | 20.7%                     | ±6.6 | 641                                | 3.5%    | ±0.3      |  |
| (2) Disagree                   | 55 | 30.4%                     | ±7.1 | 2,083                              | 11.3%   | ±0.5      |  |
| (3) Neither Agree nor Disagree | 39 | 21.2%                     | ±6.6 | 4,827                              | 26.3%   | ±0.6      |  |
| (4) Agree                      | 34 | 18.9%                     | ±6.4 | 7,359                              | 40.1%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | 16 | 8.8%                      | ±5.1 | 3,444                              | 18.8%   | ±0.6      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Strongly Disagree = 1 - <1.5, Disagree = 1.5 - <2.5, Neither Agree nor Disagree = 2.5 - <3.5, Agree = 3.5 - <4.5, Strongly Agree = 4.5 - 5.

#### 5.10 Gender Harassment

The following sections display each of the outcomes of workplace harassment and gender harassment. In each section results are shown for those who indicated they had or had not experienced gender harassment within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to gender harassment. Statistically significant differences are noted.

#### 5.10.1 Gender Harassment and Job Satisfaction

Table 5.55 presents the job satisfaction results for those who indicated they had or had not experienced gender harassment within the past 12 months. Job satisfaction was measured with a 5-point response scale that ranged from *very dissatisfied* to *very satisfied*. Higher scores indicate greater job satisfaction. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.55 Gender Harassment and Job Satisfaction by Selected Characteristics

|   | Experienced gender harassment |                   |           | Did n<br>gende |                   | Effect<br>size |           |
|---|-------------------------------|-------------------|-----------|----------------|-------------------|----------------|-----------|
|   | $\overline{N}$                | Mean <sup>a</sup> | MoE       | N              | Mean <sup>a</sup> | МоЕ            | Hedges' g |
| Overall   | 3,570                         | 3.4*              | ±0.0      | 14,976         | 3.8*              | ±0.0           | -0.54 (M) |
| Pay Plan and Grade  |                               |                   |           |                |                   |                |           |
| Wage Grade (WG) 1-4   | 126                           | 2.9*              | ±0.1      | 514            | 3.6*              | $\pm 0.1$      | -0.88(L)  |
| Wage Grade (WG) 5-8   | 439                           | 3.4*              | $\pm 0.1$ | 2,388          | 3.6*              | $\pm 0.0$      | -0.32 (S) |
| Wage Grade (WG) 9-16  | 101                           | 3.2*              | ±0.2      | 1,393          | 3.7*              | $\pm 0.0$      | -0.74 (M) |
| Other Wage Grade (WG)   | 40                            | 3.2*              | $\pm 0.1$ | 196            | 4.0*              | $\pm 0.1$      | -1.32 (L) |
| General Schedule (GS) 1-6   | 523                           | 3.3*              | $\pm 0.1$ | 1,624          | 3.7*              | $\pm 0.0$      | -0.45 (S) |
| General Schedule (GS) 7-10  | 1,031                         | 3.3*              | $\pm 0.0$ | 3,012          | 3.7*              | $\pm 0.0$      | -0.56 (M) |
| General Schedule (GS) 11-12   | 876                           | 3.5*              | ±0.1      | 3,527          | 3.9*              | $\pm 0.0$      | -0.57 (M) |
| General Schedule (GS) 13-15   | 310                           | 3.8*              | ±0.1      | 1,475          | 4.1*              | $\pm 0.0$      | -0.47 (S) |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 8                             | 4.2               | ±0.4      | 17             | 4.4               | ±0.3           | -0.40 (S) |
| Other   | 60                            | 3.4*              | $\pm 0.2$ | 630            | 4.0*              | $\pm 0.0$      | -0.90(L)  |
| Years of Service at Bureau or Office  |                               |                   |           |                |                   |                |           |
| Less than 1 year  | 202                           | 3.4*              | ±0.1      | 948            | 3.8*              | $\pm 0.0$      | -0.63 (M) |
| 1 to 3 years  | 536                           | 3.3*              | $\pm 0.1$ | 2,048          | 3.8*              | $\pm 0.0$      | -0.64 (M) |
| 4 to 5 years  | 360                           | 3.4*              | $\pm 0.1$ | 1,135          | 3.7*              | $\pm 0.0$      | -0.37 (S) |
| 6 to 10 years   | 804                           | 3.4*              | $\pm 0.0$ | 3,025          | 3.7*              | $\pm 0.0$      | -0.49(S)  |
| 11 to 14 years  | 382                           | 3.4*              | ±0.1      | 1,425          | 3.7*              | $\pm 0.0$      | -0.49(S)  |
| 15 to 20 years  | 596                           | 3.4*              | ±0.1      | 2,227          | 3.8*              | $\pm 0.0$      | -0.52 (M) |
| More than 20 years  | 667                           | 3.5*              | ±0.1      | 4,064          | 3.9*              | $\pm 0.0$      | -0.56 (M) |

|   | Experienced gender harassment |                   |           |        | ot experie<br>er harassm |           | Effect<br>size |
|---|-------------------------------|-------------------|-----------|--------|--------------------------|-----------|----------------|
|   | N                             | Mean <sup>a</sup> | МоЕ       | N      | Meana                    | МоЕ       | Hedges' g      |
| Appointment Type                                |                               |                   |           |        |                          |           |                |
| Permanent                                       | 2,923                         | 3.5*              | $\pm 0.0$ | 12,902 | 3.8*                     | $\pm 0.0$ | -0.52 (M)      |
| Term  | 357                           | 3.3*              | $\pm 0.1$ | 1,300  | 3.6*                     | $\pm 0.0$ | -0.38(S)       |
| Temporary                                       | 246                           | 3.1*              | $\pm 0.1$ | 622    | 3.7*                     | $\pm 0.0$ | -0.97(L)       |
| Work Schedule                                   |                               |                   |           |        |                          |           |                |
| Seasonal  | 493                           | 3.3*              | $\pm 0.1$ | 1,346  | 3.6*                     | $\pm 0.0$ | -0.43 (S)      |
| Non-Seasonal                                    | 2,661                         | 3.4*              | $\pm 0.0$ | 11,960 | 3.8*                     | $\pm 0.0$ | -0.56 (M)      |
| Appointment Type and Work Schedule              |                               |                   |           |        |                          |           |                |
| Permanent-Seasonal                              | 279                           | 3.5*              | $\pm 0.1$ | 817    | 3.6*                     | $\pm 0.0$ | -0.17          |
| Permanent-Non-Seasonal                          | 2,629                         | 3.5*              | $\pm 0.0$ | 11,868 | 3.8*                     | $\pm 0.0$ | -0.54 (M)      |
| Term  | 357                           | 3.3*              | $\pm 0.1$ | 1,300  | 3.6*                     | $\pm 0.0$ | -0.38 (S)      |
| Temporary-Seasonal                              | 214                           | 3.1*              | $\pm 0.1$ | 529    | 3.6*                     | $\pm 0.0$ | -0.81 (L)      |
| Temporary-Non-Seasonal                          | 32                            | 2.6*              | ±0.2      | 92     | 3.9*                     | $\pm 0.1$ | -2.02 (L)      |
| Sex   |                               |                   |           |        |                          |           |                |
| Men   | 1,100                         | 3.3*              | $\pm 0.0$ | 10,417 | 3.8*                     | $\pm 0.0$ | -0.61 (M)      |
| Women   | 2,448                         | 3.4*              | $\pm 0.0$ | 4,512  | 3.9*                     | $\pm 0.0$ | -0.59 (M)      |
| Gender Identity                                 |                               |                   |           |        |                          |           |                |
| Male  | 1,100                         | 3.3*              | $\pm 0.0$ | 10,417 | 3.8*                     | $\pm 0.0$ | -0.61 (M)      |
| Female  | 2,448                         | 3.4*              | $\pm 0.0$ | 4,512  | 3.9*                     | $\pm 0.0$ | -0.59 (M)      |
| Transgender                                     | 7                             | 3.5               | ±0.6      | 9      | 3.9                      | ±0.6      | -0.39 (S)      |
| Do not identify as female, male, or transgender | 15                            | 3.2               | ±0.3      | 38     | 3.4                      | ±0.2      | -0.30 (S)      |
| Sexual Orientation - Collapsed                  |                               |                   |           |        |                          |           |                |
| Heterosexual                                    | 3,012                         | 3.4*              | $\pm 0.0$ | 13,663 | 3.8*                     | $\pm 0.0$ | -0.52 (M)      |
| Sexual Minority                                 | 353                           | 3.4*              | ±0.1      | 498    | 3.8*                     | ±0.1      | -0.62 (M)      |
| Sexual Orientation                              |                               |                   |           |        |                          |           |                |
| Heterosexual or straight                        | 3,012                         | 3.4*              | $\pm 0.0$ | 13,663 | 3.8*                     | ±0.0      | -0.52 (M)      |
| Lesbian   | 108                           | 3.7*              | ±0.1      | 74     | 4.0*                     | ±0.1      | -0.47 (S)      |
| Gay   | 42                            | 3.1*              | ±0.2      | 207    | 3.8*                     | ±0.1      | -1.06 (L)      |
| Bisexual  | 150                           | 3.2*              | ±0.1      | 136    | 3.8*                     | ±0.1      | -0.81 (L)      |
| Other   | 53                            | 3.4*              | ±0.2      | 81     | 3.7*                     | ±0.1      | -0.51 (M)      |
| I prefer not to say                             | 162                           | 3.2*              | ±0.1      | 653    | 3.6*                     | ±0.1      | -0.65 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.56 presents the scale distribution of job satisfaction for those who indicated they had or had not experienced gender harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.56 Gender Harassment and Job Satisfaction Scale Distribution

|  | ge    | Experienced gender harassment |           |       | Did not experience gender harassment |           |  |  |
|--|-------|-------------------------------|-----------|-------|--------------------------------------|-----------|--|--|
|  | N     | Percent                       | MoE       | N     | Percent                              | MoE       |  |  |
| Job Satisfaction                       |       |                               |           |       |                                      |           |  |  |
| (1) Very Dissatisfied                  | 20    | 0.6%                          | ±0.3      | 54    | 0.4%                                 | $\pm 0.1$ |  |  |
| (2) Dissatisfied                       | 514   | 14.4%                         | $\pm 1.2$ | 674   | 4.5%                                 | ±0.3      |  |  |
| (3) Neither Dissatisfied nor Satisfied | 1,239 | 34.7%                         | ±1.6      | 3,740 | 25.0%                                | $\pm 0.7$ |  |  |
| (4) Satisfied                          | 1,564 | 43.8%                         | ±1.6      | 8,232 | 55.0%                                | $\pm 0.8$ |  |  |
| (5) Very Satisfied                     | 232   | 6.5%                          | ±0.9      | 2,276 | 15.2%                                | ±0.6      |  |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Very Dissatisfied = 1 - <1.5, Dissatisfied = 1.5 - <2.5, Neither Dissatisfied nor Satisfied = 2.5 - <3.5, Satisfied = 3.5 - <4.5, Very Satisfied = 4.5 - 5.

# 5.10.2 Gender Harassment and Job Engagement

Table 5.57 presents the job engagement results for those who indicated they had or had not experienced gender harassment within the past 12 months. Job engagement was measured on a 7-point response scale that ranged from *never* to *always or every day*. Higher scores indicate greater frequency of engagement. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.57 Gender Harassment and Job Engagement by Selected Characteristics

|   | 3              | Experience<br>gender harass |           |        | ot experie<br>er harassm |           | Effect<br>size |
|---|----------------|-----------------------------|-----------|--------|--------------------------|-----------|----------------|
|   | $\overline{N}$ | Mean <sup>a</sup>           | MoE       | N      | Mean <sup>a</sup>        | MoE       | Hedges' g      |
| Overall   | 3,567          | 5.2*                        | ±0.0      | 14,974 | 5.6*                     | $\pm 0.0$ | -0.36 (S)      |
| Pay Plan and Grade  |                |                             |           |        |                          |           |                |
| Wage Grade (WG) 1-4   | 126            | 4.8*                        | ±0.3      | 514    | 5.6*                     | $\pm 0.1$ | -0.46 (S)      |
| Wage Grade (WG) 5-8   | 439            | 5.3*                        | ±0.1      | 2,388  | 5.6*                     | $\pm 0.0$ | -0.22 (S)      |
| Wage Grade (WG) 9-16  | 101            | 4.9*                        | ±0.3      | 1,393  | 5.7*                     | $\pm 0.1$ | -0.69 (M)      |
| Other Wage Grade (WG)   | 40             | 4.4*                        | ±0.3      | 196    | 5.6*                     | $\pm 0.2$ | -1.02 (L)      |
| General Schedule (GS) 1-6   | 523            | 5.4*                        | $\pm 0.1$ | 1,622  | 5.6*                     | $\pm 0.1$ | -0.10          |
| General Schedule (GS) 7-10  | 1,031          | 5.0*                        | $\pm 0.1$ | 3,012  | 5.5*                     | $\pm 0.0$ | -0.40(S)       |
| General Schedule (GS) 11-12   | 873            | 5.2*                        | $\pm 0.1$ | 3,527  | 5.6*                     | $\pm 0.0$ | -0.42 (S)      |
| General Schedule (GS) 13-15   | 310            | 5.5*                        | $\pm 0.1$ | 1,475  | 5.8*                     | $\pm 0.1$ | -0.32 (S)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 8              | 6.2                         | ±0.4      | 17     | 6.6                      | ±0.2      | -0.64 (M)      |
| Other   | 60             | 5.2*                        | ±0.3      | 630    | 5.6*                     | ±0.1      | -0.39 (S)      |
| Years of Service at Bureau or Office  |                |                             |           |        |                          |           |                |
| Less than 1 year  | 202            | 4.9*                        | ±0.2      | 948    | 5.9*                     | $\pm 0.1$ | -0.78 (M)      |
| 1 to 3 years  | 536            | 5.3*                        | ±0.1      | 2,047  | 5.7*                     | $\pm 0.1$ | -0.34 (S)      |
| 4 to 5 years  | 360            | 5.3*                        | ±0.1      | 1,135  | 5.6*                     | $\pm 0.1$ | -0.28 (S)      |
| 6 to 10 years   | 802            | 5.2*                        | ±0.1      | 3,025  | 5.5*                     | $\pm 0.0$ | -0.29 (S)      |
| 11 to 14 years  | 381            | 5.2*                        | ±0.1      | 1,425  | 5.4*                     | $\pm 0.1$ | -0.21 (S)      |
| 15 to 20 years  | 596            | 5.1*                        | ±0.1      | 2,227  | 5.5*                     | $\pm 0.0$ | -0.32 (S)      |
| More than 20 years  | 667            | 5.2*                        | ±0.1      | 4,064  | 5.7*                     | $\pm 0.0$ | -0.46 (S)      |
| Appointment Type  |                |                             |           |        |                          |           |                |
| Permanent   | 2,921          | 5.2*                        | $\pm 0.0$ | 12,901 | 5.6*                     | $\pm 0.0$ | -0.37 (S)      |
| Term  | 357            | 5.5                         | $\pm 0.1$ | 1,300  | 5.6                      | ±0.1      | -0.10          |
| Temporary   | 246            | 5.3*                        | ±0.2      | 622    | 5.9*                     | ±0.1      | -0.56 (M)      |
| Work Schedule   |                |                             |           |        |                          |           |                |
| Seasonal  | 493            | 5.4*                        | ±0.1      | 1,346  | 5.6*                     | ±0.1      | -0.22 (S)      |
| Non-Seasonal  | 2,658          | 5.1*                        | $\pm 0.0$ | 11,958 | 5.6*                     | $\pm 0.0$ | -0.40(S)       |

|   | }     | Experience<br>gender harassr |           |        | ot experie<br>er harassm |           | Effect<br>size |
|---|-------|------------------------------|-----------|--------|--------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>            | MoE       | N      | Meana                    | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |       |                              |           |        |                          |           |                |
| Permanent-Seasonal                              | 279   | 5.3                          | ±0.2      | 817    | 5.5                      | $\pm 0.1$ | -0.10          |
| Permanent-Non-Seasonal                          | 2,626 | 5.1*                         | $\pm 0.0$ | 11,866 | 5.6*                     | $\pm 0.0$ | -0.39 (S)      |
| Term  | 357   | 5.5                          | $\pm 0.1$ | 1,300  | 5.6                      | $\pm 0.1$ | -0.10          |
| Temporary-Seasonal                              | 214   | 5.4*                         | ±0.2      | 529    | 5.9*                     | $\pm 0.1$ | -0.42 (S)      |
| Temporary-Non-Seasonal                          | 32    | 4.0*                         | $\pm 0.7$ | 92     | 5.9*                     | ±0.2      | -1.53 (L)      |
| Sex   |       |                              |           |        |                          |           |                |
| Men   | 1,100 | 5.1*                         | $\pm 0.1$ | 10,415 | 5.6*                     | $\pm 0.0$ | -0.43 (S)      |
| Women   | 2,446 | 5.2*                         | $\pm 0.1$ | 4,512  | 5.6*                     | $\pm 0.0$ | -0.34 (S)      |
| Gender Identity                                 |       |                              |           |        |                          |           |                |
| Male  | 1,100 | 5.1*                         | ±0.1      | 10,415 | 5.6*                     | $\pm 0.0$ | -0.43 (S)      |
| Female  | 2,446 | 5.2*                         | $\pm 0.1$ | 4,512  | 5.6*                     | $\pm 0.0$ | -0.34 (S)      |
| Transgender                                     | 7     | 4.5                          | ±1.4      | 9      | 5.7                      | $\pm 0.8$ | -0.69 (M)      |
| Do not identify as female, male, or transgender | 15    | 5.2                          | ±0.6      | 38     | 5.1                      | ±0.4      | 0.11           |
| Sexual Orientation - Collapsed                  |       |                              |           |        |                          |           |                |
| Heterosexual                                    | 3,010 | 5.2*                         | $\pm 0.0$ | 13,662 | 5.6*                     | $\pm 0.0$ | -0.37 (S)      |
| Sexual Minority                                 | 352   | 5.2*                         | $\pm 0.1$ | 498    | 5.5*                     | ±0.1      | -0.28 (S)      |
| Sexual Orientation                              |       |                              |           |        |                          |           |                |
| Heterosexual or straight                        | 3,010 | 5.2*                         | $\pm 0.0$ | 13,662 | 5.6*                     | $\pm 0.0$ | -0.37 (S)      |
| Lesbian   | 108   | 5.6                          | ±0.2      | 74     | 5.8                      | ±0.2      | -0.22 (S)      |
| Gay   | 42    | 4.6*                         | ±0.6      | 207    | 5.4*                     | ±0.2      | -0.65 (M)      |
| Bisexual  | 149   | 4.9*                         | ±0.2      | 136    | 5.6*                     | ±0.2      | -0.55 (M)      |
| Other   | 53    | 5.5                          | ±0.4      | 81     | 5.3                      | ±0.3      | 0.12           |
| I prefer not to say                             | 162   | 5.3                          | ±0.2      | 653    | 5.5                      | ±0.1      | -0.10          |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Never, 2 = Almost Never or a Few Times A Year or Less, 3 = Rarely or Once a Month or Less, 4 = Sometimes or a Few Times a Month, 5 = Often or Once a Week, 6 = Very Often or a Few Times a Week, and 7 = Always or Every Day. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.58 presents the scale distribution of job engagement for those who indicated they had or had not experienced gender harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.58 Gender Harassment and Job Engagement Scale Distribution

|  | Experienced gender harassment |         |           | Did not experience gender harassment |         |           |
|--|-------------------------------|---------|-----------|--------------------------------------|---------|-----------|
|  | N                             | Percent | МоЕ       | N                                    | Percent | MoE       |
| Job Engagement                                 |                               |         |           |                                      |         |           |
| (1) Never                                      | 38                            | 1.1%    | $\pm 0.4$ | 60                                   | 0.4%    | $\pm 0.1$ |
| (2) Almost Never or a Few Times a Year or Less | 57                            | 1.6%    | ±0.5      | 172                                  | 1.1%    | ±0.2      |
| (3) Rarely or Once a Month or Less             | 257                           | 7.2%    | ±0.9      | 579                                  | 3.9%    | ±0.3      |
| (4) Sometimes or a Few Times a Month           | 633                           | 17.8%   | ±1.3      | 1,635                                | 10.9%   | $\pm 0.5$ |
| (5) Often or Once a Week                       | 895                           | 25.1%   | $\pm 1.4$ | 3,381                                | 22.6%   | $\pm 0.7$ |
| (6) Very Often or a Few Times a Week           | 1,137                         | 31.9%   | ±1.5      | 5,618                                | 37.5%   | $\pm 0.8$ |
| (7) Always or Every Day                        | 549                           | 15.4%   | ±1.2      | 3,529                                | 23.6%   | $\pm 0.7$ |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Never = 1 - <1.5, Almost Never or a Few Times a Year or Less = 1.5 - <2.5, Rarely or Once a Month or Less = 2.5 - <3.5, Sometimes or a Few Times a Month = 3.5 - <4.5, Often or Once a Week = 4.5 - <5.5, Very Often or a Few Times a Week = 5.5 - <6.5, Always or Every Day = 6.5 - 7.

# 5.10.3 Gender Harassment and Organizational Commitment

Table 5.59 presents the organizational commitment results for those who indicated they had or had not experienced gender harassment within the past 12 months. Commitment to the organization was measured with a 5-point response scale that ranged from *strongly disagree* to *strongly agree*. Higher scores indicate greater commitment to the organization. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.59 Gender Harassment and Organizational Commitment by Selected Characteristics

|   | g     | Experience<br>gender harass |           |        | ot experie<br>er harassm |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|--------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>           | МоЕ       | N      | Meana                    | МоЕ       | Hedges' g      |
| Overall   | 3,568 | 3.2*                        | ±0.0      | 14,976 | 3.6*                     | ±0.0      | -0.42 (S)      |
| Pay Plan and Grade  |       |                             |           |        |                          |           |                |
| Wage Grade (WG) 1-4   | 126   | 2.6*                        | ±0.2      | 514    | 3.6*                     | $\pm 0.1$ | -0.79 (M)      |
| Wage Grade (WG) 5-8   | 439   | 3.2*                        | $\pm 0.1$ | 2,388  | 3.4*                     | $\pm 0.0$ | -0.27 (S)      |
| Wage Grade (WG) 9-16  | 101   | 3.0*                        | ±0.2      | 1,393  | 3.5*                     | $\pm 0.0$ | -0.61 (M)      |
| Other Wage Grade (WG)   | 40    | 2.4*                        | ±0.3      | 196    | 3.9*                     | $\pm 0.1$ | -1.93 (L)      |
| General Schedule (GS) 1-6   | 522   | 3.3*                        | ±0.1      | 1,624  | 3.5*                     | $\pm 0.0$ | -0.16          |
| General Schedule (GS) 7-10  | 1,031 | 3.1*                        | ±0.1      | 3,012  | 3.5*                     | ±0.0      | -0.47 (S)      |
| General Schedule (GS) 11-12   | 875   | 3.2*                        | ±0.1      | 3,527  | 3.6*                     | ±0.0      | -0.41 (S)      |
| General Schedule (GS) 13-15   | 310   | 3.5*                        | ±0.1      | 1,475  | 3.8*                     | ±0.0      | -0.34 (S)      |
| Senior Level (SL)/Scientific<br>Professional (ST)/Senior Executive<br>Service (SES) | 8     | 4.2                         | ±0.6      | 17     | 4.5                      | ±0.3      | -0.39 (S)      |
| Other   | 60    | 2.9*                        | ±0.2      | 630    | 3.8*                     | ±0.1      | -1.06 (L)      |
| Years of Service at Bureau or Office  |       |                             |           |        |                          |           |                |
| Less than 1 year  | 202   | 3.0*                        | ±0.2      | 948    | 3.5*                     | $\pm 0.1$ | -0.44 (S)      |
| 1 to 3 years  | 536   | 3.1*                        | ±0.1      | 2,048  | 3.6*                     | $\pm 0.0$ | -0.47 (S)      |
| 4 to 5 years  | 360   | 3.3*                        | ±0.1      | 1,135  | 3.5*                     | $\pm 0.1$ | -0.25 (S)      |
| 6 to 10 years   | 804   | 3.2*                        | ±0.1      | 3,025  | 3.6*                     | ±0.0      | -0.38 (S)      |
| 11 to 14 years  | 380   | 3.0*                        | ±0.1      | 1,425  | 3.5*                     | $\pm 0.0$ | -0.47 (S)      |
| 15 to 20 years  | 596   | 3.2*                        | ±0.1      | 2,227  | 3.6*                     | ±0.0      | -0.47 (S)      |
| More than 20 years  | 667   | 3.2*                        | ±0.1      | 4,064  | 3.6*                     | ±0.0      | -0.41 (S)      |
| Appointment Type  |       |                             |           |        |                          |           |                |
| Permanent   | 2,922 | 3.2*                        | ±0.0      | 12,902 | 3.6*                     | ±0.0      | -0.43 (S)      |
| Term  | 357   | 3.3*                        | ±0.1      | 1,300  | 3.6*                     | ±0.1      | -0.24 (S)      |
| Temporary   | 245   | 3.2*                        | ±0.1      | 622    | 3.7*                     | ±0.1      | -0.47 (S)      |

|   | g     | Experience<br>gender harass |           |        | ot experie<br>er harassm |           | Effect<br>size |
|---|-------|-----------------------------|-----------|--------|--------------------------|-----------|----------------|
|   | N     | Mean <sup>a</sup>           | MoE       | N      | Mean <sup>a</sup>        | MoE       | Hedges' g      |
| Work Schedule                                   |       |                             |           |        |                          |           |                |
| Seasonal  | 492   | 3.3*                        | $\pm 0.1$ | 1,346  | 3.5*                     | $\pm 0.0$ | -0.19          |
| Non-Seasonal                                    | 2,660 | 3.1*                        | $\pm 0.0$ | 11,960 | 3.6*                     | $\pm 0.0$ | -0.47 (S)      |
| Appointment Type and Work Schedule              |       |                             |           |        |                          |           |                |
| Permanent-Seasonal                              | 279   | 3.3                         | ±0.1      | 817    | 3.4                      | $\pm 0.1$ | -0.10          |
| Permanent-Non-Seasonal                          | 2,628 | 3.1*                        | $\pm 0.0$ | 11,868 | 3.6*                     | $\pm 0.0$ | -0.46(S)       |
| Term  | 357   | 3.3*                        | $\pm 0.1$ | 1,300  | 3.6*                     | $\pm 0.1$ | -0.24 (S)      |
| Temporary-Seasonal                              | 213   | 3.4*                        | $\pm 0.1$ | 529    | 3.7*                     | $\pm 0.1$ | -0.34 (S)      |
| Temporary-Non-Seasonal                          | 32    | 2.5*                        | ±0.4      | 92     | 3.8*                     | ±0.2      | -1.36 (L)      |
| Sex   |       |                             |           |        |                          |           |                |
| Men   | 1,100 | 3.0*                        | ±0.1      | 10,417 | 3.6*                     | $\pm 0.0$ | -0.61 (M)      |
| Women   | 2,446 | 3.3*                        | $\pm 0.0$ | 4,512  | 3.6*                     | ±0.0      | -0.37 (S)      |
| Gender Identity                                 |       |                             |           |        |                          |           |                |
| Male  | 1,100 | 3.0*                        | ±0.1      | 10,417 | 3.6*                     | $\pm 0.0$ | -0.61 (M)      |
| Female  | 2,446 | 3.3*                        | ±0.0      | 4,512  | 3.6*                     | $\pm 0.0$ | -0.37 (S)      |
| Transgender                                     | 7     | 3.3                         | ±1.1      | 9      | 3.8                      | ±0.9      | -0.32 (S)      |
| Do not identify as female, male, or transgender | 15    | 3.0                         | ±0.5      | 38     | 3.2                      | ±0.4      | -0.19          |
| Sexual Orientation - Collapsed                  |       |                             |           |        |                          |           |                |
| Heterosexual                                    | 3,009 | 3.2*                        | $\pm 0.0$ | 13,663 | 3.6*                     | $\pm 0.0$ | -0.41 (S)      |
| Sexual Minority                                 | 353   | 3.2*                        | ±0.1      | 498    | 3.7*                     | ±0.1      | -0.44 (S)      |
| Sexual Orientation                              |       |                             |           |        |                          |           |                |
| Heterosexual or straight                        | 3,009 | 3.2*                        | $\pm 0.0$ | 13,663 | 3.6*                     | ±0.0      | -0.41 (S)      |
| Lesbian   | 108   | 3.5*                        | ±0.2      | 74     | 3.9*                     | ±0.2      | -0.47 (S)      |
| Gay   | 42    | 2.6*                        | ±0.4      | 207    | 3.5*                     | ±0.1      | -0.86 (L)      |
| Bisexual  | 150   | 3.0*                        | ±0.2      | 136    | 3.7*                     | ±0.2      | -0.70 (M)      |
| Other   | 53    | 3.8                         | ±0.3      | 81     | 3.7                      | ±0.2      | 0.08           |
| I prefer not to say                             | 162   | 3.0*                        | ±0.2      | 653    | 3.4*                     | ±0.1      | -0.52 (M)      |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.60 presents the scale distribution of organizational commitment for those who indicated they had or had not experienced gender harassment within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.60 Gender Harassment and Organizational Commitment Scale Distribution

|                                | ge    | Experience<br>ender harassr |      | Did not experience gender harassment |         |           |  |
|--------------------------------|-------|-----------------------------|------|--------------------------------------|---------|-----------|--|
|                                | N     | Percent                     | MoE  | N                                    | Percent | MoE       |  |
| Organizational Commitment      |       |                             |      |                                      |         | _         |  |
| (1) Strongly Disagree          | 261   | 7.3%                        | ±0.9 | 420                                  | 2.8%    | ±0.3      |  |
| (2) Disagree                   | 694   | 19.4%                       | ±1.3 | 1,445                                | 9.7%    | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 997   | 28.0%                       | ±1.5 | 3,870                                | 25.8%   | $\pm 0.7$ |  |
| (4) Agree                      | 1,124 | 31.5%                       | ±1.5 | 6,273                                | 41.9%   | $\pm 0.8$ |  |
| (5) Strongly Agree             | 491   | 13.8%                       | ±1.2 | 2,968                                | 19.8%   | ±0.6      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Strongly Disagree = 1 - <1.5, Disagree = 1.5 - <2.5, Neither Agree nor Disagree = 2.5 - <3.5, Agree = 3.5 - <4.5, Strongly Agree = 4.5 - 5.

#### **5.11 Sexual Assault Related Behaviors**

The following sections display each of the outcomes of workplace harassment and sexual assault related behaviors. In each section results are shown for those who indicated they had or had not experienced sexual assault related behaviors within the past 12 months. Results are further broken down by selected demographic and/or occupational characteristics relevant to sexual assault related behaviors. Statistically significant differences are noted.

#### 5.11.1 Sexual Assault Related Behaviors and Job Satisfaction

Table 5.61 presents the job satisfaction results for those who indicated they had or had not experienced sexual assault related behaviors within the past 12 months. Job satisfaction was measured with a 5-point response scale that ranged from *very dissatisfied* to *very satisfied*. Higher scores indicate greater job satisfaction. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.61 Sexual Assault Related Behaviors and Job Satisfaction by Selected Characteristics

|   | Experienced sexual assault |                   |           | Did n  | Effect<br>size |           |           |
|---|----------------------------|-------------------|-----------|--------|----------------|-----------|-----------|
|   | N                          | Mean <sup>a</sup> | MoE       | N      | Meana          | МоЕ       | Hedges' g |
| Overall   | 175                        | 3.3*              | ±0.1      | 18,354 | 3.7*           | ±0.0      | -0.57 (M) |
| Pay Plan and Grade  |                            |                   |           |        |                |           |           |
| Wage Grade (WG) 1-4   | NR                         | NR                | NR        | 638    | 3.5            | $\pm 0.1$ | NR        |
| Wage Grade (WG) 5-8   | 10                         | 3.3               | ±0.6      | 2,816  | 3.6            | $\pm 0.0$ | -0.36 (S) |
| Wage Grade (WG) 9-16  | 22                         | 2.9*              | $\pm 0.2$ | 1,472  | 3.7*           | $\pm 0.0$ | -1.17 (L) |
| Other Wage Grade (WG)   | NR                         | NR                | NR        | 235    | 3.9            | $\pm 0.1$ | NR        |
| General Schedule (GS) 1-6   | 46                         | 3.7               | $\pm 0.2$ | 2,098  | 3.6            | $\pm 0.0$ | 0.13      |
| General Schedule (GS) 7-10  | 51                         | 3.1*              | $\pm 0.2$ | 3,985  | 3.6*           | $\pm 0.0$ | -0.72 (M) |
| General Schedule (GS) 11-12   | 18                         | 3.5               | $\pm 0.4$ | 4,383  | 3.8            | $\pm 0.0$ | -0.41 (S) |
| General Schedule (GS) 13-15   | 11                         | 3.7               | $\pm 0.4$ | 1,772  | 4.1            | $\pm 0.0$ | -0.54 (M) |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR                         | NR                | NR        | 23     | 4.4            | ±0.2      | NR        |
| Other   | 12                         | 3.1*              | $\pm 0.1$ | 678    | 3.9*           | $\pm 0.0$ | -1.28 (L) |

|   |     | Experience<br>sexual ass |           |        | ot experie |           | Effect<br>size |
|---|-----|--------------------------|-----------|--------|------------|-----------|----------------|
|   | N   | Mean <sup>a</sup>        | МоЕ       | N      | Meana      | МоЕ       | Hedges' g      |
| Years of Service at Bureau or Office            |     |                          |           |        |            |           |                |
| Less than 1 year                                | NR  | NR                       | NR        | 1,145  | 3.7        | $\pm 0.0$ | NR             |
| 1 to 3 years                                    | 32  | 3.6                      | ±0.3      | 2,552  | 3.7        | $\pm 0.0$ | -0.19          |
| 4 to 5 years                                    | 17  | 3.2*                     | ±0.5      | 1,474  | 3.7*       | $\pm 0.0$ | -0.64 (M)      |
| 6 to 10 years                                   | 56  | 3.1*                     | $\pm 0.2$ | 3,769  | 3.7*       | $\pm 0.0$ | -0.80(L)       |
| 11 to 14 years                                  | 26  | 3.2*                     | $\pm 0.2$ | 1,777  | 3.7*       | $\pm 0.0$ | -0.67 (M)      |
| 15 to 20 years                                  | 24  | 3.7                      | ±0.2      | 2,797  | 3.7        | $\pm 0.0$ | 0.05           |
| More than 20 years                              | 15  | 3.1*                     | ±0.4      | 4,713  | 3.8*       | $\pm 0.0$ | -0.93 (L)      |
| Appointment Type                                |     |                          |           |        |            |           |                |
| Permanent                                       | 153 | 3.3*                     | ±0.1      | 15,658 | 3.8*       | $\pm 0.0$ | -0.58 (M)      |
| Term  | 13  | 3.2                      | ±0.4      | 1,645  | 3.5        | $\pm 0.0$ | -0.45 (S)      |
| Temporary                                       | 9   | 2.9*                     | ±0.6      | 857    | 3.5*       | $\pm 0.0$ | -0.93 (L)      |
| Work Schedule                                   |     |                          |           |        |            |           |                |
| Seasonal  | 34  | 2.9*                     | ±0.2      | 1,798  | 3.6*       | $\pm 0.0$ | -1.02 (L)      |
| Non-Seasonal                                    | 129 | 3.4*                     | ±0.1      | 14,483 | 3.8*       | $\pm 0.0$ | -0.48 (S)      |
| Appointment Type and Work Schedule              |     |                          |           |        |            |           |                |
| Permanent-Seasonal                              | 24  | 2.9*                     | ±0.2      | 1,066  | 3.6*       | $\pm 0.0$ | -1.08 (L)      |
| Permanent-Non-Seasonal                          | 129 | 3.4*                     | ±0.1      | 14,360 | 3.8*       | $\pm 0.0$ | -0.48 (S)      |
| Term  | 13  | 3.2                      | ±0.4      | 1,645  | 3.5        | ±0.0      | -0.45 (S)      |
| Temporary-Seasonal                              | 9   | 2.9*                     | ±0.6      | 732    | 3.5*       | ±0.0      | -0.97 (L)      |
| Temporary-Non-Seasonal                          |     |                          |           | 124    | 3.6        | ±0.2      | NA             |
| Sex   |     |                          |           |        |            |           |                |
| Men   | 68  | 3.1*                     | ±0.2      | 11,441 | 3.7*       | ±0.0      | -0.88 (L)      |
| Women   | 103 | 3.5*                     | ±0.1      | 6,849  | 3.7*       | $\pm 0.0$ | -0.34 (S)      |
| Gender Identity                                 |     |                          |           |        |            |           |                |
| Male  | 68  | 3.1*                     | ±0.2      | 11,441 | 3.7*       | ±0.0      | -0.88 (L)      |
| Female  | 103 | 3.5*                     | ±0.1      | 6,849  | 3.7*       | $\pm 0.0$ | -0.34 (S)      |
| Transgender                                     |     |                          |           | 15     | 3.7        | ±0.4      | NA             |
| Do not identify as female, male, or transgender | NR  | NR                       | NR        | 49     | 3.4        | ±0.2      | NR             |
| Sexual Orientation - Collapsed                  |     |                          |           |        |            |           |                |
| Heterosexual                                    | 161 | 3.3*                     | ±0.1      | 16,503 | 3.7*       | $\pm 0.0$ | -0.58 (M)      |
| Sexual Minority                                 | 7   | 3.1*                     | ±0.7      | 843    | 3.6*       | $\pm 0.0$ | -0.77 (M)      |

|                          |     | Experienced sexual assault |      |        | Did not experience sexual assault |           |           |  |
|--------------------------|-----|----------------------------|------|--------|-----------------------------------|-----------|-----------|--|
|                          | N   | Mean <sup>a</sup>          | MoE  | N      | Meana                             | МоЕ       | Hedges' g |  |
| Sexual Orientation       |     |                            |      |        |                                   |           |           |  |
| Heterosexual or straight | 161 | 3.3*                       | ±0.1 | 16,503 | 3.7*                              | $\pm 0.0$ | -0.58 (M) |  |
| Lesbian                  |     |                            |      | 182    | 3.8                               | $\pm 0.1$ | NA        |  |
| Gay                      |     |                            |      | 248    | 3.6                               | $\pm 0.1$ | NA        |  |
| Bisexual                 | NR  | NR                         | NR   | 282    | 3.5                               | $\pm 0.1$ | NR        |  |
| Other                    | NR  | NR                         | NR   | 131    | 3.6                               | $\pm 0.1$ | NR        |  |
| I prefer not to say      | 7   | 3.3                        | ±0.5 | 805    | 3.6                               | ±0.1      | -0.34 (S) |  |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neither Dissatisfied nor Satisfied, 4 = Satisfied, and 5 = Very Satisfied. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.62 presents the scale distribution of job satisfaction for those who indicated they had or had not experienced sexual assault within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.62 Sexual Assault and Job Satisfaction Scale Distribution

|  |    | Experienc sexual assa |      | Did not experience sexual assault |         |           |  |
|--|----|-----------------------|------|-----------------------------------|---------|-----------|--|
|  | N  | Percent               | МоЕ  | N                                 | Percent | МоЕ       |  |
| Job Satisfaction                       |    |                       |      |                                   |         |           |  |
| (1) Very Dissatisfied                  | NR | NR                    | NR   | 73                                | 0.4%    | $\pm 0.1$ |  |
| (2) Dissatisfied                       | 24 | 13.9%                 | ±6.0 | 1,161                             | 6.3%    | $\pm 0.4$ |  |
| (3) Neither Dissatisfied nor Satisfied | 76 | 43.4%                 | ±7.5 | 4,896                             | 26.7%   | ±0.6      |  |
| (4) Satisfied                          | 68 | 38.9%                 | ±7.5 | 9,722                             | 53.0%   | ±0.7      |  |
| (5) Very Satisfied                     | NR | NR                    | NR   | 2,503                             | 13.6%   | ±0.5      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Very Dissatisfied = 1 - <1.5, Dissatisfied = 1.5 - <2.5, Neither Dissatisfied nor Satisfied = 2.5 - <3.5, Satisfied = 3.5 - <4.5, Very Satisfied = 4.5 - 5.

# 5.11.2 Sexual Assault Related Behaviors and Job Engagement

Table 5.63 presents the job engagement results for those who indicated they had or had not experienced sexual assault related behaviors within the past 12 months. Job engagement was measured on a 7-point response scale that ranged from *never* to *always or every day*. Higher scores indicate greater frequency of engagement. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.63 Sexual Assault Related Behaviors and Job Engagement by Selected Characteristics

|   |     | Experience sexual ass |           |        | ot experie<br>kual assaul |           | Effect<br>size |
|---|-----|-----------------------|-----------|--------|---------------------------|-----------|----------------|
|   | N   | Mean <sup>a</sup>     | МоЕ       | N      | Meana                     | МоЕ       | Hedges' g      |
| Overall   | 175 | 5.4                   | ±0.2      | 18,350 | 5.5                       | ±0.0      | -0.14          |
| Pay Plan and Grade  |     |                       |           |        |                           |           |                |
| Wage Grade (WG) 1-4   | NR  | NR                    | NR        | 638    | 5.4                       | $\pm 0.1$ | NR             |
| Wage Grade (WG) 5-8   | 10  | 5.6                   | ±1.1      | 2,816  | 5.5                       | $\pm 0.0$ | 0.09           |
| Wage Grade (WG) 9-16  | 22  | 6.0                   | ±0.2      | 1,472  | 5.6                       | $\pm 0.1$ | 0.32 (S)       |
| Other Wage Grade (WG)   | NR  | NR                    | NR        | 235    | 5.4                       | $\pm 0.2$ | NR             |
| General Schedule (GS) 1-6   | 46  | 5.9*                  | $\pm 0.4$ | 2,097  | 5.5*                      | $\pm 0.1$ | 0.33 (S)       |
| General Schedule (GS) 7-10  | 51  | 4.6*                  | $\pm 0.4$ | 3,985  | 5.4*                      | $\pm 0.0$ | -0.64 (M)      |
| General Schedule (GS) 11-12   | 18  | 5.2                   | ±0.5      | 4,381  | 5.5                       | $\pm 0.0$ | -0.27 (S)      |
| General Schedule (GS) 13-15   | 11  | 5.3                   | $\pm 0.7$ | 1,772  | 5.7                       | $\pm 0.0$ | -0.44 (S)      |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR  | NR                    | NR        | 23     | 6.5                       | ±0.2      | NR             |
| Other   | 12  | 5.4                   | ±0.5      | 678    | 5.6                       | $\pm 0.1$ | -0.19          |
| Years of Service at Bureau or Office  |     |                       |           |        |                           |           |                |
| Less than 1 year  | NR  | NR                    | NR        | 1,145  | 5.7                       | $\pm 0.1$ | NR             |
| 1 to 3 years  | 32  | 5.2                   | ±0.6      | 2,551  | 5.6                       | $\pm 0.0$ | -0.31 (S)      |
| 4 to 5 years  | 17  | 5.0*                  | $\pm 0.7$ | 1,474  | 5.6*                      | $\pm 0.1$ | -0.48 (S)      |
| 6 to 10 years   | 56  | 5.4                   | ±0.3      | 3,768  | 5.5                       | $\pm 0.0$ | -0.05          |
| 11 to 14 years  | 26  | 5.4                   | ±0.3      | 1,775  | 5.4                       | $\pm 0.1$ | 0.05           |
| 15 to 20 years  | 24  | 5.8                   | ±0.6      | 2,797  | 5.4                       | $\pm 0.0$ | 0.33 (S)       |
| More than 20 years  | 15  | 5.1                   | ±0.6      | 4,713  | 5.6                       | $\pm 0.0$ | -0.44 (S)      |
| Appointment Type  |     |                       |           |        |                           |           |                |
| Permanent   | 153 | 5.4                   | ±0.2      | 15,654 | 5.5                       | $\pm 0.0$ | -0.12          |
| Term  | 13  | 5.4                   | ±0.5      | 1,645  | 5.6                       | ±0.1      | -0.16          |
| Temporary   | 9   | 5.4                   | ±1.0      | 857    | 5.7                       | ±0.1      | -0.29 (S)      |
| Work Schedule   |     |                       |           |        |                           |           |                |
| Seasonal  | 34  | 5.8                   | ±0.4      | 1,798  | 5.6                       | ±0.1      | 0.17           |
| Non-Seasonal  | 129 | 5.3*                  | ±0.2      | 14,479 | 5.5*                      | $\pm 0.0$ | -0.22 (S)      |

|   |     | Experience sexual ass |      |        | ot experie<br>xual assaul |           | Effect<br>size |
|---|-----|-----------------------|------|--------|---------------------------|-----------|----------------|
|   | N   | Mean <sup>a</sup>     | MoE  | N      | Meana                     | МоЕ       | Hedges' g      |
| Appointment Type and Work Schedule              |     |                       |      |        |                           |           |                |
| Permanent-Seasonal                              | 24  | 5.9*                  | ±0.3 | 1,066  | 5.4*                      | $\pm 0.1$ | 0.43 (S)       |
| Permanent-Non-Seasonal                          | 129 | 5.3*                  | ±0.2 | 14,355 | 5.5*                      | $\pm 0.0$ | -0.22 (S)      |
| Term  | 13  | 5.4                   | ±0.5 | 1,645  | 5.6                       | $\pm 0.1$ | -0.16          |
| Temporary-Seasonal                              | 9   | 5.4                   | ±1.0 | 732    | 5.8                       | ±0.1      | -0.35 (S)      |
| Temporary-Non-Seasonal                          |     |                       |      | 124    | 5.4                       | ±0.3      | NA             |
| Sex   |     |                       |      |        |                           |           |                |
| Men   | 68  | 5.4                   | ±0.3 | 11,440 | 5.6                       | ±0.0      | -0.12          |
| Women   | 103 | 5.4                   | ±0.3 | 6,846  | 5.5                       | $\pm 0.0$ | -0.11          |
| Gender Identity                                 |     |                       |      |        |                           |           |                |
| Male  | 68  | 5.4                   | ±0.3 | 11,440 | 5.6                       | ±0.0      | -0.12          |
| Female  | 103 | 5.4                   | ±0.3 | 6,846  | 5.5                       | ±0.0      | -0.11          |
| Transgender                                     |     |                       |      | 15     | 5.1                       | ±0.8      | NA             |
| Do not identify as female, male, or transgender | NR  | NR                    | NR   | 49     | 5.1                       | ±0.3      | NR             |
| Sexual Orientation - Collapsed                  |     |                       |      |        |                           |           |                |
| Heterosexual                                    | 161 | 5.4                   | ±0.2 | 16,500 | 5.5                       | $\pm 0.0$ | -0.15          |
| Sexual Minority                                 | 7   | 5.5                   | ±0.4 | 842    | 5.4                       | ±0.1      | 0.09           |
| Sexual Orientation                              |     |                       |      |        |                           |           |                |
| Heterosexual or straight                        | 161 | 5.4                   | ±0.2 | 16,500 | 5.5                       | $\pm 0.0$ | -0.15          |
| Lesbian   |     |                       |      | 182    | 5.7                       | ±0.1      | NA             |
| Gay   |     |                       |      | 248    | 5.3                       | ±0.2      | NA             |
| Bisexual  | NR  | NR                    | NR   | 281    | 5.2                       | ±0.2      | NR             |
| Other   | NR  | NR                    | NR   | 131    | 5.4                       | ±0.2      | NR             |
| I prefer not to say                             | 7   | 5.2                   | ±1.0 | 805    | 5.4                       | ±0.1      | -0.19          |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Never, 2 = Almost Never or a Few Times A Year or Less, 3 = Rarely or Once a Month or Less, 4 = Sometimes or a Few Times a Month, 5 = Often or Once a Week, 6 = Very Often or a Few Times a Week, and 7 = Always or Every Day. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.64 presents the scale distribution of job engagement for those who indicated they had or had not experienced sexual assault within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.64 Sexual Assault and Job Engagement Scale Distribution

|  |    | Experience<br>sexual assa |      | Did not experience sexual assault |         |           |  |
|--|----|---------------------------|------|-----------------------------------|---------|-----------|--|
|  | N  | Percent                   | MoE  | N                                 | Percent | МоЕ       |  |
| Job Engagement                                 |    |                           |      |                                   |         |           |  |
| (1) Never                                      | NR | NR                        | NR   | 96                                | 0.5%    | $\pm 0.1$ |  |
| (2) Almost Never or a Few Times a Year or Less | NR | NR                        | NR   | 225                               | 1.2%    | ±0.2      |  |
| (3) Rarely or Once a Month or Less             | 18 | 10.0%                     | ±5.5 | 817                               | 4.5%    | ±0.3      |  |
| (4) Sometimes or a Few Times a Month           | 18 | 10.3%                     | ±5.5 | 2,250                             | 12.3%   | $\pm 0.5$ |  |
| (5) Often or Once a Week                       | 27 | 15.5%                     | ±6.2 | 4,242                             | 23.1%   | ±0.6      |  |
| (6) Very Often or a Few Times a Week           | 76 | 43.4%                     | ±7.5 | 6,674                             | 36.4%   | $\pm 0.7$ |  |
| (7) Always or Every Day                        | 32 | 18.0%                     | ±6.5 | 4,045                             | 22.0%   | ±0.6      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Never = 1 - <1.5, Almost Never or a Few Times a Year or Less = 1.5 - <2.5, Rarely or Once a Month or Less = 2.5 - <3.5, Sometimes or a Few Times a Month = 3.5 - <4.5, Often or Once a Week = 4.5 - <5.5, Very Often or a Few Times a Week = 5.5 - <6.5, Always or Every Day = 6.5 - 7.

# 5.11.3 Sexual Assault Related Behaviors and Organizational Commitment

Table 5.65 presents the organizational commitment results for those who indicated they had or had not experienced sexual assault related behaviors within the past 12 months. Commitment to the organization was measured with a 5-point response scale that ranged from *strongly disagree* to *strongly agree*. Higher scores indicate greater commitment to the organization. Breakdowns are provided for selected demographic and/or occupational characteristics. Results have been weighted to estimate the population in NPS.

Table 5.65 Sexual Assault Related Behaviors and Organizational Commitment by Selected Characteristics

|   | Experienced sexual assault |                   |           | Did n  | Effect<br>size |           |           |
|---|----------------------------|-------------------|-----------|--------|----------------|-----------|-----------|
|   | N                          | Mean <sup>a</sup> | МоЕ       | N      | Meana          | МоЕ       | Hedges' g |
| Overall   | 175                        | 2.9*              | ±0.2      | 18,352 | 3.5*           | ±0.0      | -0.61 (M) |
| Pay Plan and Grade  |                            |                   |           |        |                |           |           |
| Wage Grade (WG) 1-4   | NR                         | NR                | NR        | 638    | 3.4            | $\pm 0.1$ | NR        |
| Wage Grade (WG) 5-8   | 10                         | 3.0               | $\pm 0.8$ | 2,816  | 3.4            | $\pm 0.0$ | -0.37 (S) |
| Wage Grade (WG) 9-16  | 22                         | 2.5*              | $\pm 0.4$ | 1,472  | 3.5*           | $\pm 0.0$ | -1.11 (L) |
| Other Wage Grade (WG)   | NR                         | NR                | NR        | 235    | 3.7            | $\pm 0.1$ | NR        |
| General Schedule (GS) 1-6   | 46                         | 3.5               | ±0.3      | 2,098  | 3.4            | $\pm 0.0$ | 0.01      |
| General Schedule (GS) 7-10  | 51                         | 2.7*              | ±0.3      | 3,985  | 3.4*           | $\pm 0.0$ | -0.74 (M) |
| General Schedule (GS) 11-12   | 18                         | 2.9*              | ±0.5      | 4,382  | 3.6*           | $\pm 0.0$ | -0.66 (M) |
| General Schedule (GS) 13-15   | 11                         | 3.4               | ±0.6      | 1,772  | 3.8            | $\pm 0.0$ | -0.36 (S) |
| Senior Level (SL)/Scientific Professional (ST)/Senior Executive Service (SES) | NR                         | NR                | NR        | 23     | 4.5            | ±0.3      | NR        |
| Other   | 12                         | 2.1*              | ±0.2      | 678    | 3.8*           | $\pm 0.1$ | -2.00 (L) |
| Years of Service at Bureau or Office  |                            |                   |           |        |                |           |           |
| Less than 1 year  | NR                         | NR                | NR        | 1,145  | 3.4            | $\pm 0.1$ | NR        |
| 1 to 3 years  | 32                         | 3.6               | $\pm 0.4$ | 2,552  | 3.5            | $\pm 0.0$ | 0.07      |
| 4 to 5 years  | 17                         | 2.8*              | ±0.5      | 1,474  | 3.5*           | $\pm 0.0$ | -0.73 (M) |
| 6 to 10 years   | 56                         | 2.7*              | ±0.3      | 3,769  | 3.5*           | $\pm 0.0$ | -0.86 (L) |
| 11 to 14 years  | 26                         | 2.6*              | ±0.4      | 1,775  | 3.4*           | $\pm 0.0$ | -0.83 (L) |
| 15 to 20 years  | 24                         | 2.9*              | ±0.3      | 2,797  | 3.5*           | $\pm 0.0$ | -0.68 (M) |
| More than 20 years  | 15                         | 3.0*              | ±0.5      | 4,713  | 3.6*           | $\pm 0.0$ | -0.57 (M) |
| Appointment Type  |                            |                   |           |        |                |           |           |
| Permanent   | 153                        | 3.0*              | ±0.2      | 15,657 | 3.5*           | $\pm 0.0$ | -0.55 (M) |
| Term  | 13                         | 2.3*              | ±0.5      | 1,645  | 3.5*           | $\pm 0.0$ | -1.28 (L) |
| Temporary   | 9                          | 2.9*              | ±1.0      | 856    | 3.6*           | $\pm 0.1$ | -0.73 (M) |
| Work Schedule   |                            |                   |           |        |                |           |           |
| Seasonal  | 34                         | 2.6*              | ±0.4      | 1,797  | 3.5*           | $\pm 0.0$ | -0.97 (L) |
| Non-Seasonal  | 129                        | 3.1*              | ±0.2      | 14,482 | 3.5*           | $\pm 0.0$ | -0.46 (S) |

|   | Experienced sexual assault |          |           | Did n  | Effect<br>size |           |           |
|---|----------------------------|----------|-----------|--------|----------------|-----------|-----------|
|   | N                          | $Mean^a$ | MoE       | N      | Meana          | МоЕ       | Hedges' g |
| Appointment Type and Work Schedule              |                            |          |           |        |                |           |           |
| Permanent-Seasonal                              | 24                         | 2.5*     | $\pm 0.4$ | 1,066  | 3.4*           | $\pm 0.1$ | -1.03 (L) |
| Permanent-Non-Seasonal                          | 129                        | 3.1*     | ±0.2      | 14,358 | 3.5*           | $\pm 0.0$ | -0.46 (S) |
| Term  | 13                         | 2.3*     | ±0.5      | 1,645  | 3.5*           | $\pm 0.0$ | -1.28 (L) |
| Temporary-Seasonal                              | 9                          | 2.9*     | $\pm 1.0$ | 731    | 3.6*           | $\pm 0.1$ | -0.76 (M) |
| Temporary-Non-Seasonal                          |                            |          |           | 124    | 3.4            | ±0.2      | NA        |
| Sex   |                            |          |           |        |                |           |           |
| Men   | 68                         | 2.6*     | ±0.3      | 11,441 | 3.5*           | $\pm 0.0$ | -0.91 (L) |
| Women   | 103                        | 3.1*     | ±0.2      | 6,847  | 3.5*           | $\pm 0.0$ | -0.39 (S) |
| Gender Identity                                 |                            |          |           |        |                |           |           |
| Male  | 68                         | 2.6*     | ±0.3      | 11,441 | 3.5*           | ±0.0      | -0.91 (L) |
| Female  | 103                        | 3.1*     | ±0.2      | 6,847  | 3.5*           | $\pm 0.0$ | -0.39 (S) |
| Transgender                                     |                            |          |           | 15     | 3.6            | ±0.7      | NA        |
| Do not identify as female, male, or transgender | NR                         | NR       | NR        | 49     | 3.2            | ±0.3      | NR        |
| Sexual Orientation - Collapsed                  |                            |          |           |        |                |           |           |
| Heterosexual                                    | 161                        | 2.9*     | ±0.2      | 16,501 | 3.5*           | $\pm 0.0$ | -0.60 (M) |
| Sexual Minority                                 | 7                          | 2.5*     | ±0.9      | 843    | 3.5*           | ±0.1      | -0.89 (L) |
| Sexual Orientation                              |                            |          |           |        |                |           |           |
| Heterosexual or straight                        | 161                        | 2.9*     | ±0.2      | 16,501 | 3.5*           | $\pm 0.0$ | -0.60 (M) |
| Lesbian   |                            |          |           | 182    | 3.7            | ±0.1      | NA        |
| Gay   |                            |          |           | 248    | 3.4            | ±0.1      | NA        |
| Bisexual  | NR                         | NR       | NR        | 282    | 3.3            | ±0.1      | NR        |
| Other   | NR                         | NR       | NR        | 131    | 3.7            | ±0.2      | NR        |
| I prefer not to say                             | 7                          | 2.9      | ±0.6      | 805    | 3.3            | ±0.1      | -0.47 (S) |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Strongly Disagree, 2 = Disagree, 3 = Neither Agree nor Disagree, 4 = Agree, and 5 = Strongly Agree. \* Indicates a statistically significant difference between those who experienced harassment and those who did not.

Table 5.66 presents the scale distribution of organizational commitment for those who indicated they had or had not experienced sexual assault within the past 12 months. Results have been weighted to estimate the population in NPS.

Table 5.66 Sexual Assault and Organizational Commitment Scale Distribution

|                                |    | Experience<br>sexual ass |      | Did not experience sexual assault |         |           |  |
|--------------------------------|----|--------------------------|------|-----------------------------------|---------|-----------|--|
|                                | N  | Percent                  | MoE  | N                                 | Percent | МоЕ       |  |
| Organizational Commitment      |    |                          |      |                                   |         |           |  |
| (1) Strongly Disagree          | 19 | 10.6%                    | ±5.6 | 659                               | 3.6%    | ±0.3      |  |
| (2) Disagree                   | 47 | 27.0%                    | ±7.1 | 2,092                             | 11.4%   | $\pm 0.5$ |  |
| (3) Neither Agree nor Disagree | 46 | 26.1%                    | ±7.1 | 4,813                             | 26.2%   | ±0.6      |  |
| (4) Agree                      | 42 | 23.9%                    | ±6.9 | 7,349                             | 40.0%   | $\pm 0.7$ |  |
| (5) Strongly Agree             | 22 | 12.4%                    | ±5.8 | 3,438                             | 18.7%   | ±0.6      |  |

Note. Scale distributions shown are for a multi-item construct. Responses to individual scale items were averaged and grouped as follows: Strongly Disagree = 1 - <1.5, Disagree = 1.5 - <2.5, Neither Agree nor Disagree = 2.5 - <3.5, Agree = 3.5 - <4.5, Strongly Agree = 4.5 - 5.

# 5.12 Linear Regression Analyses of Various Forms of Harassment and Sexual Assault Related Behaviors and Job Outcomes

In the previous sections, the results for the organizational outcomes of workplace harassment were each shown separately, comparing results of the outcomes (i.e., job satisfaction, job engagement, and organizational commitment) for those who had experienced each form of harassing and/or assault related behaviors against those who had not. To further understand the relationship of the harassing and/or assault related behaviors and job outcomes, we performed a series of linear regression analyses to identify the harassing behaviors that are most likely to influence job outcomes. Table 5.67, Table 5.68, and Table 5.69 present the results of the regression analyses. Each predictor variable is shown in the first column.

Table 5.67 Linear Regression of Harassment and Job Satisfaction

|  | В      | S.E.  | В      | t       | p     | 95% C.I. |        | 95% C.I. |        | r      | Partial<br>r | Semi<br>Partial<br>r |
|--|--------|-------|--------|---------|-------|----------|--------|----------|--------|--------|--------------|----------------------|
|  |        |       |        |         |       | Lower    | Upper  |          |        |        |              |                      |
| Constant                                     | 3.873  | 0.006 |        | 642.297 | 0.000 | 3.861    | 3.885  |          |        |        |              |                      |
| Harassment Based on Age                      | -0.270 | 0.014 | -0.155 | -19.701 | 0.000 | -0.297   | -0.243 | -0.274   | -0.145 | -0.136 |              |                      |
| Harassment Based on Race/Ethnicity           | -0.212 | 0.019 | -0.085 | -11.066 | 0.000 | -0.250   | -0.175 | -0.217   | -0.082 | -0.077 |              |                      |
| Harassment Based<br>on Religious<br>Beliefs  | -0.086 | 0.021 | -0.030 | -4.054  | 0.000 | -0.128   | -0.044 | -0.148   | -0.030 | -0.028 |              |                      |
| Harassment Based on Disability               | -0.427 | 0.021 | -0.149 | -20.141 | 0.000 | -0.469   | -0.386 | -0.243   | -0.148 | -0.139 |              |                      |
| Harassment Based<br>on Sexual<br>Orientation | -0.064 | 0.027 | -0.018 | -2.420  | 0.016 | -0.116   | -0.012 | -0.141   | -0.018 | -0.017 |              |                      |
| Gender Harassment                            | -0.112 | 0.015 | -0.060 | -7.262  | 0.000 | -0.142   | -0.082 | -0.208   | -0.054 | -0.050 |              |                      |
| Sexual Harassment                            | -0.183 | 0.020 | -0.076 | -9.244  | 0.000 | -0.222   | -0.144 | -0.202   | -0.068 | -0.064 |              |                      |
| Sexual Assault                               | 0.092  | 0.054 | 0.012  | 1.715   | 0.086 | -0.013   | 0.197  | -0.054   | 0.013  | 0.012  |              |                      |

Note. N = 18,179, F = 342.783, R Square = 0.131

Table 5.68 Linear Regression of Harassment and Job Engagement

|  | В      | S.E.  | В      | t       | p     | 95% C.I. |        | 95% C.I. |        | r      | Partial<br>r | Semi<br>Partial<br>r |
|--|--------|-------|--------|---------|-------|----------|--------|----------|--------|--------|--------------|----------------------|
|  |        |       |        |         |       | Lower    | Upper  |          |        |        |              |                      |
| Constant                                     | 5.669  | 0.010 |        | 561.832 | 0.000 | 5.649    | 5.689  |          |        |        |              |                      |
| Harassment Based on Age                      | -0.195 | 0.023 | -0.070 | -8.500  | 0.000 | -0.240   | -0.150 | -0.141   | -0.063 | -0.062 |              |                      |
| Harassment Based on Race/Ethnicity           | -0.255 | 0.032 | -0.064 | -7.962  | 0.000 | -0.318   | -0.193 | -0.128   | -0.059 | -0.058 |              |                      |
| Harassment Based on Religious Beliefs        | -0.066 | 0.036 | -0.014 | -1.844  | 0.065 | -0.135   | 0.004  | -0.080   | -0.014 | -0.013 |              |                      |
| Harassment Based on Disability               | -0.352 | 0.036 | -0.077 | -9.901  | 0.000 | -0.421   | -0.282 | -0.126   | -0.073 | -0.072 |              |                      |
| Harassment Based<br>on Sexual<br>Orientation | 0.129  | 0.044 | 0.023  | 2.896   | 0.004 | 0.042    | 0.216  | -0.050   | 0.021  | 0.021  |              |                      |
| Gender Harassment                            | -0.239 | 0.026 | -0.081 | -9.251  | 0.000 | -0.290   | -0.189 | -0.138   | -0.068 | -0.067 |              |                      |
| Sexual Harassment                            | -0.077 | 0.033 | -0.020 | -2.332  | 0.020 | -0.142   | -0.012 | -0.098   | -0.017 | -0.017 |              |                      |
| Sexual Assault                               | 0.240  | 0.090 | 0.020  | 2.674   | 0.007 | 0.064    | 0.416  | -0.012   | 0.020  | 0.019  |              |                      |

Note. N = 18,174, F = 96.402, R Square = 0.041

Table 5.69 Linear Regression of Harassment and Organizational Commitment

|   | В      | S.E.  | В      | t       | p     | 95% C.I. |        | r      | Partial r | Semi<br>Partial r |
|---|--------|-------|--------|---------|-------|----------|--------|--------|-----------|-------------------|
|   |        |       |        |         |       | Lower    | Upper  |        |           |                   |
| Constant  | 3.668  | 0.008 |        | 440.808 | 0.000 | 3.652    | 3.684  |        |           |                   |
| Harassment Based on Age                               | -0.311 | 0.019 | -0.132 | -16.423 | 0.000 | -0.348   | -0.274 | -0.225 | -0.121    | -0.117            |
| Harassment Based on Race/Ethnicity                    | -0.316 | 0.026 | -0.094 | -11.954 | 0.000 | -0.368   | -0.264 | -0.193 | -0.088    | -0.085            |
| Harassment Based<br>on Religious<br>Beliefs           | -0.115 | 0.029 | -0.030 | -3.930  | 0.000 | -0.173   | -0.058 | -0.123 | -0.029    | -0.028            |
| Harassment Based<br>on Disability<br>Harassment Based | -0.364 | 0.029 | -0.094 | -12.443 | 0.000 | -0.422   | -0.307 | -0.176 | -0.092    | -0.088            |
| on Sexual Orientation                                 | 0.032  | 0.037 | 0.007  | 0.874   | 0.382 | -0.040   | 0.104  | -0.095 | 0.006     | 0.006             |
| Gender Harassment                                     | -0.106 | 0.021 | -0.042 | -4.967  | 0.000 | -0.148   | -0.064 | -0.160 | -0.037    | -0.035            |
| Sexual Harassment                                     | -0.180 | 0.027 | -0.056 | -6.597  | 0.000 | -0.234   | -0.127 | -0.158 | -0.049    | -0.047            |
| Sexual Assault  | -0.094 | 0.074 | -0.009 | -1.269  | 0.205 | -0.239   | 0.051  | -0.059 | -0.009    | -0.009            |

Note. N = 18,176, F = 207.516, R Square = 0.084

# 6 Bystander Intervention and Future Reporting

In addition to assessing personal experiences with various forms of harassment and sexual assault related behaviors, the 2017 WES included a multi-item scale designed to assess employee bystander experiences with harassment (i.e., a situation in which an employee witnessed but may not have been a direct target of the harassing behavior). Respondents were asked to indicate if they had witnessed a situation in which another employee was subjected to harassment or discrimination using a 6-point response scale ranging from *never* to *one or more times a day*. Results presented in the tables display the percentage of employees who witnessed a form of harassment and the average frequency of occurrence of the behaviors witnessed.

The 2017 WES included a multi-item scale designed to assess employee responses to bystander situations described previously. Items asked respondents to indicate the actions that best described their most typical response(s) to the situation(s) they witnessed.

The 2017 WES also included a question about the resources employees might choose if they were to experience harassing behaviors in the future. Employees were presented a possible list of resources and asked to indicate those they might select and their assessment of the helpfulness of each resource.

# 6.1 Witnessing an Incident of Harassment and Actions Taken

Table 6.1 presents the percentage of employees who witnessed various forms of harassment within the past 12 months. These percentages are different than the experience rate of harassment because multiple employees might have witnessed the same event. Results have been weighted to estimate the population in NPS.

| Table 6.1 Percent | Witnessing | Harassment |
|-------------------|------------|------------|
|-------------------|------------|------------|

|                    | I        | Percent witn | essino    | Frequency of occurrence <sup>a</sup> |           |        |      |  |  |
|--------------------|----------|--------------|-----------|--------------------------------------|-----------|--------|------|--|--|
|                    |          | Percent      | MoE       |                                      | MoE       | Median | Mode |  |  |
|                    | <u> </u> |              |           | Average                              |           |        |      |  |  |
| Age                | 2,726    | 14.9%        | $\pm 0.5$ | 3.0                                  | $\pm 0.0$ | 3      | 2    |  |  |
| Racial/Ethnic      | 1,703    | 9.3%         | ±0.4      | 3.2                                  | $\pm 0.1$ | 3      | 2    |  |  |
| Religious          | 1,026    | 5.6%         | ±0.3      | 2.9                                  | $\pm 0.1$ | 3      | 3    |  |  |
| Disability         | 1,440    | 7.9%         | $\pm 0.4$ | 3.1                                  | $\pm 0.1$ | 3      | 2    |  |  |
| Sexual Orientation | 1,187    | 6.5%         | $\pm 0.4$ | 2.9                                  | $\pm 0.1$ | 3      | 2    |  |  |
| Sex/Gender         | 2,797    | 15.4%        | $\pm 0.5$ | 3.2                                  | $\pm 0.0$ | 3      | 3    |  |  |

<sup>&</sup>lt;sup>a</sup> Scale values range from 2 = Once, 3 = Once a Month or Less, 4 = Two to Three Times a Month, 5 = Once a Week or More, and 6 = One or More Times a Day. Note. The N for the mean score may be smaller than shown if not all respondents chose to provide a frequency of occurrence rating.

Survey respondents who indicated they had witnessed a situation where another employee was subjected to any type of harassment one or more times were then asked what type of action they took, if any. Table 6.2 shows the type of action(s) typically taken as a result of witnessing another employee experiencing harassment. If a respondent indicated they took no action, they were not able to select any of the other choices. These results do not distinguish actions taken for any specific form of harassment witnessed; rather the actions taken are for any form of harassment. Results have been weighted to estimate the population in NPS.

Table 6.2 Actions Taken in Response to Witnessing Harassment

|   | N     | Percent | MoE       |
|---|-------|---------|-----------|
| Q54 Which of the following actions best describes your most typical response(s) to the situation you witnessed? |       |         |           |
| I did not take any action   | 998   | 21.4%   | ±1.2      |
| I asked the person who was experiencing the behavior if he/she needed help                                      | 1,549 | 33.3%   | ±1.4      |
| I pointed out to person that he/she "crossed the line" with comments/behaviors                                  | 1,015 | 21.8%   | ±1.2      |
| I stepped in with the intent of diffusing/stopping the situation  | 676   | 14.5%   | $\pm 1.0$ |
| I asked others to step in as a group and diffuse the situation  | 210   | 4.5%    | ±0.6      |
| I told someone in a position of authority about the situation   | 1,054 | 22.7%   | ±1.2      |
| I considered intervening but I feared I would experience negative consequences                                  | 856   | 18.4%   | ±1.1      |
| I considered intervening but did not feel I had the authority to do so  | 711   | 15.3%   | ±1.1      |
| I stepped in but then was discouraged or criticized by others for doing so                                      | 244   | 5.2%    | ±0.7      |
| I stepped in but then was harassed myself by the person(s) I was trying to stop                                 | 247   | 5.3%    | ±0.7      |
| None selected   | 125   | 2.7%    | ±0.5      |

# **6.2** Future Reporting

Earlier in the survey respondents who indicated they had experienced a form of harassment or a sexual assault related behavior were asked if they made a complaint/grievance/report either orally or in writing. Since not every survey respondent experienced harassing or assault behaviors, all respondents were asked to consider to whom they might make a complaint/grievance/report if they were to experience such behaviors in the future.

Table 6.3 shows the options they would most likely choose if they were to make a complaint/grievance/report, either orally or in writing, about a harassing experience involving someone at work. For each resource they would contact, respondents were asked to rate the perceived helpfulness of that resource. Results have been weighted to estimate the population in NPS.

Table 6.3 Potential Recipients of a Complaint of Harassment or Assault

| Q55 If you were to make an oral and/or written  |        |       |           |     |           |
|---|--------|-------|-----------|-----|-----------|
| complaint/grievance/report about a harassment experience involving someone at work, which of the following options would you be most likely to use? |        |       |           |     |           |
| Supervisor or Manager   |        |       |           |     |           |
| Yes   | 14,008 | 77.7% | ±0.6      | 3.7 | ±0.0      |
| No  | 2,336  | 13.0% | ±0.5      |     |           |
| Don't Know  | 1,677  | 9.3%  | $\pm 0.4$ |     |           |
| Employee Assistance Program (EAP)   |        |       |           |     |           |
| Yes   | 8,407  | 48.1% | $\pm 0.7$ | 3.4 | $\pm 0.0$ |
| No  | 4,890  | 28.0% | $\pm 0.7$ |     |           |
| Don't Know  | 4,181  | 23.9% | ±0.6      |     |           |
| Ombudsman (if applicable)   |        |       |           |     |           |
| Yes   | 4,242  | 24.7% | ±0.6      | 3.4 | $\pm 0.0$ |
| No  | 4,557  | 26.5% | $\pm 0.7$ |     |           |
| Don't Know  | 8,405  | 48.9% | $\pm 0.7$ |     |           |
| CADR Office, CORE PLUS  |        |       |           |     |           |
| Yes   | 2,636  | 15.4% | $\pm 0.5$ | 3.5 | $\pm 0.0$ |
| No  | 5,793  | 33.8% | $\pm 0.7$ |     |           |
| Don't Know  | 8,700  | 50.8% | $\pm 0.7$ |     |           |
| Employee & Labor Relations (Human Resources)  |        |       |           |     |           |
| Yes   | 7,083  | 40.9% | $\pm 0.7$ | 3.6 | $\pm 0.0$ |
| No  | 5,084  | 29.4% | $\pm 0.7$ |     |           |
| Don't Know  | 5,152  | 29.7% | $\pm 0.7$ |     |           |
| Union (if applicable)   |        |       |           |     |           |
| Yes   | 2,958  | 18.0% | ±0.6      | 3.5 | $\pm 0.0$ |
| No  | 7,602  | 46.2% | $\pm 0.8$ |     |           |
| Don't Know  | 5,902  | 35.9% | $\pm 0.7$ |     |           |
| Equal Employment Opportunity Counselor  |        |       |           |     |           |
| Yes   | 7,374  | 42.8% | $\pm 0.7$ | 3.6 | $\pm 0.0$ |
| No  | 4,761  | 27.6% | $\pm 0.7$ |     |           |
| Don't Know  | 5,111  | 29.6% | $\pm 0.7$ |     |           |

|   | N     | Percent | МоЕ       | Helpfulness<br>mean score <sup>a</sup> | МоЕ       |
|---|-------|---------|-----------|--|-----------|
| Equal Employment Opportunity Office                     |       |         |           |  |           |
| Yes   | 6,469 | 37.7%   | $\pm 0.7$ | 3.5                                    | $\pm 0.0$ |
| No  | 5,114 | 29.8%   | $\pm 0.7$ |  |           |
| Don't Know  | 5,588 | 32.5%   | $\pm 0.7$ |  |           |
| Office of Inspector General Hotline                     |       |         |           |  |           |
| Yes   | 3,803 | 22.4%   | ±0.6      | 3.5                                    | $\pm 0.0$ |
| No  | 6,513 | 38.3%   | $\pm 0.7$ |  |           |
| Don't Know  | 6,678 | 39.3%   | $\pm 0.7$ |  |           |
| Office of Inspector General                             |       |         |           |  |           |
| Yes   | 3,546 | 20.9%   | ±0.6      | 3.5                                    | $\pm 0.0$ |
| No  | 6,664 | 39.2%   | $\pm 0.7$ |  |           |
| Don't Know  | 6,792 | 39.9%   | $\pm 0.7$ |  |           |
| Other Law Enforcement/Civil Authority not in the bureau |       |         |           |  |           |
| Yes   | 3,344 | 19.6%   | ±0.6      | 3.6                                    | $\pm 0.0$ |
| No  | 7,886 | 46.3%   | $\pm 0.7$ |  |           |
| Don't Know  | 5,804 | 34.1%   | $\pm 0.7$ |  |           |
| Department of Interior Ethics/Bureau Ethics Office      |       |         |           |  |           |
| Yes   | 5,200 | 30.3%   | $\pm 0.7$ | 3.6                                    | $\pm 0.0$ |
| No  | 5,867 | 34.2%   | $\pm 0.7$ |  |           |
| Don't Know  | 6,074 | 35.4%   | $\pm 0.7$ |  |           |
| National Park Service Law Enforcement/Park Police       |       |         |           |  |           |
| Yes   | 5,968 | 34.7%   | $\pm 0.7$ | 3.8                                    | $\pm 0.0$ |
| No  | 6,503 | 37.8%   | $\pm 0.7$ |  |           |
| Don't Know  | 4,711 | 27.4%   | $\pm 0.7$ |  |           |
| Other   |       |         |           |  |           |
| Yes   | 1,655 | 11.2%   | ±0.5      | 3.5                                    | $\pm 0.1$ |
| No  | 4,280 | 28.9%   | $\pm 0.7$ |  |           |
| Don't Know  | 8,896 | 60.0%   | $\pm 0.8$ |  |           |

<sup>&</sup>lt;sup>a</sup> Scale values range from 1 = Not at all Helpful, 2 = Somewhat Helpful, 3 = Moderately Helpful, 4 = Very Helpful, and 5 = Extremely Helpful. Note. The N for the mean score may be smaller than shown if not all respondents chose to provide a helpfulness rating.

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